MEETING OF THE BOARD OF TRUSTEES
OF THE
UNIVERSITY OF ILLINOIS

November 10, 2016

This meeting of the Board of Trustees of the University of Illinois was held in the Michèle M. Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott Avenue, Chicago, Illinois, on Thursday, November 10, 2016, beginning at 8:03 a.m.¹

Chair Edward L. McMillan called the meeting to order and asked the secretary to call the roll. The following members of the Board were present:
Mr. Ricardo Estrada, Mr. Patrick J. Fitzgerald, Ms. Karen Hasara, Ms. Patricia Brown Holmes, Dr. Timothy N. Koritz, Mr. Edward L. McMillan, Mr. James D. Montgomery, Ms. Jill B. Smart. Mr. Ramón Cepeda and Governor Bruce Rauner were absent. Mr. Collin T. Schumock, voting student trustee, Urbana, was present. The following nonvoting student trustees were present: Mr. Jauwan Hall, Chicago, and Mr. Nathan C. Hoffman, Springfield. President Timothy L. Killeen was present.

¹ At 8:01 a.m., Mr. McMillan convened the meeting of the Board of Trustees as the sole member of Prairieland Energy, LLC. All members of the Board were present except Mr. Cepeda and Governor Rauner. There were two agenda items, which were approved. On motion of Mr. Fitzgerald, seconded by Mr. Estrada, the meeting adjourned at 8:03 a.m.
Also present were the officers of the Board: Mr. Lester H. McKeever Jr., treasurer; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University. Ms. Marna K. Fuesting and Ms. C. Ellen Foran, both assistant secretaries, were also in attendance.

MOTION FOR EXECUTIVE SESSION

At 8:04 a.m., Mr. McMillan stated: “A motion is now in order to hold an executive session to consider University employment or appointment-related matters; collective negotiating matters; pending, probable, or imminent litigation against, affecting, or on behalf of the University; and discussion of minutes of meetings lawfully closed under the Open Meetings Act.”

On motion of Mr. Schumock, seconded by Mr. Montgomery, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Chair Edward L. McMillan convened this executive session at 8:04 a.m. All of the trustees except Mr. Cepeda and Governor Rauner were present. The following were also in attendance: President Timothy L. Killeen; Mr. Thomas R. Bearrows, University counsel; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University; and Mr. Thomas P. Hardy, executive director for University relations.
University Employment or Appointment-Related Matters

Mr. McMillan asked for a discussion of the president’s goals for Fiscal Year 2017. President Killeen reviewed the proposed goals document (materials on file with the secretary), which is organized around the pillars of the strategic framework. He noted that this is a long-term document that includes goals that should be considered as multiyear. President Killeen invited comments from Board members, which will be submitted to the secretary in the intervening time and distributed among members of the Board. Further discussion to finalize the president’s Fiscal Year 2017 goals will take place at the January meeting.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Mr. McMillan asked Ms. Williams and Mr. Bearrows to discuss the potential release of minutes that have been previously sequestered under the Open Meetings Act. Mr. Bearrows discussed the relevant provisions of the Open Meetings Act and items that were recommended for release. The trustees discussed the recommendation and there were no objections to proceeding as recommended.

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 9:27 a.m.
REGULAR MEETING RESUMED

The meeting resumed at 9:35 a.m., with all Board members recorded as being present at the start of the meeting in attendance.

PERFORMANCE OF THE STATE SONG

Mr. McMillan provided some background on the UIC College Prep High School Honors Choir and asked them to sing the State song, *Illinois*. Their performance was followed by a round of applause. Mr. McMillan and President Killeen shook hands with each member of the choir as they exited the room. Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois, commented on enrollment at the high school and said that about 35 percent of its graduating class attend the University of Illinois at Urbana-Champaign, Chicago, or Springfield.

INTRODUCTION OF UNIVERSITY OFFICERS AND SENATE OBSERVERS

Mr. McMillan asked President Killeen to provide introductions. President Killeen welcomed everyone to the meeting and introduced the University officers in attendance: Mr. McKeever; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Amiridis; Dr. Susan J. Koch, chancellor, University of Illinois at Springfield, and vice president, University of Illinois; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Dr. Harry
E. Seidel, interim vice president for research; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University; and Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs-designate.

President Killeen then introduced the senate observers and the representative of the academic professional staff: Dr. Kouros Mohammadian, professor of transportation engineering, Department of Civil and Materials Engineering, Chicago, representing the University Senates Conference and the Chicago Senate; Dr. Gay Miller, professor of pathology, College of Veterinary Medicine, and chair of the Urbana Senate executive committee, representing the Urbana Senate; Dr. Kathy Novak, associate professor, Department of Communication, and chair of the University Senates Conference, representing the University Senates Conference and the Springfield Senate; Dr. Ahlam Al-Kodmany, director of administration, Cancer Center, Chicago, and vice chair of the Academic Professional Advisory Committee at Chicago, representing the academic professional staff.

WELCOME FROM THE CHANCELLOR AT CHICAGO

Mr. McMillan asked Dr. Amiridis to provide a welcome from the University of Illinois at Chicago. Dr. Amiridis described activities taking place at Chicago throughout the week in celebration of Veterans Day. He reported on new grants and contracts and asked the Board for assistance navigating State issues, particularly those related to procurement,
and he referred to the potential establishment of a public/private partnership to build new student housing and classrooms. He said that he hopes to see trustees at the upcoming December Commencement, and he welcomed all in attendance to the University of Illinois at Chicago.

REPORT FROM THE UNIVERSITY OF ILLINOIS FOUNDATION

At 9:54 a.m., Mr. McMillan asked Mr. James Moore Jr., president of the University of Illinois Foundation, to give a report from the Foundation (materials on file with the secretary). Mr. Moore reported on Fiscal Year 2017 priorities, the Foundation’s annual meeting, and the Foundation’s board election, and he highlighted the geographic diversity of the new board members. He discussed aspects of campaign planning, and he presented the private support results through the first quarter of Fiscal Year 2017. He compared new business and cash flow for Fiscal Year 2016 and Fiscal Year 2017 and said the past year was difficult, due in part to issues resulting from a system conversion. He reported on several metrics related to new business and cash flow for Fiscal Year 2016. Discussion followed regarding the new tracking and engagement system and the University’s fundraising performance compared to peer institutions. Mr. McMillan thanked Mr. Moore for the presentation and said he has heard complimentary things about his leadership. Mr. McMillan noted that the University of Illinois Foundation is critical to the University’s fundraising initiatives. President Killeen also thanked Mr. Moore and said the new campaign promises to be exciting.
Mr. McMillan invited Mr. Steve Van Arsdell, vice chair of the board of directors of the University of Illinois Alumni Association, to give a report from the Alumni Association. Mr. Van Arsdell referred to the recent resignation of Mr. Loren R. Taylor, who served as president of the Alumni Association for 18 years. Mr. Van Arsdell expressed great appreciation for Mr. Taylor’s efforts and service to the Alumni Association and University and said a search is underway for his replacement. Mr. Van Arsdell then began his presentation (materials on file with the secretary) and noted that the achievements described in the presentation are a result of Mr. Taylor’s leadership.

Mr. Van Arsdell presented highlights from 2016 and described events and activities that promoted connections with alumni. He showed an interactive Illinois legislative map that was developed by the Alumni Association and provides alumni data for all public universities in Illinois by legislative district and legislator to be used as a resource for legislators, University staff, and higher education advocacy groups. Mr. Van Arsdell then reported on events celebrating alumni. He also listed the current functions of the Alumni Association and described upcoming changes to these functions resulting from a review of University-Related Organizations. He discussed the Alumni Association’s role in recommending Board of Trustee candidates to the governor and said that recommendations for 2017 are in progress. He told the Board that there are many great things to come.
Mr. McMillan thanked Mr. Van Arsdell for the presentation and for his service and echoed his comments on the importance of working together. Mr. McMillan also mentioned the role of Illinois Connection, and he wished Mr. Taylor well on his future endeavors. President Killeen also thanked Mr. Van Arsdell and said that the University owes Mr. Taylor a deep debt of gratitude.

FINANCIAL REPORT

At 10:39 a.m., Mr. McMillan asked Mr. Knorr to provide a financial report (materials on file with the secretary). Mr. Knorr gave an update on financial matters that have taken place since the last Board meeting. He then presented Big Ten university credit ratings with their corresponding state credit rating; reviewed comments from Moody’s regarding the University’s Aa3 credit rating; and showed a series of slides with data related to Moody’s evaluation. He then reported on billings and collections of State appropriation revenue through November 1, 2016, and tuition revenue through September 30, 2016. He presented State support per tuition dollar from Fiscal Year 1970 through 2017 and showed the distribution of undergraduate need based financial aid for 2016. Next, Mr. Knorr reported on hospital revenue, expense, and income; capital appropriations; and federal grants and contracts expenditures. Mr. McMillan thanked Mr. Knorr and his team for their efforts and highlighted the University’s sustained credit rating.

COMMITTEE REPORTS

Report from Chair,
Next, Mr. McMillan asked Mr. Schumock to give a report from the Audit, Budget, Finance, and Facilities Committee, since Mr. Cepeda, who is chair of the committee, was not present to give the report. Mr. Schumock stated that he serves on the committee with Mr. Cepeda, Mr. McKeever, Mr. McMillan, Mr. Montgomery, and Mr. Hoffman. Mr. Schumock reported that the committee met on October 31, 2016, and approved the minutes of the previous committee meeting that was held on August 29, 2016. He said that several presentations, including those related to Board items, were provided. Mr. Schumock told the Board that Dr. Wilson presented the Fiscal Year 2018 budget request; Mr. Michael B. Bass, senior associate vice president and deputy comptroller, presented draft capital items; and Mr. Richard D. Elmore, assistant vice president for procurement services, reported on purchase recommendations. Mr. Schumock said that Mr. Bass discussed the recommendation to approve the Fiscal Year 2017 services and management agreement for the University of Illinois Foundation and presented the recommendations to approve the minute of Prairieland Energy, Inc., and to appoint a director to the board of Prairieland Energy, Inc. Mr. Schumock reported that Ms. Julie A. Zemaitis, executive director of University audits, gave a summary of internal audit activity for the quarter ended September 30, 2016, and Mr. Knorr gave a legislative, budget, and financial update. Mr. Schumock told the Board that the committee met in executive session to consider discussion of minutes of meetings lawfully closed under the Open Meetings Act and to discuss internal control matters between internal audit and the committee. He
listed the items within the purview of the committee on the Board’s agenda that were
discussed at the meeting. Mr. Schumock announced that the next meeting of the
committee is scheduled for January 9, 2017, at 1:00 p.m.

