

The discussion held in executive session has not been approved for release to the public and has thus been deleted from these minutes.

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ANNUAL MEETING OF THE BOARD OF TRUSTEES  
OF THE  
UNIVERSITY OF ILLINOIS

January 19, 2012

This annual meeting of the Board of Trustees of the University of Illinois was held in Chicago Rooms A, B, and C, UIC Student Center West, Chicago campus, Chicago, Illinois, on Thursday, January 19, 2012, beginning at 8:06 a.m.

Chair Christopher G. Kennedy called the meeting to order and asked the secretary to call the roll. The following members of the Board were present:

Mr. Ricardo Estrada, Ms. Karen Hasara, Ms. Patricia Brown Holmes, Mr. Christopher G. Kennedy, Dr. Timothy N. Koritz, Mr. Edward L. McMillan, Mr. James D. Montgomery, Mr. Lawrence Oliver, Ms. Pamela B. Strobel. Governor Pat Quinn was absent.

Mr. Kenneth M. Thomas, voting student trustee from the Chicago campus, was present.

The following nonvoting student trustees were present: Ms. Hannah Ehrenberg, Urbana campus; Mr. John W. Tienken, Springfield campus. President Michael J. Hogan was present.

Also present were the officers of the Board: Mr. Lester H. McKeever, Jr., treasurer; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, university counsel; and Dr. Michele M. Thompson, secretary.

In addition, the following persons were also in attendance: Dr. Susan M. Kies, secretary-designate of the Board of Trustees and of the University; Ms. Marna K. Fuesting and Ms. C. Ellen Foran, both assistant secretaries; and Ms. Eileen B. Cable, special assistant to the secretary.

#### MOTION FOR EXECUTIVE SESSION

At 8:16 a.m., Mr. Kennedy stated: “A motion is now in order to hold an executive session to consider purchase or lease of real property for the use of the University; and University employment or appointment-related matters.”

On motion of Ms. Hasara, seconded by Dr. Koritz, this motion was approved. There were no “no” votes.

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d).**

#### EXECUTIVE SESSION ADJOURNED

At 10:07 a.m., Mr. Kennedy asked that the executive session be adjourned in order to return to the regular Board meeting to complete the business on the agenda for today’s meeting. There was no disagreement with this request, and the executive session was adjourned.

## REGULAR MEETING RESUMED

The meeting resumed at 10:20 a.m., with all Board members previously recorded as being present in attendance.

### INTRODUCTION OF UNIVERSITY OFFICERS AND SENATE OBSERVERS

President Hogan thanked the University officers in attendance and introduced the senate observers and the representative of the academic professional staff: Dr. Donald Chambers, professor of physiology and biophysics and biochemistry and molecular genetics, Chicago, and vice chair of the Executive Committee of the Chicago Senate and chair of the University Senates Conference, representing the University Senates Conference; Dr. Joyce Tolliver, associate professor of Spanish and vice chair of the Senate Executive Committee, Urbana, representing the Urbana Senate; Ms. Ann Weller, special collections librarian, Chicago, representing the Chicago Senate; Dr. John Martin, assistant professor of astronomy/physics and vice chair of the Senate Executive Committee and vice chair of the Springfield Senate, representing the Springfield Senate; and Ms. Marelet Kirda, assistant to the executive director, Center for Advanced Design, Research, and Exploration, Chicago, representing the academic professional staff. Also in attendance were Dr. Tih-Fen Ting, associate professor of environmental studies, Springfield, chair of the Springfield Senate and Executive Committee; and Dr. Nicholas C. Burbules, Gutsgell Professor, educational policy studies, College of Education, Urbana.

In addition to those that were previously noted, the following University officers were present: Dr. Phyllis M. Wise, vice president, University of Illinois, and chancellor of the Urbana campus; Dr. Paula Allen-Meares, vice president, University of Illinois, and chancellor of the Chicago campus; Dr. Susan J. Koch, vice president, University of Illinois, and chancellor of the Springfield campus; Dr. Christophe Pierre, vice president for academic affairs; Dr. Joe G.N. Garcia, vice president for health affairs; Dr. Lawrence B. Schook, vice president for research; Mr. Thomas P. Hardy, executive director for university relations; and Ms. Katherine R. Laing, executive director of governmental relations.

#### SPECIAL ORDER OF BUSINESS

Mr. Kennedy suggested that the Board turn to the agenda for the annual meeting. He stated that the Board normally meets six times per year and holds its annual meeting in January, at which time the Board is required to elect its chair and members of the Executive Committee, appoint certain officers, and approve the signators for documents. He asked to have the Special Order of Business entered into the minutes, rather than read aloud.

Mr. Kennedy asked for a nomination for the office of Chair.

##### *I. Election of the Chair of the Board of Trustees*

The office of Chair is established by State statute (110 ILCS 310/5). The Chair of the Board is elected annually and presides at all meetings of the board and of its executive committee; signs diplomas, warrants for funds, and other legal documents, appoints the standing committees of the board; and fixes the dates and places of meetings when the

board has not done so. The chair may determine the date (other than that of the annual meeting) and place of any meeting when necessary. The duties are further set forth in Article VI, Section 1, of the *Bylaws* of the Board of Trustees. The chair is an *ex officio* member of all committees, with vote.

Mr. Montgomery nominated Mr. Kennedy as chair, stating that Mr. Kennedy has demonstrated great dedication and devotion to the interests of the University. Mr. McMillan seconded the nomination, and with no other nominations stated, Mr. Kennedy asked that all in favor signify by stating "aye." There was a resounding statement of "ayes," and no one expressed opposition.

By unanimous ballot, Mr. Kennedy was re-elected chair of the Board to serve until the next annual meeting of the Board or until his successor shall have been elected.

## *II. Election of the Executive Committee*

The Chair of the Board is chairperson of the Executive Committee.

The Board has set certain limitations on the powers of the Executive Committee in its Bylaws:

### Article IV. Standing Committees of the Board

SECTION 1. At the annual meeting in January of each year, the Board shall elect two members to an "Executive Committee," consisting of three members, the Chair of the Board to be the chair *ex officio*, which members shall hold office for one year, or until their successors have been elected.

SECTION 2. The Executive Committee shall meet whenever the Chair, or two members thereof, shall find it necessary for the transaction of any business which is urgent and cannot be postponed to a regular meeting of the board. If a quorum of the committee, two members, is present in the same location or participates via video conference, the third member may participate via telephone. The committee may transact business providing a quorum is present. All trustees shall be given the same notice of the meeting

that is sent to the members of the Executive Committee and any who wish may elect to participate in the meeting as nonvoting participants.

SECTION 3. The Executive Committee functions as an instrument of the Board and shall possess all the powers of the Board when in session, provided that it shall not overrule, revise, or change the previous acts of the Board, or take from regular or special committees any business referred to them by the Board.

SECTION 4. The Executive Committee shall make a written record of all its transactions and submit it to the Board at its next regular meeting, signed by all the members of the Executive Committee agreeing thereto. Such record shall thereupon be incorporated in the minutes of the Board as an integral part thereof.

Within these limitations, the actions of the Executive Committee are final.

Mr. Kennedy asked for nominations for the Board's Executive Committee, with the chair of the Board serving as chair, *ex officio*. Ms. Hasara nominated Ms. Strobel and said the Board has been a beneficiary of Ms. Strobel's great leadership. Dr. Koritz seconded the nomination, which was followed by a resounding statement of "ayes." Mr. Thomas nominated Mr. McMillan and said that Mr. McMillan is a champion for students. Mr. Oliver seconded the nomination and this was followed by a resounding statement of "aye" votes. There were no "no" votes expressed in response to either nomination.

By unanimous ballot, Ms. Strobel and Mr. McMillan were elected members of the Executive Committee to serve until the next annual meeting of the Board or until their successors shall have been elected.

Board of Trustees  
Board Committees, Membership

Academic and Student Affairs	Ricardo Estrada Karen Hasara, Chair Patricia Brown Holmes Timothy N. Koritz Lawrence Oliver Hannah Ehrenberg Kenneth M. Thomas John W. Tienken
Audit, Budget, Finance, and Facilities	Edward L. McMillan, Chair James D. Montgomery Lawrence Oliver Pamela B. Strobel John W. Tienken
Governance, Personnel, and Ethics	Karen A. Hasara James D. Montgomery Pamela B. Strobel, Chair Hannah Ehrenberg Kenneth M. Thomas
University Healthcare System	Ricardo Estrada Timothy N. Koritz, M.D., Chair Lawrence Oliver

Representatives to External Boards

Civil Service Merit Board	Karen A. Hasara Patricia Brown Holmes James D. Montgomery
University of Illinois Alumni Association	James D. Montgomery
University of Illinois Foundation	Christopher G. Kennedy
University of Illinois Research Park, LLC	Edward L. McMillan
Illinois VENTURES, LLC	Edward L. McMillan

## Secretary, Comptroller, and University Counsel of the Board

Next, Mr. Kennedy moved to the election of the secretary, comptroller, and University counsel. He stated that in accordance with the Bylaws of the Board, the president of the University had conveyed his advice to the Board that all incumbents be re-elected:

Mr. Walter K. Knorr, comptroller of the Board; Mr. Thomas R. Bearrows, University counsel; and Dr. Michele M. Thompson, secretary of the Board.

Ms. Strobel moved to approve the incumbents, which was seconded by Mr. Oliver. Ms. Strobel then nominated Dr. Susan M. Kies as secretary of the Board upon the retirement of Dr. Thompson on January 31, 2012. This was seconded by Mr. Montgomery.

The incumbents--Mr. Knorr and Mr. Bearrows--were elected comptroller and university counsel, respectively, to serve until the next annual meeting of the Board or until their successors shall have been elected.

Dr. Thompson was elected secretary until January 31, 2012. Dr. Kies was elected secretary beginning on February 1, 2012, to serve until the next annual meeting of the Board or until a successor shall have been elected.

### *V. Delegation of Signatures*

Mr. Kennedy offered the following resolutions and moved their adoption.

RESOLVED that the Chair of the Board of Trustees is authorized to delegate to such individuals as he/she may designate from time to time authority to sign his/her name as Chair of the Board of Trustees to vouchers presented to the State Comptroller and



authority to sign his/her name to warrants on the University Treasurer covering vouchers approved in accordance with regulations approved by the Board; and

RESOLVED further that the Secretary of the Board of Trustees is authorized to delegate to such individuals as she may designate from time to time authority to sign her name as Secretary of the Board of Trustees to vouchers presented to the State Comptroller and to warrants on the University Treasurer covering vouchers approved in accordance with regulations of the Board. And be it further

RESOLVED that the State Comptroller is hereby authorized and directed to honor vouchers bearing facsimile signatures of the Chair and Secretary of the Board of Trustees of the University of Illinois if such facsimile signatures resemble the facsimile specimens duly certified to or filed with the State Comptroller by the Secretary.

These authorizations are to continue in effect until the State Comptroller has been supplied with specimen signatures of succeeding officers of this Board.

On motion of Mr. Montgomery, seconded by Ms. Holmes, these resolutions were approved. There were no “no” votes.

This ended the Special Order of Business for the annual meeting.

REPORT FROM CHAIR,  
AUDIT, BUDGET, FINANCE, AND FACILITIES COMMITTEE

Next, Mr. Kennedy asked Mr. McMillan, chair of the Audit, Budget, Finance, and Facilities Committee, to provide a report from that committee. He stated that Mr. McMillan serves on the committee with Trustees Montgomery, Oliver, Strobel, and Tienken.

Mr. McMillan stated that the committee met on January 9, 2012, with Mr. McMillan, Mr. Montgomery, and Mr. Oliver in attendance. He reported that Ms. Strobel and Mr. Tienken participated via teleconference. He said that at the meeting, the minutes of the committee meeting that was held on November 21, 2011, were approved, and that the following presentations were made to the committee:

Dr. Richard Dye, professor, Institute of Government and Public Affairs, gave an update on the State economy and budget, focusing on employment, fiscal balance, and rating agency actions; Mr. Knorr made a presentation on student fees and room and board rates for Fiscal Year 2013; Dr. Heather J. Haberaecker, executive assistant vice president for business and finance, and Mr. Michael B. Bass, senior associate vice president for business and finance, presented a proposed supplier diversity mission statement and timeline; Dr. Haberaecker provided information about a recommended library purchase for the Urbana campus; and Mr. Bass reported on three proposed capital items that are on the Board's agenda for this meeting. He stated that Mr. Knorr updated the committee on State legislation that was signed by the governor, and also reported on State cash flow, credit rating actions affecting the University, fixed income managers and redeployment of investment assets, the results of the sale of auxiliary revenue refunding bonds, and the release of the results of the Fiscal Year 2011 financial audit. He said that committee members reviewed Board items within the purview of the committee, and that the next meeting of this committee will be held on March 5, 2012, at 1:00 p.m.

#### Presentation on the State's Economy

Mr. McMillan then asked Dr. David F. Merriman, associate director, Institute of Government and Public Affairs, to provide a presentation on the State's economy and budget (materials on file with the secretary). Dr. Merriman began his presentation with a discussion of the historical and current unemployment rates in Illinois and throughout the country, and stated that unemployment has remained constant in Illinois and has not

declined as it has in the rest of the country in recent months. He then discussed unemployment in Illinois and Michigan, presented a graph depicting the change in total non-farm employment in the United States, Midwest, and Illinois from 2001 through 2011, and presented the level of employment in Illinois, Michigan, and Indiana from 1990 through 2010. He told the Board that the State continues to recover at a slow pace.

Next, Dr. Merriman reported on the Illinois fiscal situation, and referred to the structural deficit, unpaid bills, and unfunded future obligations of the State.

Ms. Strobel inquired about the perception of increased job cuts, and asked about the impact to the public sector. Dr. Merriman expressed uncertainty and stated that there may be drastic reductions in State funding. He then discussed the decrease in the projected budget gap due to the January 2011 income tax increase, and he provided charts depicting the potential impact of the phasing out of the tax increase and the result of implementing spending austerity. He also presented a chart depicting a balanced budget in 2019 based on a continued tax increase and spending austerity, and told the Board that the backlog of payments for unpaid bills and the unfunded pension liability are not included in this model. He stated that severe fiscal problems will likely affect the State for the rest of the decade.

Lastly, Dr. Merriman provided information regarding a three-year budget projection provided by the governor's office, and he reported that Moody's downgraded the State's credit rating because of its unfunded pension liability and bill payment delays, noting that this is the lowest state credit rating in the country. He discussed the negative

outlook from Standard and Poor's, and referred to a successful bond sale in January. Brief discussion followed, and Mr. McMillan thanked Dr. Merriman for the report.

