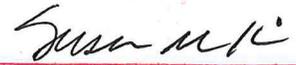


**APPROVED BY THE  
COMMITTEE**

**SEP 03 2014**



**SECRETARY OF THE BOARD**

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JULY 14, 2014

This meeting of the University Healthcare System Committee was held in Room 270, Pharmacy Building, 833 South Wood Street, Chicago, on Monday, July 14, 2014, beginning at 2:52 p.m. Attendance via videoconference was available in Room 1030, National Center for Supercomputing Applications, 1205 West Clark Street, Urbana; the Hatmaker Room, Room 550, Public Affairs Center, One University Plaza, Springfield; and Room S200A, 1601 Parkview Avenue, College of Medicine, Rockford.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Dr. Timothy N. Koritz, Mr. Ricardo Estrada<sup>1</sup>, Mr. Patrick J. Fitzgerald. Mr. Lucas N. Frye<sup>1</sup>, student trustee from the Urbana campus, and Ms. Danielle M. Leibowitz, voting student trustee from the Chicago campus, were present.

The following University officers were also present: Dr. Phyllis M. Wise, chancellor, Urbana, and vice president, University of Illinois; Mr. Walter K. Knorr, vice president/chief financial officer and comptroller; Dr. Christophe Pierre, vice president for

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<sup>1</sup> Mr. Estrada and Mr. Frye arrived at 3:01 p.m.

academic affairs; Dr. Lawrence B. Schook, vice president for research; Dr. Jerry L. Bauman, interim vice president for health affairs; Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz requested a motion to approve the minutes of the meeting held May 5, 2014. On motion of Dr. Koritz, seconded by Ms. Leibowitz, the minutes were approved. There were no “nay” votes.

#### REMARKS FROM THE CHAIR

Dr. Koritz thanked Mr. Fitzgerald for changing his plans to attend this meeting, and he discussed long-term changes to the committee’s agenda. He then asked Dr. Bauman to comment. Dr. Bauman highlighted the appointment of Dr. Robert A. Winn, associate vice president for community-based practice, as the new interim director of the University of Illinois Cancer Center. Dr. Bauman also discussed the receipt of an innovation award by UI Health in pediatrics and the establishment of UI Health Plus. Dr. Bauman announced that Dr. Bryan Becker, associate vice president for hospital operations, will be leaving the University, and he thanked him for his hard work.

## COMMITTEE REPORTS

### Hospital Financial Performance

At 3:01 p.m., Dr. Koritz asked Mr. Jeffrey M. Rooney, interim chief financial officer, University of Illinois Hospital, to present a report on hospital financial performance (materials on file with the clerk). Mr. Rooney provided an overview of a statement of operations and compared the month of May to previous months. He discussed changes to the Medicaid reimbursement rate and its impact on finances, and he reviewed a rolling 13-month trend of volume metrics. Mr. Rooney then presented data regarding the payor mix, and he discussed the impact of a shift to Medicaid managed care. Next, he reviewed cash flow, and Dr. Nicole Kazee, senior director of health policy and programs, commented on reimbursement rates for Medicaid managed-care programs, noting that the future rate will be capitated and has not yet been negotiated. Discussion followed regarding an increase in the number of full-time employees, and Mr. Rooney provided some explanation for this. Dr. Koritz thanked Mr. Rooney for the presentation.

### Quality and Patient Safety

Dr. Koritz then asked Ms. Jodi S. Joyce, associate vice president for quality and patient safety, to make a presentation on quality and patient safety (materials on file with the clerk). Ms. Joyce highlighted a reduction in the rate of central line-associated blood

stream infections and catheter-associated urinary tract infections, noting that the hospital exceeded its stretch goals in both areas. She then discussed a reduction in the unplanned readmission rate and said there is still work to do in this area. Ms. Joyce also reported on quality and patient safety goals for Fiscal Year 2015. Mr. Fitzgerald expressed appreciation for this work and congratulated Ms. Joyce on exceeding goals in two areas. Dr. Koritz agreed, and discussion followed regarding the readmission rate. Committee members also discussed rankings and ratings systems. Ms. Joyce then referred to the leadership summit on quality and patient safety, and Mr. Fitzgerald, who also attended the summit, commented briefly on his experience there. Discussion followed regarding the credentialing process, and Dr. Becker provided additional information about this.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON JULY 24, 2014

Dr. Koritz introduced the discussion of items within the purview of the committee on the Board's agenda for its meeting on July 24, 2014. The recommended Board items discussed at the meeting are on file with the clerk.

