

APPROVED BY THE
COMMITTEE

JAN 18 2017

Dedra M. Williams
SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
NOVEMBER 9, 2016

This meeting of the University Healthcare System Committee was held in the Michèle Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott, Chicago, Illinois, on Wednesday, November 9, 2016, beginning at 1:02 p.m.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Ricardo Estrada,¹ Mr. Patrick J. Fitzgerald,² Ms. Patricia Brown Holmes, Dr. Timothy N. Koritz. Mr. Collin T. Schumock, voting student trustee, Urbana, was present. Mr. Edward L. McMillan, chair of the Board, attended the meeting as a guest. President Timothy L. Killeen was present.

Also present were Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University; Mr. Thomas P. Hardy, executive director for University relations; and Dr.

¹ Mr. Estrada arrived at 1:04 p.m.

² Mr. Fitzgerald arrived at 1:14 p.m.

Barbara J. Wilson, executive vice president and vice president for academic affairs-designate. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He welcomed Ms. Holmes and Mr. Schumock to the committee and thanked Mr. Estrada for his service to the committee, noting that this may be Mr. Estrada's last meeting as a Board member. Dr. Koritz then requested a motion to approve the minutes of the meeting held August 25, 2016. On motion of Mr. Schumock, seconded by Ms. Holmes, the minutes were approved. There were no "nay" votes.

Dr. Koritz then asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish commented on the West Side Grounds, which was the original Chicago Cubs ballpark, located next to the Cook County Hospital's psychiatric unit, and he remarked on the Cubs' 2016 World Series win. He said that the University of Illinois Hospital now occupies those grounds.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON NOVEMBER 10, 2016

Dr. Koritz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on November 10, 2016. All recommended items discussed at the meeting are on file with the clerk.

Purchase Recommendations

Dr. Koritz asked Mr. Richard D. Elmore, assistant vice president for procurement services, to report on purchase and renewal recommendations. Mr. Elmore provided information on the recommendation to purchase administrative and management services for the student health benefit program, CampusCare, and the managed care Blue Cross and Blue Shield Health Maintenance Organization at Chicago from Innovista, LLC. He outlined the services provided and said that negotiations resulted in an 18 percent reduction in cost. He told the committee that sole-source procurement procedures were followed in accordance with the Illinois Procurement Code, and that a request for proposal (RFP) will be issued to identify a longer-term contract management firm.

Establish a Doctor of Medicine Degree and Curriculum, Carle Illinois College of Medicine

Dr. Koritz asked Dr. Edward Feser, interim provost and vice chancellor for academic affairs, Urbana, to provide information on the recommendation to establish a Doctor of Medicine degree and curriculum to be offered by the new Carle Illinois College of Medicine at Urbana. Dr. Feser discussed aspects of the proposed degree program and course work and described goals of the curriculum.

Establish the Interdisciplinary Health Sciences Institute,
Office of the Vice Chancellor for Research

Next, Dr. Feser commented on the recommendation to establish the Interdisciplinary Health Sciences Institute, Office of the Vice Chancellor for Research, Urbana. He said that the establishment of this institute formalizes an initiative that was already underway, and he described areas of focus. He reported that its mission is to harness and enhance University-wide expertise and infrastructure toward establishing Urbana as a leading provider of innovative health research solutions, and as an internationally recognized and funded leader in health sciences research and technology.

Approve University of Illinois Community Assessment of Needs Implementation Plan,
University of Illinois Hospital and Health Sciences System

Dr. Koritz asked Dr. Barish to discuss the recommendation to approve the University of Illinois Community Assessment of Needs Implementation Plan for the University of Illinois Hospital and Health Sciences System. Dr. Barish stated that this assessment must be completed every three years in order to comply with Affordable Care Act requirements. He told the committee that the *University of Illinois Community Assessment of Needs (UI-CAN) 2016: Toward Health Equity Report* was finalized in June 2016, and he outlined three broad high priority health-related needs. He also gave an overview of a four-stage implementation plan to meet these needs. Dr. Koritz commented that this dovetails with previous endeavors by the University of Illinois Hospital and Health Sciences System.