### Budget, Tuition, and Financial Aid

Mr. McMillan then asked Mr. Knorr to provide a report on the budget and tuition (materials on file with the secretary). Before beginning the presentation, President Hogan made some comments on tuition, and referred to the tuition policy that was approved by the Board last year to keep tuition flat on an inflation adjusted basis, noting that this is also dependent on the State appropriation and funding of pensions. Mr. Knorr provided an update on the 2011 State appropriation, which he said was now paid, and said that the State's credit rating downgrade resulted in a credit watch that was placed on all State universities. He stated that a meeting with Moody's will be scheduled soon.

Mr. Knorr then began his presentation and provided a summary of the tuition policy that was approved by the Board in 2011, and he referred to efforts to have tuition approved earlier in the year than it has been in the past. He presented the general revenue fund appropriation to the University for Fiscal Year 2000 through Fiscal Year 2012, and showed that support to the University has decreased as enrollment has increased. He provided a chart depicting State appropriation revenue billings and collections from 2008 through 2012, and said that while the situation has improved, there is much uncertainty. Next, Mr. Knorr reviewed the month end general revenue fund receivable for FY 2007 through 2012 and tuition revenue from FY 2008 through 2012. He then provided a chart that showed average undergraduate loans at Big Ten

institutions, and he responded to questions from trustees about these figures. He then presented a graph depicting the average faculty salary in FY 2011 at Urbana and Chicago compared to other Big Ten institutions and research institutions, and showed a chart that reflected the gap in salaries between Urbana, Chicago, and private research institutions. He also presented a graph that compared tuition and mandatory fees at private research institutions to those at Urbana, Chicago, and Springfield.

Next, Mr. Knorr provided information regarding proposed changes to the student fee structure at Urbana to combine \$73 of refundable and nonrefundable fees into a single nonrefundable fee at a decreased cost of \$64. He also reported that the Chicago campus proposed to assess a new \$4 sustainability fee, which he said was approved by a student referendum. He then presented the proposed student fees and assessments by semester for each campus, and reviewed the proposed undergraduate room and board rates per semester at each campus. Mr. Knorr also described the guaranteed tuition program at the University, which he said guarantees the tuition rate for incoming freshmen for four years. He then presented the proposed cost of tuition, fees, and room and board for FY 2013.

Next, Mr. Knorr discussed supplemental financial aid expenditures for FY 2003 through 2013, noting that each campus can increase the amount of financial aid available, and provided a graph depicting the amount of undergraduate PELL, MAP, and Supplemental Aid offered by the University from 2005 through 2012. He presented a graph depicting the percentage of students paying full tuition, less than full tuition, and no tuition. Discussion regarding financial aid followed, and Ms. Ehrenberg commented

on the process for student review of the proposed student fees, stating that student involvement was greater this year than it had been in the past. Dr. Koritz commented on tuition and stated that while he is pleased to see tuition not exceed the rate of inflation, the Board should strive to keep tuition low, and proposed a commitment to not increasing tuition in the following year. He referred to the importance of access to education, and Mr. Montgomery also commented on the importance of access, noting that the availability of online courses can increase access. Mr. Kennedy responded that it is difficult to predict the circumstances that will affect the University next year, and said that it is important to protect the quality of the University while also promoting access. Mr. McMillan referred to the guaranteed rate of tuition for four years and said that it will likely be necessary to raise tuition next year for incoming freshmen.

At 11:32 a.m., Mr. McMillan stated that this concluded the report from the Audit, Budget, Finance, and Facilities Committee.

#### WELCOME FROM THE CHANCELLOR AT CHICAGO

Mr. Kennedy asked Dr. Allen-Meares to comment briefly on the Chicago campus and the work that is occurring there. Dr. Allen-Meares provided a presentation (materials on file with the secretary) that outlined some recent accomplishments of faculty, students, and alumni, and described their impact in research, innovations, and public good. She discussed the campus' aspiration to secure a designated federally supported cancer center, efforts to address health disparities, and award winning sustainability initiatives at the campus. She also provided information regarding the restructuring of the new

Bioengineering Department, highlighted some faculty in the arts and humanities, and described some initiatives to promote civic engagement. She reported that the Chicago campus will be the venue for the 2012 Nobel Peace Laureate Summit, and noted that this is the first time the event will be held in North America. She told the Board that the governor, senators, and other government officials, as well as dignitaries, often seek out the Chicago campus as a venue for important conversations. Dr. Allen-Meares concluded her presentation by stating that this academic year marks the 30<sup>th</sup> anniversary of the Chicago campus, and she expressed appreciation for making it possible for the campus to have a world-wide impact.

At 11:53 a.m., Mr. Kennedy suggested that the Board take a short break.

At 12:10 p.m., the meeting resumed, with all Board members previously recorded as present in attendance.

#### REPORT FROM CHAIR, GOVERNANCE, PERSONNEL, AND ETHICS COMMITTEE

Mr. Kennedy then asked Ms. Strobel, chair of the Governance, Personnel, and Ethics Committee, to provide a report, and stated that Ms. Hasara and Mr. Montgomery also serve on the committee. Ms. Strobel reported on the Board's self-evaluation questionnaire, which was completed by all trustees in October, and stated that the general tone of responses was positive, with indications that the trustees would like to build upon their knowledge of the University by obtaining more background information in a number of areas. She provided some information about the format of the self-assessment

and discussed the topics addressed in the questionnaire. She said that the process was useful for all trustees and that there are plans to repeat the process each year, noting that the questionnaire may be updated and refined yearly, and she stated that some form of self-assessment is a best practice of governing boards. She commented briefly on some areas of interest for Board members, and she reported that the assessment showed that the overall tone is good, and that Board members respect one another, are highly motivated to help the University, and are dedicated to helping the University excel and be recognized for its excellence.

Ms. Strobel then reported on the Statement of Expectations for Trustees, and said this is a statement that the committee has been drafting since the fall of 2011 at Mr. Kennedy's request. She said that she hopes the document will be shared with the full Board at its meeting in March. She stated that this document follows the practices of many university boards, that it will provide some guidance to Board members regarding their role as trustees, and will be useful in preparing for the Board's self-assessment next year. She also thanked Dr. Thompson and her staff for their work on the self-assessment and the Statement of Expectations for Trustees.

REPORT FROM CHAIR,  
ACADEMIC AND STUDENT AFFAIRS COMMITTEE

Mr. Kennedy then asked Ms. Hasara, chair of the Academic and Student Affairs Committee, to provide a report. Ms. Hasara stated that she serves on the committee with Mr. Estrada, Ms. Holmes, Dr. Koritz, Mr. Oliver, Ms. Ehrenberg, Mr. Thomas, and



Mr. Tienken. She stated that the committee met the previous day on January 18, 2012, with all committee members present. She said that the committee discussed items on today's agenda that are within the purview of the committee, and she listed those items. She described two presentations that took place at the committee meeting, the first of which was provided by Dr. Pierre and focused on the President's Award Program. She provided some information about the program and some recent changes to update it. She then described the second presentation, entitled "People, Diversity, and Social Justice at UIC, an Agenda for Leadership Among the Urban Serving Research Universities," which was provided by Dr. Lon Kaufman, vice chancellor for academic affairs and provost, Chicago. She told the Board that they would all benefit from hearing the presentation and suggested that it be added to the agenda for the next Board meeting.

Ms. Hasara stated that the next meeting of this committee will be held on March 14, 2012, at 3:00 p.m. This concluded the report from the Academic and Student Affairs Committee.

#### MOTION FOR EXECUTIVE SESSION

At 12:41 p.m., Mr. Kennedy stated: "A motion is now in order to hold an executive session to consider University employment or appointment-related matters; and pending, probable, or imminent litigation against, affecting, or on behalf of the University."

The motion was made by Mr. Montgomery, seconded by Ms. Hasara, and approved. There were no "no" votes.

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d).**

#### EXECUTIVE SESSION ADJOURNED

At 2:05 p.m., Mr. Kennedy asked that the executive session be adjourned in order to return to the regular Board meeting to complete the business on the agenda for today's meeting. There was no disagreement with this request, and the executive session was adjourned.

#### REGULAR MEETING RESUMED

At 3:00 p.m., the regular meeting resumed, with all Board members recorded as present at the start of the meeting in attendance. Mr. Kennedy introduced Ms. Lillie Adams, assistant manager of human resources, Office of Faculty Affairs, Chicago, to provide a musical performance in honor of Dr. Martin Luther King, Jr. Her performance was followed by a round of applause.

#### REPORT FROM CHAIR, UNIVERSITY HEALTHCARE SYSTEM COMMITTEE

Next, Mr. Kennedy asked Dr. Koritz, chair of the University Healthcare System Committee, to provide a report from that committee, and stated that Dr. Koritz serves on the committee with Mr. Estrada and Mr. Oliver. Dr. Koritz reported that the committee last met on January 18, 2012, at 8:00 a.m., and he provided an overview of the topics discussed at the meeting, which included hospital financial performance, the hospital's payor mix, potential alliances with other hospitals, and efforts to increase revenue. He

provided some information in each of these areas and provided a summary of the committee's discussion regarding procurement legislation, a dashboard report for the hospital, and the medical staff credentialing report, which is presented to the Board to meet the requirements of the Joint Commission, the accrediting body for the hospital. He stated that the committee reviewed the items on today's agenda that are within the purview of the committee, and said that the committee also received a presentation from Dr. Garcia on research opportunities and an update on the University of Illinois Hospital and Health Sciences System. Dr. Koritz stated that the next meeting of this committee will be held on March 14, 2012, at 1:00 p.m.

#### Research Opportunities and University of Illinois Hospital and Health Sciences System Update

Dr. Koritz then invited Dr. Garcia to provide a presentation on research opportunities and an update on the University of Illinois Hospital and Health Sciences System (materials on file with the secretary). Dr. Garcia began his presentation by comparing the costs of academic hospital and health system leadership at the University of Illinois Hospital and Health Sciences System to other Chicago area academic hospitals, and showed that total salaries at the University of Illinois Hospital and Health Sciences System are substantially less, noting that the University of Illinois also receives significant funding through the National Institutes of Health. He then discussed the various projects that are in development in response to the Centers for Medicare and Medicaid Services Healthcare Innovation Challenge, and told the committee that the current infrastructure in

the Office of the Vice President for Health Affairs is an asset. He discussed the importance of epidemiologic studies in addressing health disparities, and mentioned the work of Dr. Martha Daviglius, professor of medicine and director of the Institute for Minority Health Research, who has been granted five years of funding for research as part of the Hispanic Community Health Study/Study of Latinos.

Dr. Garcia provided a brief overview of the financial performance of the hospital, and showed that hospital charges and Medical Service Plan charges have increased in Fiscal Year 2012. He then highlighted the sickle cell disease program and said this is an example of a marquee program, and he stated that the results of a study of allogeneic stem cell transplantation for aggressive sickle cell disease resulted in a patient who appears to be cured of the disease. Next, he discussed the potential growth of the pulmonary critical care program and provided information about sarcoidosis and an affiliation between the University and the Bernie Mac Foundation for the treatment of sarcoidosis. Dr. Garcia concluded his presentation with a video that is part of a University of Illinois Hospital and Health Sciences System marketing campaign.

Dr. Garcia's presentation was followed by some discussion regarding future plans for the hospital's facilities and achieving a balance between providing education and patient care. Dr. Koritz commented that the amount spent in charity care each year demonstrates the importance of the mission of the hospital.

At 3:40 p.m., this concluded the report from the University Healthcare System Committee.

## AGENDA

At 3:41 p.m., Mr. Kennedy announced that the agenda for this meeting would now be considered. All Board members recorded as present at the start of the meeting were in attendance. Mr. Kennedy explained the items for which a voice vote of the Board is requested would be first, and that the secretary would read the titles of these items. He noted that several Board members had previously discussed concerns with President Hogan and other staff members regarding these items, and he said that he would welcome further discussion at this time.

Mr. Kennedy read aloud agenda item no. 2, "Approve Resolution for Secretary of the Board of Trustees and of the University Michele M. Thompson." President Hogan read aloud agenda item no. 11, "Designate Conference Rooms in UIC Student Center West, Chicago," which recommends the designation of these rooms as the Michele M. Thompson Conference Rooms A, B, and C in recognition of Dr. Thompson's distinguished service as secretary of the Board of Trustees and of the University. A round of applause followed the reading of each item. Dr. Thompson expressed appreciation for this recognition and said she has been the beneficiary of much teaching and counsel from trustees for many years.

Mr. Thomas commented on agenda item no. 13, "Tuition Rates, Academic Year 2013," and said that he would not vote in favor of the item and expressed concern regarding the gap between financial aid and tuition, noting that this represents the vote of the three student trustees and was achieved through a democratic vote.

Mr. Oliver then commented on agenda item no. 7, “Appoint Head Varsity Coach – Football, Urbana,” and expressed concern regarding the process of considering this appointment after the proposed candidate has hired staff. He said his other concern was that proper emphasis and priority was not placed on pursuing an African American candidate, and he advocated for the aggressive recruitment of diverse candidates. He referred to a lack of diversity among football and basketball coaches at Urbana, and said this is a missed opportunity. Mr. Montgomery endorsed Mr. Oliver’s remarks, and emphasized that change is needed. Both said they would not vote in favor of this item. Mr. Kennedy said that the Board also reflected on its own leadership and areas of accountability at the retreat the previous day, and said the Board will be mindful of this in the coming year. He said that in partnership with the president and leadership on the campuses, there will be a more clear articulation of expectations tied to accountability to bring about the types of changes the Board would like to see.

By consensus, the Board agreed that one vote would be taken and considered the vote on each agenda item nos. 1 through 17 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of Board action appears at the end of each item.)

#### Approve Minutes of Board of Trustees Meeting

(1) The Secretary presents for approval the minutes of the Board of Trustees meeting of December 2, 2011.

On motion of Ms. Hasara, seconded by Mr. McMillan, these minutes were approved.

Approve Resolution for Secretary of the Board of Trustees and of the University  
Michèle M. Thompson

(2) To: Michèle M. Thompson

As you prepare to retire from the University of Illinois, the Board of Trustees wishes to honor you and express its deepest gratitude and respect for your contributions as Secretary of the Board of Trustees and of the University after more than twenty-one years of distinguished service to the Board. In all, you have served the University of Illinois for almost thirty-five years.

Since 1990, the Board of Trustees has been fortunate to have your support, advice, guidance, and inspiration. Along with the many members of the Board who benefitted from your expertise, four University presidents were aided by your limitless knowledge and experience as Secretary. Your dedication to the University is legendary, working long hours into the night and early morning. You made certain that every detail supporting the Board members was addressed, every question was answered, and every guest was welcomed. You provided vast historical information and shared background knowledge of how important events unfolded and came to the present state.

