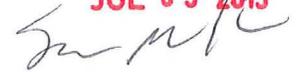


JUL 09 2015



SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS  
APRIL 23, 2015

This meeting of the University Healthcare System Committee was held in Room 270, College of Pharmacy Building, 833 South Wood Street, Chicago campus, Chicago, Illinois, on Thursday, April 23, 2015, beginning at 2:40 p.m. Attendance via videoconference was available in Room 1030, National Center for Supercomputing Applications, 1205 West Clark Street, Urbana campus, Urbana, Illinois; the Hatmaker Room, Room 550, Public Affairs Center, One University Plaza, Springfield campus, Springfield, Illinois; and Dean's Conference Room, 1601 Parkview Avenue, College of Medicine, Rockford, Illinois.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Ricardo Estrada, Mr. Patrick J. Fitzgerald, Dr. Timothy N. Koritz. Mr. Lucas N. Frye, student trustee from the Urbana campus, and Ms. Danielle M. Leibowitz<sup>1</sup>, voting student trustee from the Chicago campus, were present. President Robert A. Easter and President-designate Timothy L. Killeen were present.

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<sup>1</sup> Ms. Leibowitz arrived at 2:51 p.m.

Also in attendance were Dr. Michael D. Amiridis, chancellor, Chicago campus, and vice president, University of Illinois; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Dr. Jerry L. Bauman, interim vice president for health affairs; Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held February 26, 2015. On motion of Mr. Frye, seconded by Mr. Estrada, the minutes were approved. There were no “nay” votes.

#### REMARKS FROM THE CHAIR

Dr. Koritz commented on future meeting start times and said he would like to limit the meeting length to no more than 90 minutes. He discussed topics for the day's meeting and those in the future. Dr. Bauman thanked Dr. Easter for his contributions, noting that this is his last meeting of this committee. Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital, welcomed Mr. Michael Zenn, the newly appointed chief financial officer of the hospital.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON MAY 7, 2015

Dr. Koritz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on May 7, 2015. All recommended items discussed at the meeting are on file with the clerk.

Purchase Recommendations

Dr. Koritz asked Mr. Richard D. Elmore, assistant vice president for procurement services, to report on purchase recommendations. Mr. Elmore commented on the recommended renewal option for the purchase of da Vinci surgical robotic instruments and disposables for utilizing the da Vinci robot for the University of Illinois Hospital and Health Sciences System. He confirmed that this is a continuation of a previous contract. Discussion followed regarding the cost-benefit analysis of da Vinci surgeries.

Mr. Elmore then provided information on the recommended renewal option for the purchase of human organs, including tissue and histocompatibility testing for accredited programs on an as-needed basis for the University of Illinois Hospital and Health Sciences System. Mr. Elmore stated that the vendor, Gift of Hope Organ & Tissue Donor Network Inc., is the only certified vendor in northern and central Illinois. Discussion followed regarding organ procurement and the proper protocols for accepting organs. Mr. Estrada expressed concern regarding the protocols for accepting organs from individuals who are undocumented immigrants. Dr. Ghosh stated that he would obtain

information from Gift of Hope and respond to Mr. Estrada prior to the May 7, 2015, Board meeting. Mr. Estrada did not object to forwarding this item on to the full Board for voting.

Establish the Doctor of Philosophy in Biomedical Health Informatics,  
College of Applied Health Sciences, Chicago

Dr. Eric A. Gislason, interim vice chancellor for academic affairs and provost, Chicago, commented on the recommendation to establish a Doctor of Philosophy in Biomedical Health Informatics in the College of Applied Health Sciences, Chicago. He discussed aspects of the program, and there were no comments or questions regarding this recommendation.

Appoint President of Wolcott, Wood and Taylor, Inc., Chicago

Dr. Koritz then asked Dr. Dmitri T. Azar, dean of the College of Medicine, Chicago, to report on the recommendation to appoint Dr. Frank Goldberg as president of Wolcott, Wood and Taylor, Inc. Dr. Azar stated that the board of Wolcott, Wood and Taylor, Inc., nominated Dr. Goldberg at its April 15, 2015, meeting and that they recommend approval of this nomination.

