

REVISED, 11-12-2014

**DIRECT PRESIDENT TO EXPLORE MEDICAL EDUCATION AND RESEARCH
FOR THE TWENTY-FIRST CENTURY**

Action: Direct President to Explore Medical Education and Research for the
Twenty-First Century

Funding: Carle Health System in Partnership with the Urbana campus

The health care enterprise of the University of Illinois is of great importance to the University and to the State of Illinois. The Academic Health Center (AHC), comprised of the hospital, clinics, and the health science colleges at the University's Chicago campus working together with regional campuses in Urbana, Peoria, and Rockford, provides multiple benefits to the people of Illinois, including patient care, teaching, and research activities.

The Board of Trustees anticipates a proposal from the Urbana-Champaign campus to develop an engineering focused program leveraging the strengths and breadth of its highly ranked College of Engineering to establish a separately accredited College of Medicine. This college will provide an intensive educational and research experience based on the intersection of engineering, technology, big data, and medicine. The anticipated proposal includes a partnership with Carle Health System and would be complementary to programs offered at the other regional medical colleges and Chicago

within the University of Illinois. Consistent with this proposal are ongoing negotiations concerning a draft Memorandum of Understanding between the Carle Foundation and the University of Illinois on behalf of its Urbana campus that would constitute a non-binding, good faith commitment to this proposed project.

The Board of Trustees anticipates an alternative proposal by the Chicago campus regarding an expansion of the current medical school curriculum and establishment of an Illinois Translational Bioengineering Institute.

Please note all program proposals must follow the approval and advisory process dictated by the *Statutes of the University of Illinois*.

The Board of Trustees therefore directs the President of the University to investigate the following:

- Current Situation
 - Please provide an overview of the current academic medical center and how it functions. Additionally, please identify ways in which the current operations are less than optimal in serving the interests of
 - The State;
 - The **entire** University;
 - **The Urbana College of Medicine;**
 - **Other Urbana colleges;**
 - **The Urbana campus as a whole;**
 - **The Chicago College of Medicine;**
 - **Other Chicago colleges;**
 - **The Chicago campus as a whole;**
 - **The Peoria campus; and,**
 - **The Rockford campus.**
 - ~~the Urbana and Chicago Campuses, and the Colleges within those campuses;~~
 - ~~The Peoria regional campus, and the Rockford regional campus.~~

- Challenges
 - Please summarize the challenges into a coherent list of overarching challenges.
- Options
 - Please provide options for meeting these challenges. Additionally, please provide examples of other universities' responses to such challenges.
- Recommendation
 - Please provide a recommendation as to how we should proceed.
- Impact
 - Please provide a summary of how the recommended organization might impact each of the entities identified in the Current Situation section.
- Budget
 - Please provide a budget.
- Risk Mitigation
 - Please identify risks and how they may be mitigated.
- Make a recommendation regarding the restructuring, **if any**, of the current College of Medicine regional system that would be made necessary by the creation of an independent medical school at the Urbana campus and associated costs including impacts on patient care, research, and medical education;
- **Submit his own advice, along with the advice of the UIC Senate, the UIC Chancellor/Vice President, and the Chicago campus faculty Senate and the University Senates Conference** regarding an expansion of the current medical school curriculum and **the proposed establishment of a cross-campus Illinois Translational Bioengineering Institute**;
- **Submit his own advice, along with the advice of, the Urbana Senate, the Urbana Chancellor/Vice President, and the University Senates Conference regarding the proposed establishment of a new College of Medicine on the Urbana campus; and,**

- Report back and provide requested information for decision-making process to the Board of Trustees at the March 2015 meeting, or before, when information becomes available.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.