MEETING OF THE BOARD OF TRUSTEES

OF THE

UNIVERSITY OF ILLINOIS

November 16, 2017

This meeting of the Board of Trustees of the University of Illinois was held in Michèle M. Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott Avenue, Chicago, Illinois, on Thursday, November 16, 2017, beginning at 8:04 a.m.¹

Chair Timothy N. Koritz called the meeting to order and asked the secretary to call the roll. The following members of the Board were present: Mr. Ramón Cepeda, Mr. Donald J. Edwards, Mr. Patrick J. Fitzgerald, Dr. Stuart C. King, Dr. Timothy N. Koritz, Mr. Edward L. McMillan, Mr. James D. Montgomery,² Ms. Jill B. Smart. Governor Bruce Rauner was absent. Ms. Karina Reyes, voting student trustee, Chicago, was present. The following nonvoting student trustees were in attendance: Mr.

¹ At 8:01 a.m., Dr. Koritz convened the meeting of the Board of Trustees as the sole member of Prairieland Energy, Inc. All members of the Board were present except Governor Rauner, Mr. Mitchell, and Mr. Robles. There were four agenda items, which were approved. On motion of Mr. McMillan, seconded by Mr. Cepeda, the meeting adjourned at 8:03 a.m.
² Mr. Montgomery participated in the meeting via telephone.
Trayshawn M. W. Mitchell,³ Urbana, and Mr. Edwin Robles,⁴ Springfield. President Timothy L. Killeen was present.

Also present were the officers of the Board: Mr. Lester H. McKeever Jr., treasurer; Dr. Avijit Ghosh, interim comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University. Ms. Marna K. Fuesting and Ms. C. Ellen Foran, both assistant secretaries, were also in attendance.

MOTION FOR EXECUTIVE SESSION

At 8:05 a.m., Dr. Koritz stated: “A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University; discussion of minutes of meetings lawfully closed under the Open Meetings Act; University employment or appointment-related matters; the purchase or lease of real property for the use of the University; and security procedures and the use of personnel and equipment to respond to an actual, a threatened, or a reasonably potential danger to the safety of employees.”

On motion of Dr. King, seconded by Ms. Smart, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

³ Mr. Mitchell arrived at 8:09 a.m.
⁴ Mr. Robles arrived at 8:23 a.m.
EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 10:38 a.m.

REGULAR MEETING RESUMED

The meeting resumed at 10:43 a.m., with all Board members recorded as being present at the start of the meeting in attendance.

PERFORMANCE OF THE STATE SONG

Dr. Koritz then invited UIC Funk Combo, also known as Flames of Funk, to perform the State song, *Illinois*. The performance was followed by a round of applause. Dr. Koritz thanked and introduced the students who performed.

OPENING REMARKS

Dr. Koritz welcomed everyone to the meeting and commented on Veterans Day. He said that some members of the Board that are veterans, including himself, Dr. King, Mr. McMillan, and Mr. McKeever. Dr. Koritz invited Mr. McKeever to make some comments, and Mr. McKeever remarked on the importance of recognizing veterans. He said he recently attended a meeting of Team Rubicon, an organization that was started by four veterans that mobilizes volunteer veterans to assist with natural disasters. He
remarked on his own experience serving in the U.S. Army and expressed appreciation for all veterans for their service to the country.

Dr. Koritz thanked Mr. McKeever for his comments and gave an update on some developments since the last meeting of the Board. He referred to Governor Rauner’s announcement regarding grants for the Discovery Partners Institute, a 62-acre research park to be constructed in Chicago, and the Illinois Innovation Network, a statewide effort involving state universities and private enterprise that focuses on research and development. Dr. Koritz also commented on the kickoff of the capital campaigns and thanked the Larry Gies family for the $150.0 million gift to the College of Business at the University of Illinois at Urbana, stating that this is the largest gift ever received by the University. Dr. Koritz expressed many thanks and gratitude to the Gies family and also recognized the dean of the College of Business, its faculty, Dr. Jones, and President Killeen for facilitating this historic gift. Dr. Koritz said that a substantial portion of this gift will be used for financial aid. He then asked President Killeen to make introductions.

INTRODUCTION OF UNIVERSITY OFFICERS AND SENATE OBSERVERS

President Killeen welcomed everyone to the meeting and introduced Mr. Lester H. McKeever Jr., treasurer, and the vice presidents of the University in attendance: Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, University of
Illinois at Chicago, and vice president, University of Illinois; Dr. Susan J. Koch, chancellor, University of Illinois at Springfield, and vice president, University of Illinois; Dr. Avijit Ghosh, interim comptroller (and vice president/chief financial officer); Dr. Edward Seidel, vice president for economic development and innovation. Also in attendance were Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University.

President Killeen then introduced the senate observers and the representative of the academic professional staff: Dr. Aria Razfar, professor, Department of Curriculum and Instruction, Chicago, representing the University Senates Conference; Mr. Harshdeep Ingle, graduate student senator, representing the Chicago Senate; and Ms. Tracy Sikorski, director of the Office of Social Science Research, and chair of the University Professional Personnel Advisory Committee, representing the academic professional staff. President Killeen also introduced Dr. Nicholas C. Burbules, Edward William and Jane Marr Gutgsell Professor, Department of Education Policy, Organization and Leadership, College of Education, Urbana; Dr. Mrinalini C. Rao, professor, Department of Physiology and Biophysics, Chicago, and chair of the University Senates Conference; and Dr. Catherine Vincent, associate professor, College of Nursing, and chair of the Chicago Senate Executive Committee.

COMMENTS FROM THE PRESIDENT
President Killeen commented on the kickoff of the new fundraising campaign and said it is the largest and most ambitious in the University’s history. He said the individual campus-based campaigns target the distinct priorities and aspirations at each university with a combined goal of raising $3.1 billion over the next five years. President Killeen reported that the University is one of eight public institutions seeking to raise more than $3.0 billion, and he thanked the University’s donors for their generosity and said the University is already halfway to its fundraising goal. He thanked the Gies family for the transformative $150.0 million gift and said the Board will be voting today to rename the College of Business at Urbana as the Gies College of Business. President Killeen told trustees that this is the largest gift ever received by the University and one of the largest ever received by a business school in the United States. He thanked Mr. Gies; his wife, Beth; and all the University’s donors for their generosity and expressed appreciation for the work of the dedicated staff at the University of Illinois Foundation.

President Killeen reported on a new marketing initiative called “Altogether Extraordinary” and said it captures the profound impact that the three universities have on the public good. He referred to a booklet that was distributed to trustees and showed a video that highlighted University accomplishments and accolades and said it illustrates the University’s critical role in fostering a better tomorrow.

Next, President Killeen discussed the Discovery Partners Institute and said he joined Governor Rauner and Chicago Mayor Rahm Emanuel at the event announcing this important initiative, and he said that Mr. Cepeda and Mr. Edwards also attended the ceremony. President Killeen said that this world-class research center is a public-private
initiative that will foster the growth of innovation infrastructure and will bring well over 100 of the world’s best research faculty and staff to Chicago to pursue discovery that addresses pressing challenges. He told the Board that these researchers will work closely with researchers at the University, side by side with students, and in conjunction with companies across Chicago, and will be a centerpiece of the Illinois Innovation Network.

President Killeen told trustees that he joined a University of Illinois delegation and Governor Rauner on a trip to Israel and said the Discovery Partners Institute was central to many of the discussions that took place on that trip. President Killeen said that four memorandums of understanding were created between the University and Israel’s leading universities, and that future meetings will forge groundbreaking research collaborations and exchange programs. He also gave examples of other meetings that focused on the establishment of connections beyond higher education.

President Killeen also reported on record setting enrollment and told trustees that the University is on track to meet its goal of a nearly 15 percent enrollment increase by 2021. He discussed faculty hiring and said that 600 new tenure and non-tenure system faculty have been hired throughout the University, a 20 percent increase over the previous year. President Killeen said that he received the first two applications for the new distinguished faculty hiring initiative, and he described aspects of the program and said that more applications are expected soon.

Lastly, President Killeen commented on facilities and highlighted some projects underway at each university. He told the Board that more than $484.0 million of
new building and renovations projects are underway throughout the University, and that another $383.0 million are in the design phase. President Killeen referred to two years of financial challenges and uncertainty and said that the University is now focused on the future. He highlighted the development of a progressive legislative agenda and the kickoff of the fundraising campaign and referred to the high aspiration goals of the strategic framework. President Killeen thanked the Board for its guidance and support.

**WELCOME FROM THE CHANCELLOR AT CHICAGO**

Next, Dr. Koritz asked Dr. Amiridis to provide a welcome from the University of Illinois at Chicago. Dr. Amiridis reported on the record-setting enrollment at Chicago and said that freshman enrollment reached an all-time high. He said that strategy and hard work have paid off, and that students are recognizing the quality offered by the University of Illinois at Chicago. Dr. Amiridis then reported on students enrolled at Chicago and said that 40 percent are graduates of Chicago Public Schools, 50 percent are Latino or African American, and 52 percent receive Pell Grants. He said that the University of Illinois at Chicago was recently ranked in the top 25 public universities in the United States. Dr. Amiridis then reported on the construction of the College of Engineering building and said it is the first new academic building to be added to the east side of the campus since 1991. Lastly, Dr. Amiridis announced that the fall Commencement would be held on December 16, and that the golden graduates would be honored at the ceremony in celebration of the 50th anniversary of their own graduation. He encouraged trustees to attend the event.
At 11:17 a.m., Dr. Koritz asked Dr. Ghosh to provide a financial report (materials on file with the secretary) and thanked Dr. Ghosh for serving in this interim position. Dr. Ghosh, who previously served as dean of the College of Business, commented on the excitement surrounding the generous gift to the College of Business and thanked Mr. Gies and his family. Dr. Ghosh then began his presentation and shared the Fiscal Year 2017 financial results, noting an improvement in net position compared to Fiscal Year 2016. He presented the Fiscal Year 2017 financial summary and showed a five-year trend of the University’s change in net position. He told the Board that he expects to see an improvement this year. Next, Dr. Ghosh presented a chart depicting sources of revenue and highlighted key changes from Fiscal Year 2016. He showed a five year trend of key revenue sources and discussed Fiscal Year 2017 revenue funding operations by unit. Dr. Ghosh presented major revenue types by university and showed a chart depicting the four major categories of expense. He also reported on key expense categories over a five-year trend and showed expenses by function.

Next, Dr. Ghosh discussed the State appropriation receivable and the impact of the State bond. He presented a five-year trend of days of cash on hand and showed days of cash on hand in Fiscal Year 2018. He concluded his presentation by commenting briefly on issues going forward. Discussion followed regarding capital expenditures, and Mr. Edwards commented on the impact of pension costs. Mr. Edwards
also discussed the impact of the health-care enterprise on the University’s finances and encouraged increased Board engagement at the hospital and university level.

DISCOVERY PARTNERS INSTITUTE: AN ENGINE FOR ECONOMIC DEVELOPMENT

At 11:37 a.m., Dr. Koritz asked Dr. Seidel to give a presentation on the Discovery Partners Institute (materials on file with the secretary). Dr. Seidel first gave an overview of the Office of the Vice President for Economic Development and Innovation and discussed the development of an economic framework to train and retain talent, support entrepreneurs, and create innovation clusters. He emphasized collaboration and the strength of the University system. Dr. Seidel then gave an overview of the Discovery Partners Institute and said that it is a public-private research institute located in Chicago and a node of the Illinois Innovation Network. He showed the site for the construction of the Discovery Partners Institute and said that it will leverage the excellence of the University of Illinois system and its partners to dynamically accelerate innovation and drive economic growth. Dr. Seidel then played a short video about the Discovery Partners Institute and reviewed its functions, vision, and mission, and he explained that the Discovery Partners Institute is a central node to power the Illinois Innovation Network. He said that the sites are anchored by the universities, and he listed some private partners. Dr. Seidel then presented the development plan for the Discovery Partners Institute and described three transformative research themes. He said that the building itself will feature bold, iconic design, and he reviewed additional features and
characteristics of the physical space. Dr. Seidel told the Board that the Discovery Partners Institute aims to attract global talent and build unparalleled human capital, and he provided examples of the ways in which it will drive economic growth. He then reviewed the aggressive timeline for construction and stated that the Discovery Partners Institute is being led by the University of Illinois system with the University of Chicago and Northwestern University as major partners. Dr. Seidel concluded his presentation and told the Board that this is the most exciting project of his career. Brief discussion followed regarding UI LABS and Chicago’s bid for Amazon’s second corporate headquarters. Dr. Koritz thanked Dr. Seidel for the presentation.