Report from Chair,
University Healthcare System Committee

Next, Mr. McMillan asked Dr. Koritz, chair of the University Healthcare System
Committee, to provide a report from that committee. Dr. Koritz stated that the committee
met the previous day on November 9, 2016, and that he serves on the committee with Mr.
Estrada, Mr. Fitzgerald, Ms. Holmes, and Mr. Schumock. Dr. Koritz reviewed the items
within the purview of the committee on the Board’s agenda, and he listed those items.
He told the Board that the meeting’s collaboration highlight featured Dr. Terry Vanden
Hoek, professor and head of emergency medicine, Chicago, who gave a presentation on
the prevention of cardiovascular disease in areas most affected by the disease. Dr. Koritz
said this program has a statewide and worldwide impact. Dr. Koritz then highlighted
aspects of the presentation made by Dr. Avijit Ghosh, chief executive officer of the
hospital. Dr. Koritz recognized Dr. Fernando Testai, Department of Neurology, who was
selected as the 2016 physician of the year, and Ms. Jamie Haley, medical social
consultant, who was selected as the 2016 staff member of the year. Dr. Koritz then
reported on efforts to increase ambulatory care services and the need for regulatory relief
to establish a private-public partnership for the funding of a new ambulatory center. He
discussed the hospital’s operating margin, accounts receivable status, and days of cash on
hand. He said that a capital investment for information technology improvements is needed. He stated that the committee also received a compliance update from Dr. William H. Chamberlin, chief compliance officer, and a graduate medical education report from Dr. Dmitri T. Azar, dean of the College of Medicine, Chicago. Dr. Koritz also gave an update on the Carle Illinois College of Medicine at Urbana and said that the Illinois Board of Higher Education (IBHE) approved the college. He said the curriculum will be submitted to the IBHE for approval soon. He announced that the next meeting of this committee is scheduled for January 18, 2017, at 1:00 p.m.

Report from Chair,
Governance, Personnel, and Ethics Committee

Next, Mr. McMillan asked Mr. Fitzgerald to provide a report from the Governance, Personnel, and Ethics Committee and noted that Mr. Fitzgerald is chair of the committee and serves with Ms. Hasara, Ms. Holmes, Dr. Koritz, Ms. Smart, Mr. Hall, and Mr. Hoffman. Mr. Fitzgerald stated that the Governance, Personnel, and Ethics Committee met the previous day on November 9, 2016. He reported that the committee approved the minutes of the July 7, 2016, meeting. He said the committee reviewed the items within the purview of the committee on the Board’s agenda, and he listed those items. Mr. Fitzgerald reported that the committee received a legislative update from Ms. Lindsay K. Anderson, executive director of governmental relations. Mr. Fitzgerald said Ms. Anderson discussed the outcome of federal and State elections and changes to the membership of the U of I Caucus and that she advised to expect much discussion at the
State level in the fall and winter. He said she reported that the Office of Governmental Relations will continue to increase its advocacy efforts at the federal and State level. Mr. Fitzgerald reported that the committee also met in executive session to discuss the recommendation pertaining to the release of sequestered minutes from Governance, Personnel, and Ethics Committee meetings. He announced that the next meeting of this committee is scheduled for January 18, 2017, at 2:30 p.m.

Report from Chair, Academic and Student Affairs Committee

Mr. McMillan then asked Ms. Hasara, chair of the Academic and Student Affairs Committee, to provide a report from that committee. He noted that Ms. Hasara serves on the committee with Mr. Cepeda, Mr. Estrada, Ms. Holmes, Mr. Schumock, Mr. Hall, and Mr. Hoffman. Ms. Hasara reported that the Academic and Student Affairs Committee met the previous day on November 9, 2016, and that they approved the minutes of the meeting of September 9, 2016. She said that the committee reviewed the agenda items within the purview of the committee on the Board’s agenda, and she listed those items. Ms. Hasara reported that the committee also heard a presentation on University accreditation by Dr. Wilson; Dr. Edward Feser, interim vice chancellor for academic affairs and provost, Urbana; Dr. Susan Poser, vice chancellor for academic affairs and provost, Chicago; and Dr. James Ermatinger, interim vice chancellor for academic affairs and provost, Springfield, and learned about the rigorous accreditation process. Ms.
Hasara noted that two trustees will be interviewed during the site visits. She announced that the next accreditation visit is scheduled for April 24, 2017, at Chicago.

Ms. Hasara told the Board that Dr. Jose Oberholzer, professor of surgery, bioengineering and endocrinology; director of the Islet and Pancreas Transplant Program; and chief of the Division of Transplantation, Chicago, gave a presentation on a treatment for diabetes using insulin producing cells that eliminates the need for long-term medication. Ms. Hasara said that Dr. Oberholzer and his research team have cured diabetes in patients, and that the extraordinary results of this project have brought many accolades to the University and important collaborations with other prestigious institutions around the world.

Ms. Hasara told the committee that Dr. Anand Kumar, professor and head of the Department of Psychiatry, Chicago, gave a presentation on the Center on Depression and Resilience and described one of its many projects. Ms. Hasara reported that this center brings together clinicians researching mood disorders, a condition that affects 35 million American adults, and she applauded the important achievements of Dr. Kumar’s department.

Ms. Hasara stated that the next meeting of the committee is scheduled for January 18, 2017, in Chicago.

PUBLIC COMMENT
Mr. McMillan announced a public comment session and explained that the Procedures Governing Appearances Before the Board of Trustees allows for a maximum of six individuals to speak for five minutes each. He then introduced the first speaker, Mr. Patrick Thompson. Mr. Thompson said that he is a construction contractor and president of a local company in Champaign. He commented on the lack of minority contractors hired for projects at the University and the difficulties in becoming prequalified to bid on University projects. He urged the Board to review and implement policies that would enable greater participation of minority contractors.

Mr. McMillan then invited Ms. Kathleen Longos to make comments. Ms. Longos stated that she is a junior at Chicago in the Honors College and a member of student government. She advocated for the offering of courses in American Sign Language at Chicago and gave statistics on the use of American Sign Language. She stated that the University of Illinois at Chicago is one of the largest providers of cochlear implants in the Chicago area, and she cited the growth of the field of audiology. She also referred to education and special education programs at Chicago and said that coursework in American Sign Language would be an asset for graduates.

COMMENTS FROM THE PRESIDENT

Mr. McMillan invited President Killen to make comments. President Killeen referred to House Bill 6623, which he said was introduced that morning and would mandate a consistent level of funding for the University. He introduced the following State
legislators in attendance: Sen. Scott Bennett, Sen. Bill Cunningham, Sen. Toi W. Hutchinson, Rep. Carol Ammons, Rep. Robert W. Pritchard, and Rep. Michael J. Zalewski. He said that Sen. Chapin Rose was on his way to the meeting, and he also introduced recently elected Rep. Juliana Stratton. President Killeen gave some background on the Illinois Constitution and the role of the State in providing and financing public education and said that this legislation is an effort to redefine a successful relationship with the State. He reviewed the strategic framework pledge and the four pillars of the strategic framework, and he described the University of Illinois System Investment, Performance, and Accountability Commitment (IPAC) initiative. He reviewed components of the University’s commitment to the State and said that if approved, this initiative will be the most comprehensive agreement of its type in the United States. He said it reflects out-of-the-box strategic thinking and reflects the role of the University as an economic engine for the State.

President Killeen stated that the legislation would mandate a consistent State appropriation for the University and would also include regulatory reforms. He outlined components of the University’s commitment, which includes access and affordability; diversity; a continued assurance to admit in-state undergraduate students; retention and success; and accountability. He urged favorable consideration by the Board and thanked the U of I Caucus and the bill’s cosponsors, Senator Cunningham and Representative Zalewski.
Mr. McMillan thanked the legislators in attendance for their time and said that this legislation represents a willingness on both sides to work together to create a win-win proposition. Trustees commented on aspects of the legislation, and Ms. Hasara commented on the need for public support and input. President Killeen invited Senator Cunningham and Representative Zalewski to join him at the podium. Representative Zalewski said that the University is a beacon for the state, and that this legislation provides an opportunity to bolster that beacon. He urged alumni, students, and parents to rally behind this cause. Senator Cunningham commented on aspects of the legislation and said that while it will be difficult to pass this legislation due to the current economic climate, the link between funding and accountability and performance is attractive to the public. Trustees expressed support for the legislation, and Dr. Koritz commented that the University is essential to the state’s future. Mr. Fitzgerald stated that this legislation shows true leadership by President Killeen, and Mr. Estrada emphasized the need for economic stability at the University. Mr. Montgomery and President Killeen discussed the loss of faculty and the urgent nature of finding a resolution to the University’s financial uncertainty. Mr. McMillan thanked President Killeen and expressed appreciation for his leadership.

AGENDA

At 11:49 a.m., Mr. McMillan announced that the agenda for this meeting would now be considered. All Board members recorded as present at the start of the meeting were in
attendance. Mr. McMillan explained the items for which a voice vote of the Board is requested would be first and that the secretary would read the titles of these items. He noted that several Board members had previously discussed concerns with President Killeen and other staff members regarding these items, and he said that he would welcome further discussion at this time.

By consensus, the Board agreed that one vote would be taken and considered the vote on each agenda item no. A1 through 12 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of the Board action appears at the end of each item.)

