

# **EXECUTIVE SUMMARY**

# Fiscal Year 2019 Annual Operating Budget

## Executive Summary

The University of Illinois System's consolidated Fiscal Year 2019 (FY19) budget recommendation is the culmination of a two year budget planning cycle led by the universities and the system offices, consistent with board guidance and legislative audit guidelines. The Executive Vice President/Vice President for Academic Affairs and the Chief Financial Officer prepared the budget based upon: (1) Board of Trustees policies and institutional priorities established in consultation with senior academic leaders, (2) the Chancellors' and Provosts' recommendations after consultation with deans, directors, and others (3) the President's recommendations, and (4) the terms and conditions of use of restricted funds.

The recommended \$6.8 billion operating budget for FY19 represents a \$298.3 million, or 4.6 percent, increase over FY18. The budget comprises three major categories of funds: benefit payments made by the state on behalf of the university system (POB), restricted funds that are available only for those programs and purposes specified by the donor, grantor, contractor, or state statutes, and unrestricted funds allocated based on institutional priorities. In FY19 payments on behalf increased by \$78.4 million (or 4.6%) compared to FY18; restricted funds increased by \$135.3 million (or 5.1%) and unrestricted funds increased by \$84.6 million (or 3.9%).

The following is an executive summary of the university's FY19 operating budget. The accompanying supporting schedules detail the budget by University, System Wide Programs & University System Offices, college, and department. All amounts are in thousands.

### Consolidated University Revenue Budget FY2019

|                                     | <b>FY 2018<br/>Operating<br/>Revenue</b> | <b>FY 2019<br/>Operating<br/>Revenue</b> | <b>Change<br/>FY2018 - FY2019</b> |                |
|-------------------------------------|--|--|-----------------------------------|----------------|
|                                     |  |  | <b>Amount</b>                     | <b>Percent</b> |
| Unrestricted Funds                  |  |  |                                   |                |
| Direct Appropriation                | \$588,994                                | \$600,451                                | \$11,457                          | 1.9%           |
| University Income Fund <sup>1</sup> | 1,242,385                                | 1,304,937                                | 62,552                            | 5.0%           |
| ICR <sup>2</sup>                    | 246,642                                  | 252,977                                  | 6,335                             | 2.6%           |
| Royalties                           | 32,536                                   | 35,195                                   | 2,659                             | 8.2%           |
| Administrative Allowances           | 67,997                                   | 69,562                                   | 1,565                             | 2.3%           |
| Subtotal Unrestricted Funds         | \$2,178,554                              | \$2,263,122                              | \$84,568                          | 3.9%           |

|                                  |             |             |           |       |
|----------------------------------|-------------|-------------|-----------|-------|
| <b>Restricted Funds</b>          |             |             |           |       |
| Sponsored Projects               | \$733,919   | \$734,823   | \$904     | 0.1%  |
| Federal Appropriations           | 17,480      | 20,002      | 2,522     | 14.4% |
| Gift & Endowment                 | 172,979     | 211,416     | 38,437    | 22.2% |
| Medical Service Plans            | 230,795     | 245,861     | 15,066    | 6.5%  |
| Hospital                         | 730,561     | 747,557     | 16,996    | 2.3%  |
| Auxiliaries & Dept. Ops.         | 737,145     | 796,576     | 59,431    | 8.1%  |
| AFMFA                            | 39,452      | 41,417      | 1,965     | 5.0%  |
| <b>Subtotal Restricted Funds</b> |             |             |           |       |
| before Payments on Behalf        | \$2,662,331 | \$2,797,652 | \$135,321 | 5.1%  |
| <b>Total Revenue Budget</b>      |             |             |           |       |
| before Payments on Behalf        | \$4,840,885 | \$5,060,774 | \$219,889 | 4.5%  |
| Payments on Behalf               | \$1,690,114 | \$1,768,523 | \$78,409  | 4.6%  |
| Total Revenue Budget             | \$6,530,999 | \$6,829,297 | \$298,298 | 4.6%  |

## **Unrestricted Funds**

- Direct State Appropriation.** Direct state appropriations represent operating support provided by the state from the Education Assistance Fund (EAF) & General Revenue Fund (GRF), the Fire Prevention Fund, the University Trust Fund (scholarships funded from license plate revenue), and several other dedicated state funds. The university's FY19 total state appropriation increased \$11.5 million from FY18. The GRF portion of the appropriation includes specific allocations of \$14.8 million for the Prairie Research Institute (PRI), \$40.4 million for the UIC hospital and \$1.4 million for Labor and Employment Relations (LER) at UIUC.