COMMITTEE REPORTS

Report from Chair, Audit, Budget, Finance, and Facilities Committee

Dr. Koritz asked Mr. Cepeda, chair of the Audit, Budget, Finance, and Facilities Committee, to give a report from that committee. Dr. Koritz said that Mr. Cepeda serves on the committee with Mr. Edwards, Dr. King, Mr. McKeever, Mr. Montgomery, Mr. Mitchell, and Mr. Robles. Mr. Cepeda reported that the committee met on November 6, 2017, and that he attended the meeting with Mr. Edwards, Dr. King, Mr. McKeever, Mr. Mitchell, and Mr. Robles. Mr. Cepeda said that Mr. Montgomery attended by telephone. Mr. Cepeda said the committee approved the minutes of the previous committee meeting that was held on August 28, 2017. He said that the committee reviewed the items within the purview of the committee on the Board’s agenda, and he listed those items. He
reported that several presentations were provided, and he gave a brief summary of these presentations. Mr. Cepeda told the Board that Dr. Wilson discussed the recommendation to approve the Fiscal Year 2018 operating budget and gave a Fiscal Year 2018 operations budget summary. Mr. Cepeda said Dr. Wilson also reported on the Fiscal Year 2019 budget request. Mr. Cepeda reported that Dr. Amiridis and Dr. Ghosh gave a presentation on the P3 project at Chicago, and Mr. Cepeda told the Board that the item has been amended slightly for clarity since the committee reviewed it. Mr. Cepeda said a presentation was also given on the campus master plan update at Urbana, and he said that Dr. Ghosh provided a legislative, budget, and financial update. Mr. Cepeda said the committee briefly met in executive session to discuss the minutes of meetings lawfully closed under the Open Meetings Act. He announced that the next meeting of the committee is scheduled for January 8, 2017, at 3:00 p.m.

Budget Presentation

Dr. Koritz then asked Dr. Wilson to give a presentation on the Fiscal Year 2018 operating budget (materials on file with the secretary). Dr. Wilson explained this is a yearly process that has not taken place in the last two years because of the State’s budget impasse, and she began the presentation by reporting on the system-wide budget and discussing key budget drivers for Fiscal Year 2018. She gave a summary of the Fiscal Year 2018 budget and reported on unrestricted funds, restricted funds, and payments on behalf and showed that the budget for the total system is $6.53 billion. Dr. Wilson presented charts depicting sources of funds and the distribution of those funds throughout
the University system and at Urbana, Chicago, and Springfield. Dr. Wilson showed charts depicting sources of funds and the distribution of those funds to system offices and system-wide programs, and she discussed budget-related challenges going forward. Discussion followed regarding the cost of payments on behalf and concern regarding a shift of these costs to the University. Board members also discussed the method by which costs for payments on behalf were reflected in the charts that were shown during the presentation.

Next, Dr. Koritz asked Dr. Wilson to give a presentation on the Fiscal Year 2019 budget request (materials on file with the secretary), which will submitted to the Illinois Board of Higher Education upon Board approval. Dr. Wilson showed that the Fiscal Year 2019 budget request includes an increase of $98.0 million to strengthen academic quality, address facility operations needs, and address increased costs. She emphasized that the University is still recovering from the lack of funding in Fiscal Year 2016. Dr. Wilson discussed components of the requested increase in each of these areas and said the request also includes $585.1 million for capital projects to address repair and renovation needs, support innovation and workforce development, and renovate the University’s academic libraries. Dr. Wilson also noted the legacy appropriation to fund the Advanced Chemical Technology Building at Chicago. Discussion followed regarding expectations, and President Killeen noted that it is important to make a strong case and to demonstrate the University’s value. Dr. Wilson commented on the University’s contribution to the State’s economy. Board members also discussed costs of deferred maintenance and the deterioration of some aging buildings on each campus.
Next, Dr. Koritz asked Mr. Fitzgerald, chair of the Governance, Personnel, and Ethics Committee, to provide a report from that committee. Dr. Koritz said that Mr. Fitzgerald serves on the committee with Dr. Koritz, Mr. McMillan, Ms. Smart, Mr. Mitchell, Ms. Reyes, and Mr. Robles. Mr. Fitzgerald stated that the Governance, Personnel, and Ethics Committee met November 15, 2017, with all committee members in attendance. Mr. Fitzgerald reported that the committee approved the minutes of the September 6, 2017, meeting and reviewed the items within the purview of the committee on the Board’s agenda. He listed those items. Mr. Fitzgerald reported that the committee received a legislative update from Ms. Jennifer M. Creasey, director of state relations, and Mr. Fitzgerald gave a brief summary of her report. He reported that the committee also met in executive session to discuss minutes lawfully closed under the Open Meetings Act. Mr. Fitzgerald announced that the next meeting of the committee is scheduled for January 17, 2018, at 2:00 p.m.

Dr. Koritz then gave a report for the University Healthcare System Committee. Dr. Koritz serves as chair of that committee, along with Mr. Fitzgerald, Dr. King, Mr. McMillan, and Ms. Reyes. Dr. Koritz said he attended the meeting on November 15, 2017, with all committee members in attendance. He said that Mr. Mitchell also attended
as a guest. Dr. Koritz reported that the committee approved the minutes of the meeting that was held on September 6, 2017. Dr. Koritz said that Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, made some opening remarks and introduced Dr. Michele Major, who was newly appointed as chief nursing officer. Dr. Koritz reported that the committee reviewed the items within the purview of the committee on the Board’s agenda, and he listed those items. He said that Dr. Barish gave the hospital and clinics chief executive officer report and introduced Dr. Wayne H. Giles, dean of the School of Public Health at Chicago. Dr. Koritz said that Mr. Michael B. Zenn, chief financial officer, University of Illinois Hospital and Clinics, gave a financial report and an update on the 3i project, which is on hold due to a procurement objection from another vendor. Dr. Koritz told the Board that Mr. David H. Loffing, chief operating officer, University of Illinois Hospital, reported on the infrastructure improvement plan; Ms. Jodi S. Joyce, associate vice president for quality and patient safety, presented on quality and patient safety; and Dr. Raymond H. Curry, senior associate dean for education, College of Medicine, Chicago, gave a graduate medical education report. Dr. Koritz said the committee met in executive session to discuss minutes lawfully closed under the Open Meetings Act. He announced that the next meeting of the committee is scheduled for January 17, 2018, and he told the Board that Dr. King has agreed to begin serving as chair of that committee. Dr. Koritz thanked Dr. King for taking on this responsibility.

Report from Chair,
Academic and Student Affairs Committee
Dr. Koritz then asked Ms. Smart, chair of the Academic and Student Affairs Committee, to provide a report from that committee. Dr. Koritz noted that Ms. Smart serves on the committee with Mr. Cepeda, Mr. Edwards, Mr. McMillan, Mr. Mitchell, Ms. Reyes, and Mr. Robles. Ms. Smart reported that the Academic and Student Affairs Committee met November 15, 2017, and that all members of the committee were in attendance. Ms. Smart said they approved the minutes of the meeting of September 6, 2017, and that the committee reviewed the agenda items within the purview of the committee on the Board’s agenda. She listed those items. Ms. Smart reported that the committee heard presentations by two 2017-2018 University Scholars from the University of Illinois at Chicago, and she told the Board that the University Scholar award was established more than 30 years ago to acknowledge the accomplishments of exceptional faculty across the system who excel at research, teaching, and service. She added that being named as a University Scholar represents the highest honor bestowed by the University of Illinois system. Ms. Smart reported that Dr. Zizi Papacharissi, professor and head of the Department of Communication, Chicago, discussed her work on the social and political consequences of online media. Ms. Smart summarized her presentation and highlighted some topics that generated discussion at the meeting. Ms. Smart said that Dr. Angela Tyner, professor, Department of Biochemistry and Molecular Genetics, Chicago, spoke about her research on the PTK6 gene and how targeting the gene with a new drug can impact cancer. Ms. Smart summarized her presentation and said this could truly be groundbreaking research in fighting cancer. She thanked both professors for sharing their time and research expertise with the committee.
Ms. Smart said there was no old or new business, and that the next meeting of this committee is scheduled for January 17, 2018, at 3:00 p.m.

FACULTY REPORT

At 10:27 a.m., Dr. Koritz asked Dr. Burbules to give a faculty report (materials on file with the secretary). Dr. Burbules explained his presentation would focus on campus climate and freedom of expression, and he discussed the impact of social context and group polarization. He reported on the role of social media and the creation of “filter bubbles,” which he said are personal, unique universes of information online that are created when an individual chooses sources of information that reinforce a particular world view, and he commented on the theory of motivated reasoning and the resistance to changing one’s mind in response to information. Dr. Burbules said that universities resist these trends and possess an unyielding allegiance to freedom of speech with a commitment to facilitating and protecting the exchange of ideas and perspectives. He discussed the conflicts that can result from the University’s commitment to pluralism of views and freedom of speech and stated that the University Senates Conference is deeply concerned about these challenges. Dr. Burbules then commented on hate speech and a debate between free speech and safe spaces and creating an environment in which all students can thrive. He advocated for an educational approach that creates learning environments that allow students to safely discuss and evaluate challenging and conflicting ideas without feeling defensive. Dr. Burbules concluded his presentation by
emphasizing the need to find educational solutions to these problems and by encouraging ongoing and continued discussion.

PUBLIC COMMENT

At 12:55 p.m., Dr. Koritz announced a public comment session and explained that the Procedures Governing Appearances Before the Board of Trustees allows for a maximum of six individuals to speak for five minutes each. He then introduced the first speaker, Mr. Tony Henson. Mr. Henson stated that he is on the board of directors of the Native Americans Guardians Association, and he presented a proposal for Native American inclusion at Fighting Illini athletic events that he said accurately represents the historical roots of the Fighting Illini. He said the Unity Celebration draws on elements of an authentic Native American powwow that includes authentic dance and a flag presentation and would honor war veterans, the Illini tribe, and the University in its commitment to inclusion and diversity. Mr. Henson discussed the historical identity of the Fighting Illini and worthy representations of its history. He referred to athletic events at other institutions that have featured Native American dance teams and said these performances have been well received. He said authentic cultural displays honor the First Nations people, and he spoke against the use of mascots or logos.

Dr. Koritz invited the second commenter, Mr. Patrick Thompson, to speak. Mr. Thompson told the Board that he is the owner of a construction firm in Champaign and that he appeared before the Board during the public comment session in July to discuss an incident in which his firm was hired as a subcontractor. He said the issue has
not been resolved. Mr. Thompson expressed concern regarding the ability for minority firms to compete and work on University projects and said that there has been no progress in the development of split goals and shelter markets. He said that programs to increase diversity will fail if minority firms are not given an opportunity to compete.

AGENDA

At 1:06 p.m., Dr. Koritz announced that the agenda for this meeting would now be considered. All Board members recorded as present at the start of the meeting were in attendance. Dr. Koritz explained the items for which a voice vote of the Board is requested would be first and that the secretary would read the titles of these items. He noted that several Board members had previously discussed concerns with President Killeen and other staff members regarding these items, and he said that he would welcome further discussion at this time.

By consensus, the Board agreed that one vote would be taken and considered the vote on each agenda item no. A1 and through 14 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of the Board action appears at the end of each item.)

Approve Minutes of Board of Trustees Meeting

(A1) The secretary presents for approval the minutes of the Board of Trustees meetings of September 7, 2017.
On motion of Mr. McMillan, seconded by Ms. Smart, these minutes were approved.

Approve Pay-for-Performance Compensation for President

(1) At its January 15, 2015, meeting, the Board of Trustees approved the appointment of Timothy L. Killeen as the 20th President. This appointment included an authorization for the Board of Trustees to review and evaluate performance based on goals established by the Board annually and subsequently to recommend pay-for-performance compensation of up to $100,000 to be awarded for achievement of those goals during the year evaluated.

The Board has conducted a review and evaluation of President Killeen’s performance based on goals established for the president and achievements attained for Academic Year 2017. The Board hereby authorizes payment of $100,000 as pay-for-performance compensation (not included in base salary) to be paid to President Killeen within 90 days.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The chair of the Board recommends approval.
On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Approve Pay-for-Performance Compensation for Chancellor, University of Illinois at Chicago, and Vice President, University of Illinois, and Amend Appointment to Incorporate Same into Base Pay

(2) At its January 15, 2015, meeting, the Board of Trustees approved the initial appointment of Chancellor Michael Amiridis, which included an authorization for the president to review and evaluate performance annually based on goals established by the president annually and subsequently to recommend pay-for-performance compensation of up to $75,000 to be awarded for achievement of those goals during the year evaluated.

President Killeen has conducted a review and evaluation of Chancellor Amiridis’ performance based on goals established for the chancellor and achievements attained for Academic Year 2017. The Board hereby authorizes payment of $75,000 as pay-for-performance compensation (not included in base salary) to be paid to Chancellor Amiridis within 90 days.

In addition, at this time, the president recommends that the pay-for-performance component be incorporated into the base salary of the chancellor, effective August 16, 2017. For Academic Year 2018 and thereafter, the chancellor will no longer be eligible for any pay-for-performance compensation. The change is recommended to be in the best interests of the university, won’t require any additional funds, and will not affect the annual establishment of goals and annual evaluation process by the president.
The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president seeks your approval.

On motion of Mr. McMillan, seconded by Ms. Smart, these recommendations were approved.