You were always mindful of your fiduciary responsibilities in maintaining and preserving official records of the University. Your stewardship of the office is something that will be valued for many years to come.

During your tenure as Secretary, the University of Illinois experienced tumultuous changes as never seen before in its 145-year history. Through the turmoil and evolving circumstances of this difficult period of time, you always made certain that timeless traditions and values of the University of Illinois were meshed with new requirements and practices which would guide our faculty, staff, and students toward a bright future.

As a mentor to your colleagues in the Board office, you have led with a generous, thoughtful, and unselfish grace. Your quiet dignity has been a calming presence throughout your tenure. The Board of Trustees and the officers of the University of Illinois congratulate you on your retirement and wish you and your husband, Woods Bowman, well.

On motion of Ms. Hasara, seconded by Mr. McMillan, this resolution was adopted.

#### Appoint Interim Vice Chancellor for Research, Chicago

(3) The Vice President of the University of Illinois and Chancellor of the University of Illinois at Chicago has recommended the appointment of Mitra Dutta, currently UIC Distinguished Professor and Head, Department of Electrical and Computer Engineering, College of Engineering, and Professor of Physics, College of Liberal Arts and Sciences, as Interim Vice Chancellor for Research, non-tenured, on a twelve-month service basis, on 65 percent time, at an annual salary of \$160,643, and an administrative increment of \$30,000, beginning February 1, 2012.



Dr. Dutta will continue to hold the rank of Professor of Electrical and Computer Engineering, College of Engineering, on indefinite tenure, on an academic year service basis, on 35 percent time, at an annual salary of \$59,557, effective February 1, 2012; UIC Distinguished Professor of Electrical and Computer Engineering, College of Engineering, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective February 1, 2012; and Professor of Physics, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective February 1, 2012, for a total annual salary of \$250,200. Dr. Dutta will continue in this role until a permanent Vice Chancellor for Research is identified.

Dr. Dutta will succeed Dr. Joe G.N. Garcia who resigned his position as Vice Chancellor for Research effective January 31, 2012, to devote more of his attention and time to his position as Vice President for Health Affairs, University of Illinois.

The Board action recommended in this item complies in all material aspects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and the Board of Trustees policies and directives.

The Vice President for Research concurs.

The President of the University recommends approval.

On motion of Ms. Hasara, seconded by Mr. McMillan, this appointment was approved.

## Appoint Dean, Graduate College, Chicago

(4) The Vice President of the University of Illinois and Chancellor of the Chicago campus has recommended the appointment of Karen J. Colley, presently Professor of Biochemistry and Molecular Genetics and Visiting Senior Associate Dean for Faculty Affairs, College of Medicine at Chicago, as Dean of the Graduate College, non-tenured, on a twelve-month service basis, on 50 percent time, at an annual salary of \$100,000, and an administrative increment of \$42,960, beginning January 19, 2012.

Dr. Colley will continue to hold the rank of Professor of Biochemistry and Molecular Genetics, College of Medicine at Chicago, on indefinite tenure, on an academic year service basis, on 50 percent time, at an annual salary of \$57,040, effective January 19, 2012, for a total annual salary of \$200,000.

Dr. Colley succeeds Dr. Henri Antoine Gillet who has been serving as Interim Dean of the Graduate College since August 16, 2009.

The Board action recommended in this item complies in all material aspects with applicable State and federal laws, University of Illinois *Statutes, the General Rules Concerning University Organization and Procedure*, and the Board of Trustees policies and directives.

This appointment is made with the advice of a Search Committee.<sup>1</sup>

The Vice President for Academic Affairs concurs with this recommendation.

The President of the University recommends approval.

On motion of Ms. Hasara, seconded by Mr. McMillan, this appointment was approved.

Appoint Interim Dean, College of Education and Human Services, Springfield

(5) The Vice President, University of Illinois and Chancellor, University of Illinois at Springfield has recommended the appointment of James W. Ermatinger, currently Dean of the College of Liberal Arts and Sciences and Professor of History, as Interim Dean, College of Education and Human Services, non-tenured, on a twelve-

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<sup>1</sup>Larry Tobacman, Professor of Medicine and Director of the MD/PhD Program, Department of Medicine, Interim Co-Director and Center Affiliate, Center for Clinical and Translational Science, and Senior Associate Dean for Research, College of Medicine at Chicago, *Chair*; Michael Cho, Professor of Bioengineering, College of Engineering; Constance Miles Dallas, Associate Professor of Health Systems Science, College of Nursing, and Honors College Faculty, Honors College; Jesus Garcia-Martinez, Associate Professor and Director of Graduate Studies, Department of Physiology and Biophysics, College of Medicine at Chicago, and Associate Professor of Bioengineering, College of Engineering; Susan B. Levine, Professor of History and Director, Institute for the Humanities, College of Liberal Arts and Sciences, and Honors College Faculty, Honors College; Sabrina Kim Pasztor, Graduate Student, Liberal Arts and Sciences; Pamela Anne Quiroz, Professor of Educational Policy Studies, College of Education; Gary E. Raney, Associate Professor of Psychology, College of Liberal Arts and Sciences, and Honors College Faculty, Honors College; Annette L. Valenta, Professor of Biomedical and Health Information Sciences, College of Applied Health Sciences, Visiting Co-Director, Institute for Informatics, Office of the Vice Chancellor for Research, and Center Affiliate, Center for Clinical and Translational Science, College of Medicine at Chicago.

month service basis, on zero percent time, with a monthly administrative increment of \$2,000, beginning January 23, 2012. Dr. Ermatinger will continue to serve as Dean of the College of Liberal Arts and Sciences, on twelve-month service basis, on 100 percent time, at an annual salary of \$149,350, and Professor of History, on indefinite tenure, on an academic year service basis, non-salaried, for a total salary of \$173,350. He was appointed Interim Dean Designate under the same conditions and salary arrangement effective January 1, 2012.

Dr. Ermatinger succeeds Dean Larry Stonecipher, who resigned as Dean of the College of Education and Human Services, effective December 31, 2011, and will return to the faculty as Associate Professor of Teacher Education.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The Vice President for Academic Affairs concurs.

The President of the University recommends approval.

On motion of Ms. Hasara, seconded by Mr. McMillan, this appointment was approved.

Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate  
Athletic Staff

**Appointments to the Faculty**

(6) According to State statute, the student trustee will not vote on those items marked with an asterisk.

The following new appointments to the faculty at the rank of assistant professor and above, and certain administrative positions, have been approved since the previous meeting of the Board of Trustees and are now presented for your confirmation.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Urbana

***School of Chemical Sciences***

\***Hong Yang**, Professor of Chemical and Biomolecular Engineering, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$120,000, beginning January 1, 2012.

***College of Engineering***

**Svetlana Lazebnik**, Assistant Professor of Computer Science, probationary faculty on tenure track year four, on an academic year service basis, on 100 percent time, at an annual salary of \$95,000, beginning January 1, 2012.

**Maxim Raginsky**, Assistant Professor of Electrical and Computer Engineering, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$93,000, beginning January 1, 2012;

and Assistant Professor, Coordinated Science Laboratory, non-tenured, on an academic year service basis, on zero percent time, non-salaried, beginning January 1, 2012, for a total salary of \$93,000.

### *College of Liberal Arts and Sciences*

\***Vicente Miguel Diaz**, Associate Professor, American Indian Studies Program, on indefinite tenure, on an academic year service basis, on 75 percent time, at an annual salary of \$65,625, beginning January 1, 2012; and Associate Professor of Anthropology, on indefinite tenure, on an academic year service basis, on 25 percent time, at an annual salary of \$21,875, beginning January 1, 2012, for a total annual salary of \$87,500.

\***Colleen Murphy**, Associate Professor of Philosophy, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$89,000, beginning January 1, 2012.

### *University Library*

**Steven W. Witt**, Associate Professor of Library Administration, University Library, probationary faculty on initial/partial term appointment, on a twelve-month service basis, on 100 percent time, at an annual salary of \$80,000, beginning December 16, 2011; and continuing as Q probationary faculty, on a twelve-month service basis, on 100 percent time, at an annual salary of \$80,000, for four years beginning August 16, 2012. Dr. Witt was also appointed as Head of the International and Area Studies Library, University Library, non-tenured, on a twelve-month service basis, with an annual increment of \$8,000, beginning December 16, 2011, for a total annual salary of \$88,000.

### *College of Veterinary Medicine*

\***Jing Yang**, Associate Professor of Comparative Biosciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$100,000, beginning December 1, 2011.

### *Emeriti Appointments*

**Janet Dixon Keller**, Professor Emerita of Anthropology, January 1, 2012

**Bruce Wayne Swann**, Associate Professor Emeritus of Library Administration, University Library, January 1, 2012

## Chicago

*College of Medicine at Chicago*

**Marina Del Rios**, Assistant Professor of Emergency Medicine, College of Medicine at Chicago, probationary faculty on tenure track year one, on a twelve-month service basis, on 51 percent time, at an annual salary of \$92,769, beginning September 9, 2011; Physician Surgeon, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 49 percent time, at an annual salary of \$89,131, beginning September 9, 2011; and Health Disparities Research Coordinator, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, with an annual increment of \$28,100, beginning September 9, 2011, for a total salary of \$210,000.

\***Steven M. Dudek**, Associate Professor of Medicine, College of Medicine at Chicago, on indefinite tenure, on a twelve-month service basis, on 51 percent time, at an annual salary of \$88,538, beginning November 16, 2011. Dr. Dudek will continue to serve as Physician Surgeon in Medicine, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 49 percent time, at an annual salary of \$85,066, effective November 16, 2011, for a total salary of \$173,604.

**Jennifer Erin Hirshfeld-Cytron**, Assistant Professor of Obstetrics and Gynecology, College of Medicine at Chicago, probationary faculty on tenure track year one, on a twelve-month service basis, on 51 percent time, at an annual salary of \$102,000, beginning October 16, 2011; and Physician Surgeon in Obstetrics and Gynecology, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 9 percent time, at an annual salary of \$18,000, beginning October 16, 2011, for a total salary of \$120,000.

\***Jeffrey Jacobson**, Associate Professor of Medicine, College of Medicine at Chicago, on indefinite tenure, on a twelve-month service basis, on 51 percent time, at an annual salary of \$84,660, beginning November 16, 2011. Dr. Jacobson will continue to serve as Physician Surgeon in Medicine, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 49 percent time, at an annual salary of \$81,340, effective November 16, 2011, for a total salary of \$166,000.

**Claudia Mercedes Lora**, Assistant Professor of Medicine, College of Medicine at Chicago, probationary faculty on tenure track year one, on a twelve-month service basis, on 51 percent time, at an annual salary of \$58,846, beginning September 16, 2011. Dr. Lora will continue to serve as Physician Surgeon in Medicine, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 27 percent time, at an annual salary of \$30,680, effective September 16, 2011; and Physician Surgeon, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 22 percent time, at an annual salary of \$25,224, effective September 16, 2011, for a total salary of \$114,750.

\***Roberto Machado**, Associate Professor of Medicine, College of Medicine at Chicago, on indefinite tenure, on a twelve-month service basis, on 51 percent time, at an annual salary of \$88,538, beginning November 16, 2011. Dr. Machado will continue to serve as Physician Surgeon in Medicine, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 49 percent time, at an annual salary of \$85,066, effective November 16, 2011, for a total salary of \$173,604.

### *College of Medicine at Peoria*

**Carmen S. Asche**, Assistant Professor of Internal Medicine, College of Medicine at Peoria, probationary faculty on initial/partial term appointment, on a twelve-month service basis, on 51 percent time, at an annual salary of \$44,625, beginning October 16, 2011; and Assistant Director, Center for Health Outcomes Research, College of Medicine at Peoria, non-tenured, on a twelve-month service basis, on 29 percent time, at an annual salary of \$25,375, beginning October 16, 2011, for a total salary of \$70,000.

### Springfield

### *College of Business and Management*

**Alicia Iriberry**, Assistant Professor of Management Information Systems, probationary faculty on tenure track year two, on an academic service basis, on 100 percent time, at an annual salary of \$91,000, beginning November 16, 2011.

## **Administrative/Professional Appointments**

### Urbana-Champaign

**Gene E. Robinson**, Director, Institute for Genomic Biology, Urbana-Champaign, non-tenured, on an academic year service basis, on 100 percent time, at an annual salary of \$303,037, with an administrative increment of \$30,000, on an academic year service basis, beginning January 20, 2012. In addition, Dr. Robinson will receive an amount equal to two-ninths of his total academic year salary for two months of service during each summer of his appointment as Director (\$74,008 for Summer 2012). He was appointed to serve as Interim Director under the same conditions and salary arrangement beginning January 9, 2012. Dr. Robinson will continue to hold the rank of Professor of Entomology, School of Integrative Biology, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried; Professor, Institute for Genomic Biology, non-tenured, on an academic year service basis, on zero percent time, non-salaried; Professor of Political Science, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried; Swanlund Chair in Entomology, School of Integrative Biology, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried; Center for Advanced Study, Professor of Entomology, non-



tenured, on an academic year service basis, on zero percent time, non-salaried; Institute Affiliate, Beckman Institute for Advanced Science and Technology, non-tenured, on an academic year service basis, on zero percent time, non-salaried; and Departmental Affiliate in the Department of Natural Resources and Environmental Sciences, College of Agricultural, Consumer and Environmental Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried, for a total annual salary of \$407,045.

### Chicago

**Carmela Gonzalez**, Assistant Director of Radiology, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$118,450, beginning January 23, 2012. Ms. Gonzalez was appointed to serve as Visiting Assistant Director of Radiology under the same conditions and salary arrangement beginning December 27, 2011.

**Cheryl Grendahl**, Associate Director of Ambulatory Services Administration, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$138,000, beginning January 23, 2012. Ms. Grendahl was appointed to serve as Visiting Associate Director of Ambulatory Services Administration under the same conditions and salary arrangement beginning December 5, 2011.

**Craig E. Jackson**, Executive Director of Information Technology, College of Liberal Arts and Sciences, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$107,500, beginning January 23, 2012. Mr. Jackson was appointed to serve as Visiting Executive Director of Information Technology under the same conditions and salary arrangement beginning September 16, 2011.

**Felicia Kirk**, Director, Patient Care Services, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$114,000, beginning January 23, 2012. Ms. Kirk was appointed to serve as Visiting Director, Patient Care Services under the same conditions and salary arrangement beginning December 12, 2011.

**Mary Ann Medina**, Director, Patient Care Services, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$109,000, beginning January 23, 2012.