Approve Minutes of Board of Trustees Meeting

(A1) The secretary presents for approval the minutes of the Board of Trustees meeting of September 8, 2016.

On motion of Mr. Estrada, seconded by Ms. Smart, these minutes were approved.

Resolution Endorsing the University of Illinois Investment, Performance, and Accountability Commitment

(1) WHEREAS, the University of Illinois is the State’s flagship system for higher education and health care; one of Illinois’ most vital assets; and an investment by the State and its People for nearly one hundred fifty years; and
WHEREAS, the University of Illinois’ missions are to educate, conduct cutting-edge research, provide public service, and stimulate economic development; and to do so with excellence and broad scale at local, state, national, and global levels; and

WHEREAS, the member universities in Urbana-Champaign, Chicago, and Springfield, and regional campuses in the Quad Cities, Peoria, and Rockford have a combined total enrollment of 81,499 students and annually award 20,000 undergraduate, graduate, and professional degrees, which represent lifetime credentials of educational excellence; and

WHEREAS, the System’s vast research portfolio ranks among the largest and most innovative in the world; and University of Illinois students and faculty are among the best and the brightest; and

WHEREAS, University of Illinois health science colleges have for generations trained the health care providers of the future, and the University’s hospital and community health clinics provide care to residents of underserved neighborhoods and rural counties; and

WHEREAS, the footprint of the University of Illinois reaches statewide and into all 102 counties in Illinois, and the University is a powerful economic engine for the State, pumping $14 billion annually into the State’s economy and supporting 177,000 jobs; and

WHEREAS, to preserve and advance the preeminence of the University of Illinois and to fulfill its multiple missions with excellence – particularly accessible,
affordable, high-quality education for its students – the State must provide a responsible, adequate, and reliable level of fiscal support to the University of Illinois and all State public universities; and

WHEREAS, the University has undertaken aggressive initiatives to reduce and reprioritize spending to enhance effectiveness and efficiency of academic and administrative functions, including the creation of a compact agreement that will allow the University and State to provide a solid working framework for the future.

THEREFORE, BE IT RESOLVED:

1. THAT the Board of Trustees of the University of Illinois endorses and urges the immediate adoption of the proposed University of Illinois Investment, Performance and Accountability Commitment (IPAC), which will provide a framework for the University and State of Illinois to move forward in an established, accountable process that ensures continued support of academic excellence as well as effective, efficient and transparent operations, and is built on trusted and honored foundational obligations of each partner.

2. THAT this Resolution hereby signed by the Board of Trustees, shall be forwarded to the Governor and Leaders of the General Assembly.

On motion of Mr. Estrada, seconded by Ms. Smart, this resolution was adopted.

Appoint Members to the Board of Managers of IllinoisVENTURES, LLC

(2) At its meeting on April 13, 2000, the Board of Trustees of the University of Illinois ("Board of Trustees") authorized the formation of IllinoisVENTURES, LLC ("VENTURES" or "Company"), as a University-Related Organization to promote the development of new companies commercializing University technologies and to assist
companies in obtaining seed and venture capital funding, recruiting management talent, developing business plans, and acquiring other business services as needed. VENTURES is a limited liability company governed by an Amended and Restated Operating Agreement, revised March 15, 2012, (“Operating Agreement”). The Board of Managers of VENTURES is responsible for the management and control of the business, affairs, and properties of the Company. Under the terms of the Operating Agreement, the Board of Managers shall consist of such number of individuals and with such qualifications, and may include voting and non-voting Managers, as may be determined from time-to-time by resolution adopted by the Board of Trustees, as the “sole member” of VENTURES; provided that a majority of the voting Managers shall be business and industry leaders and shall not include any employee of (or person financially dependent upon) the University of Illinois, the State of Illinois, or any agency thereof, or any member of the immediate family of such person. Subject to these conditions, the Managers shall be appointed, and may be removed at any time, by resolution adopted by the Board of Trustees.

The interim vice president for research recommends that nine managers of the Company be confirmed as voting members of the Board of Managers: one Board of Trustees representative (Edward L. McMillan); four business and industry leaders, Brendan Fox, Dennis Hesch (new member), Michael Liang, and Michael Tokarz; the vice chancellors for research at the University of Illinois at Chicago (Mitra Dutta)(ex officio) and the University of Illinois at Urbana-Champaign (Peter E. Schiffer)(ex officio); the
director of the Office of Technology Management at the University of Illinois at Urbana-Champaign (Nathan Hoffmann, currently interim director)(new member, ex officio); and the director of the Office of Technology Management at the University of Illinois at Chicago (Suseelan Pookote, currently interim director)(new member, ex officio). In addition, it is recommended that five managers of the Company be confirmed as non-voting members: the interim vice president for research (Edward Seidel) (new member, ex officio); the vice president/chief financial officer and comptroller (Walter K. Knorr)(ex officio); the University counsel (Thomas R. Bearrows)(ex officio); the senior associate vice president for business and finance (Michael B. Bass)(ex officio); and the VENTURES CEO/managing director (Nancy A. Sullivan)(ex officio).

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Mr. Estrada, seconded by Ms. Smart, these appointments were approved.

Appoint Executive Vice President and Vice President for Academic Affairs

President Timothy L. Killeen recommends the appointment of Barbara Jan Wilson, former interim chancellor, University of Illinois at Urbana-Champaign, and
interim vice president, University of Illinois; Kathryn Lee Baynes Dallenbach Professor of Communication; and professor, Department of Communication, College of Liberal Arts and Sciences, University of Illinois at Urbana-Champaign; to serve as executive vice president and vice president for academic affairs, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of $330,000, and an administrative increment of $120,000, beginning November 10, 2016, for a total annual salary of $450,000. She has served as executive vice president and vice president for academic affairs-designate under the same terms and conditions since September 26, 2016.

As executive vice president and vice president for academic affairs, under the direction of the president, Dr. Wilson will serve as the senior academic and chief operating officer of the University of Illinois System, and as second-in-command to the president. In this newly restructured role, Dr. Wilson will be responsible for defining and shaping strategic academic priorities and directions for the University of Illinois System as defined by the Strategic Framework, providing advice on important academic policy issues and supporting key academic initiatives. She will also be responsible for the overall direction of planning and budgeting across the System, working closely with academic and administrative leaders at each of the three universities and with University of Illinois System officers.
Dr. Wilson will continue to hold the rank of professor, Department of Communication, and the Kathryn Lee Baynes Dallenbach Professor of Communication, College of Liberal Arts and Sciences, University of Illinois at Urbana-Champaign.

She succeeds Dr. Marilyn M. M. Marshall, who has served as interim vice president for academic affairs since August 23, 2016.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

This recommendation is forwarded to the Board, based upon a search that was conducted internally with the aid of a search committee².

The University Senates Conference concurs with this recommendation.

²Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois, and professor, Department of Chemical Engineering, College of Engineering, University of Illinois at Chicago, chair; James D. Anderson, Professor and Gutgsell Professor, Department of Education Policy, Organization and Leadership, and interim dean, College of Education, University of Illinois at Urbana-Champaign; Elabbas Benmamoun, professor, Department of Linguistics, College of Liberal Arts and Sciences, and vice provost for faculty affairs and academic policy, University of Illinois at Urbana-Champaign; James Ermatinger, professor, Department of History, College of Liberal Arts and Sciences, and interim vice chancellor for academic affairs and provost, University of Illinois at Springfield; Marilyn M. M. Marshall, assistant vice president for academic affairs and interim vice president for academic affairs, University Administration; Jorge Villegas, associate professor, Department of Business Administration, College of Business and Management, University of Illinois at Springfield; Jami M. Painter, assistant vice president for human resources and interim associate vice president for human resources, University Administration; and Tremayne T. Price, visiting special projects liaison to the president, University Administration.
I seek your approval.

(A biographical sketch is on file with the secretary.)

On motion of Mr. Estrada, seconded by Ms. Smart, this appointment was approved.

Appoint Interim Dean, College of Liberal Arts and Sciences, Urbana

(4) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends the appointment of Martin Camargo, currently professor, Department of English; professor, Department of the Classics; professor, Program in Medieval Studies; and associate dean, College of Liberal Arts and Sciences, University of Illinois at Urbana-Champaign, as interim dean, College of Liberal Arts and Sciences, non-tenured, on a twelve-month service basis, with an annual administrative increment of $50,000 effective November 11, 2016. Dr. Camargo served as interim dean-designate under the same conditions and salary arrangement from November 1, 2016, through November 10, 2016.

He will continue as professor of English, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of $167,874. He will continue as professor, Department of the Classics, non-tenured, on an academic year basis, on zero percent time, non-salaried; professor, Program in Medieval Studies, non-tenured, on an academic year basis, on zero percent time, non-salaried; and associate dean, College of Liberal Arts and Sciences, non-
tenured, on an academic year basis, on zero percent time, non-salaried for a total annual salary of $217,874.

Dr. Camargo succeeds Barbara J. Wilson, who accepted the position of executive vice president and vice president for academic affairs, University of Illinois, effective September 26, 2016.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

This nomination is made in consultation with department leaders, members of the executive committee, faculty, and staff in the college.

The executive vice president and vice president for academic affairs concurs with this recommendation.

The president of the University recommends approval.

On motion of Mr. Estrada, seconded by Ms. Smart, this appointment was approved.

Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff

(5) According to State statute, no student trustee may vote on those items marked with an asterisk.
In accordance with Article IX, Section 3 of the University of Illinois Statutes, the following new appointments to the faculty at the rank of assistant professor and above, and certain administrative positions, are now presented for action by the Board of Trustees.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.
<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed UI Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
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<tbody>
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<td>Christiansen, Laura Elizabeth</td>
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| Ochoa, Idola              | Assistant Professor   | Electrical and Computer Engineering | Initial/Partial Term | 1.00 | Academic Year       | 01/01/2017 | $102,500.00/yr |
| Ochoa, Idola              | Assistant Professor   | Coordinated Science Laboratory      | Non-Tenured    | 0.00  | Academic Year       | 01/01/2017 | $0.00/yr    |
| Ochoa, Idola              | Assistant Professor   | Electrical and Computer Engineering | Probationary, Yr 1 | 1.00 | Academic Year       | 06/18/2017 | $102,500.00/yr |
| Total Annual Salary                                         |                       |                                     |               |        |                     |                     | $105,000.00/yr |

| Stolyar, Aleksandr        | Professor             | Industrial and Enterprise Systems Engineering | Indefinite Tenure | 1.00 | Academic Year       | 01/16/2017 | $160,000.00/yr |
| Stolyar, Aleksandr        | Founder Professor in Industrial and Enterprise Systems Engineering | Industrial and Enterprise Systems Engineering | Non-Tenured    | 0.00  | Academic Year       | 01/16/2017 | $7,500.00/yr |
| Total Annual Salary                                         |                       |                                     |               |        |                     |                     | $167,500.00/yr |

| Sun, Ruoju               | Assistant Professor   | Industrial and Enterprise Systems Engineering | Initial/Partial Term | 1.00 | Academic Year       | 01/18/2017 | $94,000.00/yr |
| Sun, Ruoju               | Assistant Professor   | Industrial and Enterprise Systems Engineering | Probationary, Yr 1 | 1.00 | Academic Year       | 06/18/2017 | $94,000.00/yr |

*Salary reflected is for specific range of service dates*
<table>
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<tr>
<th>Name</th>
<th>Proposed UI Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
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*Salary reflected is for specific range of service dates
URBANA-CHAMPAIGN

Emeriti

Ilesanmi Adesida, Donald Biggar Willett Professor Emeritus of Electrical and Computer Engineering, August 1, 2016 (This is in addition to dean emeritus, College of Engineering, previously approved by the Board November 12, 2015.)

George K. Francis, professor emeritus of mathematics, June 1, 2016

Timothy A. Garrow, professor emeritus of food science and human nutrition, October 1, 2016

Patricia A. Gill, associate professor emerita of communication, and associate professor emerita of gender and women’s studies, July 1, 2016

Robert J. Hauser, professor emeritus of agricultural and consumer economics, and dean emeritus, College of Agricultural, Consumer and Environmental Sciences, January 1, 2017

Frederick E. Hoxie, professor emeritus of history, August 16, 2016

Bruce Carlan Levine, professor emeritus of history, August 16, 2016

Bryan A. White, professor emeritus of animal sciences, January 1, 2017

Out-of-Cycle Sabbatical

Michael Moore, professor, College of Law, sabbatical leave of absence, second semester 2016-17 and first semester 2017-18 at two-thirds pay. Professor Moore will conduct research and write five major articles, all commissioned for publication, on the Hohfeldian logic of rights; addiction; criminal law’s concept of a person; categorical moral obligations; reductionism (of mind and brain) and responsibility; and will further prepare and test a new philosophically-oriented criminal law casebook.
<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed UI Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
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*Salary reflected is for specific range of service dates
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<th>Name</th>
<th>Proposed U. Job Title</th>
<th>Appointing Unit</th>
<th>Tenure Status</th>
<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
<th>Total Annual Salary</th>
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*Salary reflected is for specific range of service dates*
Emeriti

Wai-Yee Keung, professor emeritus of physics, August 1, 2016

Ross J. Solaro, professor emeritus of physiology and biophysics, July 1, 2015 (This is in addition to Distinguished University Professor Emeritus previously approved by the Board on May 19, 2016.)
<table>
<thead>
<tr>
<th>Name</th>
<th>Proposed UIC Job Title</th>
<th>Appointing Unit</th>
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<th>Job FTE</th>
<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
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<th>Service Description</th>
<th>Service Begin Date</th>
<th>Salary</th>
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**Office of the Vice Chancellor for Advancement**

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<th>Appointing Unit</th>
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**Salary reflects is for specific range of service dates**

**Salary for one month of summer service during each summer of appointment as Head/Chair/Dean**
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**Salary reflected is for specific range of service dates.**

**Salary for one month of summer service during each summer of appointment as Head/Chair/Director.**
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*Salary reflected is for specific range of service dates
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*Salary reflected is for specified range of service dates

Addendum Faculty New Hires November 2016 Urbana
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*Salary reflected is for specific range of service dates
Addendum

Dean, College of Agricultural, Consumer and Environmental Sciences, Urbana
(approved September 8, 2016)

(6) The interim chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends the appointment of Kimberlee Kae-K. Kidwell, presently acting dean, College of Agricultural, Human, and Natural Resource Sciences, Washington State University, Pullman, as dean of the College of Agricultural, Consumer and Environmental Sciences, non-tenured, on a twelve-month service basis, on 100 percent time, for a total annual salary of $305,278. Dr. Kidwell’s salary will be comprised of a base salary of $235,278 (equivalent to an annual nine-month base salary of $192,500 plus two-ninths annualization of $42,778), and an administrative increment of $70,000, beginning November 1, 2016. In conjunction with the position of dean, Dr. Kidwell will be the inaugural appointee as Robert A. Easter Chair, College of Agricultural, Consumer and Environmental Sciences, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, beginning November 1, 2016. In addition, she will be appointed to the rank of professor of crop sciences, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried, beginning November 1, 2016.

Dr. Kidwell will succeed Robert J. Hauser, who has served in the role of dean since August 2009 and will continue to serve in the role of dean until October 31, 2016. Professor Hauser will return to full-time faculty service.
The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Dr. Kidwell will succeed Robert J. Hauser, who has served in the role of Dean since August 2009 and will continue to serve in the role of Dean until October 31, 2016. Professor Hauser will return to full-time faculty service.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

This recommendation was forwarded from the interim vice chancellor for academic affairs and provost, based on the advice of a search committee.3

3 Jeffrey R. Brown, professor of finance and Josef and Margot Lakonishok Professor and Dean, College of Business, chair; German A. Bollero, professor of biometry and head, Department of Crop Sciences, College of Agricultural, Consumer and Environmental Sciences; Isaac Cann, professor of animal sciences and deputy director, Energy Biosciences Institute, Carl R. Woese Institute for Genomic Biology; Molly Cline, agriculture advocate and community volunteer, St. Louis, Missouri, experienced agriculture business executive, and University of Illinois alumna; Len Corzine, president, LPC Farms, Assumption, Illinois, and University of Illinois alumnus; Barbara Fiese, Pampered Chef Endowed Chair and Professor of Human Development and Family Studies, and director, Family Resiliency Center, Department of Human Development and Family Studies, College of Agricultural, Consumer and Environmental Sciences; Antonio S. Franklin, associate director for extension field operations, Cooperative Extension Service, College of Agricultural, Consumer and Environmental Sciences; Scott H. Irwin, Laurence J. Norton Chair of Agricultural Marketing and Professor of Agricultural and Consumer Economics, College of Agricultural, Consumer and Environmental Sciences; Angela D. Kent, associate professor of natural resources and environmental sciences, College of Agricultural, Consumer and Environmental Sciences; Abby Martin, undergraduate student, College of Agricultural, Consumer and
The vice president for academic affairs concurs.

The president of the University recommends approval.

(A biosketch follows.)

KIMBERLEE K. KIDWELL

Education
University of Illinois at Urbana-Champaign, B.S., Genetics and Development, 1985; B.S., Agriculture Science, 1986
University of Wisconsin-Madison, M.S., 1989; Ph.D., 1992

Professional and Other Experience
Washington State University, 1994-2000, assistant professor, crop and soil sciences; 2000-2005, associate professor, crop and soil sciences; 2005-date, professor, crop and soil sciences; 2007-date, associate dean, academic programs, College of Agricultural, Human, and Natural Resource Science; 2012-date, executive associate dean, College of Agricultural, Human, and Natural Resource Science; 2014-date, founding director, Center for Transformational Learning and Leadership; 2015-16, Acting Dean, College of Agricultural, Human, and Natural Resource Sciences

Appoint Dean, College of Business, Urbana
(approved July 23, 2015)

(1) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends the appointment of Jeffrey R. Brown, Environmental Sciences; Sharon M. Nickols, professor and head, Department of Food Science and Human Nutrition, College of Agricultural, Consumer and Environmental Sciences; Gene E. Robinson, Swanlund Chair, Center for Advanced Study Professor and Professor of Entomology, School of Integrative Biology, College of Liberal Arts and Sciences, and director, Carl R. Woese Institute for Genomic Biology; Vijay Singh, professor of agricultural and biological engineering, College of Agricultural, Consumer and Environmental Sciences; and Molly B. Tracy, associate vice chancellor for advancement.
presently professor and William G. Karnes Professor of Mergers and Acquisitions, Department of Finance, College of Business; professor, Department of Economics, College of Liberal Arts and Sciences; and director, Center for Business and Public Policy, College of Business, University of Illinois at Urbana-Champaign, as dean, College of Business, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of $380,000 (equivalent to an annual nine-month base salary of $310,910 plus two-ninths annualization of $69,090), and an administrative increment of $60,000, for a salary of $440,000, beginning August 16, 2015. Dr. Brown will also be appointed as Josef and Margot Lakonishok Professor and dean, College of Business, non-tenured, on a twelve-month service basis, with an annual increment of $20,000, for a total annual salary of $460,000, beginning August 16, 2015.

In addition, Dr. Brown will continue to hold the rank of professor of finance, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2015; and William G. Karnes Professor of Mergers and Acquisitions, College of Business, non-tenured, on an academic year basis, with an annual increment of $20,000, for a total annual salary of $460,000, effective August 16, 2015.

Dr. Brown will succeed Lawrence M. DeBrock, who has served as dean since May 2009 and who will return to full-time faculty service.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules...
Concerning University Organization and Procedure, and Board of Trustee policies and directives.

This recommendation was forwarded from the vice chancellor for academic affairs and provost, based on the advice of a search committee.\textsuperscript{4}

The vice president for academic affairs concurs.