Appoint Interim Vice Chancellor for Research, Urbana

(3)  The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends the appointment of Susan A. Martinis, currently professor and head of biochemistry; Stephen G. Sligar Professor, School of Molecular and Cellular Biology; and departmental affiliate in chemistry, School of Chemical Sciences, College of Liberal Arts and Sciences, as interim vice chancellor for research, non-tenured, on a twelve-month service basis, at an annual salary of $220,000 plus an administrative increment of $100,000, beginning November 17, 2017.

In addition, Professor Martinis will hold the rank of professor of biochemistry, School of Molecular and Cellular Biology, tenured, on an academic year service basis, on zero percent time, non-salaried; and Stephen G. Sligar Professor, School of Molecular and Cellular Biology, non-tenured, on an academic year service basis, on zero percent time, with an annual stipend of $7,500; and departmental affiliate,
Department of Chemistry, School of Chemical Sciences, College of Liberal Arts and Sciences, effective October 16, 2017, for a total annual salary of $327,500.

Professor Martinis served as interim vice chancellor for research-designate, October 16 through November 16, 2017, under the same conditions and salary arrangement. She succeeds Peter E. Schiffer, who resigned effective October 15, 2017.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation.

The president of the University recommends approval.

(A biosketch is on file with the secretary.)

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff

(4) According to State statute, no student trustee may vote on those items marked with an asterisk.

In accordance with Article IX, Section 3 of the University of Illinois Statutes, the following new appointments to the faculty at the rank of assistant professor
and above, and certain administrative positions, are now presented for action by the Board of Trustees.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.
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<td>Jane Wang</td>
<td>College of Business</td>
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*Salary ranges are approximate and subject to negotiation.*
Emeriti

Liora Bresler, professor emerita of curriculum and instruction, August 1, 2018

Huseyin Leblebici, professor emeritus of business administration, September 1, 2017

Vidar Lerum, associate professor emeritus, School of Architecture, September 1, 2017

Neal R. Merchen, professor emeritus of animal sciences, January 1, 2018

Lori S. Mestre, professor emerita, University Library, October 1, 2017

Marilyn Anita Parsons, professor emerita of curriculum and instruction, January 1, 2018

William J. Qualls, professor emeritus of business administration, August 1, 2017

Beth S. Woodard, professor emerita, University Library, September 1, 2017

Out-of-Cycle Promotion and Tenure

Athol J. Kemball, from associate professor, Department of Astronomy, College of Liberal Arts and Sciences, to the rank of professor, Department of Astronomy, on indefinite tenure, and from associate professor, National Center for Supercomputing Applications, Vice Chancellor for Research, to professor, National Center for Supercomputing Applications, non-tenured, effective November 17, 2017
<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed UI Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
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<td>Electrical &amp; Computer Engineering</td>
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<td>Academic Year</td>
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<td>Eisenho-Mou, Tory</td>
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<td>Psychiatry</td>
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<td>Hubert, Alicia</td>
<td>Center Affiliates</td>
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<td>Associate Professor</td>
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<td>12-Month</td>
<td>11/23/2017</td>
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*Salary reflected is for specific range of service dates*
Emeriti

Jerry L. Bauman, professor emeritus and UIC Distinguished Professor Emeritus of Pharmacy Practice, and dean emeritus, College of Pharmacy, January 1, 2018

Timothy B. Erickson, professor emeritus of emergency medicine, September 1, 2016

William G. Hendrickson, associate professor emeritus of microbiology and immunology, March 1, 2016

Mary Patricia O’Brien, associate professor emerita, Jane Addams College of Social Work, August 16, 2017

Susan Mary Kies, clinical associate professor emerita of pathology, July 1, 2016

Alfonse Thomas Masi, professor emeritus of internal medicine, College of Medicine at Peoria, December 1, 2016

Beatrice Y. Yue, professor emerita and Thanis A. Field Professor Emerita of Ophthalmology, June 1, 2011

Out-of-Cycle Sabbatical Leave Request

COLLEGE OF EDUCATION

Curriculum & Instruction
MARIA VARELAS, Professor
Second semester 2017-18, full pay
To complete analyses on the relationship between student science and identity construction in elementary urban school classrooms; and to initiate studies on teacher learning and identity construction of high school science educators responsive to community and student needs.
Faculty New Hires
Submitted to the Board on November 16, 2017
Springfield

<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed U. Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
</tr>
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</table>

*Salary reflected is for specific range of service dates*
SPRINGFIELD

Emeriti

Leonard Branson, professor emeritus of accountancy, September 1, 2017

Merrill “Ted” Mims, professor emeritus of computer science, October 1, 2017
<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed UI Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
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### Academic Professional New Hires
Submitted to the Board on November 16, 2017
Urbana

<table>
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<tr>
<th>Name</th>
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<th>Tenure Status</th>
<th>FTE</th>
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<th>Service End Date</th>
<th>Salary</th>
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<tbody>
<tr>
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<td>Animal Sciences</td>
<td>Tenured</td>
<td>1.00</td>
<td>Year</td>
<td>08/01/2017</td>
<td>07/31/2018</td>
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<td>Johnson, Rodney W.</td>
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<td>Animal Sciences</td>
<td>Tenured</td>
<td>1.00</td>
<td>Year</td>
<td>08/01/2017</td>
<td>07/31/2018</td>
<td>$124,000.00</td>
</tr>
<tr>
<td>Johnson, Rodney W.</td>
<td>Professor</td>
<td>Animal Sciences</td>
<td>Tenured</td>
<td>1.00</td>
<td>Year</td>
<td>08/01/2017</td>
<td>07/31/2018</td>
<td>$124,000.00</td>
</tr>
<tr>
<td>Johnson, Rodney W.</td>
<td>Professor</td>
<td>Animal Sciences</td>
<td>Tenured</td>
<td>1.00</td>
<td>Year</td>
<td>08/01/2017</td>
<td>07/31/2018</td>
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<tr>
<td>Johnson, Rodney W.</td>
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<td>Year</td>
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<td>Pathology, College of Medicine of Urbana</td>
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<td>Year</td>
<td>08/01/2017</td>
<td>07/31/2018</td>
<td>$124,000.00</td>
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**Total Annual Salary:** $253,959.14

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*For leave in months of service during each summer of appointment as Head, Chair or Director.

---

*Salary reflected is for specific range of service dates.

***Salary for one month of summer service during each summer of appointment as Head/Chair/Program Director.
<table>
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<tr>
<th>Name</th>
<th>Proposal/Job Title</th>
<th>Appointment Unit</th>
<th>Tenure Status</th>
<th>FTE</th>
<th>Start Date</th>
<th>Salary</th>
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<td>Head</td>
<td>Finance</td>
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<tr>
<td>Bae, Gilbert W.</td>
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<td>University of Illinois</td>
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<td>Hospital and Health Sciences</td>
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<td>Al-Agha, Minam H.</td>
<td>Senior Director, Patient Experience</td>
<td>Excellence and</td>
<td>Non-Tenured</td>
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<td>11/22/2017</td>
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<td>Major, Inês M.</td>
<td>Chief Nursing Officer</td>
<td>Hospital Administration</td>
<td>Non-Tenured</td>
<td>1.00</td>
<td>11/22/2017</td>
<td>$99,000.00/yr</td>
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<tr>
<td>Rao, Karina</td>
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<td>Milakian Health</td>
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<td>Chicago</td>
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<tr>
<td>Taslitz, Maria M.</td>
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<tr>
<td>Wainer, Steve B.</td>
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<td>Germain, Kristi M.</td>
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<td>1.00</td>
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</table>

*Salary reflects a specific range of service rate.
**Salary is for one month of summer work during each semester of appointment at Head/Dean role.
<table>
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<tr>
<th>Name</th>
<th>Proposed UIC Job Title</th>
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<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Dates</th>
<th>Salary</th>
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<td>Karman, Caryn Ann</td>
<td>Executive Director of UIC Alumni Association</td>
<td>Office of the Vice Chancellor for Advancement</td>
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<tr>
<td>Schwartz, David Eric</td>
<td>Assistant Vice Chancellor for Health Affairs</td>
<td>Vice Chancellor for Health Affairs for Medical Library and Student Info. University Council</td>
<td>N/A</td>
<td>0.30</td>
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<td>$15,000.00</td>
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<tr>
<td>Schwartz, David Eric</td>
<td>Physician Surgeon</td>
<td>Administration, College of Medicine at University of Chicago</td>
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<td>0.30</td>
<td>08/15/2017</td>
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<tr>
<td>Schwartz, David Eric</td>
<td>Neurology, College of Medicine at UIC</td>
<td>N/A</td>
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<td>Schwartz, David Eric</td>
<td>Assistant Professor, Medicine</td>
<td>Administration, College of Medicine at UIC</td>
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<td>0.34</td>
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<tr>
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<td>Anesthesiology, College of Medicine at Chicago</td>
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<td>0.30</td>
<td>08/15/2017</td>
<td>$45,300.00</td>
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</table>

*Salary reflects is for specific range of service dates.
**Salary for one month of summer service during each terminal appointment as Head Director.
### Academic Professional New Hires

Submitted to the Board on November 16, 2017
Spryfield

<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed U. Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Mo. FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Braynov, Svetoslav</td>
<td>Head Instructor</td>
<td>Computer Science</td>
<td>NR</td>
<td>0.50</td>
<td>Assistant Year</td>
<td>01/01/2017</td>
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<tr>
<td>Braynov, Svetoslav</td>
<td>Instructor</td>
<td>Computer Science</td>
<td>NR</td>
<td>0.50</td>
<td>Assistant Year</td>
<td>01/01/2017</td>
<td>$11,536.30 yr</td>
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<td>Braynov, Svetoslav</td>
<td>Associate Professor</td>
<td>Computer Science</td>
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<td>Assistant Year</td>
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**Total Annual Salary** $15,922.00 yr

*Salary reflects for specific range of service dates

**Salary for one month of summer service during each summer of appointment as Head/Dean
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*Salary reflected is for specific range of service dates.
**Salary for one month of summer service during each summer of appointment as Head/Coordinator.
Intercollegiate Athletic Staff

Urbana-Champaign

**Renee S. Slone**, head varsity coach, women’s golf, Division of Intercollegiate Athletics, Urbana-Champaign, non-tenured, on athletics year-round service basis, with a new multiyear agreement, on 100 percent time, effective November 17, 2017, through August 15, 2020, with the below compensation and an incentive compensation schedule to be incorporated. In addition, for service as head women’s golf coach, for any women’s golf camps and clinics operated by the University, Coach Slone will receive 90 percent of the net profit of the camps and clinics. Funding is provided from non-appropriated institutional funds in the Division of Intercollegiate Athletics operating budget.

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<th>Contract Year</th>
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<td>Effective Date – August 15, 2018</td>
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**Justin Edward Spring**, head varsity coach, men’s gymnastics, Division of Intercollegiate Athletics, Urbana-Champaign, non-tenured, on athletics year-round service basis, with a new multiyear agreement, on 100 percent time, effective November 17, 2017, through August 15, 2020, with the below compensation and an incentive compensation schedule to be incorporated. In addition, for service as head men’s gymnastics coach, for any men’s gymnastics camps and clinics operated by the University, Coach Spring will receive 90 percent of the net profit of the camps and clinics. Funding is provided from non-appropriated institutional funds in the Division of Intercollegiate Athletics operating budget.

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<th>Contract Year</th>
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*Current Salary
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**Total Annual Salary**: $251,734.00 yr

**College of Liberal Arts and Sciences**

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*Salary reflected is for specific range of service dates*
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*Salary reflected is for specific range of service dates
Addendum
(November 2017)

Chicago Emeriti

Paula Allen-Meares, John Corbally Presidential Professor Emerita, Office of the Chancellor, January 1, 2018

Springfield Sabbatical

COLLEGE OF BUSINESS AND MANAGEMENT

Department of Business Administration

JORGE VILLEGAS, Associate Professor
To study how health and risk literacy impact patients’ engagement after exposure to decision-making aids using experimental and qualitative methods. This project is relevant for basic and applied research in the health care sector.
<table>
<thead>
<tr>
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<th>Proposed U. Job Title</th>
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<th>Tenure Status</th>
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<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
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*Salary reflected is for specific range of service dates
## ADDENDUM

Administrative New Hires
November 2017

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Total Annual Salary: $363,796.00 yr

*Salary reflected is for specific range of service dates*
On motion of Mr. McMillan, seconded by Ms. Smart, these appointments were approved.

Award Honorary Degrees, Chicago

(5) The University of Illinois at Chicago Senate has nominated the following persons for conferral of honorary degrees at the Commencement exercises in May 2018. The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends approval of these nominations.

Randall B. Grove, executive director, Chicago Dental Society – the honorary degree of Doctor of Science

Mr. Randall B. Grove has served as the executive director of the Chicago Dental Society (CDS) for the past 28 years. This organization, so important to the UIC College of Dentistry and its alumni, as well as to the dental profession in the state of Illinois, has never experienced a period of greater growth and prosperity than during the tenure of Mr. Grove as executive director.

