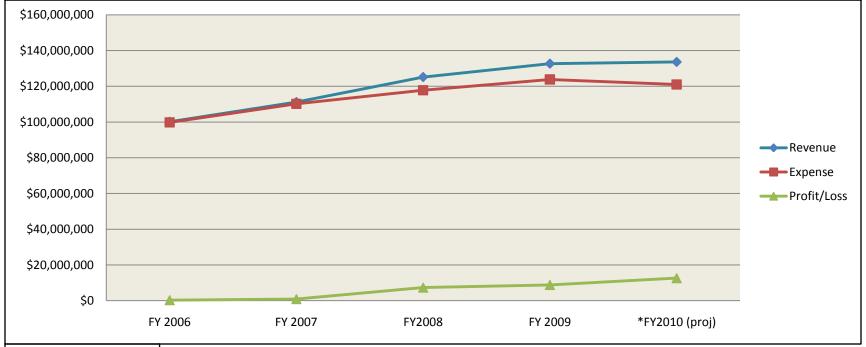
University of Illinois at Chicago Medical Service Plan Revenue, Expense, and Net Income FY 2006 - FY 2010 (Projected)



Highlights

| | FY 2006 | % of Rev | FY 2007 | % of Rev | FY 2008 | % of Rev | FY 2009 | % of Rev | *FY 2010 (proj) | % of Rev |
|-------------|---------------|----------|---------------|----------|---------------|----------|---------------|----------|-----------------|----------|
| Revenue | \$100,113,254 | 100% | \$111,135,235 | 100% | \$125,147,681 | 100% | \$132,654,286 | 100% | \$133,611,218 | 100% |
| Expense | \$99,779,182 | 99% | \$110,187,138 | 99% | \$117,794,273 | 94% | \$123,818,206 | 93% | \$120,994,932 | 91% |
| Profit/Loss | \$334,072 | 1% | \$948,097 | 1% | \$7,353,408 | 6% | \$8,836,080 | 7% | \$12,616,286 | 9% |

| Year to Year Change | | | | |
|---------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| | % Change FY 2006 to FY 2007 | % Change FY 2007 to FY 2008 | % Change FY 2008 to FY 2009 | % Change FY 2009 to FY 2010 |
| Revenue | 11% | 13% | 6% | 1% |
| Expense | 10% | 7% | 5% | -2% |
| Profit/Loss | 184% | 676% | 20% | 43% |

Wolcott, Wood, & Taylor, Inc.

- Established by the Board of Trustees for the purpose of providing physician management services on behalf of the University of Illinois Physician Group Practice.
- Created in 1999 and started processing claims in 2000.
- URO University Related Organization
- Located in downtown Chicago on Adams Street
- Approx. 100 people covering 20 departments, 726,000 patient visits and 2.3 million transactions, collecting \$72M per year



WWT's Mission

- Provide accurate and timely billing services. We are a revenue management company.
- Strive to project the image of an excellent professional services firm where every physician and patient is important.
- Expect high-quality work and professionalism from its employees at all times.



WWT Governance and Officers

Board of Directors

- Dr. Fady Charbel, Chair
- Dr. Joseph Flaherty, Vice Chair
- John DeNardo, Member
- Vacant: WWT President, U BOT Member*

Corporate Officers

- WWT COO and CFO
- Treasurer Delegate (Haberaecker for Knorr)
- Secretary Delegate (Mollet for Bearrows)



^{*}University BOT member needs to be nominated and ratified by University of Illinois BOT