The president of the University recommends approval.

(A biosketch is on file with the secretary.)

On motion of Mr. Estrada, seconded by Ms. Smart, these appointments were approved.

\textsuperscript{4} B. Joseph White, professor of business administration, and James F. Towey Professor of Business and Leadership, College of Business, chair; Andreas C. Cangellaris, professor and M.E. Van Valkenburg Professor of Electrical and Computer Engineering, and dean, College of Engineering; James Gregory Dahl, associate dean for undergraduate student affairs, College of Business; Brooke W. Elliott, associate professor, F. V. Roedgers faculty fellow, and Ken Perry Faculty Fellow, Department of Accountancy, College of Business; Abigail Rebecca Hartmann, graduate student, College of Business; Charles M. Kahn, professor and Fred S. Bailey Memorial Chair, Department of Finance, College of Business; Yue Li, associate professor and PricewaterhouseCoopers Faculty Fellow, Department of Accountancy, College of Business; Abigail S. Ling, undergraduate student, College of Business; Michael D. Lyman, alumnus, College of Business; Paul J. Magelli, senior director, Academy for Entrepreneurial Leadership, College of Business; Norma Ines Scagnoli, director of e-learning, Office for Information Management, College of Business; Julie Scott, alumna, College of Business; Michael Tokarz, alumnus, College of Business; Molly M. Tracy, associate vice chancellor for institutional advancement, Office of the Vice Chancellor for Institutional Advancement; Madhubalan Viswanathan, professor of business administration and Diane and Steven N. Miller Professor, College of Business; Scott J. Weisbenner, professor of finance and James F. Towey Faculty Fellow, College of Business; Tiffany Barnett White, associate professor of business administration, and Bruce and Anne Strohm Faculty Fellow, College of Business.
Award Honorary Degrees, Chicago

(6) The University of Illinois at Chicago Senate has nominated the following persons for conferral of honorary degrees at the Commencement exercises in May 2017. The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends approval of these nominations.

Kevin M. Lynch, vice president of technology, Apple, Inc.—the honorary degree of Doctor of Engineering

Kevin M. Lynch is one of the world’s preeminent software developers and technology innovators. His work has included leadership roles on some of the most influential software development efforts over the last 25 years at companies including Apple, Adobe Systems, Macromedia, General Magic, and Frame Technology.

As the vice president of technology at Apple, Mr. Lynch has focused on the innovative software of the Apple Watch and the company’s health software effort of HealthKit and ResearchKit on the iPhone. Before he joined Apple in 2013, he was chief technology officer at Adobe, where he focused the company on mobile, social, and cloud technology. He also led Adobe’s transformation from a shrink wrapped software company to the introduction of Creative Cloud. In 1996, he joined Macromedia and led its move to web publishing, including the creation of Dreamweaver, the best known software for authorizing HTML. Mr. Lynch helped enhance multimedia on the web via Flash, reaching more than 1 billion people and enabling early web with video, audio, rich interactivity, vector graphics, and custom fonts. In 2005, Mr. Lynch was involved with Macromedia’s $3.4 billion acquisition by its biggest rival, Adobe.

Starting at an early age, Mr. Lynch taught himself software development with free access to a DEC PDP-11 and help of his math teachers at Lincoln-Way High School. The summer after his high school graduation, he worked with friends to create an early bitmap graphic adventure game for Macintosh called Legacy, which was successfully marketed. In the fall of 1984, Mr. Lynch enrolled in the UIC College of Engineering as a computer
science major, where he was also a member of the Honors College. During his freshman year, he began working with artists and engineers in UIC’s famed Electronic Visualization Laboratory (EVL). At the EVL, Mr. Lynch helped create one of the first Mac software startups, the first 2D+3D drawing application for the Mac, and innovative desktop publishing software, whose elements are now mainstream in desktop software today.

Carlos Tortolero, founder and president of the National Museum of Mexican Art—
the honorary degree of Doctor of Humane Letters

Carlos Tortolero is the founder and president of the National Museum of Mexican Art, which is the only Latino museum accredited by the American Alliance of Museums. Mr. Tortolero has maintained a strong advocacy role and relationship with UIC since receiving his Bachelor of Arts in Secondary Education and History and while serving as a member of the University of Illinois Board of Trustees from 2009 through 2011.

Mr. Tortolero’s commitment to education began in 1975, when he worked as a teacher, counselor, and administrator in Chicago Public Schools. He is the coauthor of Mexican Chicago and has written articles for national and international publications. He has also taught as a guest lecturer at UIC, School of the Art Institute of Chicago, and Northwestern University, and guest faculty member at the Smithsonian Institute’s Museum Awards Leadership program.

He has a distinguished record of service to Chicago, serving on prominent boards, and receiving numerous awards. His board memberships include: former president, Museums in the Parks; member, Chicago Department of Cultural Affairs Advisory Board; panelist, National Endowment for the Arts; and panelist, United Way of Chicago. He is the recipient of the following awards and honors: Chicago Metro History Fair Teacher of the Year; Bright New City Award by Mayor Harold Washington; Mexican American Legal Defense and Education Fund Special Cultural Award; Chicago Magazine Chicagoan of the Year; Chicago Tribune Arts Person of the Year; University of Illinois at Chicago Alumni of the Year; Alumni Achievement Award, University of Illinois; Who’s Who in Chicago, Crain’s Chicago Business; One of the 100 Most Important Mexicans in the U.S., Poder; Illinois Humanities Council Public Humanities Award; and One of Chicago’s 40 Who’ve Made a Difference, Business and Professional People for the Public Interest.
Sheryl Underwood, founder and CEO of Pack Rat Productions, Entertainer and Philanthropist—the honorary degree of Doctor of Humane Letters

Sheryl Underwood is a 1987 graduate of the UIC Department of Communication and Theater and served as the student commencement speaker that year. Ms. Underwood is a celebrated entertainer, entrepreneur, philanthropist, and current host of *The Talk*, CBS’s Daytime Emmy-award nominated talk show. She has also been a prominent voice in public affairs and culture.

Ms. Underwood is the recipient of prestigious BET awards recognizing her talent in comedy. She has appeared in a variety of comedy shows, including Def Jam, Soul Train, and Make Me Laugh. She has also starred in top-rated blockbusters, including *Bulworth, I Got the Hook Up*, and *Beauty Shop*. Ms. Underwood has also hosted, produced, and contributed to a variety of prominent TV and radio shows, including *The Tom Joyner Morning Show, The Steve Harvey Morning Show*, and in 2011 joined the popular and highly rated *The Talk* on CBS.

Sheryl Underwood served in the military following her graduation. She is a lifetime member of the Zeta Phi Beta sorority. She has served as president of the Omicron Rho Zeta Chapter, as the national chair of honorary members, as the national executive board chair, and as international grand basileus. She is a member of the National Council of Negro Women and the NAACP. She also founded the African-American Female Comedian Association. She is the owner and chief executive officer of Pack Rat Productions, and the founder and CEO of the philanthropically oriented Pack Rat Foundation for Education, which raises money to support Historically Black Colleges and Universities and their students. She has also worked with the March of Dimes, the American Cancer Society, the American Heart Society, and was the principal force behind the Z-Hope Health Center for high school students in Ghana.

Ms. Underwood has sustained a strong sense of commitment to the UIC community, ever since her college days. On September 9, 2015, she returned to UIC to speak with individual students and in wider community settings.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The*
General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with these recommendations.

The president of the University recommends approval.

On motion of Mr. Estrada, seconded by Ms. Smart, these degrees were authorized as recommended. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

Eliminate the Master of Arts in Mathematics, College of Liberal Arts and Sciences and the Graduate College, Chicago

(7) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the advice of the Chicago Senate, the College of Liberal Arts and Sciences, and the Graduate College, recommends the elimination of the Master of Arts in Mathematics.

The Department of Mathematics, Statistics, and Computer Science currently offers both a Master of Arts (MA) and Master of Science (MS) in Mathematics. The requirements for both degrees are identical, and students must complete 32-semester hours of coursework; a concentration in pure mathematics, applied mathematics, mathematical computer science, or probability and statistics; and either a comprehensive examination or thesis. The elimination of the MA will have no impact on students as
none are currently enrolled, and only one student has completed the degree since 2010. The MS in Mathematics will be retained.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Estrada, seconded by Ms. Smart, this recommendation was approved.

Establish a Doctor of Medicine Degree and Curriculum, Carle Illinois College of Medicine, Urbana

(8) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends approval of a proposal from the Carle Illinois College of Medicine to establish a Doctor of Medicine degree and curriculum. This recommendation comes with the advice and approval of the Senate of the University of Illinois at Urbana-Champaign.
The Doctor of Medicine degree is the initial and foundational degree to be offered by the new Carle Illinois College of Medicine (CICOM). The Senate approved creating the CICOM on February 9, 2015, and the Board of Trustees subsequently approved and created the CICOM on March 12, 2015. The proposed MD degree is a four-year program that integrates engineering concepts with the traditional pillars of medicine, namely the basic health sciences and clinical training. The case-driven, active learning curriculum includes professional training elements and fundamental knowledge instruction through small team-based and problem-based learning. The core coursework, required clinical rotations, and electives allow the student to pursue individual areas of clinical and engineering interest. Performance in all courses and rotations will be assessed on a pass/fail basis, as is common practice in many peer schools of medicine.

The program will produce graduates who are physician leaders and innovators, trained and equipped to incorporate analytical and quantitative techniques, modeling and computation, innovation, and human systems approaches to advancing and delivering high-quality healthcare. The CICOM MD program is designed to meet the Liaison Committee for Medical Education (LCME) accreditation requirements and prepare graduates to succeed on all parts of the required United States Medical Licensing Examinations.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The
General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Estrada, seconded by Ms. Smart, this recommendation was approved.

Establish the Interdisciplinary Health Sciences Institute,
Office of the Vice Chancellor for Research, Urbana

(9) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the Office of the Vice Chancellor for Research to establish the Interdisciplinary Health Sciences Institute.

