Strategic Framework in Action

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President
The University of Illinois System

University of Illinois System
• University of Illinois at Urbana-Champaign
• University of Illinois at Chicago
• University of Illinois at Springfield
• University of Illinois Hospital & Health Sciences System
Strategic Framework *Pledge*

It is our duty as the University of Illinois System to offer the best possible return on investment for all our stakeholders and to ensure that we are efficient, competitive and constantly improving.
May 2015
Charge letter from chairman to president

June-July
Allerton retreat & BOT meeting

Sept
Steering committee appointed. Meetings: one per month

Nov-Dec
Stakeholder engagement across campuses: 500+ participants

March 2016
Second round of stakeholder feedback: 500+ participants

April
Finalize report

May
Presented to Board of Trustees and approved

July
Board of Trustees Implementation Retreat
Themes from the Board Retreat

Small Group Discussions

- Acceleration of existing programs
- New ideas
- New partnerships
This Year

The Board of Trustees Action Presentation Series
• Each meeting (September, November, January, March, May, July)
• Presentation on focused topic
• Showing measurable results and key metrics
The Four Strategic Pillars

I. An Institution of and for Our Students
II. Research and Scholarship with Global Impact
III. A Healthy Future for Illinois and the Midwest
IV. Tomorrow’s University Today
Pillar 1: An Institution of and for Students

- Diverse, multicultural, welcoming community
- Comprehensive enrollment growth strategy
- Reimagined student-focused teaching and learning
- Rich and varied cultural experiences at home and away
- Experiential learning and career guidance
Pillar 2:
Research and Scholarship with *Impact*

• Culture of discovery, entrepreneurship, and thoughtful risk-taking
• Solutions to grand socio-technical challenges for our times
• Brilliant collaborative faculty
• World-class innovation
• Students as colleagues – full participants and partners
• Deep scholarship *and* multi-disciplinary vitality

Board Presentation: March
Pillar 3:
A Healthy Future for Illinois

• Next generation workforce
• Powerful public/private research & development partnerships
• Bedrock commitment to civic engagement
• Presence throughout the state - revitalizing regional economies
• Vibrant connections with educational institutions in Illinois
• Innovative and responsible compact with the state
Pillar 4: Tomorrow’s University Today

- *World-class* access, affordability, completion & success for students
- Innovative technology to enhance learning and discovery
- Deep, life-long engagement with alumni worldwide
- Sustainable environmental practices everywhere
- Distinctive identities for each of the universities
- Intense collaboration across disciplines and with partners
- Excellence, efficiency, integrity, and stewardship everywhere and always
<table>
<thead>
<tr>
<th>Highlight: System Applications and Total Enrollment</th>
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<tbody>
<tr>
<td>Freshman and transfer applications</td>
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<tr>
<td>• Up 7,300+</td>
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<tr>
<td>2016 system on-campus enrollment</td>
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<tr>
<td>• 77,073</td>
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<tr>
<td>Total enrollment</td>
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<td>• likely to exceed 81,000</td>
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Highlight: First-Year and Transfer Students

Like Last Year

• More than 11,000 new freshmen

Increase

• 11.5% in new transfer students
Highlight: In-State Students

Strong interest from in-state students
- Applications up 2,800 (9%)

Increase in Illinois resident undergrads
- Almost 2%
Highlight: Diversity

- African-American and Latino undergrad enrollment up more than 9% combined
- Together, they comprise 24% of all undergraduate students
University of Illinois at Urbana-Champaign

- Record number of applicants: 38,000
- Largest freshman class ever: 7,592
- First-generation students: 22%
- Diversity of the freshman class:
  - African-American up 15.4%
  - Latino up 14.9%
University of Illinois at Chicago

- Total on-campus enrollment: 28,710
- Undergrads from Illinois: Up 2%
- Transfer students: Up 24.1%
- Student diversity:
  - African-American: Up 3.2%
  - Latino: Up 11.1%
<table>
<thead>
<tr>
<th>Category</th>
<th>Details</th>
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| New freshmen                   | • 11.9% increase  
• 102 in Honors                                                          |
| On-campus Illinois undergrads  | • 1.3% increase  
• (was 22.9)                                                            |
| Average ACT                    | • 23.15                                                                 |
| Student diversity              | • African-American and Latino students represent more than 35% of the freshman class |
The University of Illinois System is committed to ensuring that our students move to complete their degrees in a timely manner.
Pillar 3 metric: Student debt

3-Year Cohort Default Rates
University of Illinois and National Rates
FY 2012
What’s Next

November:
• Our proposed compact with the State of Illinois
• Strategic enrollment initiatives