Dr. Azar then publicly welcomed and expressed support for the new College of Medicine at Urbana. He expressed appreciation for the work and progress of the task force. He also congratulated President Easter on his award for distinguished service.

## REVIEW COMMITTEE ITEM

Discuss Recommendation to Disclose Certain Minutes  
of Executive Sessions Pursuant to Open Meetings Act

Dr. Kies stated that under the Open Meetings Act, public bodies that go into executive session under exceptions provided in the Open Meetings Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under any exception. She indicated that the recommendation regarding the disclosure of certain minutes of executive sessions will be discussed during the committee's executive session.

## COLLABORATION HIGHLIGHT

From Bench to Bedside: History of Collaboration on Development  
of a Novel Anticancer Drug Between University of Illinois Campuses

Dr. Koritz asked Dr. Arek Dudek, professor of medicine, Chicago, and Dr. Timothy Fan, associate professor of veterinary clinical medicine, Urbana, to provide a presentation on the collaboration on development of an anticancer drug between University of Illinois campuses (materials on file with the clerk). Dr. Dudek discussed the process of developing an anticancer drug and highlighted areas of collaboration between the Chicago and Urbana campuses. He also referred to the reach of the University of Illinois

Cancer Center and discussed the U.S. Food and Drug Administration (FDA) approval process. Dr. Fan also commented on this collaboration and said it has been successful.

## PRESENTATIONS OR UPDATES

### Update on Vice Chancellor for Health Affairs Search

At 3:22 p.m., Dr. Koritz asked Dr. Terry Vanden Hoek, professor of emergency medicine, Chicago, to give an update on the search for a vice chancellor for health affairs at Chicago. Dr. Vanden Hoek reported that he is cochair of the search committee and described the duties of the committee. He discussed the composition of the committee and provided an update on the tasks completed thus far, and he commented briefly on the ideal candidate for the position. Dr. Vanden Hoek encouraged suggestions for potential candidates and said the search will be finalized at the end of the summer, if possible.

### Report from the Chief Medical Officer

Next, Dr. Koritz asked Dr. Bernard Pygon, chief medical officer, University of Illinois Hospital, to provide a report. Dr. Pygon gave an update on UI Health Plus and emphasized the need to be nimble and establish partnerships to effectively serve the 30,000 targeted lives. He discussed quality of patient care and alignment of patient needs. Dr. Koritz commented that it is beneficial to have the chief medical officer in attendance at the meetings of this committee and expressed support for the work of the University of Illinois Hospital and Health Sciences System. Dr. Ghosh reiterated Dr.

Pygon's comments and discussed the alignment of the clinical enterprise. Dr. Killeen referred to the future of health care and congratulated this group on the ability to frame an appropriate vision. Dr. Bauman added that enterprise-wide thinking and alignment between the College of Medicine and hospital has improved in recent years. Mr. Estrada commented that the new vice president for health affairs should be skilled in collaboration.

## COMMITTEE REPORTS

### Compliance Report

Dr. Koritz asked Dr. William H. Chamberlin, chief compliance officer, to provide a compliance report (materials on file with the clerk). Dr. Chamberlin discussed aspects of the report and highlighted the creation of a combined research committee; consultation with an outside firm to review the 340B drug program; changes to the federal open payments program; an evaluation of billing practices for advanced practice nurses; and staff education.

### Dashboard Report

At 3:44 p.m., Dr. Koritz asked Dr. Ghosh to provide the dashboard report (materials on file with the clerk). Dr. Ghosh reported on the average daily census, inpatient volume trend, outpatient care center visits, and Mile Square Health Center visits. He discussed financial stability and reviewed the statement of operations and volume metrics for

January, February, and March 2015, noting that February is always a challenge due to the 28-day month. Dr. Ghosh also referred to increased drug costs resulting from the care of certain patients. He reported on the operating margin and days of cash on hand and said that there is much room for improvement in these areas. Dr. Ghosh then presented accounts receivable totals over 60 days and explained that slow managed care payments contribute greatly to these figures. Next, he discussed operational effectiveness and reported on the average length of stay and volume metrics variance, and he highlighted the high number of surgeries performed in March. Dr. Ghosh said that while many initiatives are underway, the reimbursement rate continues to decline.