Mr. Grove has dedicated his life to improving the lives of dentists and their patients. Under his leadership, the CDS has vastly increased its public service activities by providing oral health care to low-income individuals at the CDS Foundation Clinic; assisting organizations that provide oral health education and access to care; providing programs to increase oral health literacy; and connecting dentists with public service programs in need of volunteers.

The success of the CDS during his leadership has allowed for the generous support of two endowed professorships and two clinical fellowships at the UIC College of Dentistry to ensure that the high standard of teaching and clinical outcomes continues at the college. In addition, through Mr. Grove’s efforts, the CDS and UIC College of Dentistry have partnered in a formal mentorship program, in which CDS dentists provide valuable real-world experience and advice to UIC College of Dentistry students.
Mr. Grove received his Bachelor of Science degree and a Master of Science degree in Health Education with an emphasis in Psychology, both from Purdue University. Following graduation, he spent three years with the Indiana Department of Public Instruction as an education consultant. He joined the staff of the American Dental Association in 1977 as director of the Bureau of Health Education. From 1986 to 1989, he was executive director of the United Cancer Council, and then joined the Chicago Dental Society in late 1989 as its executive director.

Mr. Grove has been awarded the honorary fellow of the Odontographic Society of Chicago, honorary membership in the Chicago Dental Society, honorary fellow of the International College of Dentists, USA Section, and honorary fellowship in the American College of Dentists.

Steve James, documentary filmmaker and producer – the honorary degree of Doctor of Humane Letters

Steve James is a Chicago-based documentary filmmaker, best known perhaps for “Hoop Dreams” – the story of Chicago school boys trying to make it in basketball and the effect it has on their lives and on their families. The film won every major critics award in 1994, as well as, a Peabody and Robert F. Kennedy Journalism Award in 1995. He is also known for his very personal profile of film critic Roger Ebert, “Life Itself,” which also received several accolades, including best documentary by the Critic’s Choice Awards, the National Board of Review, and the Producers Guild of America.

Mr. James’ connection to UIC comes from his film “The Interrupters,” a gritty documentary of the successes and failures of CeaseFire Illinois in the same Chicago neighborhoods featured in “Hoop Dreams.” CeaseFire is the groundbreaking work of Gary Slutkin, professor in the School of Public Health and founder and CEO of Cure Violence. Mr. James has many other movies to his credit as a writer, director, and producer. He has been nominated for many awards, including an Oscar.

A unifying theme of Mr. James’ movies is that he digs into the human heartbeat, and also the surprising optimism and determination of some of the most challenging and potentially depressing of subjects. In spite of the sad and tragic stories he brings to life, he manages to show the humanity of all his subjects, and the hope they have in spite of adversity in their lives. Mr. James’ contributions to the art of filmmaking, and filmmaking in Chicago, are themselves worthy to be considered for an honorary degree. As stated by the nominator, “he really touches the vein of what UIC cares
about in its education and its graduates. An ability and vision to care about people, not just their successes but also their failures and their struggles, and their hope to make things better. This is very much what UIC is about.” Steve James is a graduate of James Madison University and Southern Illinois University at Carbondale.

Juan Salgado, chancellor, City Colleges of Chicago – the honorary degree of Doctor of Humane Letters

Juan Salgado, chancellor of the City Colleges of Chicago and former president and CEO of Instituto del Progreso Latino, has served the Latino communities just south of UIC since he received his Master’s in Urban Planning from the University of Illinois at Urbana-Champaign in 2001. His innovative work in communities such as Pilsen and Little Village earned him recognition from both the White House, who named him a Champion of Change in 2011, and as a 2015 fellow of the John D. and Catherine T. MacArthur Foundation.

Under his leadership, the Instituto Del Progresso Latino operated two charter high schools. The Instituto Health Sciences Career Academy specializes in educating their students in the math and science students need to be successful in health careers, creating a bilingual population ready to serve in area hospitals and clinics. The Instituto Justice and Leadership Academy focuses on at-risk students and prepares them to be college ready, requiring each student apply to at least five colleges to graduate. The organization also provides economic and workforce development, adult basic education, youth development, and citizenship programs for our community. Both schools provide counseling support to their students for two years following graduation. The Instituto’s mission and work is closely tied to UIC’s own. UIC’s position as a Hispanic-serving institution with vibrant nursing, applied health, pre-medicine, and medicine programs makes a partnership with the Instituto a natural one. Appointed as chancellor of the City Colleges of Chicago on May 1, Mr. Salgado who leads the city’s community college system of more than 90,000 students across seven colleges with a diverse and first generation college student body, is representative of UIC.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The
General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with these recommendations.

The president of the University recommends approval.

On motion of Mr. McMillan, seconded by Ms. Smart, these degrees were authorized as recommended.

Name the Gies College of Business, Urbana

(6) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends for approval a proposal from the dean of the College of Business, the vice chancellor for academic affairs and provost, and the vice chancellor for institutional advancement to name the College of Business the Gies College of Business.

Established in 1915 as the College of Commerce and Business Administration, the College of Business has a long history of excellence with more than 60,000 living alumni across the globe. We propose naming the college in honor of Larry W. Gies, a 1988 graduate of the College of Business, whose generous financial contribution will accelerate progress towards becoming the best and most innovative College of Business in the nation.
Larry W. Gies is the founder, president and CEO of Madison Industries, one of the largest and most successful privately held companies in the world. Madison's focus is on building entrepreneurially-driven, branded market leaders that are dedicated to making the world safer, healthier, and more productive by creating innovative solutions that deliver outstanding customer value. Mr. Gies also serves as the president of The Gies Foundation, which focuses on youth, education, and health. He coaches youth sports and serves on the board of the Accelerate Institute.

Larry Gies grew up in rural Mendota, Illinois, and always dreamed of attending the University of Illinois. As a College of Business student, he was elected to the Student Government Association as a freshman in 1985, the Senate of the Urbana-Champaign campus in 1986, the board of the Illini Media Company in 1986, president of Beta Alpha Psi accounting honor fraternity, and was named Homecoming king of the University in 1987. He looks upon his years at Illinois as his most formative for many reasons, including that the University is where he met his wife, Beth (Class of 1989). Since graduation, Mr. Gies has remained close with the students within the college, serving as a featured speaker for nearly 30 years and teaching a case study each semester for more than 23 years.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.
The executive vice president and vice president for academic affairs concurs with this recommendation.

The president recommends approval. This action will be reported to the Illinois Board of Higher Education.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Establish the Bachelor of Arts in Studio Art,
College of Fine and Applied Arts, Urbana

(7) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the College of Fine and Applied Arts to establish the Bachelor of Arts in Studio Art.

The Bachelor of Arts in Studio Art (BASA) is designed to offer students a rigorous education in contemporary studio arts practices while allowing them sufficient space in their academic schedules to add studies in other areas or disciplines. As detailed in an accompanying report item, the proposed BASA will offer concentrations in Painting, Sculpture, New Media, Printmaking, and General Studio Art, thereby combining existing courses from academically discrete disciplines into an innovative and interdisciplinary major.

There is growing interest amongst prospective and current students and their families for a program that allows them to study studio art without seeking the
Bachelor of Fine Arts degree’s professional level of specialization in an intensely competitive field. Because of its flexibility in application, the BASA will appeal to such students. It offers a more inclusive view of multiple art practices as well as agility with rapidly-emerging technologies combined with “traditional” studio endeavors. In addition, the proposed major permits studio faculty in the College of Fine and Applied Arts to innovate with responsive curricula that reflect the contemporary art world and is more compatible with their own research.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Establish the Bachelor of Fine Arts in Studio Art, College of Fine and Applied Arts, Urbana
The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the College of Fine and Applied Arts to establish the Bachelor of Fine Arts in Studio Art.

The Bachelor of Fine Arts in Studio Art (BFA in Studio Art) is designed to offer students a rigorous education in contemporary studio arts practices that is also interdisciplinary, as it will draw on courses in the existing painting, sculpture, and new media majors as well as adding a new area, printmaking. The proposed major accommodates students wishing to continue study in upper-level research courses in a dynamic, innovative curriculum of courses of broader interest than the current majors available in the BFA degree. As detailed in an accompanying report item, students in the BFA in Studio Art can choose from a concentration in Painting, Sculpture, New Media, or Printmaking, or they can opt for a broader-ranging, hybrid experience in the General Studio Art concentration.

As the BFA is a professional degree with global standards, the proposed BFA in Studio Art will conform to specifications outlined in the National Association of Schools of Art and Design (NASAD) Competencies Summary.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.
The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Establish the Bachelor of Science in Liberal Arts and Sciences in Econometrics and Quantitative Economics, College of Liberal Arts and Sciences, Urbana

The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the College of Liberal Arts and Sciences to establish the Bachelor of Science in Liberal Arts and Sciences in Econometrics and Quantitative Economics.

The proposed Bachelor of Science in Liberal Arts and Sciences (BSLAS) in Econometrics and Quantitative Economics will include considerably more quantitative studies than the existing Bachelor of Arts in Liberal Arts and Sciences (BALAS) in Economics. Focusing on courses in econometrics, quantitative economics, computational economics, and mathematical economics, the purpose of the proposed BSLAS in Econometrics and Quantitative Economics is to provide students with the technical training for graduate programs in economics, research positions in industry, and
quantitative policy positions in government. The required courses in mathematics, computer science, and statistics along with elective courses in econometrics, quantitative economics, computational economics, and mathematical economics will distinguish graduates of the proposed program as having an exceptionally strong quantitative background as they seek employment and graduate school opportunities.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Establish the Bachelor of Science in Computer Science and Advertising, College of Media, Urbana

(10) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the advice of the Urbana-Champaign Senate,
recommends approval of a proposal from the College of Media to establish the Bachelor of Science in Computer Science and Advertising.

The Bachelor of Science in Computer Science and Advertising (BS in CS + Advertising) is a flexible program with in-depth study of advertising that has a technology focus. Cloud computing, the availability and ubiquity of data, and the rapid and pervasive adoption of mobile technology have created a paradigm shift in the advertising industry. Projected areas of growth in advertising and communications will be in search engine optimization, web analytics, computational advertising, and other emerging areas at the intersection of technology and media. To work toward meeting this need, the proposed BS in CS + Advertising will graduate two kinds of students: one who is focused on immediate entry into the workforce in an advertising agency, business, or technology firm and the other who wishes to prepare for graduate-level study in one of these areas.

Despite the synergies between computer science and advertising, there is currently no advertising department nor computer science department offering an explicitly cross-disciplinary curriculum. Thus, the BS in CS + Advertising not only opens up employment opportunities for graduates, it puts the university at the forefront as the first institution to introduce a cross-disciplinary curriculum in these two fields.

The BS in CS + Advertising students will be a different population than the students currently majoring in Advertising. Advertising majors can choose careers in strategy, social science research, and creativity, none of which mandate a computer science background. The proposed major is intended to appeal to a new population of
students who wish to apply strong computer science skills to the advertising industry, to help meet the growing need for data managers and specialists in technology in this industry.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

(11) The chancellor, University of Illinois at Springfield, and vice president, University of Illinois, with the advice of the Springfield Senate, recommends approval of a proposal to reorganize the centers, Illinois Issues Magazine and WUIS Public Radio, and to rename the unit NPR Illinois.
In a rapidly changing and increasingly competitive environment for news media, *Illinois Issues* magazine has faced challenges in past years, while WUIS radio has changed formats. *Illinois Issues* magazine had seen a steady reduction in print subscribers for the past several years, like many other print magazines in the digital age. In response to listener feedback, WUIS shifted from the traditional public radio format of news and music to a mostly news format. Given these changes and the complementary news coverage provided by each media outlet housed at UIS, *Illinois Issues* magazine and WUIS public radio began to coordinate operations in 2014.

The merger of *Illinois Issues* and WUIS creates an integrated and more robust public journalism unit with oversight for both entities provided by one general manager and news director. The merger of the two smaller centers into a single unit has resulted in a 20 percent reduction in costs due to the elimination of duplicate functions.

In 2015, National Public Radio (NPR) gave WUIS permission to operate under the name “NPR Illinois” to clearly signal the role the radio station plays in the state capital and in covering news throughout the State of Illinois. In 2016, *Illinois Issues* ceased publishing its monthly magazine and converted into NPR Illinois’ brand for long-form journalism. At least one weekly article on a topical issue continues to be published on the NPR Illinois website under the *Illinois Issues* name.

Given all of these considerations, the units now request a formal renaming of the combined entities as NPR Illinois.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The
General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. McMillan, seconded by Ms. Smart, these recommendations were approved.

Reappoint Members to the Advisory Board, Division of Specialized Care for Children (DSCC) in Springfield, Chicago

(12) The Division of Specialized Care for Children (DSCC) is the Illinois Title V agency that provides care coordination for families and children with special health care needs and financial assistance for those who meet financial and medical eligibility requirements.

