

Board Meeting  
July 30, 2007

## RESOLUTION FOR STEPHEN K. RUGG

For more than three decades, Stephen K. Rugg has served the University of Illinois with care, skill, and loyalty. Collegiality and advocacy for the University have characterized his tenure.

He began his U of I career as a graduate assistant to President-Emeritus David Dodds Henry, and later President John E. Corbally. Early on Steve formed a deep appreciation for the process of building consensus. He also learned the importance of consultation--in building a budget, encouraging innovation in procedures, or in working with external groups to garner support for the University. He has been instrumental in making sure the University's position was well articulated internally, to the general public, and before governmental bodies.

Steve served four presidents and worked with dozens of chancellors, provosts, and vice chancellors over his 36-year career at the University. For the past 25 years, including the last five years as the Vice President for Administration, and earlier as Associate Vice president for Planning and Budgeting, he had oversight responsibility for developing the University's bottom line--its budget.

People throughout the University, staff from State agencies and board members and staff of the Illinois Board of Higher Education, as well as legislative staff

members and the Governor's budget office turned to Steve as the University's interpreter for how the numbers added up, what they meant, and what they portended.

He was vital to many successful efforts to bring hundreds of millions of dollars in new facilities to the University, including such major academic initiatives as Food for Century III, Science and Technology, Venture Tech, and Opportunity Returns projects.

Steve is well known for his unrelenting advocacy for the often under-appreciated infrastructure of the University. He shepherded the University's largest, most comprehensive, and most complex administrative system development project and delivered it successfully on time and under-budget. Throughout his career, and especially over the past decade, Steve has been a major advocate for addressing the University's aging physical infrastructure. In aid of this he developed data tracking systems and funding plans for facilities' maintenance and renovation.

He also ably served as treasurer for the Boards of Directors of the University of Illinois Foundation, the University of Illinois Alumni Association, and Illinois Ventures, LLC.

For his years of dedicated service and his unwavering love of, and loyalty to, the University of Illinois, the Board of Trustees, the President and officers of the University, faculty, students, and staff wish to express appreciation to Stephen K. Rugg on the occasion of his retirement from the University.