The mission of the Interdisciplinary Health Sciences Institute (IHSI) is to harness and enhance University-wide expertise and infrastructure towards establishing the University of Illinois at Urbana-Champaign as a leading provider of innovative health research solutions, and as an internationally recognized and funded leader in health sciences research and technology. The IHSI provides the critical hub for empowering and catalyzing the integration of health science and technology-related research
University-wide. IHSI will be a virtual institute that coordinates existing resources internally and at clinical partner sites, to synergistically strengthen the overall research grant portfolio and enhance funding potential. The near-term strategic objectives of IHSI are to facilitate: 1) coordination of expertise around specific health-related topics; 2) development and management of partnerships with strategic external clinical sites, corporations, and health-focused organizations; and 3) support of services to facilitate the pursuit of clinical and translational research.

Currently, the research areas for which IHSI will bring together health sciences and technology across units are: 1) cancer, 2) clinical and translational neuroscience, 3) precision medicine, 4) heart and vascular health, 5) metabolic and digestive health, and 6) health equity. ISHI administratively supports these research program areas and themes, catalyzing research internally and with clinical partners. The IHSI fosters economic development through coordination of this thematic research that shows clear potential for practical outcomes.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.
The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Estrada, seconded by Ms. Smart, this recommendation was approved.

Reappoint Member to the Advisory Board, Division of Specialized Care for Children (DSCC) in Springfield, Chicago

(10) The Division of Specialized Care for Children (DSCC) is the Illinois Title V agency that provides care coordination for families and children with special health care needs and financial assistance for those who meet financial and medical eligibility requirements.

In 1957, the Illinois General Assembly created an advisory board for the DSCC to advise the administrators of the University of Illinois regarding DSCC. The Board of Trustees is charged with appointing members to this advisory board.

The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends the following reappointment to the DSCC Advisory Board for the term January 1, 2017, through December 31, 2019:

Stephen E. Bash, MD, pediatric cardiologist; active staff, OSF St. Francis Medical Center, Peoria; courtesy staff, Methodist Medical Center, Peoria; courtesy staff, Proctor Hospital, Peoria; board of directors, Heartland Community Health Center, Peoria; community advisory board, ex officio, Children’s Hospital of Illinois Medical Group, Peoria; professor of pediatrics, section of cardiology, Department of Pediatrics, University of Illinois, College of Medicine at Peoria
The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The President of the University concurs.

On motion of Mr. Estrada, seconded by Ms. Smart, this appointment was approved.

Approve University of Illinois Community Assessment of Needs Implementation Plan, University of Illinois Hospital and Health Sciences System, Chicago

(11) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the advice of the vice chancellor for health affairs, recommends the adoption of the phased implementation plan identified in the University of Illinois Community Assessment of Needs (UI-CAN) 2016: Toward Health Equity Report to meet the Community Health Needs Assessment (CHNA) requirements described below.

In March 2010, the Affordable Care Act outlined new federal requirements that all tax-exempt, charitable hospitals must complete a CHNA every three years. The CHNA must define and assess a hospital’s primary service area, as well as identify the high-priority health needs that exist in those communities. Additionally, the hospital is required to develop an implementation plan outlining strategies for addressing the
identified health needs. As the authorized body of the University of Illinois Hospital, the Board of Trustees must adopt the implementation plan no later than November 15, 2016.

The *University of Illinois Community Assessment of Needs (UI-CAN) 2016: Toward Health Equity Report* was finalized in June 2016 and identified three broad high priority health-related needs:

1. Addressing the social determinants of health;
2. Improving access to care; and,
3. Reducing the risk of chronic disease or the impact of chronic disease on health.

As an urban research university and an academic health center, the University of Illinois at Chicago is working with faculty, students, staff, and external stakeholders to develop a four-stage implementation plan that leverages the strength of UIC and its partners to meet the health-related needs identified in the 2016 UI-CAN, these include:

1. Assess the current state of initiatives at UIC that address the identified health-related needs in the 2016 UI-CAN;
2. Develop new strategies to address gaps in services to meet the health-related needs in the 2016 UI-CAN;
3. Implement newly developed strategies to address health-related needs; and,
4. Evaluate the implemented strategies and conduct a community impact assessment.
The 2016 UI-CAN report and implementation plan has been shared with various UIC groups and stakeholders, including the UIC Health Sciences Council on September 9, 2016, and the UIC Senate Executive Committee on September 22, 2016.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, the General Rules Concerning University Organization and Procedure, and the Board of Trustees policies and directives.

The president of the University concurs.

On motion of Mr. Estrada, seconded by Ms. Smart, this recommendation was approved.

Designate the G. Stephen and Kathleen Irwin Learning Center Auditorium, College of Medicine, Chicago

The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends the naming of the Learning Center Auditorium in the College of Medicine West Tower, 1863 West Polk Street, in recognition of Dr. G. Stephen and Kathleen Irwin’s gift towards the renovation of the space, their multimillion dollar commitments to the University, and their significant advocacy and volunteerism for the College of Medicine.

The College of Medicine Learning Center Auditorium opened in August 2014 as a 220-seat auditorium with connectivity technology that promotes interaction, communication, and collaboration resulting in the formation of dynamic new cohorts of
learners, regardless of geography. Its innovative technology removes the physical barriers between students, clinicians, and scientists in the pursuit of advanced understanding of medical knowledge and clinical applications.

In 1977, Dr. G. Stephen Irwin graduated from the University of Illinois College of Medicine at Chicago, obtaining his degree in clinical medicine. Dr. Irwin practiced orthopedic surgery at McLean County Orthopedics, Ltd., in Bloomington, Illinois. He is a member of numerous medical societies including the American Academy of Orthopedic Surgeons, the Illinois Orthopedic Society, and the Mid-America Orthopedic Society. Dr. Irwin is a founder and former practitioner at the Center of Outpatient Medicine in Bloomington.

Mrs. Kathleen Irwin studied anthropology at the University of Illinois at Chicago and received a degree in nursing from Ravenswood Hospital School of Nursing in Chicago. She is a former registered nurse and practice manager at McLean County Orthopedics in Bloomington, Illinois.

Dr. and Mrs. Irwin have contributed gifts to the Department of Orthopedics to complete the Dr. Riad Barmada Professorship, established charitable trusts through their estate to fund endowed scholarships, and made a major gift to support the renovation of the Learning Center. Dr. Irwin is a member of the board of directors of the University of Illinois Foundation and the Irwins are both Foundation members. Dr. Irwin has served on the UIC Medical Advancement Council, the University of Illinois College of Medicine Thought Leaders, and the UIC Chancellor's Campaign Committee. Dr. and
Mrs. Irwin are also recognized as University of Illinois College of Medicine Root Society members.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Mr. Estrada, seconded by Ms. Smart, this recommendation was approved.

Mr. McMillan reiterated his support for item no. 1, “Resolution Endorsing University of Illinois Investment, Performance and Accountability Commitment.”

By consensus, the Board agreed that one roll call vote would be taken and considered the vote on agenda item nos. 13 through 20 inclusive as listed below. The recommendations were individually discussed but acted upon at one time.

Approve Requests for Operating and Capital Appropriations, Fiscal Year 2018

(13) Requests for operating funds and for new capital appropriations for the University of Illinois for the fiscal year commencing July 1, 2017, are presented for action by the Board of Trustees. Following Board action, these requests will be
submitted to the Illinois Board of Higher Education and state agencies for review. The accompanying document, *Fiscal Year 2018 Budget Request for Operating and Capital Funds* (copy filed with the secretary of the Board for record), provides detailed descriptions of each program and project included in the request.

The continued budgetary uncertainty in Illinois State Government has impacted the University of Illinois. The University recognizes the State’s financial condition, and consequently is requesting the State Fiscal Year 2018 funding levels be restored to the starting Fiscal Year 2015 level of $662.1 million. The University of Illinois will continue to allocate funding toward its core missions, with emphasis on supporting in-state students as well as enhancing the overall competitiveness of the institution.

The Fiscal Year 2018 capital budget request identifies the University’s strategic capital priorities. These strategic capital priorities have been chosen based on their contributions to the University’s goals outlined in the Strategic Framework planning document. Together, these priorities represent a $414.4 million investment. Remodeling and renovation projects comprise a large part of the total funds requested, reflecting the importance the University places on maintenance and upkeep of existing facilities. Although it does not present a comprehensive list of capital needs, the Fiscal Year 2018 capital budget request recognizes the financial constraints facing the State of Illinois, and highlights only the University’s highest strategic capital priorities.
Due to the unique characteristic of health care funding for Medicaid Patient Activity at the University of Illinois Hospital and Health Sciences System (UI Health), $25.0 million for UI Health is being pursued independently in this request.

The operating and capital requests reflect the University’s highest priority budget needs, focusing on the University’s mission of education, research, public service, and economic development. The priorities in both the operating and capital requests are consistent with those in the preliminary requests presented to the Audit, Budget, Finance, and Facilities Committee in October 2016.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The executive vice president and vice president for academic affairs and the vice president/chief financial officer recommend approval.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Ms. Smart, the requests for operating and capital appropriations for Fiscal Year 2018 were approved by the following vote:
Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner.

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)
Approve Fiscal Year 2017 Services and Management Agreement for the University of Illinois Foundation

(14) The vice president/chief financial officer and comptroller recommends the renewal of the services and management agreement with the University of Illinois Foundation (Foundation) for Fiscal Year 2017. Since 1982, the Board of Trustees has designated the Foundation as a University-Related Organization and authorized basic service agreements for certain services. The award of this agreement is in accordance with the procedures of the Illinois Procurement Code, and the University Guidelines of the Legislative Audit Commission.