Designate the G. Stephen and Kathleen Irwin Learning
Center Auditorium, College of Medicine, Chicago

Dr. Barish then provided information on the recommendation to designate the G. Stephen and Kathleen Irwin Learning Center Auditorium, College of Medicine, Chicago, in recognition of Dr. G. Stephen and Kathleen Irwin's gift toward the renovation of the space, their multimillion dollar commitments to the University, and their significant advocacy and volunteerism for the College of Medicine at Chicago. He gave background information on the Learning Center Auditorium and on the Irwins' association with the University of Illinois at Chicago.

Reappoint Member to the Advisory Board, Division of
Specialized Care for Children (DSCC) in Springfield

Dr. Koritz then asked Dr. Amiridis to comment on the recommendation to reappoint Dr. Stephen E. Bash to the advisory board for the Division of Specialized Care for Children in Springfield. Dr. Amiridis reviewed Dr. Bash's qualifications and said he has done an excellent job serving on the board in the past.

Discuss Recommendation to Disclose Certain Minutes
of Executive Sessions Pursuant to Open Meetings Act

Dr. Koritz asked Ms. Williams to discuss the recommendation to disclose certain minutes of executive sessions pursuant to the Open Meetings Act. Ms. Williams stated that this pertains to the Open Meetings Act requirement that sequestered minutes be reviewed

every six months to determine if the need for confidentiality still exists, and she said that this recommendation will be discussed in executive session later in the meeting.

COLLABORATION HIGHLIGHT

Next, Dr. Koritz introduced Dr. Terry Vanden Hoek, professor and head of emergency medicine, Chicago, and asked him to give a presentation on “Illinois Heart Rescue: A Global Model for Emergency Cardiovascular Care and Preventative Emergency Medicine” (materials on file with the clerk). Dr. Vanden Hoek stated that the goal of Illinois Heart Rescue is to improve global access to cardiovascular care with a focus on the most at-risk and underserved. He indicated this is a translation of work done in Illinois on a global scale. He listed other states that are members of the U.S. Heart Rescue and described the application process. Dr. Vanden Hoek gave an overview of the Heart Rescue Project and said that it involves partnerships with at-risk communities with the goal of increasing bystander cardiopulmonary resuscitation (CPR) rates to increase the rate of survival for cardiac arrest patients. He showed a map of the most at-risk communities in Illinois and described an Illinois hospital collaboration that shares benchmark data and best practices in cardiac arrest care. He showed a sample of best annual cardiac arrest survival rates by de-identified Illinois hospitals versus the national average. He referred to major disparities and said the University of Illinois Hospital is an outstanding performer. He indicated that this effort represents a challenge and an

opportunity to improve. Dr. Vanden Hoek then discussed the next steps in creating a national and global model for change.

Discussion followed regarding the use of defibrillators, keys to cardiac survival, and firefighter and paramedic training. Mr. Estrada inquired about the impact of disparities, and Dr. Vanden Hoek commented on the role of violent crime and the importance of creating a partnership with communities. He highlighted the role of youth and students in promoting CPR training. Additional discussion followed regarding disparities in treatment in hospitals and areas for improvement, as well as greatest risk factors for cardiac arrest.

REPORTS

Hospital and Clinics Chief Executive Officer Report

At 1:40 p.m., Dr. Koritz asked Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital, to provide a report (materials on file with the clerk). Dr. Ghosh showed a video that featured a patient describing his positive experience receiving treatment at the University of Illinois Hospital for an aggressive form of leukemia. The patient reported that he received quality care while undergoing a bone marrow transplant there, and he said he is now in remission. At the conclusion of the video, Dr. Ghosh introduced Dr. Fernando Testai from the Department of Neurology, who was selected as the 2016 Physician of the Year, and Ms. Jamie Haley, medical social consultant, Department of Care Coordination, who was chosen as the 2016 Employee of the Year.

