

JAN 23 2013

*Susan M. Kies*  
SECRETARY OF THE BOARD

MEETING OF THE ACADEMIC AND STUDENT AFFAIRS COMMITTEE

OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

NOVEMBER 7, 2012

This meeting of the Academic and Student Affairs Committee was held in the Public Affairs Center, Rooms C and D, One University Plaza, Springfield, Illinois, on Thursday, November 7, 2012, beginning at 3:10 p.m. Trustee Karen Hasara, chair of the committee, convened the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Ricardo Estrada, Ms. Karen Hasara, Ms. Patricia Brown Holmes<sup>1</sup>, and Dr. Timothy N. Koritz. Mr. Lawrence Oliver was absent. The following student trustees were present: Mr. David Pileski, Urbana campus; Mr. Kenneth Thomas, Chicago campus; and Mr. John W. Tienken, voting student trustee, Springfield campus.

The following University officers were also in attendance: Dr. Phyllis M Wise, vice president, University of Illinois, and chancellor, Urbana; Dr. Susan J. Koch, vice president, University of Illinois, and chancellor, Springfield; Dr. Christophe Pierre, vice president for academic affairs; Mr. Walter K. Knorr, vice president/chief financial officer and comptroller; Mr. Thomas R. Bearrows, University counsel; Dr. Susan M. Kies, secretary of the Board of Trustees and of the University; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Margaret O'Donoghue, interim

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<sup>1</sup> Ms. Holmes arrived at 3:31 p.m.

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special assistant to the president. Attached is a listing of other staff members in attendance at this meeting.

Ms. Hasara thanked all for attending the meeting and asked for a motion to approve the minutes from the committee meeting that was held on September 13, 2012. On motion of Dr. Koritz, seconded by Mr. Estrada, the minutes were approved. There were no "nay" votes.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE NOVEMBER 8, 2012, BOARD MEETING

Ms. Hasara introduced the Board items within the purview of the committee that were on the agenda for the Board of Trustees meeting the following day and asked that certain individuals make comments.

Appointments to the Faculty, Administrative/Professional  
Staff, and Intercollegiate Athletic Staff

Secretary Kies explained that the appointments of faculty, administrative and professional staff, and intercollegiate athletic staff recommended in this item have been thoroughly reviewed at the appropriate levels within the college, department, or unit, and that this item appears regularly on the Board's agenda. There were no questions regarding this item.

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## Appoint Vice Chancellor for Institutional Advancement, Urbana

Vice President/Chancellor Wise discussed the proposed appointment of Mr. Dan C. Peterson as vice chancellor for institutional advancement at Urbana. She provided information about his background and qualifications. There were no questions or comments regarding this item.

Eliminate the Master of Science in General Engineering,  
Graduate College and the College of Engineering, Urbana

Dr. Ilesanmi Adesida, vice chancellor for academic affairs and provost, Urbana, discussed the recommendation to eliminate the Master of Science in Engineering at Urbana and provided the rationale for this recommendation. There were no questions or comments.

Eliminate the Master of Science in Mathematics and Information Sciences for Industry,  
College of Liberal Arts and Sciences and the Graduate College, Chicago

Dr. Lon Kaufman, vice chancellor for academic affairs and provost, Chicago, discussed the recommendation to eliminate the Master of Science in Mathematics and Information Sciences for Industry at Chicago. He provided the rationale for this, and there were no questions or comments regarding the recommendation.

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Appoint Vice Chancellor for Development, Springfield, and  
Senior Vice President, University of Illinois Foundation

Vice President/Chancellor Koch provided information regarding the recommended appointment of Dr. Jeffrey D. Lorber as vice chancellor for development at Springfield and senior vice president of the University of Illinois Foundation. She described his qualifications and experience, and there were no questions or comments regarding the recommendation.

Appoint Interim Dean, College of Public Affairs and Administration, Springfield

Vice President/Chancellor Koch then discussed the recommended appointment of Dr. William H. Miller as interim dean of the College of Public Affairs and Administration at Springfield. She explained that the current dean, Dr. Pinky S. Wassenberg, plans to return to the faculty as a professor of political science on January 1, 2013.

There were no objections to moving these items forward to the full Board.

PRESENTATIONS TO THE COMMITTEE

Transforming Lives through Diversity and Engagement

At 3:18 p.m., Ms. Hasara asked Dr. Lynn Pardie, vice chancellor for academic affairs and provost, Springfield, and Dr. Timothy L. Barnett, vice chancellor for student affairs, Springfield, to provide a presentation on diversity and engagement (materials on file with

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the clerk). Dr. Pardie referred to efforts at Springfield to build a more diverse student body and stated that the most diverse class at Springfield to date was enrolled in Fall 2012. She and Dr. Barnett reviewed changes in student demographics, including an increase in undergraduates from underrepresented groups and an increase in geographical diversity among undergraduates. They discussed the opening of the campus to first-time freshman in the Capital Scholars program in 2001, and provided information about the honors curriculum. They then described the current general education curriculum, which they said emphasizes life-long learning and engaged citizenship. They provided information regarding student support programs to assist in retaining a diverse student population and described some course work that also supports student success. Dr. Pardie and Dr. Barnett reported on student life, athletics, and study abroad opportunities. They stated that students have petitioned to bring Greek life to the Springfield campus, and said that the fraternity and sorority recruiting process will begin in Spring 2013. Lastly, they discussed the role of student services and student affairs in promoting diversity, leadership, and engagement, and they referred to the building of a new student union to strengthen and support student life at Springfield.