The agreement requires the Foundation to provide fundraising services and other assistance to attract private gift funds to support University programs. The Foundation agrees to accept and administer such gifts according to terms specified by the donor, to inform the University of all gifts received for the benefit of the University, and to apply the same in accord with the terms of the gift or, as in the case of all undesignated gifts, as the University may determine. The Foundation also will provide management and supervisory services for the maintenance of donor records and alumni tracking on the Tracking and Engagement Database (TED) as part of the Foundation’s Advance Illinois (AI) project. The Foundation assesses a management fee to the Foundation endowment pool as a means to support private gift fundraising, administrative, and stewardship operations.
Contingent upon the University funding provided within the Fiscal Year 2017 State budget, the University will provide direct support for the Foundation at an estimated total amount of $7,392,700 for Fiscal Year 2017. The support will be provided through payments to the Foundation during the course of the year based upon actual costs incurred and through funds allocated to the University Office of Development for the maintenance of donor records and other fund-raising support functions. This funding includes $1,943,000 for the Foundation’s Road Map investment in support of increased development and fundraising plans. Certain routine business and financial services will be provided to the Foundation as needed. Also provided is the employer cost of benefits for University employees working in the Office of Development.

The University will provide reimbursement during Fiscal Year 2017 to partially support the costs of the Foundation’s services related to the Advance Illinois project. In the two previous fiscal years the University allocated a total of $8,500,000 for reimbursement to the Foundation for the project ($4,500,000 in Fiscal Year 2014 and $4,000,000 in Fiscal Year 2015). The Foundation and the University have acknowledged that at the end of Fiscal Year 2016 there existed a residual balance of $1,146,687 from the previous years’ allocation which may be carried forward and paid to the Foundation in Fiscal Year 2017 as reimbursement to partially support the Foundation’s services related to the Advance Illinois project.
Institutional funds, generated from a management fee assessed to University gift accounts, and State appropriated funds are available to support this agreement for Fiscal Year 2017. The amount shown as the annual payment from the University for the Foundation is an estimate; the exact amount may vary depending on appropriations in the State budget and other financial and budgetary factors. The exact amount will be reported to the Board at its next meeting after June 30 of any given calendar year.

The Foundation shall provide regular budgetary, financial, and audit reports to the University and advise the University of key personnel transactions. The Foundation shall provide regular updates on the AI project and the Road Map investment and report to the Board benchmark metrics within its peer group. The University shall be notified of any changes in administrative and investment management fees and changes in endowment spending formulas.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Ms. Smart, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms.
Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner.

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

Increase Project Budget and Employ Construction Manager, Modular Design Building, College of Engineering, Chicago

In May 2016, the campus approved proceeding with a Qualifications Based Selection process to secure the services of a Professional Services Consultant for the conceptualization phase of the proposed project, including planning, programming, partial schematic design, utility analysis, and sustainable building systems review. The conceptualization phase is currently underway and helped established the program and budget for this new building. The selection of the architect/engineer for this project was in accordance with the requirements and provisions of the Public Act 86-673 (Architectural, Engineering and Land Surveying Qualifications-Based Selection Act).

The College of Engineering Modular Design Building will be located at the southeast corner of Morgan and Taylor streets and will be situated directly west of the Science and Engineering South Building located at 845 West Taylor Street. This new building is for the College of Engineering which is experiencing significant growth in its undergraduate and graduate programs that cannot be adequately accommodated in existing facilities. New space is envisioned to be constructed for the Chemical Engineering, Civil and Materials Engineering, and Mechanical and Industrial
Engineering departments. Additionally, student workshop and “maker” spaces will be constructed to support instruction across all departments within the College.

The building is expected to be approximately 70,000 gross square feet in size and is intended to support a high-bay structural testing laboratory, wet labs, dry labs, student workshops, offices, and classroom space. The building will feature design elements such as modular laboratory bays to maximize flexibility to support future programs. It is also anticipated to feature modular construction components such as pre-fabricated architectural panels to help reduce costs and speed construction. The project will be designed to LEED Silver at a minimum with LEED Gold as an aspirational goal.

Accordingly, the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the College of Engineering Modular Design Building project budget be increased to a full budget of $34,000,000.

Additionally, in order for the project to proceed, it is necessary to employ a construction manager for construction management services, including scope, schedule, and budget management. The selection of the construction manager for this project was in accordance with the requirements and provisions of the Illinois Procurement Code.5

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5 A selection committee consisting of William Bradford (Office for Capital Programs); Chris Rogan (University Office of Capital Programs and Real Estate Services); Eric Luchetta-Stendel (Office for Capital Programs); Gregory Quinn (Office for Capital Programs); and Dale Morrison (University Office of Procurement Diversity) interviewed the following firms: Berglund Construction Company, Chicago, IL; Gilbane Building Company, Chicago, IL; and STV Construction Inc., Chicago, IL. The
Accordingly, the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers recommends that Berglund Construction Company of Chicago, Illinois, be employed as the construction manager for a fixed fee of $1,354,658, plus authorized reimbursable expenses estimated at $149,915.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for this project are available from the institutional funds operating budget of the University of Illinois at Chicago.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Ms. Smart, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

Increase Project Budget and Amend Professional Services Consultant Contract for Renovation and Addition, Dining Facility, Illinois Street Residence Hall, Urbana committee recommends Berglund Construction Company, Chicago, IL, as best meeting the criteria for the project.
In January 2012, a conceptualization study received campus approval to evaluate the renovation and possible expansion of the existing dining services building at the Illinois Street Residence Hall. The location of this complex, close to the College of Engineering, serves as a tour destination for prospective students, making this facility strategically important to University Housing. The conceptualization phase was completed in May 2013, proposing a renovation and expansion of the facility that includes increasing the seating capacity in the Dining Facility to meet current needs; expanding the facility for Residential Life in the complex; and updating existing infrastructure, heating, ventilation and air conditioning, plumbing and electrical systems, building accessibility, facility visibility, and the building exterior. Based on the conceptualization phase results, the cost to complete this project, including the design and construction, will require a budget increase of $69,440,000.

Accordingly, the chancellor, University of Illinois at Urbana-Champaign and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the Board approve the increase in project budget for this project to $69,760,000, an increase of $69,440,000.

In order for the project to proceed, it is necessary to amend the Professional Services Consultant contract for the required professional services. The selection of the Professional Services Consultant for this project was in accordance with the requirements and provisions of Public Act 87-673 (Architectural, Engineering and Land Surveying
Qualifications-Based Selection Act)\(^6\).

Accordingly, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that Booth Hansen, LTD, Chicago, Illinois, continue to be employed and their contract amended for the professional services required for the schematic design, design development, construction documents, bidding, and construction administration phases of the project. The firm’s total fixed fee will be $3,193,555; for on-site observation on an hourly basis not to exceed $222,250; for warranty phase on an hourly basis not to exceed $26,980; for other supplemental services a fixed fee of $693,207; for other supplemental services on an hourly not to exceed basis of $109,000; and for authorized reimbursable expenses estimated at $224,200 for a total amended contract of $4,469,192 (an increase of $4,170,942).

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for this project are available from the institutional funds operating

\(^6\)A selection committee consisting of Sandra Yoo (Facilities and Services), Kevin Duff (University Office of Capital Programs and Real Estate Services), John Humlicek (University Housing) and Donna McClure (Facilities and Services), interviewed the following firms: Architectural Expressions, LLP, Champaign, IL; BLDD Architects, Inc., Champaign, IL; Booth Hansen, LTD, Chicago, IL; Cannon Design, Chicago, IL; Nagle Hartray Architecture, LTD, Chicago, IL. The committee recommends Booth Hansen, LTD, Chicago, IL, as best meeting the criteria for the project.
budget of the University of Illinois at Urbana-Champaign and anticipated reimbursement from the proceeds of a future sale of Auxiliary Facilities System Revenue bonds.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Ms. Smart, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

Employ Construction Manager for the Renovation and Addition, Mechanical Engineering Building, Urbana

In October 2012, a project for the conceptualization phase for the renovation and addition of the Mechanical Engineering Building project was approved. The conceptualization phase was completed in December 2015. In July 2016, the Board approved a budget increase to support the design and construction, an increase to the current project budget of $35,434,041. The proposed renovation of the existing south building is intended to provide better utilization of space to meet current programmatic needs and include significant improvements to the building envelope to reduce energy consumption. The project consists of a new addition to the east end of the existing south building along Green Street and Goodwin Avenue, at the southeast corner of the site. The addition will provide new state-of-the-art instructional facilities including a number
of large “active learning classrooms” with new audio-visual systems. It will also house
the Innovation and Design Commons and an open student collaboration space. An infill
of the existing facility’s exterior courtyard (between the main south and north buildings)
is also proposed, which is intended to expand the existing facility’s basement level,
creating a new Senior Design Studio.

In order for the project to proceed, it is necessary to employ a construction
manager for the design development, construction documents, bidding, and construction
phases of the project. The selection of the construction manager for this project was in
accordance with the requirements and provisions of the Illinois Procurement Code. ⁷

Accordingly, the chancellor, University of Illinois at Urbana-Champaign,
and vice president, University of Illinois, with the concurrence of the appropriate
administrative officers, recommends that Gilbane Building Company, Chicago, Illinois,
be employed for the construction management services required for the project for a fixed
fee of $609,855 and staff cost on an hourly basis with the total not to exceed $1,244,967
plus reimbursable expenses estimated to be $184,030.

The Board action recommended in this item complies in all material
respects with applicable State and federal laws, University of Illinois Statutes, The

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⁷ A selection committee consisting of Damon McFall (College of Engineering), Daniel
Maier (College of Engineering), Chris Rogan (University Office of Capital Programs
and Real Estate Services), Brian Bundren (Facilities and Services), and Sandra Yoo
(Facilities and Services) interviewed the following firms: Gilbane Building Company,
Chicago, IL; Turner Construction Company, Chicago, IL; and Berglund Construction,
Chicago, IL. The committee recommends Gilbane Building Company, Chicago, IL, as
best meeting the criteria for the project.
General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

Funds for the project are available from Academic Facilities Maintenance Fund Assessment Fund, institutional funds operating budget of the University of Illinois at Urbana-Champaign and gift funds.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Ms. Smart, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

Purchase Recommendations

(18) The president submitted, with his concurrence, a list of purchases and renewals recommended by the directors of purchases and the vice president/chief financial officer and comptroller.