**Karen Mitchum**, Director of Administrative Operations, Department of Obstetrics and Gynecology, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$136,000, beginning January 23, 2012. Ms. Mitchum was appointed to serve as Visiting Director of Administrative Operations under the same conditions and salary arrangement beginning October 24, 2011.

**Christine M. Murphy**, Director of Patient Care Services, Department of Pediatrics, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$118,000, beginning January 23, 2012. Ms. Murphy was appointed to serve as Visiting Director of Patient Care Services under the same conditions and salary arrangement beginning January 9, 2012.

#### University Administration

**Clarence J. Brock**, Senior Associate Director Budget and Financial Analysis, Office of Business and Financial Services, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$100,486, beginning January 22, 2012. Mr. Brock was appointed to serve as Interim Senior Associate Director Budget and Financial Analysis under the same conditions and salary arrangement beginning December 16, 2011.

**Anthony S. Kerber**, Senior Director of Human Resources Information Systems Strategy, Office of University Human Resources, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$114,400, beginning January 22, 2012. Mr. Kerber was appointed to serve as Interim Senior Director of Human Resources Information Systems Strategy under the same conditions and salary arrangement beginning November 16, 2011.

**Nancy Jo Neild**, Director of Human Resources Information Systems Operations, Office of University Human Resources, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$101,764, beginning January 22, 2012. Ms. Neild was appointed to serve as Interim Director of Human Resources Information Systems Operations under the same conditions and salary arrangement beginning November 16, 2011.

#### Addendum

##### Chicago

**Paula Allen-Meares**, Vice President, University of Illinois, and Chancellor, University of Illinois at Chicago, on a multiyear contract, on a twelve-month service basis at an annual salary of \$388,125 effective January 16, 2012. **The President of the University recommends an equity adjustment to the annual salary to \$401,709.38, effective January 16, 2012, and an additional equity adjustment to the retention incentive for contract years 3, 4 and 5, (January 15, 2011 – January 14, 2012, January 15, 2012 – January 14, 2013, and January 15, 2013 – January 14, 2014), from \$75,000 to \$100,000, which will be committed by the University on each anniversary of employment, for a total retention amount of \$450,000,** which will be transferred to Dr. Allen-Meares on the completion of five years as Chancellor.

Dr. Allen-Meares will continue to hold the rank of Professor, Jane Addams College of Social Work, Chicago, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried; Professor, School of Social Work, Urbana-Champaign, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried; Professor of Community Health Sciences, Chicago, non-tenured, on an academic year service basis, on zero percent time, non-salaried; John E. Corbally Presidential Professor, Jane Addams College of Social Work, Chicago, non-tenured, on an academic year service basis, on zero percent time, non-salaried; Professor of Educational Psychology, Chicago, non-tenured, on an academic year service basis, on zero percent time, non-salaried; Professor of Educational Policy Studies, Chicago, non-tenured, on an academic year service basis, on zero percent time, non-salaried; and Professor of Educational Psychology, Urbana-Champaign, non-tenured, on an academic year service basis, on zero percent time, non-salaried.

#### Chicago Emeritus

**Norman R. Farnsworth**, Research Professor Emeritus of **Medicinal Chemistry and Pharmacognosy**, September 1, 2011, posthumously.

#### Administrative/Professional

**J. Steven Greene**, Associate Director of Athletics for Resource Development, Division of Intercollegiate Athletics, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 50 percent time, at an annual salary of \$65,000, beginning December 5, 2011; and Senior Director of Development, Office of the Vice Chancellor for Institutional Advancement, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 50 percent time, at an annual salary of \$65,000, beginning December 5, 2011, for a total salary of \$130,000. Mr. Greene was appointed to serve as Interim Associate Director of Athletics for Resource Development and Interim Senior Director of Development under the same conditions and salary arrangement beginning August 16, 2011.

Former Position: Director of Development, Division of Intercollegiate Athletics, University of Illinois at Urbana-Champaign (since 1991)

#### Education

~~University of Illinois at Urbana-Champaign, B.S., 1976~~

**Stafford Hood**, Associate Dean for Research and Research Education, College of Education, Urbana-Champaign, non-tenured, on a twelve-month service basis, with an administrative increment of \$20,000, beginning September ~~16~~ **12**, 2011. **Dr. Hood was appointed to serve as Interim Associate Dean for Research and Research Education under the same conditions and salary arrangement beginning September 1, 2011.** ~~He~~ **Dr. Hood** will continue to hold the rank of Professor of Curriculum and Instruction,

College of Education, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$154,500, effective August 16, 2011; Sheila M. Miller Professor of Curriculum and Instruction, College of Education, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2011; and Professor of Educational Psychology, College of Education, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2011, for a total salary of \$174,500.

**Harley T. Johnson**, Associate Head of Graduate Programs, Department of Mechanical Science and Engineering, College of Engineering, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of ~~\$1,500~~ **\$2,500**, beginning August 16, 2011. In addition, Dr. Johnson will receive an amount equal to one-ninth of his total academic year salary for one month of service during each summer of his appointment as Associate Head. He will continue to hold the rank of Associate Professor of Mechanical Science and Engineering, College of Engineering, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$107,706, effective August 16, 2010; Research Associate Professor, Frederick Seitz Materials Research Laboratory, College of Engineering, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010; and Associate Professor, Beckman Institute for Advanced Science and Technology, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010.

**Audrius Polikaitis**, Director of Information Services Applications, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$157,684, beginning December 5, 2011. Dr. Polikaitis will continue to serve as **Interim Assistant Vice President for Health Affairs and Director for Information Technology, Office of Vice President for Health Affairs, University Administration, non-tenured, on a twelve-month service basis, with an administrative increment of \$15,768, effective September 19, 2011; and** Interim Chief Information Officer, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, with an administrative increment of \$15,768, effective October 3, 2011, for a total salary of \$173,452.

**Andreas A. Polycarpou**, Associate Head of Undergraduate Programs, Department of Mechanical Science and Engineering, College of Engineering, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of ~~\$1,500~~ **\$2,500**, beginning August 16, 2011. In addition, Dr. Polycarpou will receive an amount equal to one-ninth of his total academic year salary for one month of service during each summer of his appointment as Associate Head of Undergraduate Programs. He was appointed to serve as Interim Associate Head of Undergraduate Programs with an initial summer 2011 appointment at a one-ninth rate of \$13,128. Dr. Polycarpou will continue to hold the rank of Professor of Mechanical Science and Engineering, College of Engineering, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$118,155, effective August 16, 2010; and Research Professor,

Frederick Seitz Materials Research Laboratory, College of Engineering, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010.

*Secretary's Report – New Hires*

**Jerry Krishnan** – was reported under Chicago – should be reported under Vice President for Academic Affairs, University Administration

**Yves Lussier** – was reported under Chicago – should be reported under Vice President for Academic Affairs, University Administration

On motion of Ms. Hasara, seconded by Mr. McMillan, these appointments were approved.

Appoint Head Varsity Coach - Football, Urbana

(7) The Vice President, University of Illinois and Chancellor, University of Illinois at Urbana recommends the appointment of Timothy D. Beckman, formerly Head Football Coach, University of Toledo, Ohio, as Head Varsity Coach - Football, Division of Intercollegiate Athletics, Urbana-Champaign, beginning December 9, 2011.

A contract for the period December 9, 2011, through January 31, 2017, is proposed for Mr. Beckman. The proposed contract will provide guaranteed annual compensation of \$1,600,000, comprised of an annual base salary of \$400,000 for coaching duties and a media and marketing component of \$1,200,000. Mr. Beckman's guaranteed annual compensation package shall increase by \$100,000 on each anniversary date, beginning with February 1, 2013. Mr. Beckman will be eligible for bonus incentives in accordance with the Division of Intercollegiate Athletics incentive program, beginning with the 2012-13 football season.

Mr. Beckman will receive a retention bonus of \$150,000 if he remains continuously employed as Head Varsity Coach – Football, through January 31, 2015, and an additional retention bonus of \$350,000 if he remains continuously in service in this capacity through January 31, 2017.

Other significant terms and conditions of Mr. Beckman's employment will include the following:

- Reimbursement of Mr. Beckman's contract buyout with the University of Toledo, Ohio, in the net amount of \$130,000.
- Reimbursement of all of Mr. Beckman's moving expenses up to \$25,000 in accordance with University policy.
- \$2,800,000 salary pool for Assistant Coaches (9), Director of Football Operations, Associate Head Strength Coach-Football and Director of High School Relations.
- Use of two courtesy vehicles at all times.
- A country club membership.
- Full standard benefits on the same terms as provided by the University to all professional employees, with contributions and benefit amount based upon the base salary where relevant.

Mr. Beckman's base salary and his retention incentive payments will be funded by operating revenue in the Division of Intercollegiate Athletics; the media and marketing component of his salary will be supported by corporate contracts.

Mr. Beckman succeeds Ronald A. Zook.

The Board action recommended in this item complies in all material aspects with applicable State and federal laws, University of Illinois *Statutes, the General Rules Concerning University Organization and Procedure*, and the Board of Trustees policies and directives.

This recommendation is made with the advice of a search committee.<sup>1</sup>

The President of the University concurs with the recommendation.

On motion of Ms. Hasara, seconded by Mr. McMillan, this appointment was approved.

(Mr. Montgomery and Mr. Oliver asked to be recorded as voting “no” on this item.)

Appoint Associates to the Center for Advanced Study, Urbana

(8) Each year the Center for Advanced Study awards appointments as Associates in the Center, providing one semester of release time for creative work. Associates are selected in an annual competition from the faculty of all departments and colleges to carry out self-initiated programs of scholarly research or professional activity.

The Vice President, University of Illinois and Chancellor, University of Illinois at Urbana-Champaign recommends the following list of Associates selected for the 2012-13 academic year, and offers a brief description of their projects:

**Teresa Barnes, Professor, History, Gender & Women's Studies, *Apartheid's Professor: A.H. Murray and the Perils of Academic Liberalism in South Africa***

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<sup>1</sup>Jason A. Lener, Executive Senior Associate Director, Division of Intercollegiate Athletics, *Chair*; Michael J. Hogan, President, University of Illinois, and Professor of History, University of Illinois at Urbana-Champaign; Phyllis M. Wise, Vice President, University of Illinois and Chancellor, University of Illinois at Urbana-Champaign, and Professor of Molecular and Cellular Biology; Susan Lynn Young, Associate Director of Athletics – Business Affairs; and Christopher Span, Associate Dean for Academic Programs, College of Education, Associate Professor of Education Policy, Organization and Leadership, and Faculty Representative to the Athletic Board, University of Illinois at Urbana-Champaign.

This project examines the relationship between academic freedom and liberalism in South Africa during the apartheid era through the lens of the complex career of Professor Andrew Howson Murray (1905-1997) of the University of Cape Town. Contrary to the generally accepted narrative, this study will demonstrate that apartheid was not simply externally imposed on South African higher education by the state, it was also reproduced from within the ivory tower--leaving troubling legacies for knowledge production in the post-apartheid era.

**Zong-qi Cai, Professor, East Asian Languages & Cultures, Comparative and World Literatures, *Chinese Poetry as Art: A Comprehensive Study through 100 Famous Poems***

This book will provide an account of Chinese poetic art that departs significantly from both Chinese and Western scholarship. If traditional Chinese impressionistic criticism reveals an intuitive grasp of the ineffable aesthetic qualities of a given work, the oeuvre of a poet, or even a given genre or subgenre, *Chinese Poetry as Art* aims to go one step further: to provide an analytical explanation for these aesthetic qualities. It consistently applies modern linguistics to analyze both the synchronic and diachronic interconnectedness of four essential aspects of Chinese poetic art--rhythm, syntax, structure, and vision--in an effort to illuminate the inner dynamics of Chinese poetic evolution.

**Kevin Hamilton, Associate Professor, School of Art & Design, *The Bomb Studio: Science, America, and Hollywood in the Films of the Air Force's Lookout Mountain Laboratory***

This research project examines a historic set of motion pictures produced by a Hollywood-based United States Air Force film studio in the 1950s and 60s that documented and helped legitimate the massive Cold War expansion of the U.S. nuclear weapons program. This project argues that the rhetorical power of these films depended on their unusual synthesis of discourses drawn from American civic nationalism, modernization, and classical Hollywood cinema. This collaborative proposal was submitted jointly with Assistant Professor Ned O'Gorman (Communication.)

**Ilya Kapovich, Professor, Mathematics, *Spectral Rigidity and the Culler-Vogtmann Outer Space***

The project aims to study the property of spectral rigidity for subsets of free groups, thus exploring a new and deeper layer of the phenomenon known as marked length spectrum rigidity. Another goal of the proposal is to investigate geometric and dynamical properties of groups of automorphisms of free groups via their actions on the Culler-Vogtmann outer space and the space of geodesic currents.



**Olgica Milenkovic, Professor, Electrical & Computer Engineering, *A Novel Group Testing Framework for Large-Scale Genotyping***

This study proposes a novel theoretical, algorithmic, and experimental framework for efficient detection of carriers of rare gene alleles via group testing. The approach is based on a novel group testing method the crux of which consists in combining number-theoretic construction techniques with probabilistic modeling and inference.

**Paul Milton Ricker, Professor, Astronomy, NCSA, *The High-Energy Universe of Galaxy Clusters***

Computer simulations of cosmological structure formation will be used to study the cosmic history of diffuse radio and gamma-ray emission from clusters of galaxies. This work will establish theoretical predictions crucial to the interpretation of future sky survey data and potentially establish a new method for probing the dark energy content of the Universe.

**Joyce Tolliver, Professor, Spanish/Italian/Portuguese, Gender & Women's Studies, *Family Troubles: Spain and the Philippines in the Late Modern Empire***

The linguistically and racially heterogeneous Philippine Islands represented a challenge for the integrationist discourse of the nineteenth-century Spanish empire, by which the colonies were referred to as “overseas provinces” and a metaphor of family relations was often employed. This project examines how these “dysfunctional” family relationships were portrayed in the Spanish press and literature, and in the Spanish-language writings of the Philippine anti-colonialists.

**Ranxiao Wang, Professor, Psychology, Beckman Institute, *Mathematical Modeling of Generic Spatial Representation Systems***

Existing theories on spatial representations with different reference frames are generally schematic with poor consistency in generating theoretical predictions that frequently lead to conceptual misinterpretations. This project develops generic quantitative models of spatial representation systems and processes to provide more precise, concrete theoretical explanations on behaviors in navigation, spatial reasoning, and spatial learning.

