MEETING OF THE ACADEMIC AND STUDENT AFFAIRS COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
MARCH 5, 2014

This meeting of the Academic and Student Affairs Committee was held in Rooms B and C, Public Affairs Center, Illini Union, 1401 West Green Street, Urbana, Illinois, on Wednesday, March 5, 2014, beginning at 3:06 p.m. Ms. Karen Hasara, chair of the committee, convened the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Ricardo Estrada and Ms. Karen Hasara. Ms. Patricia Brown Holmes was absent. The following student trustees were present: Mr. Michael A. Cunningham, voting student trustee, Urbana campus; Mr. Jamaal E. Hollins, Springfield campus; and Ms. Danielle M. Leibowitz, Chicago campus. President Robert A. Easter was present.

The following University officers were also in attendance: Dr. Paula Allen-Meares, chancellor, Chicago, and vice president, University of Illinois; Dr. Christophe Pierre, vice president for academic affairs; Dr. Jerry L. Bauman, interim vice president for health affairs; Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University.

Ms. Hasara asked if there were questions or corrections regarding the minutes from the committee meeting held November 13, 2013, and there were none. On
motion of Mr. Estrada, seconded by Mr. Cunningham, the minutes were approved with no “nay” votes.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON MARCH 6, 2014

Ms. Basara introduced the Board items within the purview of the committee on the agenda for the Board of Trustees meeting the following day and asked that certain individuals make comments. The recommended Board items discussed at the meeting are on file with the clerk.

Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff

Dr. Kies explained that the appointments of faculty, administrative and professional staff, and intercollegiate athletic staff recommended in this item have been thoroughly reviewed at the appropriate levels within the college, department, or unit, and that this item appears regularly on the Board’s agenda.

Sabbatical Leaves of Absence, Academic Year 2014-15

Ms. Basara asked Dr. Pierre to discuss the item recommending sabbatical leaves of absence for Academic Year 2014-15. Dr. Pierre provided a presentation (materials on file with the clerk) that outlined the purpose of sabbatical leaves of absence, and he presented an overview of the process. He referred to an elaborate review process, and he
discussed related policies and eligibility requirements. Dr. Pierre reported that there are 191 requests for sabbatical leave for Academic Year 2014-15, which is less than were requested last year. He stated that about 90 percent of approved sabbatical leaves are taken, and he reviewed the number of requests from each campus. There were no questions or comments.

Award Honorary Degree, Urbana

Dr. Wise provided information regarding the recommendation to award an honorary degree from Urbana to Dr. Phillip A. Sharp, a professor at Massachusetts Institute of Technology and 1993 winner of the Nobel Prize in Physiology or Medicine. Dr. Wise commented on his research and its implications for treating cancer. She stated that he is an Urbana graduate with a Ph.D. in chemistry.

Appoint Faculty Fellows to the Institute for the Humanities, College of Liberal Arts and Sciences, Chicago

Dr. Lon S. Kaufman, vice chancellor for academic affairs and provost, Chicago, commented on the item recommending the appointment of faculty fellows to the Institute for the Humanities, College of Liberal Arts and Sciences, Chicago. He provided information about the Institute and the selection process for faculty fellows, and he listed those being recommended for appointments along with their research topics. Dr. Kaufman stated that this is an outstanding group.
Establish the Bachelor of Arts in Music Business, 
College of Architecture, Design, and the Arts, Chicago

Dr. Kaufman then provided information regarding the recommendation to establish the Bachelor of Arts in music business in the College of Architecture, Design, and the Arts at Chicago. He stated that this degree was developed in collaboration with the College of Business Administration and that the dean of the College of Architecture, Design, and the Arts proposed the idea. Dr. Kaufman explained that this degree would build upon traditional music degrees and add business-related coursework.

Rename the Department of English, College of Liberal Arts and Sciences, Springfield

Dr. Lynn Pardie, vice chancellor for academic affairs and provost, Springfield, provided information regarding the recommendation to rename the English department at Springfield as the department of English and modern languages in the College of Liberal Arts and Sciences. She explained that this will reduce administrative costs and may also support and grow the small modern language program at Springfield.