In 1957, the Illinois General Assembly created an advisory board for the DSCC to advise the administrators of the University of Illinois regarding DSCC. The Board of Trustees is charged with appointing members to this advisory board.
The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends the following reappointments to the DSCC Advisory Board for the term January 1, 2018, through December 31, 2021:

**Kathy Denise Swafford, MD**, medical director, Children’s Medical and Mental Health Resource Network; founding physician, Swafford Pediatrics; active staff, Union County Hospital District; active staff, Memorial Hospital of Carbondale; assistant professor of clinical pediatrics and clinical associate professor of family practice, Southern Illinois University School of Medicine; board of directors Union County representative, Southern Seven Health Department; advisory board member, Illinois Emergency Medical Services for Children, UIC; Marion Area Child Death Review Team, Department of Children and Family Services; and Immunization Advisory Committee, Illinois Department of Public Health.

**Eric T. Elwood, MD, FACS**, chief, Division of Plastic and Reconstructive Surgery, and chief, Division of Pediatric Plastic Surgery, University of Illinois College of Medicine at Peoria; associate professor of surgery and neurosurgery, University of Illinois College of Medicine at Peoria; chief, Division of Plastic and Reconstructive Surgery, OSF/St. Francis Medical Center Peoria; director of Multidiscipline Cleft Palate Team, Central Illinois Orofacial Anomalies Team; chair, Department of Surgery, Proctor Hospital; chair, Department of Surgery, Methodist Medical Center of Illinois; and adjunct clinical instructor Physician Assistant Program, Midwestern University.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Amend the Medical Staff Bylaws of the University of Illinois Hospital and Health Sciences System
The Medical Staff of the University of Illinois Hospital and Health Sciences System (UI Hospital) recommends revisions to the Medical Staff Bylaws, in consultation with the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, and the vice chancellor for health affairs. Under the bylaws, the Medical Staff must review its bylaws to determine whether any changes or amendments need to be made in order to maintain compliance with accreditation standards, federal and State laws, and current medical staff policies, procedures and practices. The Bylaws Committee of the Medical Staff is also responsible for reviewing any proposals for amendments to the bylaws.

The amendments described below and included in the attached documents (on file with the secretary) were recommended by the Bylaws Committee to the Medical Staff Executive Committee (MSEC) and to the members of the medical staff. In accordance with the bylaws, the amendments were voted on and approved by the MSEC on November 3, 2017, and the medical staff members on November 8, 2017. Per the bylaws, amendments become effective only when approved by the Board of Trustees.

Both the edited version of the bylaws as well as the final draft document are submitted for consideration. The substantive changes are summarized below, including the specific Articles and Sections to be amended and the reasons for the proposed changes.

**Article III, Section 1 – Performance of the History and Physical (Page 4)**
The proposed amendment restores from a prior version of the Bylaws the term “physician” to clarify that physicians, including resident physicians, may perform history and physician examinations in addition to other practitioners who are credentialed and privileged.

**Article III, Section 2 – Medical Screening Examination (Page 6)**
The proposed new Section has been added to comply with the federal Emergency Medical Treatment and Active Labor Act (EMTALA), which requires that a hospital’s bylaws or rules and regulations determine which individuals are qualified to perform a medical screening exam under EMTALA. This is language taken from an existing UI Hospital policy.

**Article V, Section 3.C – Temporary Privileges (Page 18)**
The proposed language clarifies that temporary privileges, which are granted for up to 120 days, may be renewed beyond the 120 day period, but only on a case by case basis when there is an important patient care, treatment, and service need that mandates an immediate authorization to practice, or when a new applicant with a complete application that raises no concerns is awaiting review and approval of the MSEC and the Board of Trustees while the full credentials information is verified and approved. Examples would include, but are not limited to: (1) situation where a physician becomes ill or takes a leave of absence and another practitioner would need to cover his/her practice until he/she returns, or (2) a specific practitioner has the necessary skills to provide care to a patient that a practitioner currently privileged does not possess.

**Article VIII, Section 1.B.10 – Right to Hearing and Review (Page 34)**
This change is being proposed to comply with the University’s contracted managed care organizations’ delegated credentialing requirements and the National Committee for Quality Assurance accreditation standards. The revised language permits a member of the Medical Staff to be represented by legal counsel during a hearing. If the Medical Staff member chooses to be represented by an attorney, then the MSEC and the hearing panel shall also be entitled to legal representation.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.
The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.

Name the Isadore and Sadie Dorin Forum, Chicago

The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends the naming of the UIC Forum at 725 West Roosevelt Road, Chicago, in recognition of the Isadore and Sadie Dorin Foundation’s $3.0 million pledge to the University of Illinois at Chicago. This naming is honorary, as there is no new construction or renovation of the UIC Forum planned.

The UIC Forum serves the University and Chicago community as an academic, business, recreation, and entertainment facility. Built in 2007, this multipurpose 3,000-seat convocation center has over 30,000 square feet and hosts a variety of events such as conventions, trade shows, speaking engagements, concerts, receptions, lectures, seminars, presentations, and commencements. The UIC Forum is located on the southeast corner of Roosevelt Road and Halsted Street, marking a gateway to UIC’s vibrant south campus area filled with retail, urban parks, student apartments, academic facilities, public parking, and historic sites. The building is also connected to James J. Stukel Towers student housing, linking student life and academic enrichment with social and recreational amenities in an urban campus setting.
The Isadore and Sadie Dorin Foundation is the legacy family foundation of Isadore and Sadie Dorin, Russian immigrants who settled in Chicago in the early 1900s. Through hard work and determination, the Dorins raised five children and found personal success in building a produce business in Chicago. Mr. David Dorin, second-eldest child of Isadore and Sadie and chief executive officer and director of the foundation, desired to honor his parents for their commitment to their family and to fully realizing the American dream. Mr. Dorin fondly remembers driving past the intersection of Roosevelt Road (then 12th Street) and Halsted Street frequently in the 1930s with his mother and siblings to spend memorable family time at the 12th Street beach. This is the location of the UIC Forum and the reason the family approached the University about this naming opportunity.

The Isadore and Sadie Dorin Foundation pledge secures a 17-year naming of the UIC Forum and will support UIC’s highest priorities ($2.0 million) and provide a permanent endowed Isadore and Sadie Dorin Scholarship ($1.0 million) for undergraduates from Cook County with high academic achievement.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Smart, this recommendation was approved.
By consensus, the Board agreed that one roll call vote would be taken and considered the vote on agenda item nos. 15 through 29 inclusive as listed below. The recommendations were individually discussed but acted upon at one time.

Approve Operating Budget for Fiscal Year 2018

(15) The executive vice president and vice president for academic affairs and interim vice president and chief financial officer/comptroller recommend approval of the University’s Fiscal Year (FY) 2018 operating budget, covering the allocation of estimated operating income from all sources. This recommendation follows the Board’s adoption of a preliminary FY 2018 operating budget at the May 2017 meeting. The recommended $4.8 billion operating budget, before recognition of the value of payments on behalf, represents a $-27.4 million (-1.2 percent) decrease in unrestricted funds, a $40.8 million (1.6 percent) increase in restricted funds, and a $13.4 million (0.3 percent) increase in all operating funds from FY 2017. The recommended $6.5 billion operating budget, inclusive of the value of payments on behalf, represents a $-27.4 million (-1.2 percent) decrease in unrestricted funds, a $40.8 million (1.6 percent) increase in restricted funds, a $78.7 million (4.9 percent) increase in payments on behalf, and a $92.1 million (1.4 percent) increase in all operating funds from FY 2017.

Consistent with Board of Trustees’ directives on the configuration of the internal operating budget adopted by the Board at the March 13 and June 27, 2003, meetings, the executive vice president and vice president for academic affairs and interim
vice president and chief financial officer/comptroller prepared the budget based upon:

(1) the policies and institutional priorities established by the Board of Trustees in consultation with senior academic leaders; (2) recommendations of the chancellors/vice presidents, after consultation with deans, directors, and other University officers on the methods and means of best executing the Board’s policies and institutional priorities; and (3) recommendations from the president. The allocation of restricted funds is in accord with the terms and conditions of the restrictions, and the allocation of unrestricted funds follows the Board’s policies and institutional priorities.

The attachment to this item is the Budget Summary for Operations for FY 2018 (the BSO, or “Orange Book”) (materials on file with the secretary), and presents all University-level budget amounts by source of funds and object of expenditure.

The BSO executive summary is divided into two major sections. The section titled “University Revenue Budget FY 2018” defines the sources of University operating revenue for FY 2018, details the budget by those revenue sources, and analyzes the change in revenue from FY 2017 to FY 2018. The section titled “University Expense Budget FY 2018” defines and details the budget by expenditure category. The executive summary also provides operating budget tables for the three Universities and the University System Offices. Detailed university budget schedules follow the executive summary and provide budget year and prior year revenue and expense information:

- Schedule A: Details University-level revenue by fund source (e.g., State, institutional, gift/endowment, etc.) and expense by fund type and function (e.g., instruction, research, student aid, etc.).
• Schedule B: Provides budgeted expenditures by college-level organization in the following categories: State; Institutional; Self-Supporting; and Gifts, Grants and Contracts.

• Schedule C: Lists budgeted expenditures by college-level organization and function (for budget year only).

• Schedule D: Provides department-level detail of State and institutional fund budgeted expenditures and presents a more detailed breakdown of college-level restricted fund expenditures than is available in Schedule B.

Schedule A, Schedule B, and Schedule C are campus-level schedules (one of each per campus) whereas Schedule D is college-level and each campus has multiple Schedule Ds.

Three appendices follow the University budget tables; the first provides critical dates in the budget process; the second provides the delegation of authority for specified budgetary transactions, and the required Board reporting of budgetary activities; and the third provides a glossary of terms.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner.
Approve Requests for Operating and Capital Appropriations Fiscal Year 2019

(16) Requests for incremental operating funds and for new capital appropriations for the University of Illinois system for the fiscal year commencing July 1, 2018, are presented for action by the Board of Trustees. Following Board approval, these requests will be submitted to the Illinois Board of Higher Education for review. The accompanying tables summarize the major elements of each request, and the document, “Fiscal Year 2019 Budget Request for Operating and Capital Funds” (copy filed with the secretary of the Board for record), provides detailed descriptions of each program and project included in the request.

The prolonged budgetary uncertainty in Illinois State Government over the past several years has impacted the University of Illinois system and its three universities. Recognizing the State’s financial challenges, the FY 2019 request focuses on funds that are crucial to the future success and overall competitiveness of the institution. The University of Illinois system will continue to allocate funding toward its core missions, with emphasis on supporting in-state students and supporting the development of an educated workforce necessary to support economic development.

The Fiscal Year 2019 Operating Budget Request is outlined in Table 1. The University seeks $98.0 million in new funds, an increase of 5.4 percent above the current year’s state and tuition budget. Of the $98.0 million, $67.1 million will restore core state support to the fiscal year 2017 appropriation level and the remaining $30.9
million will provide additional funding for the University to maintain its academic competitiveness, support the state’s economic development, continue to provide world-class education to Illinois students, and prepare the next generation of leaders. The FY 2019 request focuses upon the need for salary competitiveness for faculty and staff, and support for system-wide strategic initiatives. The request also continues prior efforts to secure facilities maintenance resources in the operating budget, as well as resources to meet critical operating cost increases. The request presents the most urgent funding needs confronting the University.

The FY 2019 capital budget request, as displayed in Table 2, identifies the University’s most crucial and strategic capital priorities. These priorities directly support the University’s goals outlined in our Strategic Framework planning document and they focus on fostering innovation and workforce development. Together, these projects represent an investment of $585.1 million, devoted to preserving and enhancing facilities already in place on the university campuses as well as supporting critically important new initiatives. Remodeling and renovation projects comprise a significant part of the total funds requested, with the highest priority given to facilities that will enhance our innovation ecosystem at each university and support workforce development related to STEM, healthcare, agricultural production and research, and multidisciplinary design thinking. The request clearly emphasizes the importance the University places on maintaining and extending the institution’s physical infrastructure. In addition, the University seeks fulfillment of an appropriation made several years ago for the Advanced Chemical Technology Building in Chicago.
Together, the operating and capital requests reflect the University’s highest priority budget needs, focusing on our missions of education, research, public service, and economic development. The priorities in both the operating and capital requests are consistent with those in the preliminary requests presented to the Audit, Budget, Finance, and Facilities Committee in November 2017.

The executive vice president/vice president for academic affairs and the interim vice president/chief financial officer and comptroller recommend approval.