**Ken Wilund, Professor, Kinesiology & Community Health, Nutritional Sciences, *HMB Supplementation to Counteract Wasting in Chronic Kidney Disease***

Patients with Advanced Chronic Kidney Disease (CKD) suffer from a variety of metabolic disturbances that promote declines in physical function and muscle

wasting. The purpose of this proposal is to evaluate the effects of oral HMB supplementation, an amino acid derivative that has been shown to prevent wasting in cancer patients, on muscle mass, and strength in CKD patients.

**Sheng Zhong, Professor, Bioengineering, Institute for Genomic Biology, *Systems Biology of Cell Decision-Making***

This project will develop and combine novel quantitative models, computational tools, and genomic technologies to obtain mechanistic insights into one of the greatest mysteries of life -- how does a single cell -- the fertilized egg -- give rise to a complex, multicellular animal or plant? The information and the predictive models generated from this project will be directly relevant to understanding and preventing birth defects and prenatal deaths in humans.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. McMillan, these appointments were approved.

Appoint Fellows to the Center for Advanced Study, Urbana

(9) Each year the Center for Advanced Study awards appointments as Fellows in the Center, providing one semester of release time for creative work. Fellows are selected in an annual competition from the faculty of all departments and colleges to carry out self-initiated programs of scholarly research or professional activity.

The Vice President, University of Illinois and Chancellor, University of Illinois at Urbana-Champaign recommends the following list of Fellows selected for the 2012-13 academic year, and offers a brief description of their projects:

**Jayadev Athreya, Assistant Professor, Mathematics, *Random Hyperbolic Lattices***

This project will study Random Hyperbolic Lattices--fundamental objects in mathematics, arising in many different areas including geometry, number theory, and group theory. The study of lattices has important applications in statistical physics, chemistry (crystallography in particular) and even in art, in modeling different types of symmetries.

**\*\*Eugene M. Avrutin, Assistant Professor, History, Jewish Culture & Society, *The Velizh Affair: Ritual Murder in a Russian Border Town***

Now largely forgotten, the Velizh affair (1823-1835) was the longest ritual murder case in the modern world. Drawing on the newly discovered archival materials, this book project reconstructs small town life in the Russian Empire, exploring along the way, neighborly encounters, law and daily life, and the complex motivations resulting in the ritual murder charge.

**Yann Robert Chemla, Assistant Professor, Physics, *Understanding the Mechanism of Molecular Nanomachines with Combined Single-Molecule Force Spectroscopy and Fluorescence Microscopy***

This program explores the application of a new, hybrid instrument developed in the lab that combines high-resolution optical tweezers with single-molecule fluorescence microscopy, the two most prominent and powerful techniques available. The key question under investigation is the mechanism by which molecular nanomachines involved in genome maintenance operate.

**\*\*Julie Cidell, Assistant Professor, Geography, Beckman Institute, *The City That Greens: Creating Chicago's New Urban Environment***

Chicago city employees, residents, visitors, and developers have been transforming their urban environment through a series of municipal programs and policies starting in the mid-1990s, including curbside recycling, installing pervious pavement in alleyways, and “greening” airports. This project explores how these programs improve some urban environmental conditions but produce new contradictions as well, leading to a proposal for a book manuscript tentatively titled *The City That Greens*.

**\*\*Andrei Cimpian, Assistant Professor, Psychology, *The Naturalistic Bias as a Source of Essentialist Thinking***

First, the proposed project aims to identify and characterize a basic psychological process involved in reasoning about the world: the naturalistic bias, which will be defined as a tendency to see many aspects of current reality as natural, even inevitable (as if current reality could not have turned out any other way.) Second, it aims to demonstrate that the naturalistic bias is a potential source of psychological essentialism, which is the common belief that categories of things in the world (e.g., cats, men) cohere by virtue of a deep underlying "essence."

**Hyunjoon Kong, Assistant Professor, Chemical & Biomolecular Engineering, *Inflammation cell-mimicking nanoparticles for targeted imaging of leaky blood vessels***

The goals of this project are (1) to develop a nanoparticle that can detect and visualize leaky blood vessels and (2) to write a review article discussing current technologies to design a transporter of bioimaging contrast agents. This proposed study is highly innovative in both the design and application of the nanoparticle for targeted imaging, and successful completion of this study will significantly impact studies in bioengineering and clinical diagnosis.

**\*\*Melissa M. Littlefield, Assistant Professor, Kinesiology & Community Health, English, *Rethinking fMRI Lie Detection: Social Neuroscience and the Neural Correlates of Socially-Stressful Truth-Telling***

A growing number of fMRI studies have ostensibly shown increased blood-oxygenation-level-dependent (BOLD) activity in the prefrontal cortex and the anterior cingulate gyrus during deception; however, these studies rely on the assumption that truth-telling is a baseline against which the brain activation of deception can be measured. Via an fMRI experiment and a series of related papers, this project will trouble this assumption by testing and exploring the potential similarities between the stress of deception and the stress of telling the truth under duress.

**Mark Neubauer, Assistant Professor, Physics, *An Integrated Approach to Understanding the Origin of Mass and Advancement in Computing and Triggering Technologies for Research in Particle Physics***

This proposal outlines specific activities to advance our knowledge regarding the origin of mass, which is essential to obtaining a fundamental understanding of the Universe, through experimentation using high energy proton collisions at the Large Hadron Collider. These proposed activities will also help address challenges arising in

data-intensive scientific computing and the collection of rare but important types of collision events in particle physics experiments.

**Ned O'Gorman, Assistant Professor, Communication, *The Bomb Studio: Science, America, and Hollywood in the Films of the Air Force's Lookout Mountain Laboratory***

This research project examines a historic set of motion pictures produced by a Hollywood-based United States Air Force film studio in the 1950s and 60s that documented and helped legitimate the massive Cold War expansion of the U.S. nuclear weapons program. This project argues that the rhetorical power of these films depended on their unusual synthesis of discourses drawn from American civic nationalism, modernization, and classical Hollywood cinema. This collaborative proposal was submitted jointly with Associate Professor Kevin Hamilton (School of Art & Design.)

**Gabriel Popescu, Assistant Professor, Electrical & Computer Engineering, *Optical Resonance Imaging***

This project aims to develop diffraction-unlimited resolution microscopy using a principle borrowed from magnetic resonance imaging. If successful, the new technology will enable the imaging of structures down to the nanoscale, both in label-free and fluorescence mode, which will open up new, previously unapproachable areas of study in both materials and life sciences.

**Terri Weissman, Assistant Professor, Art History, Jewish Culture & Society, Criticism & Interpretive Theory, *This is What Democracy Looks Like: Freedom, Action and Revolutionary Dreams***

Theories of democracy increasingly center on acts of looking and being seen. *This is What Democracy Looks Like: Freedom, Action, and Revolutionary Dreams* analyzes this phenomenon and the various ways individuals visually express their political selves in order to explain what it means that we have become a nation of citizen-spectators as much as citizen actors.

\*\*These faculty members have been recommended for appointment as Beckman Fellows in the Center for Advanced Study named for the donor of a gift that permits additional recognition for outstanding younger Fellow candidates who have already made distinctive scholarly contributions.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The*

*General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. McMillan, these appointments were approved.

Rename the Doctor of Philosophy in Slavic Languages and Literatures,  
College of Liberal Arts and Sciences, Chicago

(10) The Vice President, University of Illinois and Chancellor, University of Illinois at Chicago with the advice of the Chicago Senate, the Graduate College, and the College of Liberal Arts and Sciences recommends the renaming of the Doctor of Philosophy in Slavic Languages and Literatures as the Doctor of Philosophy in Slavic Studies, College of Liberal Arts and Sciences.

The change in nomenclature better reflects the focus of the program, both in Polish and Russian, with interdisciplinary critical approaches and research methods. Two new concentrations, Polish Literature and Culture and Russian Literature and Culture correspond with the department's present areas of strength, which are areas that it wishes to continue to strengthen in the future.

By renaming the Ph.D. program "Slavic Studies," the unit establishes a clear continuation with the Master of Arts in Slavic Studies. Students who enter the Ph.D. program directly from the Bachelor of Arts will as a result receive an M.A. and a

Ph.D. in Slavic Studies, avoiding any possible confusion regarding the design and intellectual goals of the programs.

The Board action recommended in this item complies in all material respects with applicable State and Federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The Vice President for Academic Affairs concurs with this recommendation. The University Senates Conference has indicated that no further Senate jurisdiction is involved.

The President of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Ms. Hasara, seconded by Mr. McMillan, this recommendation was approved.

#### Designate Conference Rooms In UIC Student Center West, Chicago

(11) The Vice President, University of Illinois, and Chancellor, University of Illinois at Chicago recommends the designation of the Chicago Rooms A, B, and C in the UIC Student Center West, located at 828 South Wolcott Avenue, Chicago, as the Michèle M. Thompson Conference Rooms A, B, and C in recognition of her distinguished service as Secretary of the Board of Trustees and of the University of Illinois. These rooms have been the primary meeting rooms for Board of Trustees meetings on the Chicago campus.

Of particular importance to UIC in this designation is the public acknowledgment and tribute to Dr. Thompson's unwavering integrity, intelligent thoughtfulness, and deep sense of fairness during her tenure as Secretary to the Board. Dr. Thompson's fondness for the UIC campus is likely attributable to her service as chief of staff for the committee that studied and recommended the consolidation of the Medical Center and the Chicago Circle campuses in the early 1980s, which later in a progressive and bold move, merged to create the University of Illinois at Chicago.

Through her role as Secretary, Michèle M. Thompson has provided support, advice, guidance, and inspiration to the Board of Trustees, four University Presidents, and five UIC Chancellors. As she prepares to retire from the University of Illinois after nearly thirty-five years, Dr. Thompson will be remembered for her consummate graciousness and generosity--in patience, spirit, and dedication to the well-being of the University of Illinois. Of note, and for the record, Dr. Thompson's 24-hour/7-day work week in pursuit of perfection can only be matched by the equal graciousness and generosity of her husband, Dr. H. Woods Bowman.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. McMillan, this recommendation was approved.



Approve Resolution Concerning University of Illinois Supplier Diversity Mission Statement

(12) WHEREAS, the Board of Trustees has strongly and consistently supported diversity among its vendors;

WHEREAS, the State of Illinois General Assembly in 1994 enacted the Business Enterprise for Minorities, Females and Persons with Disabilities Act (MAFBE Act) (30 ILCS 575 et seq.) “to promote and encourage the continuing economic development of minority and female owned and operated businesses” and “businesses owned by persons with disabilities” through participation in the State's procurement processes;

WHEREAS, according to the MAFBE Act, the State of Illinois “has observed that the goals established in this Act have served to increase the participation of minority and female businesses in contracts awarded by the State”;

WHEREAS, the Board desires to promote the University of Illinois in practice and image as a truly inclusive community;

WHEREAS, the Board wishes to encourage the participation of businesses owned by minorities, females, and persons with disabilities as a best practice regardless of the entity's annual sales volume; and

WHEREAS, the Board recognizes the active participation of University colleges, schools, and departments and is required to increase the diversity of its vendors.

NOW, THEREFORE, BE IT RESOLVED THAT THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ADOPTS THE FOLLOWING SUPPLIER DIVERSITY MISSION STATEMENT, GUIDING PRINCIPLES, AND VISION:

**Supplier Diversity Mission Statement:**

The mission of the University of Illinois Supplier Diversity Program is to expand procurement opportunities to businesses that have been historically underrepresented in the procurement process by increasing utilization of businesses owned by minorities, females, and persons with disabilities to twenty percent of allowable University expenditures. The University will accomplish this mission by providing the necessary resources, outreach activities, procurement system support, and engagement with faculty, staff, administration, and national and local business support and advocacy organizations to foster a quality, inclusive procurement supply chain for the University, and thereby strengthen the diversity of the University of Illinois community.

**Guiding Principles:**

The University of Illinois Supplier Diversity Program will make the following principles the hallmark of our effort: Quality, Integrity, Transparency, Inclusivity, Innovation, and Cost Effectiveness.

**Vision:**

The vision of the University of Illinois Supplier Diversity Program is to be recognized as the leading supplier diversity program in higher education.

BE IT FURTHER RESOLVED:

1. That the goal established by the Board of achieving 20 percent participation by diverse businesses shall be reviewed periodically and updated as suggested by data collected at the state level for

businesses owned by minorities, females, and persons with disabilities;

2. That the goal noted above be reviewed to determine the need for the Board to set a separate goal to increase the participation of businesses owned by service-disabled veterans and small businesses owned by veterans, once rules have been formally adopted to implement Public Act 97-0260;
3. That the President will share the University of Illinois Supplier Diversity Mission Statement with all University employees and develop policies and procedures deemed most likely to successfully attain these goals;
4. That in the development and implementation of these policies and procedures, the President and appropriate University administrators shall monitor and review legislation affecting supplier diversity and develop and promote legislative proposals that are designed to increase University expenditures with businesses owned by minorities, females and persons with disabilities that have been historically underrepresented in the procurement process;
5. That the Board shall receive from the President, on a quarterly basis, a report describing diverse business participation and an annual summary of participation and University outreach efforts; and
6. That the Board directs that this effort be undertaken immediately.

On motion of Ms. Hasara, seconded by Mr. McMillan, this resolution was adopted.

#### Tuition Rates, Academic Year 2013

(13) In considering tuition recommendations for 2013 the University must confront current fiscal realities while at the same time protecting academic quality and access for students. Critical high-priority expenditures include increasing financial aid to

ensure access for qualified students, retaining our most productive faculty and staff, and paying for continuing cost increases. At its January 2011 meeting, the Board reaffirmed the Board's policy on tuition and approved a resolution whereby tuition changes going forward were no greater or lesser than the rate of inflation. Tuition adjustments based on a rate of inflation are meant to preserve the purchasing power of the University while also recognizing the on-going cash flow and budget difficulties of the State of Illinois. The Board approved a budget request from the State for FY 2013 in September and had reviewed tuition and affordability at the December meeting.

These requests focused on three major areas: (1) sustaining academic quality; (2) addressing crucial operational needs; and (3) meeting inflationary and other essential cost increases.

While direct appropriations from the State have been in decline for a decade, over the past 36 months State of Illinois cash flows have deteriorated dramatically, with concerns over cash flow emerging as almost as important as appropriation levels, with tuition revenue being a critical part of the University's cash flow efforts. The University continues to reallocate from lower to higher priorities and has accelerated efforts to reduce costs. In November 2009, an Administrative Review and Restructuring Committee was appointed by the Interim President-designate to search for ways to improve service and to lower administrative costs. Since that time, the ARR commitment has continued with a series of actions aimed at cost savings, administrative streamlining, and program review efforts. This is an on-going effort driven by the President and his leadership team with regular reports to the Board.