Discussion followed, and Mr. Estrada asked how changes in demographics have changed the culture of the campus. Vice President/Chancellor Koch discussed feedback she has received from students, and Dr. Barnett stated that increased diversity has improved the campus environment. Mr. Tienken stated that students from the

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Chicago area are often interested in increased availability of activities on campus.

Committee members also discussed the student union and the petition for Greek life on campus, and Dr. Barnett discussed the process for selecting a fraternity and sorority. Ms. Hasara inquired about the Starfish program, an early alert system that supports advising and student success, and discussion regarding its processes for addressing an aggregate of issues followed.

#### Fiscal Year 2014 Tuition and Financial Aid Context

At 3:45 p.m., Ms. Hasara asked Dr. Christophe Pierre, vice president of academic affairs, to provide a presentation on the context for Fiscal Year 2014 tuition and financial aid (materials on file with the clerk). Dr. Pierre reviewed the University's tuition policy and guaranteed tuition program and referred to the benefits of early approval of tuition. He discussed the decreasing State appropriation and late payments, and stated that this leads to much uncertainty and planning difficulties. He reported on increased tuition revenue and stated this is generated by a larger student body and undergraduate tuition rates. He then compared State support per student among research universities. Dr. Pierre reviewed the Fiscal Year 2013 tuition, fees, and costs for room and board, and he showed the net tuition revenue among various groups of students.

Next, Dr. Pierre discussed financial aid policies and guidelines and provided data regarding various forms of financial aid. Dr. Koritz inquired about the

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source of supplemental aid, and Dr. Pierre and Vice President/Chancellor Wise stated that supplemental aid is funded by tuition, cost cutting, and savings from the Stewarding Excellence initiative. Dr. Pierre then provided a chart depicting an analysis of the net cost of students to attend the University, and he showed the level of debt among graduating seniors, noting that many middle-income families are taking on larger loans. He briefly discussed the economic advantages of obtaining a college degree. Dr. Pierre compared undergraduate tuition at the University to others in the Big Ten and discussed the decrease in yield at Urbana and Chicago. He explained that while students are now applying to more schools than they may have in previous years, the cost of attending the University has also affected the number of accepted students who decide to attend the University, noting that the quality of the students who are attending the University has not decreased. He summarized the many factors to be considered when making decisions related to tuition and financial aid and concluded his presentation.

Dr. Koritz asked for information regarding cost savings at departments throughout the University, and Dr. Pierre referred to initiatives to assess performance and viability among units and programs and stated that University administration is also being reviewed for areas of potential cost reduction. Additional discussion regarding synergies across the campuses, faculty recruitment, and the use of tuition funds as a source of financial aid followed. Ms. Hasara expressed concern regarding enrollment yield, which was followed by a brief discussion.

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## Outcome of Doctoral Review at Urbana

Ms. Hasara then asked Dr. Ilesanmi Adesida, vice chancellor for academic affairs and provost at Urbana, to provide a presentation on the outcome of the doctoral review at Urbana (materials on file with the clerk). Dr. Adesida provided some background information regarding the review and said it is an ongoing process. He provided assessment criteria and listed the programs proposed for closing, and he also mentioned three programs being considered for restructuring. He stated that this is a worthwhile but difficult process.

Mr. Thomas asked if there would be cost savings as a result of these closings, and Dr. Adesida reported that there would be some. There were no other questions or comments regarding the presentation.

## OLD BUSINESS

There was no business conducted under this aegis.

## NEW BUSINESS

Ms. Hasara announced that the next meeting of this committee is scheduled for January 23, 2013, at 8:30 a.m., at Chicago.

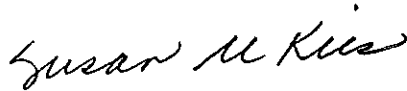


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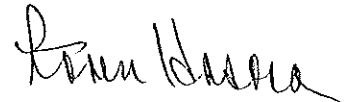
COMMITTEE MEETING ADJOURNED

There being no further business, and on motion of Ms. Holmes, seconded by Mr. Thomas with no "nay" votes, the meeting adjourned at 4:53 p.m.

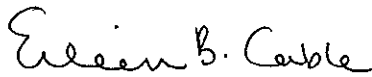
Respectfully submitted,



Susan M. Kies  
*Clerk*



Karen Hasara  
*Chair*



Eileen B. Cable  
*Assistant Clerk*