Dr. Ghosh asked Ms. Jodi S. Joyce, associate vice president for quality and patient safety, to report on quality and safety. Ms. Joyce commented on rates of postoperative pulmonary embolism and deep venous thrombosis and discussed goals in this area. She stated that efforts are underway to identify patterns, and she told the committee that data is also being reviewed to ensure accurate coding. Next, Ms. Joyce discussed the 30-day all cause readmission rate and efforts to improve performance, noting the high readmission rate of patients with sickle cell disease. She then presented the sepsis mortality index, and she discussed improvements in rates of central line associated blood stream infections and catheter associated urinary tract infections, which were priorities from the previous year.

Dr. Ghosh commented on the positive impact of these changes. He said that progress in patient satisfaction has been slow, and efforts are underway to accelerate

improvements. Brief discussion followed regarding the accounts receivable data and positive trends in patient safety.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

Dr. Koritz recognized Ms. Leibowitz and Mr. Frye for their service on the committee and thanked them for their attendance and contributions, which was followed by a round of applause. Mr. Frye expressed appreciation for the opportunity to learn about the impact of the University. Dr. Koritz then announced that the next meeting is scheduled for Thursday, July 9, 2015, at 2:00 p.m.

#### MOTION FOR EXECUTIVE SESSION

At 4:11 p.m., Dr. Koritz stated that a motion was in order to convene an executive session to consider the discussion of minutes of meetings lawfully closed under the Open Meetings Act. On motion of Mr. Estrada, seconded by Ms. Leibowitz, this motion was approved. There were no nay votes.

#### EXECUTIVE SESSION

Dr. Koritz convened this executive session at 4:12 p.m. All committee members were present. Also present were Mr. Thomas R. Bearrows, University counsel, and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University.

**Discussion of Minutes of Meetings Lawfully  
Closed Under the Open Meetings Act**

Dr. Kies stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Dr. Kies reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that one matter discussed in executive session during the November 3, 2014, meeting be made available to the public. Dr. Kies said this portion concerns the discussion of minutes lawfully closed under the Open Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Dr. Kies outlined the topics discussed in the executive sessions that will continue to be sequestered. There were no additional comments or concerns expressed regarding this recommendation.

**EXECUTIVE SESSION ADJOURNED**

There being no further business, the executive session adjourned at 4:14 p.m.

## AGENDA

At 4:14 p.m., the open session resumed. Dr. Koritz stated that there was one agenda item requiring action by the committee, and Dr. Kies read aloud the title of the item, "Disclose Certain Minutes of Executive Sessions Pursuant to the Open Meetings Act." The committee agreed that one roll call vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions  
Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

An item from May 2013 through November 2014 that has been heretofore unreleased is recommended for release at this time.

The University Counsel and the Secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*,

*The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The President of the University concurs.

### **Executive Session Minutes Released to Public**

#### **November 3, 2014, University Healthcare System Committee**

Dr. Koritz convened this executive session at 5:08 p.m. All committee members were present. Also present were Mr. Thomas R. Bearrows, University counsel, and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University.

#### **Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act**

Dr. Kies stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. She reported that she and Mr. Bearrows reviewed all sequestered items and recommend that one matter discussed in executive session during the meeting on May 13, 2013, be made available to the public. She stated that this portion of minutes is regarding the discussion of minutes of meetings lawfully closed under the Open Meetings Act, and that all other matters will continue to be sequestered. There were no questions or comments regarding this recommendation.

On motion of Mr. Estrada, seconded by Mr. Fitzgerald, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Dr. Koritz, Ms. Leibowitz; No, none.

(The student advisory vote was: Aye, Mr. Frye)

MEETING ADJOURNED

On motion of Mr. Frye, seconded by Ms. Leibowitz, the meeting adjourned at 4:16 p.m.

There were no "nay" votes.

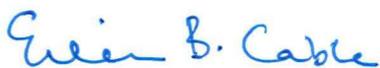
Respectfully submitted,



SUSAN M. KIES  
*Clerk*



TIMOTHY N. KORITZ, M.D.  
*Chair*



EILEEN B. CABLE  
*Assistant Clerk*