The president of the University concurs.
Table 1
FY 2019 Operating Budget Request
(Dollars in Thousands)

I. Strengthen Academic Quality $77,335.5
  % of FY 2018 Base 4.2%
  A. Competitive Compensation $57,335.5
     1. Salary Improvements - 2.0% $22,934.2
     2. Compression, Market, Equity and Retention (CMER) - 3.0% 34,401.3
  B. Resident Undergraduate Scholarship Program $10,000.0
  C. Distinguished Faculty Recruitment Program $10,000.0

II. Address Facility Operations Needs $16,129.7
   A. O & M New Areas $1,129.7
   B. Facility Maintenance Support 15,000.0

III. Meet Inflationary and Other Cost Increases $4,500.0
    A. Payroll Cost Increases $200.0
       1. Medicare $200.0
    B. Information Technology & Security Upgrades $4,300.0

Total Request $97,965.2
  % of FY 2018 Base 5.4%

FY 2018 Base: $1,825,390.4
Base = EAF/GRF + Tuition

Table 2
FY 2019 CAPITAL REQUEST LIST
(Dollars in Thousands)

<table>
<thead>
<tr>
<th>I. Repair and Renovation</th>
<th>Urbana</th>
<th>Chicago</th>
<th>Springfield</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td>A. Repair and Renovation</td>
<td>$33,600</td>
<td>$24,000</td>
<td>$2,400</td>
<td>$60,000</td>
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</tbody>
</table>

II. Innovation and Workforce Development

| A. Math/Statistics/Data Science Collaborative Facility (Altgeld/Illini Hall renovation) | 43,000 | 43,000 |
| B. School of Art & Design Thinking and Learning Addition | 64,860 | 64,860 |
| C. Animal Nutrition Feed Processing Research Facility | 14,000 | 14,000 |
| D. Advanced Engineering Facility | 86,000 | 86,000 |
| E. Advanced Pharmaceutical and Innovation Institute | 150,000 | 150,000 |

III. Library Renovations

| A. Campus Library Upgrades | 54,050 | 55,000 | 58,200 | 167,250 |

Total Request $209,510 $315,000 $60,600 $585,110

IV. Legacy Appropriations

| A. Advanced Chemical Technology Building | $67,200 | $67,200 |
On motion of Ms. Smart, seconded by Mr. Edwards, the requests for operating and capital appropriations for Fiscal Year 2019 were approved as recommended by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner.

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Auxiliary Facilities System Revenue Bonds

The Board has periodically issued Auxiliary Facility Systems (AFS) bonds to facilitate renovation and construction of auxiliary facilities at Urbana, Chicago, and Springfield. The actions recommended here pertain to the issuance of one or more series of new AFS bonds to repay and restructure certain outstanding bonds and to finance additional renovation and construction projects.

In the present interest rate environment, several of the outstanding issues can be refunded, in whole or in part, to produce debt service savings. Such issues include all or portions of the AFS Series 2010A bonds and AFS Series 2011A bonds. In aggregate, the refunding shall provide a minimum net present value savings in excess of 3.0 percent of the principal amount of the bonds being refunded for savings.

The Board issued the AFS Series 2008 variable rate demand bonds to fund various projects at Urbana, Chicago, and Springfield. Due to the State of Illinois’ credit rating downgrades, these variable rate bonds have been repricing above their benchmark. Thus, it is now advisable to restructure the variable rate bonds with fixed rate bonds to
eliminate interest rate risk, remarketing agent fees, and liquidity bank fees. The amount of Series 2008 bonds to be restructured would be approximately $16.57 million under current market conditions.

In addition, it is recommended that a portion of the AFS Series 2010A bonds maturing in the years 2021 through 2025 be restructured to extend the maturities to include the years 2026 through 2040, to better meet the needs of the borrowing units. The Series 2010A bonds were issued with a final maturity in 2030 due to an interest rate constraint. This created a step up in annual debt service in the years 2021 through 2025. This restructuring will level the future debt service by extending the final maturity to 2040 as originally planned for the Series 2010A bonds. The amount of the Series 2010A and Series 2011A bonds to be refunded or restructured would be approximately $107.69 million under current market conditions.

At its meeting of November 10, 2016, the Board approved a budget of $69.76 million for the Renovation and Addition, Dining Facility, Illinois Street Residence Hall, Urbana. In addition, at its meeting of July 13, 2017, the Board approved a budget of $79.20 million for the Southeast Addition and Renovation, Memorial Stadium, Football Performance Center Phase 1, Urbana. The funding source for both projects was the institutional funds operating budget of the University of Illinois at Urbana-Champaign with anticipated reimbursement from the proceeds of future sale of Auxiliary Facilities System revenue bonds. It is now recommended to issue new AFS bonds for the purpose of funding these projects.
Therefore, the interim vice president/chief financial officer and comptroller (the “Comptroller”) requests approval of actions leading to the issuance of one or more series of Auxiliary Facilities System Revenue Bonds (the “Bonds”) to refund or restructure AFS bonds and to fund the Dining Facility and the Football Performance Center plus capitalized interest and the cost of issuance.

The bonds will be sold via a public competitive bidding process to the bidder or syndicate submitting the offer to purchase one or more series of the Bonds determined by the Comptroller to be in the best financial interest of the University.

Accordingly, in order to proceed with the preparation of documents and to take other actions needed prior to the issuance of the Bonds from time to time and in one or more series, the Comptroller recommends that the Board approve the following actions:

1. Retain Chapman and Cutler LLP to serve as bond counsel.
2. Retain Katten Muchin Rosenman LLP to serve as special issuer’s counsel.
3. Retain Public Financial Management, Inc. to serve as financial advisor.
5. Retain Grant Thornton LLP to serve as verification agent, to the extent required.
7. Take actions to pursue and obtain a credit rating or ratings for each series of the Bonds.
8. Prepare additional documents including the Supplemental Bond Resolution, the Continuing Disclosure Agreement (if needed) and any related documents for each series of the Bonds.

University counsel concurs with using the above recommended firms, prescribed documentation, and delegation of authority. Prior to the sale and delivery of the Bonds, the Board will be asked to approve the substantially final form of the above referenced documents and ratify and confirm all actions taken or to be taken by the officers and members of the Board in connection with such sale and delivery.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funding will be available from the proceeds of the Bonds.

The president of the University concurs.

On motion of Ms. Smart, seconded by Mr. Edwards, these recommendations were approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Approve Fiscal Year 2018 Services and Management Agreement for the University of Illinois Foundation
The interim vice president/chief financial officer and comptroller recommends the renewal of the services and management agreement with the University of Illinois Foundation (Foundation) for Fiscal Year 2018. Since 1982, the Board of Trustees has designated the Foundation as a University-related organization and authorized basic service agreements for certain services. The award of this agreement is in accordance with the procedures of the Illinois Procurement Code, and the University Guidelines of the Legislative Audit Commission.

The agreement requires the Foundation to provide fundraising services and other assistance to attract private gift funds to support University programs. The Foundation agrees to accept and administer such gifts according to terms specified by the donor, to inform the University of all gifts received for the benefit of the University, and to apply the same in accord with the terms of the gift or, as in the case of all undesignated gifts, as the University may determine. The Foundation also will provide management and supervisory services for the maintenance of donor records and alumni tracking on the Tracking and Engagement Database (TED). The Foundation assesses a management fee to the Foundation endowment pool as a means to support private gift fund-raising, administrative, and stewardship operations.

The University will provide direct support for the Foundation at an estimated total amount of $8,577,000 for Fiscal Year 2018. The support will be provided through payments to the Foundation during the course of the year based upon
actual costs incurred and through funds allocated to the University Office of Development for the maintenance of donor records and other fund-raising support functions. Certain routine business and financial services will be provided to the Foundation as needed. Also provided is the employer cost of benefits for University employees working in the Office of Development.

Institutional funds, generated from a management fee assessed to University gift accounts, and State appropriated funds are available to support this agreement for Fiscal Year 2018. The amount shown as the annual payment from the University for the Foundation is an estimate; the exact amount may vary depending on actual costs incurred. The exact amount will be reported to the Board at its next meeting after June 30 of any given calendar year.

The Foundation shall provide regular budgetary, financial, and audit reports to the University and advise the University of key personnel transactions. The Foundation shall provide regular updates on fundraising progress and strategic campaign initiatives. The University shall be notified of any changes in administrative and investment management fees and changes in endowment spending formulas.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.
On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner.

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Approve Naming, Increase Project Budget, and Award Construction Contract for Modular Design Building, College of Engineering, Chicago

In November 2016, the Board approved an increase to the project budget to a full budget of $34.0 million and the employment of Berglund Construction Company as construction manager for construction management services, including scope, schedule, and budget management. In March 2017, the Board approved the design and an amendment to the professional services agreement.

The College of Engineering would like to designate the Modular Design Building as the Engineering Innovation Building and it will be located at the southeast corner of Morgan and Taylor streets and will be situated west of the Science and Engineering South Building located at 845 West Taylor Street. The building is expected to be approximately 50,000 gross square feet in size and is intended to support a high-bay structural testing laboratory, wet labs, dry labs, offices, and classroom space. The building will feature design elements such as modular laboratory bays to maximize flexibility to support future programs. The project will be designed to LEED Silver at a minimum with LEED Gold as an aspirational goal.
After design development and further review, it was determined that the $34.0 million project budget established for the project is not sufficient to build the types of wet laboratories needed for Chemical Engineering and Mechanical and Industrial Engineering. The current project is estimated to require $43.0 million, an increase of $9.0 million. A major part of the budget increase is attributed to the requirements of the wet laboratories, including casework, vibration isolation, and mechanical, electrical, and plumbing systems.

Accordingly, the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the College of Engineering Modular Design Building be named the Engineering Innovation Building and the project budget be increased to $43.0 million, an increase of $9.0 million.

Bids for the construction work have been solicited and for the project to proceed, the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the following contract be awarded. Competitive bidding procedures in accordance with the Illinois Procurement Code were followed; and the award is to the lowest responsible bidder on the basis of its base bid plus the acceptance of indicated alternates: 5

<table>
<thead>
<tr>
<th>Division 1 – General Work</th>
<th>Base Bid</th>
<th>$7,950,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chicago Commercial Construction, Chicago, IL 60617</td>
<td>Alt. 1</td>
<td>838,850</td>
</tr>
</tbody>
</table>

5 Description of Alternates: Alt. 1--High Bay Addition: An addition to/expansion of the High Bay Structural Testing Lab at the northwest corner of the building; approximately 3,200 square feet.
The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for this project are available from the institutional funds operating budget of the University of Illinois at Chicago and Academic Facilities Maintenance Fund Assessment Funds.

The president of the University concurs.

Construction is expected to begin in January 2018 and is scheduled to be completed July 2019.

On motion of Ms. Smart, seconded by Mr. Edwards, these recommendations were approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Increase Project Budget for Slate Roof Replacement, English Building, Urbana

In September of 2015, the $4.7 million English Building Slate Roof Replacement project was approved. A conceptualization phase report revealed the
budget could not support a roof replacement of the entire facility at that time. A budget increase of $2.0 million was approved by the Board of Trustees in July 2016 to support the project which includes a new slate roof, dormer window replacement, rebuilding existing masonry chimneys for the east and north wings of the building, in addition to replacement of the metal covering the domes on top of the two towers facing the Quad. In March 2017, the Board approved the award of a construction contract to Path Construction Company. Now in construction, additional funding of $900,000 has been identified to support the original scope for a roof replacement of the entire facility, including the south and west wings.

Accordingly, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the Board approve the increase in project budget for this project to $7.6 million, an increase of $900,000.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for this project are available from the Academic Facilities Maintenance Fund Assessment Fund.

The president of the University concurs.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr.
Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Increase Project Budget and Award Construction Contract for Heating, Ventilation, Air Conditioning, Piping, and Exhaust System Upgrades, Trelease Hall and Florida Avenue Residence Halls Dining Hall, Urbana

The Board, at its meeting of January 21, 2016, authorized the use of $15.0 million in excess proceeds from the Auxiliary Facilities System Revenue Bonds, Series 2014A to finance additional projects, including projects at Trelease Hall and Florida Avenue Residence Halls Dining Hall. The Board of Trustees approved the project in July 2016 with a total project budget of $5,485,000 using departmental funds and $4.6 million of excess Auxiliary Facilities System Revenue Bonds. The project makes major updates and upgrades to 60-year-old heating, ventilation, and air conditioning systems, including replacement of the heating, ventilation, and air conditioning piping which serves the student rooms at Trelease Hall, upgrades to the exhaust systems serving the central core areas of Trelease Hall, and replacement and modernization of the kitchen exhaust systems in the Florida Avenue Residence Halls Dining Hall.

Bids were received in September 2017 and additional funds are needed to support the award of contracts. In order to complete the project, it is necessary to increase the project by $125,000.

Accordingly, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate
administrative officers, recommends that the Board approve an increase in the project budget to $5,610,000, an increase of $125,000.

Bids for construction work have been solicited and for the project to proceed, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the following contract⁶ be awarded. Competitive bidding procedures in accordance with the Illinois Procurement Code were followed; and the award is to the lowest responsible bidder on the basis of its base bid plus the acceptance of indicated alternates.⁷

**Division 3 – Heating Work**

<table>
<thead>
<tr>
<th>Contractor: Davis-Houk Mechanical, Inc., Urbana, IL</th>
<th>Base Bid</th>
<th>$2,448,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alt. 1</td>
<td>102,000</td>
<td></td>
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<tr>
<td>Alt. 2</td>
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<tr>
<td>Alt. 3</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$2,706,600</strong></td>
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</table>

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

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⁶Contracts for other divisions were awarded within the delegated approval levels: Division 1--General Work: Grunloh Construction, Inc., Effingham, IL, $834,000; Division 4--Ventilation Work: Davis-Houk Mechanical Inc., Urbana, IL, $589,000; and Division 5--Electrical Work: Glesco Electric Inc., Urbana, IL, $260,077.

