

APPROVED BY THE  
COMMITTEE

NOV 15 2017

  
SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS  
SEPTEMBER 6, 2017

This meeting of the University Healthcare System Committee was held in Illini Rooms B and C, Illini Union, 1401 West Green Street, Urbana, Illinois, on Wednesday, September 6, 2017, beginning at 12:35 p.m.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Patrick J. Fitzgerald; Dr. Stuart C. King; Dr. Timothy N. Koritz; Mr. Edward L. McMillan; Ms. Karina Reyes, voting student trustee, Chicago. President Timothy L. Killeen was in attendance.

Also present were Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held July 12, 2017. On motion of Mr. McMillan, seconded by Mr. Fitzgerald, the minutes were approved. There were no “nay” votes.

#### OPENING REMARKS

Dr. Koritz welcomed new trustee and committee member Dr. King to the meeting. He then invited Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish said that Dr. Bernard H. Pygon will be stepping down from his role of chief medical officer, and Dr. Barish thanked Dr. Pygon for his work while serving in that role. Dr. Barish told the committee that Dr. Pygon will be succeeded by Dr. Terry Vanden Hoek. Dr. Barish also thanked Dr. Avijit Ghosh for his work while serving as chief executive officer of the University of Illinois Hospital, and said Dr. Ghosh was a great leader. Dr. Koritz also thanked Dr. Pygon and Dr. Ghosh and asked that they accept the committee’s gratitude.

#### REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON SEPTEMBER 7, 2017

Dr. Koritz introduced the recommended items within the purview of this committee on the Board’s agenda at its meeting on September 7, 2017. All recommended items discussed at the meeting are on file with the clerk.

Reappoint Member to the Advisory Board,  
Division of Specialized Care for Children (DSCC) in Springfield, Chicago

Dr. Koritz asked Dr. Amiridis to provide information on the recommendation to reappoint Dr. Keith R. Gabriel to the advisory board of the Division of Specialized Care for Children (DSCC) in Springfield, Chicago. Dr. Amiridis gave some background on the DSCC and reported on Dr. Gabriel's background and experience. There were no comments or questions regarding this recommendation.

Employ Professional Services Consultant for Renovation,  
Carle Illinois College of Medicine, Medical Sciences Building, Urbana

Next, Dr. Koritz asked Mr. Michael B. Bass, senior associate vice president and deputy comptroller, to discuss the recommendation to employ a professional services consultant for renovation at the Carle Illinois College of Medicine in the Medical Sciences Building at Urbana. Mr. Bass briefly described the project and said it is being recommended that Cannon Design of Chicago, Illinois, be employed for the professional services required for the construction documents, bidding, and construction administration phases of the project. Mr. Bass reported on Minority and Female Business Enterprise (MAFBE) participation rates and source of funds for the project, and he told the committee that this was also discussed at the meeting of the Audit, Budget, Finance, and Facilities Committee.

## Purchase Recommendation

Dr. Koritz then referred to purchase recommendations and asked Dr. Ghosh to give an Integrated Information Infrastructure (3i) project analysis (materials on file with the clerk). Dr. Koritz noted that this was also discussed at the meeting of the Audit, Budget, Finance, and Facilities Committee. Dr. Ghosh said that quality information technology platforms are essential for health-care organizations, and he described the benefits of a single integrated system. He said the current system is aging and fragile, and he described the 3i vision for an integrated system that will provide benefits to information technology and overall workflow. Dr. Ghosh described activities that took place throughout the past year related to this endeavor and said it is a joint effort by the hospital, physician group, and College of Medicine. He reviewed the request for proposal evaluation process and gave a summary of the demonstration evaluation that led to the recommended procurement of Epic software. Dr. Ghosh said the price of \$62,033,679 over seven years includes software licenses, remote hosting, and support, and he described considerations supporting the purchase. He gave a summary of vendor pricing and timeline and reviewed the financial analysis for the project. Dr. Ghosh reported on cost and benefits, and Mr. Michael R. Zenn, chief financial officer, University of Illinois Hospital, presented implementation costs, financial benefits, and project financial analysis. Mr. Zenn showed a summary of the five-year capital plan and sources of capital funding. Dr. Ghosh reviewed the 3i project-specific five-year and

capital funding plan and asked members of the committee if they had any comments or questions.

Dr. King referred to his own experience at a hospital implementing similar changes, and he and Dr. Ghosh discussed some of the issues he encountered. Mr. McMillan expressed some concerns, particularly those related to the amount of time estimated for payback and total cost. Dr. Ghosh responded to these concerns and said he believes the hospital has underperformed in the past due in part to the information technology system. Dr. Ghosh and Mr. Zenn provided additional information, and Dr. Koritz stated that Epic software has a significant market share and is likely to continue to do so in the long term. Additional discussion followed, and President Killeen emphasized the need to mitigate risk, stating that it is important that benefits not be overstated. He also commented on the essential role of project management.