Appoint Dean, College of Dentistry, Chicago

Dr. Lon S. Kaufman, vice chancellor for academic affairs and provost, Chicago, discussed the recommended appointment of Dr. Clark Mitchell Stanford, presently associate dean for research at Dows Institute for Dental Research and professor in the

department of prosthodontics, University of Iowa, as dean, College of Dentistry. Dr. Kaufman reported that this recommended appointment is the result of a national search, and he highlighted Dr. Stanford's research expertise.

Delegate Authority to Execute Chicago Campus Land Exchange  
with the Illinois Medical District Commission

Mr. Michael B. Bass, senior associate vice president and deputy comptroller, reviewed the recommendation to delegate authority to the comptroller to approve an intergovernmental agreement to affect the exchange of University-owned land for vacant land owned by the Illinois Medical District Commission. He provided some history on this, as well as additional details regarding the exchange, noting that this is an exchange of title.

MOTION FOR EXECUTIVE SESSION

At 3:33 p.m., Dr. Koritz stated: "A motion is now in order to hold an executive session to consider University employment or appointment-related matters and collective negotiating matters."

On motion of Mr. Estrada, seconded by Mr. Fitzgerald, this motion was approved. There were no "nay" votes.

EXECUTIVE SESSION

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)**

EXECUTIVE SESSION ADJOURNED

With no additional comments or questions, the executive session concluded at 4:06 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 4:07 p.m., with all committee members recorded as being present at the start of the meeting in attendance, with the exception of Mr. Fitzgerald, who left the meeting at 4:03 p.m.

COMMITTEE REPORTS, CONTINUED

Press Ganey

Dr. Airica D. Steed, chief experience officer, University of Illinois Hospital and Health Sciences System, provided a presentation on Press Ganey and the Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) (materials on file with the clerk). She reported on positive improvement for all inpatient units across all HCAHPS domains, with the exception of hospital environment, and she highlighted areas of

significant improvement. Dr. Steed presented graphs depicting improvements in certain areas, and she told the committee that the hospital is being awarded with the 2014 National Press Ganey Success Story Award. She stated that Clinician and Group Consumer Assessment Healthcare Providers and Systems (CG-CAHPS) will launch in the fall across all ambulatory clinics and the Mile Square Health Center.

### Legislative and Policy Report

Dr. Kazee provided an update on UI Health Plus and said that the Illinois Department of Healthcare and Family Services has given their approval for the University to pursue it. She gave an effective date of September 1, 2014, and she discussed eligible patients and anticipated enrollees. Dr. Kazee also referred to the Medicare and Medicaid Centers for Innovation award and explained this will help fund services provided to a subset of the population.

Dr. Kazee then gave an update on legislative issues and discussed funding and the Medicaid omnibus bill. Dr. Koritz congratulated Dr. Kazee on the receipt of the grant from the Centers for Innovation.

### PRESENTATION

#### University of Illinois Cancer Center

At 4:18 p.m., Dr. Koritz asked Dr. Winn to provide a presentation on the University of Illinois Cancer Center (materials on file with the clerk). Dr. Winn discussed the

prevalence of cancer in Illinois and described current challenges of treating cancer in the State. He presented the approach of the Cancer Center, which he said leverages the strengths of the University of Illinois. Dr. Winn then discussed the composition of the Cancer Center. Discussion followed regarding lung cancer screening and funding, and Dr. Bauman reported that the Cancer Center has a budget of \$4.25 million per year.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

Dr. Koritz stated that the next meeting is scheduled for Wednesday, September 3, 2014, at 3:00 p.m.

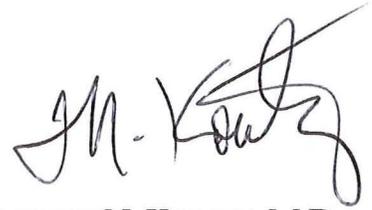
#### MEETING ADJOURNED

With no further questions or comments, and on motion of Mr. Estrada, seconded by Ms. Leibowitz, the meeting adjourned at 4:40 p.m. There were no “nay” votes.

Respectfully submitted,



SUSAN M. KIES  
*Clerk*



TIMOTHY N. KORITZ, M.D.  
*Chair*



EILEEN B. CABLE  
*Assistant Clerk*