⁷Description of Alternates: Alt. 1--Install new direct return piping in Basement. Alt. 2--Install new heat recovery system in Penthouse and Mezzanine. Alt. 3--Replace quadriplex receptacles in student rooms.
Funds for this project are available from excess proceeds of the Auxiliary Facilities System Revenue Bonds, Series 2014A and institutional funds operating budget of the University of Illinois at Urbana-Champaign.

The president of the University concurs.

Construction is scheduled to be completed in August 2018.

On motion of Ms. Smart, seconded by Mr. Edwards, these recommendations were approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Approve the Master Plan Update, Urbana

In March 2007, the Board adopted a master plan for the future development of the University of Illinois at Urbana-Champaign and in July 2012, the Board approved an update to the master plan for changes in the Research Park. In November 2015, the Board approved the employment of a consultant, SmithGroupJJR, for the Master Plan Update for the University of Illinois at Urbana-Champaign.

The master plan update encompasses the entire contiguous campus. The plan acknowledges recently built sites and facilities, future facilities, and resolves issues involving program and land use. Supporting documents such as the campus Illinois
Climate Action Plan (ICAP), the 2012 Research Park Master Plan, the Campus Parking Master Plan, and the Campus Bicycle Plan are integrated into this update. The update integrates the strategic and academic goals of the colleges, institutes, and units into the physical campus plan and it considers the strategic framework for the University of Illinois system for the period 2016-2026. It addresses anticipated facility program and land use needs with the development of a guideline plan, and provides anticipated sequencing for addition and expansion. The update reinforces the campus core by providing the quality of the academic environment in the area, and describes potential inter-disciplinary discovery and collaboration by strengthening the networks. It also provides an accessible campus by recommending a better transportation network and connectivity. The plan identifies campus neighborhoods, gateways, connective greenways, streetscapes, courtyard improvements, and recommends a unified landscape plan for a cohesive university built environment.

Since the inception of the master plan, a number of campus-wide planning activities have been identified or are in process, including an update of the Research Park Master Plan. The outcomes of these efforts must be in adherence to the 2017 University of Illinois at Urbana-Champaign Campus Master Plan. The University anticipates that various University-owned facilities are and will also be planned and developed within the future development zones in the Research Park Planning Area, but not as part of the Research Park or subject to the Development Agreement. The UI Board of Trustees will retain the authority and discretion to withhold tracts or to designate tracts within the
Planning Area for University-owned facilities that will not be part of the Research Park Project Area, all as may be provided in the Master Plan.

Accordingly, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate University officers, recommends the approval of the master plan update for University of Illinois at Urbana-Champaign.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for the project are available from institutional funds operating budget of the University of Illinois at Urbana-Champaign and of the University system.

The president of the University concurs.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner.

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Approve Ground Lease, Marketing, Licensing Agreement, and Associated Documents and Actions Approving the Concession Arrangement for the Construction of Dormitory and Academic Space, Chicago
The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of appropriate administrative officers, recommends approval, subject to the satisfactory resolution of final contract terms, that the comptroller be authorized to execute all necessary documents including the Ground Lease, Academic Space Sub-Lease, Marketing, and License Agreement, and any related documents for the development, construction, sub-lease, and management of a 550-bed dormitory, and an integrated academic facility, to be constructed by the Collegiate Housing Foundation (“CHF”) at the University of Illinois at Chicago (the “Project”). The Board of Trustees of the University of Illinois (the “Board”) has, in the past, delegated authority to the comptroller to enter into agreements related to real estate leasing and financing transactions. However, the reaffirmation of such delegated authority by the Board is requested for the purposes of transparency and comprehensiveness in the approval of this unique project.

**Project Summary and Scope**

This project is being structured as a concession arrangement pursuant to Section 53-25 of the Illinois Procurement Code (30 ILCS 500/53-25) with a ground lease and tax-exempt financing that is sometimes referred to as a Public Private Partnership (“P3”) model. The P3 model is a new capital delivery approach for the University of Illinois system. Similar P3 models have previously been utilized at three other public universities in Illinois, and at other universities across the nation.
The Project will provide a true living-learning community, located at the corner of Harrison and Morgan Streets on the east campus of the University of Illinois at Chicago (“UIC”). The residential component of the Project will be within a 10-story tower comprising approximately 83,000 square feet, providing approximately 550 beds of housing in a mix of traditional residence hall style units and semi-suite style units, along with study lounges, social lounges, residence life offices, a fitness center, and laundry facilities. The traditional residence hall style units will share a modern, community bathroom while the semi-suites will provide in-unit bathrooms. A mix of single and double occupancy bedroom alternatives will be provided in the fully furnished units. The integrated 53,000 square foot facility will be contained within a two-story wing of the building and will provide three large lecture halls, four classrooms, several small group study rooms, a tutoring center, computer stations, and other soft seating areas for social and study purposes. The Project will also include approximately 1,700 square feet of retail space, which is anticipated to be used as a café. Construction of the Project is slated to commence in January 2018, with completion scheduled in August 2019. Considerable stakeholder input was gathered for the final site selection that is in a location fully in accordance with the UIC Master Plan.

Project Planning

In 2014 UIC engaged Brailsford & Dunlavey to perform a Campus Housing Facility Assessment of the current housing stock and to develop a housing master plan. Major conclusions of the study were that UIC’s primary housing offerings
were not meeting student expectations in terms of modern amenities, layout, and physical condition. The resulting Master Plan calls for new construction of housing and the decommissioning of housing in a multi-year phased approach. A market study recently completed by Alvarez & Marsal verifies the market acceptability and student desire for the proposed Living and Learning approach for this facility. The academic facility is an integral part of the Project, and is a result of many years of budget planning and design work at UIC for such a facility. The building designs proposed were thoroughly vetted by the UIC design team internally as well as external stakeholders.

In support of its master planning, UIC solicited proposals in fall 2016 for the development and construction of a new, mixed-use student housing and academic facility to be located on its campus. Nine nationally recognized development teams presented proposals for the Project. As a result of the solicitation process, UIC chose veteran student housing developer American Campus Communities (“ACC” or the “Developer”) to implement the design, development, financing, construction, equipping, and operation of the Project, and CHF was selected to be the ground lessee and owner. Following the award to ACC, the University entered into an interim services agreement with ACC to conduct pre-development activities for the Project. ACC and CHF are part of the same core team that has previously developed P3 housing projects at three other public universities in Illinois.

The entire process that led to the award of this concession, including the University’s upfront capital contribution discussed below, was reviewed and approved by the chief procurement officer for higher education. Following the award to ACC, as the
structure of the Project evolved, the University provided updated information to the chief procurement officer and will post supplemental information on the Procurement Bulletin. Additionally, as required by statute, the University sought and obtained approval for the Project in September 2017 from the Illinois Board of Higher Education.

**Project Structure and Financing**

The total cost of the project at this time is estimated to be $100.0 million. The proposed financing structure for the Project will be based on a privatized financing model through which the Board will lease the land on which the Project is located (the “Ground Lease”) to a single member limited liability company (the “Borrower”), the sole member of which is CHF, a 501(c)(3) tax-exempt organization established to assist colleges and universities across the country in providing housing for their students and otherwise furthering their education missions. The University will become a member of CHF in furtherance of the Project. The Borrower will be organized exclusively for carrying out the Project, and is not expected to have any assets other than those that are associated with the Project. The Developer and Borrower will enter into a Development Agreement pursuant to which the Developer will implement the design, construction, and equipping of the Project in accordance with plans approved by the University.

Consistent with the provisions in the concessions article of the Procurement Code, the Project will be financed through bonds issued by the Illinois Finance Authority (“IFA”), and the proceeds of the bonds will be lent to the Borrower by the IFA. All net
available cash flow of the Project will be paid to the University as rent under the Ground Lease. The Ground Lease will extend for a term in excess of the maturity of the proposed bond financing and will contain provisions requiring the Project to be constructed and operated in accordance with UIC-established standards. Provisions in the Ground Lease will also include certain areas of support and cooperation among UIC and the Borrower, including, without limitation, treating the Project as part of UIC’s housing stock, causing the Project to generate a sufficient amount of revenue from summer activity to help meet the debt service ratio for the Project, and taking the Project into consideration in the planning of any future housing projects. Under the Ground Lease, the ground will, at all times, remain owned by the University, and the Borrower will own the improvements for the term of the financing, described below.

The Borrower will sublease to the University that portion of the Project comprising the academic facilities and retail space (the “Sublease”). Rent payable under the Sublease will be based on the annual debt service costs attributable to the academic and retail facilities. The University will fund the Sublease payments from mandatory student fees assessed to all UIC students, a portion of which are deposited into the Academic Facilities Maintenance Fund Assessment Funds (“AFMFA”). The University is also making an upfront contribution to the Project of up to $8.6 million from UIC’s available AFMFA funds to reduce the financing costs for the academic/retail portion of the facilities.

The University will pay operations and maintenance on the academic portion of the building and ACC will operate and provide maintenance on the residential
portion pursuant to a Management Agreement to be entered into between ACC and the Borrower. Under the Marketing and Licensing Agreement to be entered into between ACC and the University, UIC will perform certain management functions for the Project, including among other things, providing all student life programs and housing administration services and activities. The building will be owned by the Borrower until it reverts back to the University at the end of the 30-year financing term, or upon earlier repayment of the debt issued under the IFA bonds.

**P3 Agreement Package**

The University is required to enter a series of agreements with the Borrower and ACC to authorize and complete the Project, and to give such approvals and take such other actions, consistent with the Ground Lease, as the parties consider necessary and appropriate in connection with the development, construction, financing, and operation of the Project as described above. The principle documents that the University will execute are as follows:

**Ground Lease:** The Ground Lease for the Project is between the University and the Borrower and will be for a term of 40 years, but will terminate upon the retirement of debt based on a 30-year repayment schedule. The Ground Lease defines obligations of the parties for development, maintenance, insurance, operation, and financing of improvements.

**Sublease:** The Sublease provides the terms and conditions for the lease of academic and retail space by the University from the Borrower including base rent (equal to principal and interest attributable to the academic and retail space) and additional rent for operating costs.

**Marketing and Licensing Agreement:** This agreement between ACC and the University provides for certain student life programs and services to be delivered by UIC consistent with its overall housing program.
The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The interim vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Smart, seconded by Mr. Edwards, these recommendations were approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Purchase Recommendations

(24) The president submitted, with his concurrence, a list of purchases recommended by the directors of purchases and the vice president/chief financial officer and comptroller.

This was presented in one category—purchases from institutional funds. The term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants from
foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amount of these purchases was:

**From Institutional Funds**

| Purchases | $37,929,096.50 |

A complete list of the purchases with supporting information (including the quotations received) was sent to each member of the Board in advance of the meeting. A copy is being filed with the secretary of the Board for record.

On motion of Ms. Smart, seconded by Mr. Edwards, the purchases recommended were authorized by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

**Award Construction Contract for Lower Level Simulation Laboratory, College of Nursing, Chicago**

(25) In July 2017, the Board approved a $5,570,700 project to build state-of-the-art simulation laboratories on the lower level of the College of Nursing Building located at 845 South Damen Avenue, Chicago. The existing lower level contains an outdated simulation laboratory and abandoned locker and toilet facilities. The goal of this project is to develop a series of simulation laboratories that present students with a
variety of health care settings, including a hospital setting, a clinic setting, and a home care setting. Students will be presented with simulated patients to treat with the students’ response recorded and then discussed during de-briefing sessions with the instructors. The simulated settings will give students additional clinical experience in an environment where actual patient health cannot be compromised. The project also includes additional instructional space and student support spaces.

The gift agreement with the donor names F.H. Paschen, Chicago, as the contractor. The University entered into a negotiated contract for a not-to-exceed Guaranteed Maximum Price with F.H. Paschen for construction services. The negotiated contract amount is $2.75 million, which was developed during the design process.

Accordingly, the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that F.H. Paschen, Chicago, be approved as the contractor in the amount of $2.75 million for the services required for the pre-construction services, project construction, and post-construction phases of the project.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for this project are available from the institutional funds operating budget of the University of Illinois at Chicago and gift funds.

