

APPROVED BY THE  
COMMITTEE

MAR 14 2017

*Aleda M. Williams*  
SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JANUARY 18, 2017

This meeting of the University Healthcare System Committee was held in the Michèle Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott Ave., Chicago, Illinois, on Wednesday, January 18, 2017, beginning at 12:35 p.m.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Patrick J. Fitzgerald, Dr. Timothy N. Koritz. Mr. Collin T. Schumock, voting student trustee, Urbana, was present. Mr. Edward L. McMillan, chair of the Board, attended the meeting as a guest. President Timothy L. Killeen was present.

Also present were Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held November 9, 2016. On motion of Mr. Schumock, seconded by Mr. Fitzgerald, the minutes were approved. There were no "nay" votes.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON JANUARY 19, 2017

Dr. Koritz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on January 19, 2017. All recommended items discussed at the meeting are on file with the clerk.

Purchase Recommendations

Dr. Koritz asked Mr. Richard D. Elmore, assistant vice president for procurement services, to report on purchase recommendations. Mr. Elmore provided information on the recommendation to purchase services for the sterilization of surgical trays and implantable devices from Integrated Medical Systems International, Inc. He said these services will be purchased on an as-needed basis. Brief discussion followed regarding pricing and whether these services can be procured via a cooperative award.

### Approve Lease for Mile Square South Shore Clinic, Chicago

Dr. Koritz asked Mr. Michael B. Bass, senior associate vice president and deputy comptroller, to discuss the recommendation to approve the lease for the Mile Square South Shore Clinic, Chicago. Mr. Bass reviewed the proposed lease terms and location of the facility and explained this would be a relocation of the existing South Shore Clinic, which is used to provide comprehensive care to an underserved population.

### UPDATE

#### Vice Chancellor for Health Affairs Innovation Update

Dr. Koritz stated that Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, has served in his position for one year and asked him to give an update. Dr. Barish referred to increased collaboration at the University of Illinois at Chicago and cited many improvements throughout the hospital and health sciences system. He thanked his outstanding team for their contributions. Dr. Barish discussed the establishment of task forces focusing on patient care and highlighted an obstetrics task force, and he said that quality and safety are paramount. He said that the UI Health brand is gaining international attention, and he congratulated Dr. Robert A. Winn, associate vice chancellor for community-based practice and director of the University of Illinois Cancer Center, on the receipt of an award from the W. K. Kellogg Foundation.

Dr. Barish then introduced Dr. Mark I. Rosenblatt, professor and head of the Department of Ophthalmology and Visual Sciences, College of Medicine, Chicago, to discuss the artificial retina program. Dr. Rosenblatt discussed the history of collaboration between ophthalmology and engineering and provided some background on retinal imaging and the development of the Argus 2, the first FDA-approved artificial retina. He said that this vision-restoring treatment was designed for severe retinal degeneration resulting from retinitis pigmentosa, and he explained how the Argus 2 is used to assist these patients. Dr. Rosenblatt reported that the Illinois Eye and Ear Infirmary is one of 14 centers in the United States using the Argus 2 and that two patients have successfully received this device. He described the process for patients and reported on prospects for the future to improve the resolution of the device and lower its cost. Dr. Koritz thanked Dr. Rosenblatt for the impressive presentation and briefly discussed retinitis pigmentosa and the lifespan of the implants. Dr. Rosenblatt told the committee that one other hospital in the Midwest is using this device to treat patients.

## REPORTS

### Hospital and Clinics Chief Executive Officer Report

At 1:40 p.m., Dr. Koritz asked Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital, to provide a report (materials on file with the clerk). Dr. Ghosh showed a series of UI Health commercials highlighting the hospital's expertise in stem cell transplants, treatment of stroke, and performing liver transplants. He then reported on the



grand opening of the Pilsen Clinic and the Outpatient Care Center Lobby renovations, and he discussed the positive outcome of The Joint Commission survey that took place in November. Dr. Ghosh listed some quotations from the surveyors that highlighted the staff and progress that had been made since their last visit, and he said the surveyors commended providers and staff for their skill, competency, and dedication to patient-centric care.

Dr. Ghosh then gave an operations summary and presented a variety of metrics regarding clinic visits, discharges, observation cases, patient days, surgeries, revenue, and the operating margin, and compared these figures to the same period of time from the previous year. He noted steady improvements and told the committee that the decrease in number of patient days is positive and is part of the hospital's goal to lower the length of stay for patients. Dr. Ghosh also discussed the goal of decreasing the door-to-provider time for patients and referred to a project to improve patient flow in the emergency room. He presented the zero-harm dashboards and reported that there have been fewer sentinel events compared to the previous year. Dr. Ghosh also reported on account receivables and days of cash on hand.

Next, Dr. Ghosh provided information about information security, Health Insurance Portability and Accountability Act (HIPAA), and ransomware attacks, and he discussed efforts by the hospital staff to ensure the protection of information. He referred to the Integrated Information Infrastructure project and said the request for proposal

process has been initiated. Brief discussion followed regarding accounts receivable and ransomware threats.

### Quality and Patient Safety Update

Next, Dr. Koritz asked Ms. Jodi S. Joyce, associate vice chancellor for quality, UI Hospital, to give a report on quality and patient safety. Ms. Joyce referred to an annual report that had been provided to members of the committee in advance of this meeting (materials on file with the clerk). She said that work to improve quality and patient safety is continuing in earnest, and she acknowledged a strong team leading this effort. Ms. Joyce referred to the role of the Quality and Safety Strategy and Leadership Steering Committee and reviewed Fiscal Year 2017 quality and patient safety goals. She highlighted several aspects of the report and reviewed the patient safety events that were investigated by the Patient Safety and Risk Management Team. Ms. Joyce told the committee that improvements in the hospital's rankings in *U.S. News & World Report* resulted in part from many patient safety initiatives.

Discussion followed regarding some of the data reflected in the charts in the Annual Quality and Patient Safety Report, and Ms. Joyce clarified the sources of the data. Committee members also discussed sepsis and efforts to reduce the sepsis mortality index.

### Chief Medical Officer Report

Dr. Koritz then asked Dr. Bernard H. Pygon, chief medical officer, UI Hospital, to provide the chief medical officer report. Dr. Pygon said this is one of two mandated reports and is an opportunity for trustees to ask questions. He referred to the accreditation visit by The Joint Commission and the positive feedback that was given by patients who were at the hospital during the visit. He also reported briefly on a partnership with Rush University Medical Center and discussed the establishment of the labor and delivery task force and its anticipated impact on obstetric care. Dr. Barish noted that while deliveries in Chicago areas have decreased, UI Health has experienced an increase.

### OLD BUSINESS

There was no business presented under this aegis.

### NEW BUSINESS

Dr. Koritz announced that the next meeting is scheduled for March 14, 2017, at 1:00 p.m.

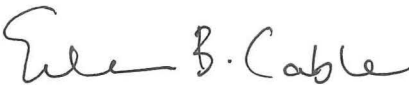
## MEETING ADJOURNED

On motion of Mr. Fitzgerald, seconded by Mr. Schumock, the meeting adjourned at 1:56 p.m. There were no "nay" votes.

Respectfully submitted,

  
DEDRA M. WILLIAMS  
*Clerk*

  
TIMOTHY N. KORITZ, MD  
*Chair*

  
EILEEN B. CABLE  
*Assistant Clerk*