Following extensive reviews and recommendations from the Provosts and the Vice Presidents/Chancellors at each campus with the concurrence of the Vice President for Academic Affairs and the Vice President/Chief Financial Officer and Comptroller, the President recommends approval of the following tuition charges adjusted based on inflation. The increase in the guaranteed levels for undergraduate students is as follows: \$266 per semester at the Urbana-Champaign campus; \$234 per semester at the Chicago campus; and \$14 per credit hour at the Springfield campus. These tuition increases apply to students who will be enrolling for the first time in the general undergraduate degree programs. These rates for new students will not increase for four years to comply with the tuition guarantee legislation, Public Act 93-0228, legislation which ensures that an incoming student will pay a fixed tuition rate for four years.

Thus, continuing undergraduate students will be covered by the guaranteed tuition policy and will be subject to tuition charges appropriate for their cohort of matriculation. The guaranteed tuition program provides predictability and this recommendation amounts to a one-time change for the incoming freshmen class rate of 4.8 percent, or the equivalent of an annual increase of approximately 1.9 percent. The new tuition rates apply to the cohort of undergraduate students who enter in May of 2012 or after.

Concurrent with the recommended tuition increase, as per Board policy, the University will allocate additional funds to need-based student aid. Currently more than one-half of all University of Illinois undergraduate students receive some form of student

aid. In addition to meeting other essential costs, a portion of the revenues from the recommended tuition increase will be allocated to need-based grant aid.

The President also recommends tuition increases for several specific programs at the graduate and professional levels. All tuition recommendations are summarized in the attached table.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

## Tuition Increases Per Semester Undergraduate Students (Residents) <sup>1</sup>

	Urbana-Champaign <sup>2,3,4</sup>			Chicago <sup>5</sup>			Springfield <sup>6</sup>		
	Fall	Fall	Dollar	Fall	Fall	Dollar	Fall	Fall	Dollar
	2011	2012	Increase	2011	2012	Increase	2011	2012	Increase
<b>Guaranteed Tuition for New Undergraduates *</b>									
College of Engineering & Eng. Related	\$7,964	\$8,278	\$314	\$5,988	\$6,266	\$278			
Chem/Life Sciences	7,964	8,278	314						
Fine and Applied Arts	6,317	6,620	303						
Business	7,964	8,278	314						
ACES (ANSC, FSHN, TSM/ABE) <sup>7</sup>	6,824	7,090	266						
ACES (CPSC, NRES) <sup>8</sup>	6,189	6,455	266						
ACES (ACE) <sup>9</sup>	6,317	6,620	303						
Dept. of Journalism	5,924	6,208	284						
Dept. of Advertising	5,924	6,208	284						
Architecture & the Arts				6,142	6,436	294			
Business Administration				5,632	5,866	234			
Nursing				6,800	7,092	292			
Movement Sciences				5,382	5,616	234			
Health Information Mgmt				5,882	6,164	282			
LAS Sciences				5,757	5,991	234			
Human Nutrition				5,197	5,431	234			
Public Health					6,116				
General Undergraduate	5,552	5,818	266	4,882	5,116	234	\$289.00	\$303.00	\$14.00
"e" Tuition				479.00	484.00	5.00	330.50	346.50	16.00
BS in Nursing - RN Completion				617.00	617.00	0.00			
Bac. of Bus. Administration Degree Completion				406.00	406.00	0.00			

### **Undergraduates Entering FY2009: Tuition guarantee expires and students will move to the "Undergraduates Entering FY2010" cohort <sup>10</sup>**

College of Engineering & Eng. Related	\$6,697	\$6,901	\$204	\$4,964	\$5,133	\$169			
Chem/Life Sciences	6,697	6,901	204						
Fine and Applied Arts	5,221	5,366	145						
Business	6,697	6,901	204						
ACES (ANSC, FSHN, TSM/ABE) <sup>7</sup>	5,716	5,881	165						
ACES (CPSC, NRES) <sup>8</sup>	5,169	5,312	143						
Dept. of Journalism	4,971	5,106	135						
Architecture & the Arts				4,613	5,171	558			
Business Administration				4,565	4,921	356			
Nursing				5,817	5,923	106			
Movement Sciences				4,565	4,671	106			
Health Information Management				4,613	4,996	383			
LAS Sciences				4,565	4,871	306			
Human Nutrition				4,380	4,486	106			
"e" Tuition							\$275.00	\$282.25	\$7.25
General Undergraduate	4,621	4,742	121	4,065	4,171	106	240.50	246.75	6.25

### **Undergraduates Entering in FY2010, FY2011 and FY2012: Tuition Is Unchanged**

Notes:

\*Guaranteed tuition rates will also apply to new undergraduate students admitted in Summer 2012.

- Comparable increases are proposed for extramural, GIS, part-time, non-resident and students not eligible for the tuition guarantee, including phase in of rates, consistent with existing policies. Entering international students at UIUC will be assessed an additional \$400 per semester tuition surcharge in all colleges except engineering where the assessment will be \$1,400 per semester. Non-degree undergraduate exchange students will be assessed an International Student fee of \$35 per semester. The School of Continuing Studies at UIC proposes the elimination of the \$15 per credit hour administrative fee assessed to all continuing education programs using the extramural tuition rate. The proposed elimination is being made in the interest of creating uniformity in the tuition/fee structure for programs that the School of Continuing Studies operates.
- College of Education at UIUC: \$778 clinical experience fee for students enrolled in programs leading to P-12 certification. Juniors in the Human Development and Family Studies program in the College of ACES at UIUC will be assessed a \$1,095 practical experience supervision fee.
- Students at UIUC entering Fall 2010 or later will be assessed an additional \$300 per course tuition for a series of courses within the School of Molecular and Cellular Biology (MCB), unless they are already paying differential tuition during the term of course enrollment. These courses are often taken to meet pre-medicine requirements and include MCB 250, MCB 251, MCB 252, MCB 253 and MCB 450.
- Students at UIUC entering Fall 2012 or later will be assessed an additional \$250 per course internship supervision fee for SOCW 461, SOCW 470 and SOCW 471. Students entering prior to Fall 2012, who were to be assessed a \$1,000 internship supervision fee will be assessed at the reduced rate.

- 5) E-Tuition, BS in Nursing – RN Completion, and Bac. of Business Admin. Degree Completion at UIC are per credit hour rates.
- 6) Per credit hour charge at UIS. Additional Capital Scholars Honors fee of \$250 per semester for full-time students.
- 7) The College of ACES tuition differential applies to the department of Animal Sciences (ANSC), the department of Food Science and Human Nutrition (FSHN) and the Technical Systems Management program in the department of Agricultural and Biological Engineering (TSM/ABE).
- 8) The College of ACES tuition differential applies to the department of Crop Sciences (CPSC) and the department of Natural Resources and Environmental Sciences (NRES).
- 9) The College of ACES tuition differential applies to the department of Agriculture and Consumer Economics (ACE).
- 10) This section of rates is for informational purposes only. Rates were previously approved by the Board of Trustees in compliance with Public Act 93-0228.

### Tuition Increases Per Semester Graduate Students (Residents) <sup>1</sup>

	Urbana-Champaign <sup>2,3</sup>			Chicago <sup>4</sup>			Springfield <sup>5</sup>		
	Fall	Fall	Dollar	Fall	Fall	Dollar	Fall	Fall	Dollar
	2011	2012	Increase	2011	2012	Increase	2011	2012	Increase
<b>Post-Bac Certificate in Accountancy<sup>6</sup></b>	\$6,000	\$6,000	\$0						
<b>Graduate</b>									
College of Engineering & Eng. Related	7,866	8,176	310	\$6,232	\$6,481	\$249			
Chem/Life Sciences	7,241	7,854	613						
Fine and Applied Arts	5,990	6,263	273						
Library and Information Science	6,481	6,805	324						
Business	6,296	6,575	279						
Master of Accounting Science (MAS)	11,000	11,000	0						
MS in Accountancy - Tax	11,000	11,000	0						
Masters HRIR	8,875	9,408	533						
Dept. of Journalism	5,826	6,096	270						
Dept. of Advertising	5,826	6,096	270						
Master of Public Health	5,454	6,966	1,512						
MBA	9,988	9,988	0						
Master of Social Work	5,978	6,251	273						
MS in Financial Engineering <sup>6</sup>	15,000	16,000	1,000						
Grad. Degree Prgrms with a concentration in Professional Science Masters <sup>7</sup>	6,650	7,850	1,200						
Master of Laws (LLM)	22,500	23,750	1,250						
Master of Studies in Law (MSL)	22,500	23,750	1,250						
Doctor of Science of Law (JSD)	22,500	23,750	1,250						
Nursing				9,058	9,423	365			
Biomedical Visualization				8,669	9,084	415			
Business Admin - Liautaud Grad. School of Business Programs				9,292	9,541	249			
Architecture & the Arts - Arch, Art & Design				7,491	7,850	359			
Architecture & the Arts - Art History				6,917	7,249	332			
MS in Architecture in Health Design				9,192	9,633	441			
MA in Arch Design Criticism				7,292	7,642	350			
MA in Museum & Exhibition Studies				8,066	8,453	387			
MS Medical Biotechnology				8,641	8,890	249			
MS and OTD in Occupational Therapy				7,244	7,575	331			
Graduate Public Health (all students)				7,002	7,306	304			
Master of Health Care Administration				10,044	10,293	249			
Master/PhD Public Administration				7,192	7,441	249			
Master/PhD Urban Planning & Policy				7,692	7,941	249			
Master/PhD Social Work				5,575	5,824	249			
Master of Energy Engineering				8,360	8,736	376			
LAS Grad Sciences				6,067	6,316	249			
General Graduate	5,454	5,716	262	5,192	5,441	249	\$290.75	\$304.75	\$14.00
Off-Campus MBA							570.75	584.75	14.00
"e" Tuition				740.00	762.00	22.00	322.00	337.50	15.50



## Notes:

- 1) Comparable increases for extramural, part-time and non-resident students are proposed, including phase in of rates, consistent with existing policies. International graduate students at UIUC will be assessed an International Student fee of \$35 per semester. The School of Continuing Studies at UIC proposes the elimination of the \$15 per credit hour administrative fee assessed to all continuing education programs using the extramural tuition rate. The proposed elimination is being made in the interest of creating uniformity in the tuition/fee structure for programs that the School of Continuing Studies operates.
- 2) College of Education at UIUC: \$778 clinical experience fee for students enrolled in programs leading to P-12 certification.
- 3) Students in Food Science and Human Nutrition (FSHN) in the college of ACES enrolled in the Graduate Dietetic Internship will be assessed an additional Practical Experience Fee of \$1,000 per semester when enrolling in FSHN 590 and FSHN 591.
- 4) E-Tuition and MS Patient Safety Leadership at UIC are per credit hour rates.
- 5) Per credit hour charge at UIS.
- 6) Post Bac Certificate Program in Accountancy students are also assessed an additional \$1,000 per semester for program fees. Master of Science in Financial Engineering (MSFE) rate applies to entering students. MSFE are also assessed an additional \$2,000 per semester for program fees. Continuing MSFE students will be assessed at FY12 tuition and program fee rates for Fall 2012.
- 7) Professional Science Masters (PSM) students were assessed an additional \$1,200 per semester for program fees, excluding summer term in FY12. For new PSM students beginning in FY13, the program fee of \$1,200 has been eliminated and tuition has been increase by \$1,200; the actual increase in tuition and program fees for new resident students is zero. To maintain the non-resident tuition differential rate (50%), new non-resident students will see an increase of 5.4% (\$600 for the fall and spring terms) over the FY12 tuition and program fee costs. PSM students also are required to enroll in an internship course. Should a student enroll in credit bearing summer courses, the tuition charged for those credits may be in addition to the tuition required for the internship course.

**University of Illinois**  
**Tuition Increases Per Semester**  
**Professional Students (Residents) <sup>1</sup>**

	<b>Urbana-Champaign</b>			<b>Chicago</b>		
	Fall	Fall	Dollar	Fall	Fall	Dollar
	2011	2012	Increase	2011	2012	Increase
<b>Professional</b>						
Veterinary Medicine <sup>2</sup>	\$11,370	\$12,370	\$1,000			
Law (entered prior to Summer 2007) <sup>3</sup>	11,930	12,407	477			
Law (entered Summer 2007) <sup>3</sup>	13,181	13,708	527			
Law (entering Summer 2008) <sup>3</sup>	15,137	15,137	0			
Law (entering Summer 2009) <sup>3</sup>	16,830	16,830	0			
Law (entering Summer 2010) <sup>3</sup>	16,830	16,830	0			
Law (entering Summer 2011) <sup>3</sup>	17,500	18,200	700			
Law (entering Summer 2012) <sup>3</sup>		18,550				
Doctor of Audiology	5,454	5,716	262			
Doctor of Physical Therapy				\$7,185	\$7,616	\$431
Dentistry - DDS/DMD <sup>4</sup>				14,115	14,680	565
Dentistry - Adv Certificate Programs <sup>5</sup>				10,206	11,125	919
Dentistry - DDS International Dentist Program <sup>4,6</sup>				26,293	26,819	526
Medicine				16,500	20,000	3,500
Pharm-D				10,881	11,305	424

## Notes:

- 1) Comparable increases for extramural, part-time and non-resident students are proposed, including phase in of rates, consistent with existing policies. International professional students at UIUC will be assessed an International Student fee of \$35 per semester.
- 2) All Veterinary Medicine students will be assessed a \$100 per semester activity fee.
- 3) Includes graduate programs in the College of Law, except the JSD, LLM and MSL programs separately listed in the graduate tuition table.
- 4) DDS/DMD students are assessed the same tuition rate regardless of term (Fall, Spring, Summer). DDS/DMD students will also be assessed an additional Clinic Infrastructure Assessment of \$10,360 for new students. Existing students would continue to pay their current DDS/DMD fee assessment.
- 5) Advanced Certificate Programs in Endo, Ortho, Peri and Prosthodontics. One year program which includes Fall, Spring and summer sessions. The summer rate will be assessed at approximately 67% of the Fall/Spring semester rate.
- 6) The DDS International Dentist Program is a one year program which includes a Fall, Spring and summer session. Each of the three sessions will be assessed at the same per term rate.

On motion of Ms. Hasara, seconded by Mr. McMillan, these recommendations were approved.

(Mr. Thomas asked to be recorded as voting “no” on this item.

Ms. Ehrenberg and Mr. Tienken asked to be recorded as casting advisory votes of “no” on this item.)

Tuition and Fee Increases,  
Cost Recovery, Off-Campus, and Aviation Programs,  
Fiscal Year 2013

I

(14) The Urbana-Champaign campus provides several academic programs on a “full cost recovery” basis, i.e., all costs are met through a combination of tuition and fee charges. Tuition and fee requirements for each of these programs are reviewed and adjusted annually to ensure that adequate revenues are available to operate each program. Program fees are specific to the program and do not include campus required fees, except where noted.