This was presented in one category—purchases and renewals from institutional funds. The term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants
from foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amount of these purchases and renewals were:

*From Institutional Funds*

- Purchases: $1,900,000.00
- Renewals: $1,028,619.80

A complete list of the purchases and renewals with supporting information (including the quotations received) was sent to each member of the Board in advance of the meeting. A copy is being filed with the secretary of the Board for record.

On motion of Dr. Koritz, seconded by Ms. Smart, the recommended purchases were authorized by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner. (Mr. Fitzgerald asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

Authorize Settlement

The University counsel recommends that the Board approve settlement of *Garcia v. Endres, MD, et al.*, in the amount of $950,000. The plaintiff alleges that the improper performance of the delivery of now 10-year-old Emilio Garcia resulted in a right brachial plexus injury.
The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Dr. Koritz, seconded by Ms. Smart, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner. (Mr. Montgomery asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(20) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

Items from November 1999 through July 2016 that have been heretofore unreleased are recommended for release at this time.
The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matters considered in executive session for the time period indicated above be made available to the public at this time.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois Statutes, The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

Executive Session Minutes Released to Public

March 13, 2003, Board of Trustees Meeting

Employee Matters, Springfield

[previously released text]

He also stated that he is considering not filling the vacancy for a dean of students at Springfield, and consolidating the responsibilities of this position with those assigned to the incumbent, Interim Vice Chancellor for Student Affairs L. Christopher Miller.

[previously released text]

Employee Matters, Urbana
Dr. Cantor reported that she wished to appoint as director of the Post-Genomic Institute Professor Harris A. Lewin, who would assume the responsibilities of founding director of this institute. She indicated that the appointment of Professor Lewin would make it clear that the scope of the institute was broad including investigation of engineering, agriculture, and the life sciences. She said that she hoped to initiate the appointment in May 2003.

Mr. Eppley stated that Professor Lewin would be a fine representative of the Post-Genomic Institute. And, Dr. Chicoine commented that it is extremely important to have Professor Lewin in charge of the institute.

July 17, 2003, Board of Trustees Meeting

Employee Matter

Dr. Schmidt next asked Chancellor Ringeisen to present an employee matter from the Springfield campus. The chancellor commented on the recommendation in the agenda of this meeting to appoint Dr. L. Christopher Miller as vice chancellor for student affairs. He said that Dr. Miller had been the interim vice chancellor and had performed admirably, receiving support from students and staff alike. Dr. Ringeisen also noted that he was combining the positions of vice chancellor for student affairs and dean of students in this position.
January 23, 2014, Board of Trustees Meeting

University Employment or Appointment-Related Matters

For this discussion, all of the trustees were present except Governor Quinn. The following were also in attendance: President Easter; Mr. Bearrows; Mr. McKeever; and Dr. Kies. Dr. Kies discussed her duties related to Board meeting preparations. She discussed the materials that will be developed to distribute to the Board to make communications more efficient.

November 13, 2014, Board of Trustees Meeting

Setting the Price for the Sale or Lease of Property Owned by the University

President Easter asked Mr. Donovan to discuss the possible terms for the disposition of land currently owned by the University that would be transferred to the Barack Obama Foundation for the Obama Presidential Library. Mr. Donovan described the parcels of land that would potentially be involved in the “Request for Proposal.”

May 19, 2016, Board of Trustees Meeting

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act
Mr. McMillan asked Ms. Williams and Mr. Bearrows to discuss the potential release of minutes that have been previously sequestered under the Open Meetings Act. Ms. Williams discussed the items that were recommended for release. Mr. Bearrows discussed the relevant provisions of the Open Meetings Act related to this issue. The trustees discussed the recommendation and all were in agreement.

On motion of Dr. Koritz, seconded by Ms. Smart, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Schumock, Ms. Smart; No, none; Absent, Mr. Cepeda, Governor Rauner.

(The student advisory vote was: Aye, Mr. Hall, Mr. Hoffman.)

President’s Report on Actions of the Senates

(21) The president presented the following report:

Revise the Bachelor of Science in Early Childhood Education, College of Education, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Education to revise the Bachelor of Science degree for the major in Early Childhood Education. The major has been revised in keeping with Illinois State Board of Education standards. As a result of these curricular revisions, the total minimum hours required for the major is changed from 129 to 120.
Revise the Certificate of Advanced Study in Urban Education Leadership and Doctor of Education in Urban Education Leadership, College of Education and the Graduate College, Chicago

The Chicago Senate, with the recommendation of the College of Education and the Graduate College, has approved the revision of the post-master’s Certificate of Advanced Study in Urban Education Leadership and Doctor of Education in Urban Education Leadership.

The program in Urban Education Leadership is designed to prepare and develop principals who are able to lead significantly improved teaching and learning in urban, K through 12 schools. The program combines coursework with supervised practicum experiences/leadership coaching, and an emphasis on collaborative data collection and analysis at the school level. Students can pursue the Certificate in Advanced Study (CAS) or the doctorate (EdD), and may also complete additional courses required for the Illinois P through 12 Principal Endorsement.

The program proposes to increase the number of hours of leadership coaching, which is increasingly identified in the research literature as critical to the development of aspiring and novice principals, from 4 hours to 16 hours. In addition, the hours of capstone study required for the EdD will be reduced from 12 hours to 8 hours. As a result, the total number of hours required to earn the certificate and degree will increase from 64 hours to 76 hours (CAS) and 80 hours to 88 hours (EdD).

These changes will ensure that program requirements accurately reflect the amount of coaching and capstone supervision that students actually receive. However,
the increase in credit hours will not extend the length of time to certificate or degree. Students will simply enroll for additional hours of coaching during the semesters in which they are already working with coaches.

This report was received for record.


(22) The comptroller presented this report for Fiscal Year 2016. A copy has been filed with the secretary of the Board.

This report was received for record.

Change Order Report

(23) On September 23, 2010, the Board of Trustees delegated the authority to the comptroller to approve change orders to University contracts and purchase agreements. Change orders related to medical center operations that exceed 25 percent of the original Board approved contract or purchase agreement and change orders that are not related to the medical center operations that exceed 5 percent of the original Board approved contract for construction or professional services or original Board approved purchase agreements for supplies or equipment will be reported to the Board at its next scheduled meeting.
The intent of this report is to provide the Board of Trustees a review of those changes germane to the respective projects which have occurred. A copy has been filed with the secretary of the Board.

This report was received for record.

**Compliance Report**

(24) The UI Health chief compliance officer presented this report on compliance for the University of Illinois Hospital and Health Sciences System. A copy has been filed with the secretary of the Board.

This report was received for record.

**Fiscal Year 2016 Report of Endowment Transactions**

(25) One goal of the University of Illinois investment staff is to maintain the endowment pool asset allocation as set forth in the investment policy approved by the Board of Trustees. The University’s endowment pool portfolio allocation is reviewed monthly. New cash inflows and outflows are allocated to maximize policy compliance and minimize transaction costs. The transactions listed in this report were completed to maintain asset allocations within allowable ranges as defined within the investment policy. A copy has been filed with the secretary of the Board.

This report was received for record.
Dashboards—Urbana, Chicago, Hospital

(26) The chancellors at Urbana, Chicago, and Springfield submitted the dashboard reports for Urbana, Chicago, and Springfield. The vice chancellor for health affairs submitted the University of Illinois Hospital dashboard. Copies have been filed with the secretary of the Board.

These reports were received for record.

Graduate Medical Education Report

(27) This report was submitted to the Board for record. A copy has been filed with the secretary of the Board.

This report was received for record.

Minority and Female Business Enterprise (MAFBE) Report

(28) This report responds to the Board of Trustees’ request for periodic information on MAFBE expenditures. The report lists expenditures by MAFBE vendors for the period of July 1, 2015, through September 30, 2016. A copy has been filed with the secretary of the Board.

This report was received for record.

Second Quarter 2016 Investment Update
(29) The comptroller presented this report for the second quarter 2016. A copy has been filed with the secretary of the Board.

This report was received for record.

Secretary’s Report

(30) The secretary presented for record changes to academic appointments for contract year 2016-17, new hires, resignations, notices of nonreappointment, and retirees rehired. A copy has been filed with the secretary of the Board.

COMMENTS FROM THE CHAIR AND PRESIDENT

Mr. McMillan announced that the terms for three members of the Board, Mr. Estrada, Ms. Hasara, and Ms. Holmes, will be expiring, and said that Mr. Estrada has indicated he will no longer be serving as a trustee. Mr. McMillan expressed appreciation for his service, which was followed by a round of applause.

President Killeen was then joined at the podium by Dr. Wilson and the three chancellors. He referred to the aftermath of a long and taxing presidential campaign and said that universities are places to pursue dreams. He said the University’s path is firmly rooted in inclusion and diversity and that he is grateful to the three chancellors for reaffirming this commitment.

Next, President Killeen asked Mr. Edwin J. Lee, Administrative Information Technology Services, to give a demonstration of the University’s new
website. Mr. Lee showed four metrics measuring enrollment data and showed how the website can be navigated to present various types of data. He said the website addresses the needs of a wide base and is an effort to create transparency.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

There was no business presented under this aegis.

ANNOUNCEMENTS

Mr. McMillan announced that the Board is scheduled to meet for its annual meeting on January 19, 2017, in Chicago, and then on March 15, 2017, in Urbana. He said the Board is scheduled to meet on May 11, 2017, in Springfield.

Mr. McMillan reminded trustees to sign the approved resolution before leaving the meeting.

MOTION TO ADJOURN

At 12:04 p.m., Chair McMillan requested a motion to adjourn the meeting. On motion of Mr. Schumock, seconded by Ms. Smart, the meeting adjourned. There were no “nay” votes.