The president of the University concurs.
Construction is expected to begin in February 2018 and is scheduled to be completed by August 2019.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

Authorize Settlement

(26) The University counsel recommends that the Board approve settlement of *Rivera v. Goldberg, MD, et al.*, in the amount of $400,000. The plaintiff alleges that the defendants’ failure to diagnose osteogenic sarcoma resulted in the death of 31-year-old Tanya Rivera.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The interim vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr.
Authorize Settlement

(27) The University counsel recommends that the Board approve settlement of *Smith, et al. v. Lal, MD, et al.*, in the amount of $800,000. The plaintiff alleges that the defendants’ delay in performing a cesarean section delivery resulted in permanent injuries to now 5-year-old Ziylah Smith.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The interim vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Montgomery asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)
The University counsel recommends that the Board approve settlement of *Lyons v. Holtermann, MD, et al.*, in the amount of $3.0 million. The plaintiff alleges permanent injuries to now 11-year-old Owen Lyons due to various complications from treatment for a pediatric condition.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The interim vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner. (Mr. Montgomery asked to be recorded as not voting on this item).

(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

**Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act**

Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act
must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

Items from November 1999 through July 2017 that have been heretofore unreleased are recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matters considered in executive session for the time period indicated above be made available to the public at this time.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

**Executive Session Minutes Released to Public**

**January 18, 2001, Board of Trustees Meeting**

Chancellor Aiken then recommended a contract extension and a salary increase for Mr. Ron Turner, head football coach. The chancellor praised Coach Turner’s encouragement of student athletes and his monitoring of their behavior. The chancellor suggested adding one year to Mr. Turner’s contract and increasing the salary to $750,000, the media among
Big Ten football coaches. He said that he thought this would ensure that Mr. Turner would stay at the Urbana campus for the near future.

Discussion followed and the trustees recommended that the salary increase go forward and that further discussion be had regarding the contract extension. They asked the chancellor to bring an item on this matter for their approval to the next board meeting, March 7-8, 2001.

March 8, 2001, Board of Trustees Meeting

Next, Dr. Manning alerted the board to the fact that she planned to recommend a contract extension for the director of athletics at Chicago, Mr. James Schmidt. She stated that he had received an offer of employment from a professional sports team, and that she thought it important for the campus to try to keep him. She said she would recommend a salary increase with the contract extension and would plan to have it ready for the president too recommend to the board at the next meeting. Mr. Engelbrecht asked Dr. Manning to send some background information about Mr. Schmidt’s performance at the campus to the board.

May 23, 2001, Board of Trustees Meeting

Employee Matter
This portion of the executive session was attended by the trustees, Mr. McKeever, Dr. Bazzani, and Dr. Thompson. Mr. Shea announced to the board that this would be a discussion of facts related to the salary for President Stukel for the 2001-2002 year. He then asked Dr. Bazzani to present comparative data on presidential salaries at other Big Ten institutions (this material is on file with the secretary). Dr. Bazzani reviewed a few background facts related to the position of president at the University. First he told the board that as a part of his responsibilities as president, President Stukel is required to live in the president’s house in Urbana. Dr. Bazzani also reported that the president has access to a driver and a car from the motor pool at the Chicago campus for business travel. He then apprised the board that it has been the practice of earlier boards to award presidents of the University additional days of vacation to compensate for the many evenings and weekends the president is required to give to events and business related to the University. He reminded the board that they had hitherto granted an additional six days of vacation to President Stukel. He added that they might want to increase the additional days of vacation due to the fact that President Stukel has been in his position nearly six years. Discussion followed about this matter. The board agreed that any action on this would need to be taken in open session.

Dr. Bazzani reviewed the comparative salary data from other Big Ten institutions he had distributed, and noted that one of the private institutions in this group does not publish its president’s alary. He said that he believed it safe to presume that it is higher than all of the others. He noted that past practice has been for the board to strive
to have the presidential salary in third place in the Big Ten group, just as the board aims for third place in the Big Ten for faculty salaries. Dr. Bazzani recalled the study the board made a few years earlier of presidential salaries and the fact that they reaffirmed that placing the president’s salary at third place in the Big Ten seemed the best guide to setting this salary, and that mid-year adjustments had been made to move the president’s salary closer to this. Dr. Bazzani then reported to the board that the governor’s budget recommendation for Fiscal Year 2002 includes a six percent increase for faculty salaries. He emphasized that merit was the one criterion used for all salary increases. Given this, the board agreed by consensus that the president’s salary should be increased by six percent for FY 2002 to be voted on during an open meeting at a later time. Dr. Bazzani pointed out that this percentage increase would help move the salary for the president at the University of Illinois toward third place in the Big Ten. Mr. Shea then suggested that further discussion on augmenting vacation days for the president be deferred until the next meeting of the board on July 11-12, 2001, and his colleagues concurred.

September 13, 2001, Board of Trustees Meeting

An Employee Matter

Chancellor Manning reported that Charles L. Rice, M.D., was appointed vice chancellor for health affairs in November 1999 for a period of two years. She noted that this appointment was extended for a third year, the current year, and that she now wanted to make this appointment permanent for Dr. Rice in order to avoid a loss of continuity and
to avoid disruption in the leadership team of the hospital. She reminded the board that an appointment such as this is always made on a year-to-year basis. Mr. Plummer announced that he and Mr. Vickrey, serving as chair and vice-chair of the Committee on the University Hospital and Clinics, supported this. Dr. Manning added that the deans and the campus senate supported this. A brief discussion of procedures related to this recommendation followed. Mr. Shea requested assurance that this would not violate any aspect of shared governance. President Stukel gave this assurance, and explained that the campus senate unanimously approved this recommendation after the chancellor had informed them, as required, and made the case for the exception to usual procedures.

May 11, 2017, Board of Trustees Meeting

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Dr. Koritz asked Ms. Williams and Mr. Bearrows to discuss the potential release of minutes that have been previously sequestered under the Open Meetings Act. Ms. Williams and Mr. Bearrows summarized the items that were recommended for release. The trustees discussed the recommendation and all were in agreement.

On motion of Ms. Smart, seconded by Mr. Edwards, this recommendation was approved by the following vote: Aye, Mr. Cepeda, Mr. Edwards, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Reyes, Ms. Smart; No, none; Absent, Governor Rauner.
(The student advisory vote was: Aye, Mr. Mitchell, Mr. Robles.)

President’s Report on the Actions of the Senates

(30) The president presented the following report:

Establish the Undergraduate Minor in Economics,
College of Liberal Arts and Sciences, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Liberal Arts and Sciences to establish the undergraduate minor in Economics. The proposed minor enables students to become knowledgeable in one of three core fields in economics: microeconomics, macroeconomics, or econometrics, as students will take a set of core economics courses then choose from one of these three fields for their minor elective courses. Economics is concerned with the creation, consumption, and transfer of wealth, important areas for all students to understand. The Economics minor will benefit students in all majors across the university who are interested in gaining this knowledge and having it reflected on their transcript.

Establish Concentrations in Painting, Sculpture, New Media, Printmaking, and General Studio Art within the Bachelor of Arts in Studio Art,
College of Fine and Applied Arts, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Fine and Applied Arts to establish concentrations in Painting, Sculpture, New Media, Printmaking, and General Studio Art within the Bachelor of Arts in Studio Art. Establishment of the Bachelor of Arts in Studio Art is sought as an accompanying action item. Capitalizing on the innovative and interdisciplinary nature of the proposed
Bachelor of Arts in Studio Arts program, these concentrations permit students to experience a broad range of media practices or to focus on media-specific credits. As the concentration will be noted on students’ transcripts, these concentrations indicate a level of expertise in a particular sub-discipline that will be useful in the pursuit of advanced study or in employment opportunities where particular material skills are needed.

Establish Concentrations in Painting, Sculpture, New Media, Printmaking, and General Studio Art within the Bachelor of Fine Arts in Studio Art, College of Fine and Applied Arts, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Fine and Applied Arts to establish concentrations in Painting, Sculpture, New Media, Printmaking, and General Studio Art within the Bachelor of Fine Arts in Studio Art. Establishment of the Bachelor of Fine Arts (BFA) in Studio Art is sought as an accompanying action item. Selection of one of these proposed concentrations provides students in the BFA in Studio Art a way to navigate a dynamic curriculum that is responsive to current trends in art, culture, and creativity. As the concentration will be noted on students’ transcripts, these concentrations indicate a level of expertise in a particular sub-discipline that will be useful in the pursuit of advanced study or in employment opportunities where particular material skills are needed.

Establish the Concentration in Rural Nursing Services in the Doctor of Nursing Practice, College of Nursing, Chicago
The Chicago Senate, with the recommendation of the College of Nursing, has approved the establishment of the concentration in Rural Nursing Services in the Doctor of Nursing Practice (DNP).

The College of Nursing offers the DNP at Chicago and five regional sites: Peoria, Quad Cities, Rockford, Springfield, and Urbana. The degree is designed for nurses seeking a terminal degree in the field, with a focus on clinical or administrative practice. Twelve specialties are available, including pediatric nurse practitioner, acute care, nurse midwifery, and psychiatric mental health nurse practitioner. The Rural Nursing Education Program is a supplemental program that prepares DNP graduates from all of the specialties to live and practice in rural communities. DNP students at all six sites may apply for admission to the program. The affiliated concentration will acknowledge the specialized education and clinical preparation students in the program have completed, and has the potential to provide students with a competitive advantage when seeking professional employment.

The concentration is comprised of eight 1-hour courses. The first six courses focus on rural health care and community-oriented primary care issues. Students also gain an understanding of the unique issues facing rural communities and rural healthcare delivery. The final two courses are practicum experiences that emphasize clinical practice, including data-gathering, differential diagnosis, health promotion, disease prevention, and management of common health problems. These rural rotations are developed in partnership with UIC programs in rural medical and rural pharmacy education.
This report was received for record.


(31) The comptroller presented this report for Fiscal Year 2017. A copy has been filed with the secretary of the Board.

This report was received for record.

Change Order Report

(32) On September 23, 2010, the Board of Trustees delegated the authority to the comptroller to approve change orders to University contracts and purchase agreements. Change orders related to medical center operations that exceed 25 percent of the original Board approved contract or purchase agreement and change orders that are not related to the medical center operations that exceed 5 percent of the original Board approved contract for construction or professional services or original Board approved purchase agreements for supplies or equipment will be reported to the Board at its next scheduled meeting.

The intent of this report is to provide the Board of Trustees a review of those changes germane to the respective projects which have occurred. A copy has been filed with the secretary of the Board.

This report was received for record.

(33) One goal of the University of Illinois system investment staff is to maintain the Endowment Pool asset allocation as set forth in the investment policy approved by the Board of Trustees. The system's Endowment Pool asset allocation is reviewed monthly. New cash inflows and outflows are allocated to maximize policy compliance and minimize transaction costs. The transactions listed in this report were completed to maintain asset allocations within allowable ranges as defined within the investment policy. A copy has been filed with the secretary of the Board.

This report was received for record.

Performance Metric Reports: Urbana, Chicago, Hospital

(34) The chancellors at Urbana, Chicago, and Springfield submitted the performance metric reports for the University of Illinois at Urbana-Champaign, the University of Illinois at Chicago, and the University of Illinois at Springfield. The vice chancellor for health affairs submitted the University of Illinois Hospital performance metric report. Copies have been filed with the secretary of the Board.

These reports were received for record.

Graduate Medical Education Report

(35) This report was submitted to the Board for record. A copy has been filed with the secretary of the Board.
This report was received for record.

Minority and Female Business Enterprise (MAFBE) Report

This report responds to the Board of Trustees’ request for periodic information on MAFBE expenditures. The report lists expenditures by MAFBE vendors for the period of July 1, 2017, through September 30, 2017. A copy has been filed with the secretary of the Board.

This report was received for record.

Second Quarter 2017 Investment Update

The comptroller presented this report for the second quarter 2017. A copy has been filed with the secretary of the Board.

This report was received for record.

Secretary’s Report

The secretary presented for record changes to academic appointments for contract year 2017-18, new hires, resignations, notices of nonreappointment, and retirees rehired. A copy has been filed with the secretary of the Board.

Report from University of Illinois Alumni Alliance

An update from the University of Illinois Alumni Alliance has been filed with the secretary of the Board.
This report was received for record.

University of Illinois Foundation

(40) An update from the University of Illinois Foundation has been filed with
the secretary of the Board.

This report was received for record.

COMMENTS FROM THE CHAIR AND PRESIDENT

Dr. Koritz thanked the trustees and remarked on the historic items that were approved by
the Board at this meeting, including the naming of the Gies College of Business.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

There was no business presented under this aegis.

ANNOUNCEMENTS

Dr. Koritz announced that the Board is scheduled to meet on January 18, 2018, in
Chicago for its annual meeting; March 15, 2018, in Urbana; and May 7, 2018, in
Springfield.
MOTION FOR EXECUTIVE SESSION

At 1:14 p.m., Dr. Koritz stated “A motion is now in order to hold an executive session to consider University employment or appointment-related matters and pending, probable, or imminent litigation against, affecting, or on behalf of the University.”

On motion of Mr. Edwards, seconded by Ms. Reyes, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 2:15 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 2:15 p.m., with all Board members recorded as being present at the start of the meeting in attendance.

MOTION TO ADJOURN

At 2:16 p.m., Chair Koritz requested a motion to adjourn the meeting. On motion of Ms. Smart, seconded by Mr. Cepeda, the meeting adjourned. There were no “nay” votes.