Approve Plan for Reorganization of the Academic Health Center

Dr. Bauman and Dr. Avijit Ghosh, senior advisor to the president, provided a presentation on the recommended plan for the reorganization of the academic health center (materials on file with the clerk). Dr. Ghosh described a thoughtful and consultative process for planning the reorganization of the academic health center. He referred to an aligned organization and mentioned opportunities and obligations.
associated with the seven health sciences colleges at Chicago, including the potential for increased collaboration. He discussed the proposed management structure and explained that this includes the elimination of the position of vice president for health affairs. Dr. Ghosh said this position would be replaced by the vice chancellor for health affairs, and that the health sciences colleges and hospital and clinical units would report to this position, aligning the health sciences colleges and clinical operations. He commented on the importance of the academic health center and said the president will continue to provide oversight. Dr. Ghosh then presented an organizational chart and discussed the benefits of this proposed structure. He emphasized the commitment to the health-care needs of the State, continued collaboration among the health sciences colleges, and the goal of making the academic health center a leader.

Ms. Basara asked if there were any questions regarding the presentation, and Mr. Estrada stated that the presentation and proposed reorganization were also discussed at the University Healthcare System Committee. There were no additional questions or comments.

PRESENTATIONS

Underrepresented Students and the President’s Award Program: An Update

At 3:32 p.m., Dr. Pierre began a presentation on underrepresented students and the President’s Award Program (materials on file with the clerk). He provided some background on the President’s Award Program (PAP) and compared underrepresented
enrollment at the University to Big Ten institutions. Dr. Pierre showed enrollment of
PAP freshmen by campus from 1985 through 2013. He then presented PAP and non-
PAP underrepresented enrollment of first time freshmen from 2000 through 2013, noting
that enrollment has increased for each group. Dr. Pierre told the committee that the PAP
program is not able to sustain the increase seen in the previous year due to limited
resources. He then discussed the growth in underrepresented enrollment, total
undergraduate enrollment, and total domestic undergraduate enrollment at each campus,
and stated that increases in underrepresented student enrollment are significant. Dr.
Pierre then commented on the uneven growth among various underrepresented groups
and discussed the number of bachelor degrees conferred among each.

Dr. Pierre stated that the President’s Award Program has played an
essential role in strengthening underrepresented student enrollment and graduation rates.
He presented the six-year graduation rate at Urbana and Chicago and compared the six-
year graduation rate of the 2005 cohort to other Big Ten institutions. Dr. Pierre discussed
Fall 2013 PAP outcomes and said that the PAP Honors program continues to be
successful, noting that more students could be recruited if additional resources were
available. He reported that the PAP program is essential to recruiting and retaining
underrepresented minority students and is currently at capacity based on the present
budget.

Ms. Hasara inquired about recruitment from underrepresented counties in
Illinois, and Dr. Pierre stated that there has not been much progress in this area. Dr.
Marilyn M. Marshall, assistant vice president for academic affairs, told the committee
that the number of underrepresented counties in Illinois has increased, and discussion followed regarding the ability for students in these counties to enroll in advanced coursework, such as advanced placement courses. Mr. Hollins asked if there are any strategies being implemented to increase enrollment of black students at the University, and Dr. Kaufman stated that this is an important question that has not been solved. Dr. Kaufman commented on the need to build trust in black communities, and Dr. Ilesanmi Adesida, provost and vice chancellor for academic affairs, Urbana, discussed the importance of financial aid. Mr. Estrada asked for information regarding underrepresented students who were admitted and did not accept offers to enroll at the University, and he also asked for data reflecting the four-year graduation rate among PAP students. Dr. Kaufman commented on the success of the PAP Honors program and said that resources limit its growth. Mr. Estrada and Ms. Hasara referred to their experience a few years ago calling students who had been accepted to the University, and Mr. Estrada commented on the effectiveness of a personal appeal to encourage admitted students to attend the University.

OLD BUSINESS

There was no business conducted under this aegis.
NEW BUSINESS

Ms. Basara announced that the next meeting of this committee is scheduled for May 13, 2014, at 3 p.m., at Springfield.

COMMITTEE MEETING ADJOURNED

There being no further business, and on motion of Mr. Cunningham, seconded by Mr. Estrada with no “nay” votes, the meeting adjourned at 4:08 p.m.

Respectfully submitted,

\[Signature\]
Susan M. Kies
Clerk

\[Signature\]
Karen Hasara
Chair

\[Signature\]
Eileen B. Cable
Assistant Clerk