Dr. Ghosh then discussed efforts to increase the ambulatory footprint of the University of Illinois Hospital and Health Sciences System. He presented the Fiscal Year 2017 quality and safety goals and emphasized efforts to reduce patient harm events. He gave an operating summary and said August was a good month, noting that September was a challenge. He reported on positive trends in new patient revenue, Medicaid managed care receivables, and days of cash on hand.

Next, Dr. Ghosh discussed two proposed initiatives, the first of which entails optimizing scheduling and patient access services. He gave the rationale and necessity for this project and said it will optimize scheduling, registration, and financial clearance. He then described a second initiative, the Integration Information Infrastructure (3i) project, and said that information infrastructure is key to long-term strategy. He discussed the risks and costs related to the current system and referred to benefits provided by the 3i project, stating that it will provide a technology foundation for improved clinical and operational processes. Mr. Estrada emphasized the importance of identifying the cost and sharing this information with trustees, and he said that training needed to manage these systems may be a potential area for education.

Compliance Update

Next, Dr. Koritz asked Dr. William H. Chamberlin, chief compliance officer, to give a compliance update (materials on file with the clerk). Dr. Chamberlin reported on progress related to the Health Insurance Portability and Accountability Act (HIPAA) at

various levels, and he described the outcome of investigations at the hospital and clinics, noting that there were no major incidents to report. He reviewed education and security measures related to HIPAA and provided data from 2013 and 2014. Next, Dr. Chamberlin reported on yearly audits at the College of Medicine, as well as quarterly monitoring. He referred to issues related to coding practices and clinical research bills and stated that funding for the Cancer Center is on hold. He then reported on federal and State activity. At the conclusion of the report, committee members briefly discussed compliance related issues.

Graduate Medical Education Report

Dr. Koritz then asked Dr. Dmitri T. Azar, dean, College of Medicine, Chicago, to give a graduate medical education report. Dr. Azar gave an overview of graduate medical education at Chicago and described goals and plans for the program. He stated that graduate medical education is essential to the missions of the College of Medicine and University.

UPDATE

Road Ahead for Carle Illinois College of Medicine

Dr. Koritz asked Dr. Feser to give an update on the Carle Illinois College of Medicine at Urbana. Dr. Feser stated that all milestones have been met so far, and he expressed cautious optimism that the tight timeline will be met. He reviewed the milestones

completed to date and described work that is currently underway, including the transition of faculty and staff who worked for the University of Illinois at Chicago College of Medicine at Urbana to the Carle Illinois College of Medicine at Urbana. He indicated the Carle Illinois College of Medicine is on track for students beginning their coursework in 2018. In response to a question from Dr. Koritz, Dr. Feser clarified that the Illinois Board of Higher Education (IBHE) has approved the college, and the curriculum has yet to be submitted to the IBHE for approval.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. Koritz announced that the next meeting is scheduled for January 18, 2017, at 1:00 p.m.

MOTION FOR EXECUTIVE SESSION

At 2:32 p.m., Dr. Koritz requested a motion for an executive session to consider the discussion of minutes of meetings lawfully closed under the Open Meetings Act. On motion of Mr. Fitzgerald, seconded by Ms. Holmes, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Dr. Koritz convened this executive session at 2:35 p.m. All committee members listed as being present at the start of the meeting were in attendance. Also present were President Timothy L. Killeen; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that a portion of the executive session from May 5, 2016, be made available to the public. She said that this portion of minutes was regarding the discussion of minutes of meetings lawfully closed under the Open Meetings Act, and that all other matters will continue to be sequestered. There were no additional comments or concerns expressed regarding this recommendation.

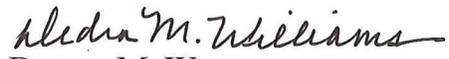
EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session adjourned at 2:35 p.m.

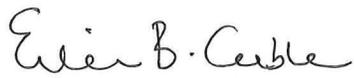
MEETING ADJOURNED

On motion of Mr. Estrada, seconded by Mr. Schumock, the meeting adjourned at 2:36 p.m. There were no "nay" votes.

Respectfully submitted,


DEDRA M. WILLIAMS
Clerk


TIMOTHY N. KORITZ, MD
Chair


EILEEN B. CABLE
Assistant Clerk