#### Renewal Recommendation

When the discussion ended, Dr. Koritz asked Mr. Bass to provide information on the renewal option for the purchase of Medtronic patented medical products for the University of Illinois Hospital and Health Sciences System. Mr. Bass reviewed aspects of the renewal and outlined some of the products that are included.

There were no objections to the items listed above going forward to the full Board.

## AGENDA

Dr. Koritz stated that there was one agenda item requiring action by the committee, “Lift and Expunge Summary Suspension of Physician.” He indicated that committee members received briefing phone calls in accordance with medical staff bylaws and that this task was delegated by the Board to the committee. The committee agreed that one vote would be taken and considered the vote on the agenda item as listed below.

## Lift and Expunge Summary Suspension of Physician

The Medical Staff of the University of Illinois Hospital and Health Sciences System (“Medical Staff”) has conducted a review of a matter concerning a physician on the Medical Staff. Pursuant to Article V, Section 4 of the Medical Staff Bylaws (“Bylaws”), the Medical Staff Credentials Committee and an Emergency Action Committee conducted an initial review and recommended summary suspension of the physician’s Medical Staff membership and clinical privileges based on a focused professional practice evaluation. The Medical Staff provided the physician with notice of the suspension and the right to a fair hearing, as provided in the Bylaws.

Pursuant to Article V, Section 4.D of the Bylaws, the Executive Committee of the Medical Staff (“Executive Committee”) considered the matter, and, upon the recommendation of the chief of clinical service and the chief medical officer, reviewed the suspension, voted, and recommended that the summary suspension of the physician be lifted and expunged. The Executive Committee further recommended that the

physician be required to participate for up to 29 days in: (i) mandatory consultation with the section/division chief prior to scheduling of cases; (ii) mandatory proctoring with a proctor present; and (iii) concurrent review of all cases. It is therefore recommended that the University Healthcare System Committee of the Board of Trustees of the University of Illinois accept the recommendation of the Executive Committee, and lift and expunge the summary suspension subject to the required participation set forth in (i) – (iii) above.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Mr. Fitzgerald, seconded by Dr. King, this recommendation was approved.

## PRESENTATION

### McKinley Health Center

Next, Dr. Koritz introduced Mr. Lowa Mwilambwe, interim director of McKinley Health Center, to provide a presentation on the McKinley Health Center at Urbana (materials on file with the clerk). Mr. Mwilambwe reviewed the mission of McKinley Health Center and the role of student advisory boards. He listed McKinley Health Center accreditations and described the facility and its staff, internal units, and support units. Mr. Mwilambwe

presented data from Fiscal Year 2017, showed the health center's budget, and provided information about student health insurance.

Dr. Koritz thanked Mr. Mwilambwe for the presentation and asked for an estimate of a student's cost for a visit to the McKinley Health Center for an illness such as strep throat. Mr. Mwilambwe responded that there would be no charge to the student for the visit or any associated test, and that the cost for a prescription drug such as amoxicillin would be \$5.

## REPORTS

### Hospital and Clinics Chief Executive Officer Report

Dr. Koritz asked Dr. Ghosh to provide a report (materials on file with the clerk). Dr. Ghosh reported on recognition received for the hospital's stroke and heart failure programs from the American Heart Association and the American Stroke Association and reported on The Joint Commission survey of the comprehensive stroke program. He then presented the Fiscal Year 2017 provisional financial results and compared them to those from Fiscal Year 2016, and he noted an increase in net patient revenue, operating margin, net income, and days of cash on hand. Dr. Ghosh also showed improved performance related to bad debt and charity care, and he discussed a decrease in receivables over 60 days and a growth in inpatient and outpatient care. He informed the committee that the acuity of patients has increased. Dr. Ghosh presented additional metrics related to hospital financial performance, presented the Fiscal Year 2018 budget, and thanked the

committee for their support. Mr. McMillan remarked on the progress that has been made and commended Dr. Ghosh for his work on the many challenges he addressed.

Dr. Koritz commented on the recognition of the heart program and said this is a remarkable achievement. He also told the committee that increased acuity of patients is important for residents and medical training. Lastly, Dr. Koritz thanked Dr. Ghosh for his excellent work while serving as chief executive officer of the hospital and said that he created a path for improvement in many areas.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

Dr. Koritz announced that the next meeting is scheduled for November 15, 2017, at 12:30 p.m.

#### MEETING ADJOURNED

On motion of Mr. Fitzgerald, seconded by Ms. Reyes, the meeting adjourned at 2:09 p.m.

There were no "nay" votes.

Respectfully submitted,

  
DEDRA M. WILLIAMS  
*Clerk*

  
TIMOTHY N. KORITZ, MD  
*Chair*

  
EILEEN B. CABLE  
*Assistant Clerk*