For Fiscal Year 2013, the following actions are proposed for Cost Recovery Programs:

PROPOSED ANNUAL TUITION AND FEES FY 2013			
<u>EXECUTIVE MBA PROGRAM*</u>			
	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>FY 2013 Increase</u>
Tuition	\$55,500	\$55,500	
Program Fees	38,500	38,500	
TOTAL	<u>\$94,000</u>	<u>\$94,000</u>	<u>\$0</u>
*Program cost for 5 term program. Rates include campus general fee.			
<u>MASTER OF SCIENCE IN FINANCE</u>			
	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>FY 2013 Increase</u>
Tuition	\$38,269	\$39,250	
Program Fees	4,500	4,500	
TOTAL	<u>\$42,769</u>	<u>\$43,750</u>	<u>\$981</u>
<u>MASTER OF SCIENCE IN TECHNOLOGY MANAGEMENT</u>			
	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>FY 2013 Increase</u>
Tuition	\$33,350	\$33,850	
Program Fees	6,650	7,150	
TOTAL	<u>\$40,000</u>	<u>\$41,000</u>	<u>\$1,000</u>
<u>MASTER OF SCIENCE IN POLICY ECONOMICS*</u>			
	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>FY 2013 Increase</u>
Tuition	\$27,000	*	
Program Fees	8,500	2,000	
TOTAL	<u>\$35,500</u>	<u>*</u>	
*Beginning in Fall 2012, MSPE students will be assessed the General Graduate Non-Resident tuition rate. MSPE program fees will be assessed in the Fall and Spring terms only (\$1,000 per term).			

<u>MASTER OF SCIENCE IN ACCOUNTANCY</u>			
	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>FY 2013 Increase</u>
Tuition	\$33,000	\$35,000	
Program Fees	5,000	4,000	
<b>TOTAL</b>	<b>\$38,000</b>	<b>\$39,000</b>	<b>\$1,000</b>

  

<u>MASTER OF SCIENCE IN TAXATION (Chicago)</u> (UIUC in Chicago)			
	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>FY 2013 Increase</u>
Tuition	\$30,000	\$30,000	
	5,500	5,500	
<b>TOTAL</b>	<b>\$35,500</b>	<b>\$35,000</b>	<b>\$0</b>

The **Executive MBA Program** is a five-semester program including one summer. The proposed FY 2013 tuition and fee rates will be assessed to the students in the entering class of FY 2013. Total tuition revenue available for FY 2013 will be sufficient to cover all projected academic program costs.

The **Finance, Technology Management, Policy Economics, and Accountancy** programs are specially designed, intensive programs of study leading to a Master of Science degree in a business related discipline. They are intended for promising international administrators in government and private institutions who need additional training in areas of economic analysis and quantitative techniques. Additional funds are required in FY 2013 to provide for normal cost increases for these programs.

## II

The unique costs associated with instructional requirements in the **Institute of Aviation** are addressed by specific charges for individual courses. Charges differ based upon the type of equipment required, the frequency of its use, the instructional mode (classroom, flight simulator, aircraft, etc.) and so on. Annual reviews of aircraft and simulator operating expenses and other equipment training needs are conducted along with projected wage requirements for the next year. Corresponding adjustments are then made in course charges. For the academic year 2013, current rates have been adjusted for materials, labor, insurance, fuel prices, and flight time.

Aviation course charges proposed for FY 2013 are specified below:

Course	FY 2012	Proposed FY 2013	FY 2013 Increase
Avi 090	\$3,553	\$3,644	\$91
Avi 101	4,191	4,287	96
Avi 120	5,416	5,541	125
Avi 121	2,606	2,667	61
Avi 130	4,876	4,991	115
Avi 140	5,160	5,282	122
Avi 200	6,996	7,162	166
Avi 210	6,944	7,110	166
Avi 320	4,418	4,523	105
Avi 322	2,379	2,435	56
Avi 324	3,656	3,742	86
Avi 380	5,632	5,775	143
Avi 381	1,358	1,395	37
Avi 391	4,751	4,868	117
Avi 392	8,377	8,586	209
Avi 393	1,101	1,125	24

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

These changes have been reviewed and are recommended for approval by the Chancellors, the Vice President/Chief Financial Officer, and the Vice President for Planning and Administration.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. McMillan, these recommendations were approved.

Approve Student Fees for Urbana, Chicago, and Springfield,  
Fiscal Year 2013

(15) The Vice Presidents, University of Illinois and Chancellors of each campus have recommended student fee levels for Fiscal Year 2013 to support auxiliary operations, student programs and activities, and student health services. The fees recommended are required to meet continuing components (salaries and wages, utilities, goods and services), student programs, and operating costs including debt service, and repair and replacement programs of facilities that comprise the Auxiliary Facilities Systems.

The Academic Facilities Maintenance Fund Assessment (AFMFA) as per Board policy increases each year by a percentage equal to the inflation rate for building

repair and replacement costs as determined by authoritative external sources such as the Engineering News Record and the Capital Development board construction index.

### **Urbana-Champaign Campus**

The \$5 increase (0.3 percent) in the Service, General, Health Fees, and other fees for the Urbana campus represents changes to accommodate the budget guidelines, and program and staff enhancements. The Service Fee increase is a result of the transfer of the Student Legal Services & Tenant Union fees from Student Initiated Fees to the Dean of Students (\$3.56 for Fiscal Year 2013). The remainder of the increase is to support the Bands and diversity training offered by the Office of Inclusion and Intercultural Relations.

### **Chicago Campus**

The \$1 decrease (-0.1 percent) in the Service, General, Health, and other fees for the Chicago campus is driven primarily by two factors: (1) Adjustments made to the fee revenue generation model due to enrollment increases over the past two years; and (2) The use of unallocated Fiscal Year 2011 funds collected for a potential cost increase which did not materialize. The Service Fee will cover the salary and wages parameter and provide additional funds to Intercollegiate Athletics to fund gender equity initiatives. The Transportation Fee rate (currently at \$109) will be established after the Chicago Transit Authority (CTA) provides the Fiscal Year 2013 rate in March 2012.

**Springfield Campus**

The \$18.50 increase (2.1 percent) in the Service, General, Health Fees, and other fees for the Springfield campus is to provide for continued support of health services and debt service increases.

The attached table presents the current and proposed fee levels for the programs described above.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The Vice President/Chief Financial Officer and Comptroller concurs with the fee levels proposed.

The President of the University recommends approval.



University of Illinois  
Summary of Fiscal Year 2013 Semester Student Fees

<u>Urbana-Champaign</u>	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>Percent Increase</u>
<u>Student Fees/Assessments</u>			
Service Fee	\$278	\$283	
General Fee	262	261	
Health Fee	229	230	
Campus Transit/Safe Rides Fee	50	50	
Aca. Fac. Maint. Assessment	300	309	
Library/IT Assessment*	244	244	
Student Initiated Fees**	<u>73</u>	<u>64</u>	
Total Per Semester	\$1,436	\$ 1,441	0.3%

\*The Law Library/IT fee will be \$274

\*\*In FY 2012 these were separate fees: SEAL/SORF, \$12; Cultural Programming Fee, \$3; Sustainable Campus Environment Fee, \$14; Legacy Scholarship Fee \$15; Study Abroad Fee, UG only \$5. Mandatory: Energy Technologies Fee, \$2; Collegiate Readership Program, \$2; Krannert Fee \$20. Transportation fee not available yet.

*Note:* Law students are assessed a \$12.50 loan repayment assistance program (LRAP) fee. Veterinary medicine students are assessed a \$100 activity fee.

Student Health Insurance Fee<sup>^</sup>

Undergraduate	\$219	Not Available
Graduate	\$310	Not Available

<sup>^</sup>The Student Health Insurance fee will be established at the March 2012 Board of Trustees Meeting.

<u>Chicago</u>	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>Percent Increase</u>
<u>Student Fees/Assessments</u>			
Service Fee	\$321	\$314	
General Fee	426	425	
Health Fee	90	88	
Transportation Fee*	109	109	
Aca. Fac. Maint. Assessment	300	309	
Library/IT Assessment	200	200	
Student-to-Student Assistance Fee	<u>3</u>	<u>3</u>	
Total Per Semester	\$1,449	\$1,448	-0.1%

\*The Transportation Fee rate (currently at \$109) will be established after the Chicago Transit Authority (CTA) provides the FY 2013 rate in March 2012.

Student Health Insurance Fee^                      \$401                      Not Available

^The Student Health Insurance fee will be established at the March 2012 Board of Trustees Meeting.

<u>Springfield</u>	<u>FY 2012</u>	<u>Proposed FY 2013</u>	<u>Percent Increase</u>
Student Fees/Assessments			
Service Fee	\$333.5	\$333.5	
General Fee	270.0	282.0	
Health Fee	33.0	35.0	
Aca. Fac. Maint. Assessment*	150.0	154.5	
Library/IT Assessment*	82.5	82.5	
Student Assistance Fee	<u>4.0</u>	<u>4.0</u>	
Total Per Semester	\$873.0	\$891.5	2.1%

*Note:* Fees shown represent full time undergraduate charges. Beginning in FY 2012, graduate students are charged fees on a per hour basis, without a maximum. The FY 2013 graduate rate per hour will be \$74 for Service, General, and Health.

Student Health Insurance Fee^                      \$284.0                      Not Available

^The Student Health Insurance fee will be established at the March 2012 Board of Trustees Meeting.

\* Library/IT and Academic Facility Maintenance Assessment are assessed on a per credit hour basis.

On motion of Ms. Hasara, seconded by Mr. McMillan, these recommendations were approved.

#### Approve Campus Sustainability Fee, Chicago

(16)            The Vice President, University of Illinois and Chancellor, University of Illinois at Chicago recommends for approval a refundable \$4.00 per semester Campus Sustainability Fee, effective Fiscal Year 2013, based upon the results of the student referendum held on March 2 and 3, 2011. Sixty-eight percent of student voters approved the following referendum question: “Do you support the creation of a \$2.00-\$5.00 student fee to help cover costs toward increased student-led green initiatives on campus?”

The proposed initiative would be in addition to the work already done by the campus Office of Sustainability.

This fee was proposed by students to assist the University of Illinois at Chicago in aligning its operations and academics with the principles of sustainability. It was fully discussed with and unanimously endorsed by the Student Fee Advisory Committee. A student-led committee, supported by faculty and staff, will make the allocation decisions for student-driven initiatives.

The Board action recommended in this item complies in all material respects with applicable State and Federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. McMillan, this recommendation was approved.

Approve Rate Changes for University-Operated Housing Facilities,  
Urbana, Chicago, and Springfield, Fiscal Year 2013

(17) The Vice Presidents, University of Illinois and Chancellors of each campus have recommended rate changes for University-operated housing for Fiscal Year 2013. The increases are required to meet operational costs (salaries and wages, utilities, and general price increases including food costs), to provide for student program

enhancements, and to provide for debt service and repair and replacement reserve requirements.

### **Urbana-Champaign**

Housing requests an increase in the basic double room with 12 meals and 15 café credits (for new students) from \$9,452 to \$9,688 (\$236 or 2.5 percent increase), to cover

University suggested parameters.

#### **Undergraduate Housing (room and board, academic year)**

Traditional Rooms (without air conditioning)

Residence Halls: Forbes, Weston, Taft-Van Doren, Barton-Lundgren, Lincoln Avenue, Allen, and Pennsylvania Avenue.

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single	\$10,800	\$11,070	\$270	2.5%
Double	9,452	9,688	236	2.5
Triple	8,922	9,146	224	2.5

Traditional Rooms (with air conditioning)

Residence Halls: Hopkins, Scott, Snyder, Illinois Street, Florida Avenue, and Busey-Evans.

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single	\$11,100	\$11,378	\$278	2.5%
Double	9,752	9,996	244	2.5
Triple	9,222	9,454	232	2.5

Clustered Rooms (with air conditioning)

Residence Halls: Nugent Hall (new residence hall, phase A & C).

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single	\$11,424	\$11,710	\$286	2.5%
Double	10,074	10,326	252	2.5

*Notes:*

The above rates are for new contracts only. Returning residents pay their original rate.

The above undergraduate rates include a traditional board plan of 12 classic meals plus 15 café credits. All undergraduate housing contracts must include one of four meal plans.

Rates in halls with learning communities will be up to \$310 higher than the above rates.

Residential Fund Council (RFC) student government dues of \$16 per year will be added to the above rates.

**Graduate Housing (room only, academic year)**

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Sherman Hall (air conditioned)				
Single	\$4,830	\$4,950	\$120	2.5%
Double	4,622	4,738	116	2.5
Daniels Hall (air conditioned)				
Single/private bath	\$6,380	\$6,540	\$160	2.5%
Single/shared bath	6,122	6,276	154	2.5
Double	5,586	5,726	140	2.5

*Note:* Rates quoted do not include the \$8 student government dues.

**Apartments****Goodwin-Green Apartments (monthly rates - includes heat)**

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Sleeping rooms	\$550	\$560	\$10	1.8%
Efficiency	700	710	10	1.4
One bedroom	800	810	10	1.3

**Orchard Downs Apartments (monthly rates)**

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
One bedroom-furnished	\$650	\$650	\$ 0	0.0%
One bedroom - unfurnished	600	600	0	0.0
Two bedrooms -furnished	700	700	0	0.0
Two bedrooms - unfurnished	650	650	0	0.0

Two bedrooms-furnished at Orchard South	650	650	0	0.0
Two bedrooms-unfurnished at Orchard South	550	550	0	0.0

### **Ashton Woods Apartments (monthly rates)**

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Two bedroom - furnished	\$750	\$760	\$10	1.3%
Two bedroom – unfurnished	650	660	10	1.5
Two bedroom – furnished galley	800	810	10	1.3
Two bedroom – unfurnished galley	700	710	10	1.4
Two bedroom – furnished open	850	860	10	1.2
Two bedroom – unfurnished open	750	760	10	1.3

*Note:* Open and galley refer to the kitchen style and level of updates in the apartment.

### **Chicago**

For the residence halls, Campus Auxiliary Services recommends a 2 percent increase in all facilities. The standard basic double room and board annual rate will increase by \$197 from \$9,862 to \$10,059.

### **Residence Halls (room and board, academic year)**

<u>Unit</u>	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Student Residence Hall (SRH)</u>				
Single	\$10,380	\$10,588	\$208	2.0%
Double	9,526	9,717	191	2.0
<u>Polk Street Residence Hall (PSR)</u>				
Cluster Double	9,998	10,198	200	2.0
<u>Student Residence and Commons (SRC)</u>				
Double	9,862	10,059	197	2.0
<u>James Stukel Towers (JST)</u>				
Suite Single	11,278	11,504	226	2.0
Suite Double	10,594	10,806	212	2.0

**Apartments (room only-no board plan, academic year, per person)**

	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Single Student Residence Hall (SSR)</u>				
Two-person apt.	\$8,602	\$8,774	\$172	2.0%
Three-person apt.	8,428	8,597	169	2.0
Four-person apt.	8,526	8,697	171	2.0
Two/Three person efficiency apt.	7,350	7,497	147	2.0

**Thomas Beckham (TBH) and Marie Robinson Halls (MRH)**

	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Two-person apt.	\$9,384	\$9,572	\$188	2.0%
Four-person apt.	9,214	9,398	184	2.0

**Springfield****Apartments (room only, academic year)**

	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Family Apartments</u>				
Two bdrm/Furnished	\$8,790	\$ NA	\$ NA	NA%
Two bdrm/Unfurnished	7,360	7,750	390	5.3
One bdrm/Furnished	6,660	7,000	340	5.1
One bdrm/Unfurnished	5,620	5,900	280	5.0

**Single Student Apartments (all fully furnished)**

Four bdrm/Private/Townhouse	\$5,300	\$5,550	\$250	4.7%
2-3-5 bdrm/Private	4,800	5,200	400	8.3
2-3-5 bdrm/Shared	3,190	3,440	250	7.8
Four bdrm/Private/Flat	4,540	4,950	410	9.0
One bdrm/Private/Flat	6,660	7,000	340	5.1
Two bdrm/Shared/Flat (4 people)	2,800	NA	NA	NA

**Residence Halls (furnished room only, academic year)**

	<u>2011-12</u>	<u>Proposed 2012-13</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Lincoln Residence Hall (LRH)</u>				
Shared room	\$6,520	\$6,720	\$200	3.1%
Private room (as available)	NA	9,410	NA	NA

Founders Hall

Shared room	\$6,670	\$6,800	130	1.9%
Private room	9,430	9,500	70	0.7

*Notes:*

Certain options will be eliminated during the next Academic Year 2012-2013.

Renovations in the east campus apartment areas are currently underway and will be finished during FY 2013. We will discontinue the 2-bedroom shared flat option when we re-open. With Family Housing phase scheduled to be closed for at least Fall Semester 2012, a furnished option will no longer exist in 2-bedroom units.

The rate for residents of LRH and Founders Hall includes proposed increases in room only. The Board rate each student is required to select (\$1,100 or \$1,575 per semester) will increase the total package accordingly.

The apartment rate is for a selected bedroom style only. Number of units per respective rate varies greatly by area. No meal plan is required of apartment residents, but residents may purchase either of the two plans noted above, or one for \$350 per semester.

All rates are fully inclusive of all utility charges, including electricity/heat/AC, cable TV, and technology/telecommunication costs passed along to residents.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The Vice President/Chief Financial Officer concurs with these recommendations.

The President of the University recommends approval.

On motion of Ms. Hasara, seconded by Mr. McMillan, these recommendations were approved.



By consensus, the Board agreed that one roll call vote would be taken and considered the vote on each agenda item nos. 18 through 21 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of Board action appears at the end of each item.)

Amend Professional Services Agreement for the Mile Square Health Center, Chicago

(18) In August 2011, the University employed Moody-Nolan, Inc., Chicago, IL, for the professional architectural and engineering services required through the warranty phase of this project for a fee of \$992,089, including reimbursables. In December 2011, the Board approved a project budget increase of \$17,945,850 for a total project budget of \$29,945,850 for the additional scope of work that will include the addition of three floors of shell space which will include the installation of base building mechanical, electrical, and plumbing systems to be routed to each floor; minimal lighting (emergency and exit); and sprinklers to meet code requirements.

The Vice President, University of Illinois and Chancellor, University of Illinois at Chicago and the Vice President for Health Affairs propose to amend the professional services agreement for Moody-Nolan, Inc., Chicago, to include additional architectural and engineering services for the increased scope related to the addition of three core and shelled floors. This amendment will increase the fee by \$854,896.

Accordingly, the Vice President/Chancellor and the Vice President for Health Affairs with the concurrence of the appropriate administrative officers recommend that an amendment to the professional services contract with Moody-Nolan, Inc.,

Chicago, be approved in the amount of \$854,896 for a total contract amount of \$1,846,985, including reimbursables.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funds for this project are available from a Health and Human Services Resources and Services Administration grant, the institutional funds operating budget of the Chicago campus, and restricted funds operating budgets under the direction of the Vice President for Health Affairs.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. Montgomery, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Ms. Strobel, Mr. Thomas; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Ehrenberg, Mr. Tienken; no, none.)

Approve Project for Renovation of Lecture Center A1, Chicago

(19) The renovation of Lecture Center A1 will include updating the interior architecture and replacing finishes, furniture, and equipment; improving the lighting, audiovisual equipment, and acoustics; and upgrading and replacing outdated building

infrastructure systems (Mechanical, Electrical, Plumbing, and Fire Protection) serving all of Lecture Center A. The building infrastructure has reached its expected lifespan and systems have been expanded beyond capacity.

The main objective of the project is to provide a twenty-first century contemporary learning space that provides efficient and reliable year-round comfort for the occupants.

Accordingly, the Vice President, University of Illinois and Chancellor, University of Illinois at Chicago with the concurrence of the appropriate administrative officers recommends that the Lecture Center A1 Renovation project be approved with a budget of \$6,167,100.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funds for this project are available from the Academic Facilities Maintenance Fund Assessment Fund and the institutional funds operating budget of the Chicago campus.

The President of the University concurs.

On motion of Ms. Hasara, seconded by Mr. Montgomery, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Ms. Strobel, Mr. Thomas; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Ehrenberg, Mr. Tienken; no, none.)

#### Employ Construction Manager for Natural History Building, Urbana

(20) The Natural History Building, located at 1301 West Green Street, Urbana, and officially listed on the National Register of Historic Places, has been on the State Capital Project Request for several years. A result of the discovery of structural inadequacies and the closure of essentially half of the facility, it is now one of the campus' most critical priorities. The building primarily serves the School of Earth, Society, and Environment, and the School of Integrative Biology, all within the College of Liberal Arts and Sciences.

In late June 2010, the Vice President, University of Illinois and Chancellor, University of Illinois at Urbana-Champaign approved proceeding with the conceptualization phase to determine the scope of this major capital project. Since then, the University and the approved professional services consultant have engaged the stakeholders, developed program information, completed conceptualization efforts, and developed consensus for implementing near-term and long-range goals for this capital endeavor.

In December 2011, the Board approved an amendment to the BLDD Architects, Inc., Champaign, professional services contract to include design, bidding, construction, and post construction phases of the project.

The \$70.0 million proposed renovation will modernize and repurpose approximately 148,000 gross square feet (gsf) of instructional/research laboratory, general assignment/departmental classrooms and offices, while also infilling 6,000 gsf of open courtyard space with multi-story areas for building infrastructure. Construction cost is estimated to be \$310/gsf.

In order for the project to proceed, it is necessary to employ a construction manager for preconstruction and construction phases of the project. The selection of the construction manager for this project was in accordance with the requirements and provisions of the Illinois Procurement Code.<sup>1</sup>

Accordingly, the Vice President/Chancellor at the Urbana-Champaign campus with the concurrence of the appropriate administrative officers recommends that Barton Malow Company of Chicago, Illinois, be employed for the construction management services required for the project for a total cost of \$3,843,740 which includes fixed fees and staff costs on an hourly basis not to exceed \$3,363,200 and reimbursable expenses estimated to be \$480,540.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

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<sup>1</sup>Competitive bidding procedures in accordance with the Illinois Procurement Code were followed.

Funds for the project are available from the institutional funds operating budget of the Urbana-Champaign campus, Academic Facilities Maintenance Fund Assessment Fund, and gift funds.

The President of the University concurs.

The firm's hourly rates schedule will be filed with the Secretary of the Board for record.

On motion of Ms. Hasara, seconded by Mr. Montgomery, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Ms. Strobel, Mr. Thomas; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Ehrenberg, Mr. Tienken; no, none.)

#### Purchase Recommendation

(21) The president submitted, with his concurrence, a purchase recommended by the directors of purchases and the vice president/chief financial officer.

The purchase was presented from institutional funds. The term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants from foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amount of this purchase was \$2,975,000.

A summary of the purchase with supporting information (including the quotations received) was sent to each member of the Board in advance of the meeting. A copy is being filed with the secretary of the Board for record.

On motion of Ms. Hasara, seconded by Mr. Montgomery, this recommended purchase was authorized by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Ms. Strobel, Mr. Thomas; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Ehrenberg, Mr. Tienken; no, none.)

Ms. Hasara departed the meeting at 4:00 p.m.

#### President's Report on Actions of the Senate

(22) The president presented the following report:

Elimination of the Concentrations in Lithuanian Language and Literature, Polish Language and Literature, Russian Language and Literature, Serbian Language and Literature, Slavic Linguistics, and Ukrainian Language and Literature, Master of Arts in Slavic Studies, College of Liberal Arts and Sciences, Chicago

The Chicago Senate with the recommendation of the College of Liberal Arts and Sciences and the Graduate College has approved the elimination of the Concentrations in Lithuanian Language and Literature, Polish Language and Literature, Russian Language and Literature, Serbian Language and Literature, Slavic Linguistics, and Ukrainian Language and Literature, within the Master of Arts in Slavic Studies.

Retirements and faculty departures have made it difficult to sustain the current concentration areas. New concentrations in Polish Literature and Culture and Russian Literature and Culture are being established, which correspond to the department's areas of strength.

Establishment of the Concentrations in Polish Literature and Culture and Russian Literature and Culture, Master of Arts in Slavic Studies, College of Liberal Arts and Sciences, Chicago

The Chicago Senate with the recommendation of the College of Liberal Arts and Sciences and the Graduate College has approved the establishment of the Concentrations in Polish Literature and Culture and Russian Literature and Culture, within the Master of Arts in Slavic Studies.

Focusing on Polish and Russian interdisciplinary and cultural studies, the proposed concentrations better reflect present areas of strength within the program, as well as to better meet student interest and demand. The proposed concentrations aim to reorient the graduate program from a narrow philological and linguistic focus towards a broader culturally, politically, and historically-contextualized perspective, and provide students with a better understanding of theoretical issues involved in the contemporary study of Slavic literatures and cultures.



Elimination of the Concentrations in Slavic Literatures, Slavic Linguistics, and Lithuanian Literature, Doctor of Philosophy in Slavic Languages and Literatures, College of Liberal Arts and Sciences, Chicago

The Chicago Senate with the recommendation of the College of Liberal Arts and Sciences and the Graduate College has approved the elimination of the Concentrations in Slavic Literatures, Slavic Linguistics, and Lithuanian Literature within the Doctor of Philosophy in Slavic Languages and Literatures.<sup>1</sup>

Retirements and faculty departures have made it difficult to sustain the current concentration areas. New concentrations in Polish Literature and Culture and Russian Literature and Culture are being established, which correspond to the department's areas of strength.

Establishment of the Concentrations in Polish Literature and Culture and Russian Literature and Culture, Doctor of Philosophy in Slavic Languages and Literatures, College of Liberal Arts and Sciences, Chicago

The Chicago Senate with the recommendation of the College of Liberal Arts and Sciences and the Graduate College has approved the establishment of the Concentrations in Polish Literature and Culture and Russian Literature and Culture, within the Doctor of Philosophy in Slavic Languages and Literatures.<sup>2</sup>

Focusing on Polish and Russian interdisciplinary and cultural studies, the proposed concentrations better reflect present areas of strength within the program, as

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<sup>1</sup>Board of Trustees item to rename as “Doctor of Philosophy in Slavic Studies” submitted simultaneously.

<sup>2</sup>Board of Trustees item to rename “Doctor of Philosophy in Slavic Studies” submitted simultaneously.

well as to better meet student interest and demand. The proposed concentrations aim to reorient the graduate program from a narrow philological and linguistic focus towards a broader culturally, politically, and historically-contextualized perspective, and provide students with a better understanding of theoretical issues involved in the contemporary study of Slavic literatures and cultures.

This report was received for record.

Report, University of Illinois Hospital and Health Sciences System,  
2011 Annual Report

(23) This report prepared in compliance with the Joint Commission of all medical staff appointments and resignations for 2011 was presented to the Board for record. A copy has been filed with the secretary of the Board.

SECRETARY'S REPORT

The secretary presented for record changes to academic appointments for contract year 2011-12, new hires, reappointed retirees, resignations, and notices of nonreappointment. A copy has been filed with the secretary of the Board.

OTHER REPORTS AND COMMENTS

Report from the Faculty

At 4:00 p.m., Mr. Kennedy asked Dr. Donald Chambers, chair of the University Senates Conference, to provide a report on behalf of the faculty. Dr. Chambers referred to the

commitment among faculty leaders to ethical standards, the responsibility of a leader to set an ethical tone and promote a culture of accountability, and the importance in leadership of accepting responsibility. He discussed the damage to the University caused by inappropriate behavior and expressed concern regarding an assault on the principles and processes of shared governance. He concluded his remarks by stating that professors and administrators serve as role models to students, and referred to the importance of upholding the highest standards of behavior.

#### PUBLIC COMMENT SESSION

Mr. Kennedy stated that there were no requests from the public for time to address the Board.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

There was no business presented under this aegis.

#### ANNOUNCEMENTS

Mr. Kennedy announced that the Board is scheduled to meet March 15, 2012, in Urbana, and May 31, 2012, in Chicago.

MOTION TO ADJOURN

At 4:05 p.m., Chair Kennedy requested a motion to adjourn the meeting.

On motion of Mr. Thomas, seconded by Mr. Montgomery, the meeting adjourned.

MICHELE M. THOMPSON  
*Secretary*

CHRISTOPHER G. KENNEDY  
*Chair*

MEETING OF THE BOARD OF TRUSTEES AS THE SOLE MEMBER OF  
WOLCOTT, WOOD, AND TAYLOR, INC.

At 4:10 p.m., Mr. Kennedy convened the meeting of the Board of Trustees as the sole member of Wolcott, Wood, and Taylor, Inc. He asked the secretary to call the roll. All members of the Board were present except Ms. Hasara and Governor Quinn.

Mr. Kennedy then asked the secretary of the Board to read the title of the item on the agenda for this meeting. The agenda item was approved.

On motion of Mr. McMillan, seconded by Mr. Montgomery, the meeting adjourned at 4:12 p.m.