The Education Assistance Fund (EAF) appropriation includes \$2.3 million for four special legislative programs: \$1.1 million for the Public Policy Institute at UIC; \$294.8 thousand for the UIC College of Dentistry; \$673.8 thousand for the Hispanic Center for Excellence associated with the UIC College of Medicine; and \$276.6 thousand for UIUC's Dixon Springs Agricultural Center. The university will also receive \$4.2 million (\$183.0 thousand decrease) from the Fire Prevention Fund for the Fire Services Institute at UIUC, \$500 thousand from the General Professions Dedicated Fund to support the development and administration of pharmacy programs for the College of Medicine at Rockford, \$250 thousand from the University License Plate Trust Fund for scholarship aid to students, and three special funds related to PRI (\$500 thousand from the Hazardous Waste Research Fund; \$200 thousand from the Emergency Public Health Fund; and \$200 thousand from the Used Tire Management Fund).

- **University Income Fund.** The recommended \$1,304.9 million income fund budget, which includes \$1,272.5 million from student tuition and Library/IT fee, reflects a \$62.6 million (5.0%) increase over FY18 reflecting growth in student enrollment and modest, selective tuition increases. To maintain affordability, the university has not increased undergraduate base rate tuition for resident students for the last four years, while only approving targeted increases for specific programs, nonresident and international students. The FY19 income fund budget is net of statutorily mandated and discretionary institutional tuition waivers of approximately \$306 million. Sixteen percent of the tuition waivers are granted to undergraduates, 79 percent to graduate students, and 5 percent to students in professional programs.

Undergraduate tuition and mandatory fees at the Chicago and Urbana-Champaign exceed the maximum MAP (Monetary Award Program) award defined by the Illinois Student Assistance Commission (ISAC). To bridge this gap for MAP recipients, the university supplements MAP grants from university resources. The Board has adopted a set of guiding principles to be used for the supplemental financial aid program.

- **Indirect Cost Recovery (ICR).** Indirect cost recovery (ICR) funds primarily result from federally-funded sponsored research programs.
- **Royalties.** Universities earns royalties from patent, copyright and licensing activities related to university inventions and trademarks.
- **Administrative Allowances.** Administrative allowance funding consist largely of overhead charges to auxiliaries and other self-supporting functions.

### **Restricted Funds**

- **Sponsored Programs.** These programs (primarily federally-funded research grants) are expected to remain stable, increasing by only \$734.8 thousand (0.1%) compared to FY18 budget.
- **Federal Appropriations.** These funds are provided by the federal government for agriculture programs in the UIUC College of Agricultural, Consumer and Environmental Sciences. The \$20.0 million estimated federal appropriations budget is equal to actual federal appropriations realized in FY18.
- **Gift and Endowment Income.** Private gifts represent funds received from donors in support of the university's annual operating budget. Endowment income funds are allocations to the operating budget from investment income generated from the endowments managed by the university system and the University of Illinois Foundation. This category also includes funding received from the state in support of various extension programs through the College of Agricultural, Consumer and Environmental Sciences. The FY19 budget of \$211.4 million exceeds FY18 budget by 22.2 percent, representing increased commitment to fundraising efforts.

- **Hospital and Medical Service Plans.** The Hospital's FY19 budget reflects an increase of \$17.0 million (2.3%) in revenues as a result of increased patient care activities. Medical Service Plan revenues (Medical, Dental, Nursing and Occupational Health Service Plans) are expected to grow by 6.5 percent compared to FY18.
- **Auxiliaries and Departmental Operations.** This line includes revenues from auxiliary units such as residence and dining halls, athletic facilities, and parking as well as revenues from departmental operations such as recreational facilities and student unions. These units generate revenue from the sale of products and services and retain the revenue they generate pursuant to the state's Legislative Audit Commission Guidelines. The FY19 budget represents an increase of 8.1 percent compared to FY18 budget.
- **Academic Facilities Maintenance Fund Assessment (AFMFA).** This student fee was initiated in FY07 to provide partial funding to address the university's deferred maintenance backlog in academic buildings. The fee is projected to generate \$41.4 million in FY19.

### **State Payments on Behalf (POB) of the University**

These funds represent estimated payments to be made by the state for the employer's share of the cost of pension and health benefits for university employees. The estimated \$1,768.5 million FY19 operating budget represents a \$78.4 million (4.6%) increase from the FY18 budget.

### **Consolidated University Expense Budget FY2019**

The following table provides FY18 and FY19 unrestricted and restricted fund budgets grouped into several aggregated categories of expenditures. The university records operating expenditures according to classifications established within the university's financial record-keeping system. Expenditures from state appropriated and university income funds are reported to the state and categorized based on object of expenditure categories defined in the State Finance Act. Expenditures of restricted funds are made in accordance with the provisions of the contract, award, donor agreement, statute or other underlying instrument creating the terms under which the funding can be used.

Starting FY19 the university revised the Executive Summary expenditure category definitions to provide additional clarity. In previous years, transfers to general and deferred maintenance reserves were not shown separately in the annual operating budget, but are included starting FY19. Benefit costs paid directly by the university system is also shown separately. The FY18 approved operating budget, which originally did not separately include these items, was redistributed to the new FY19 expenditure categories for fiscal year comparison. All amounts are in thousands.

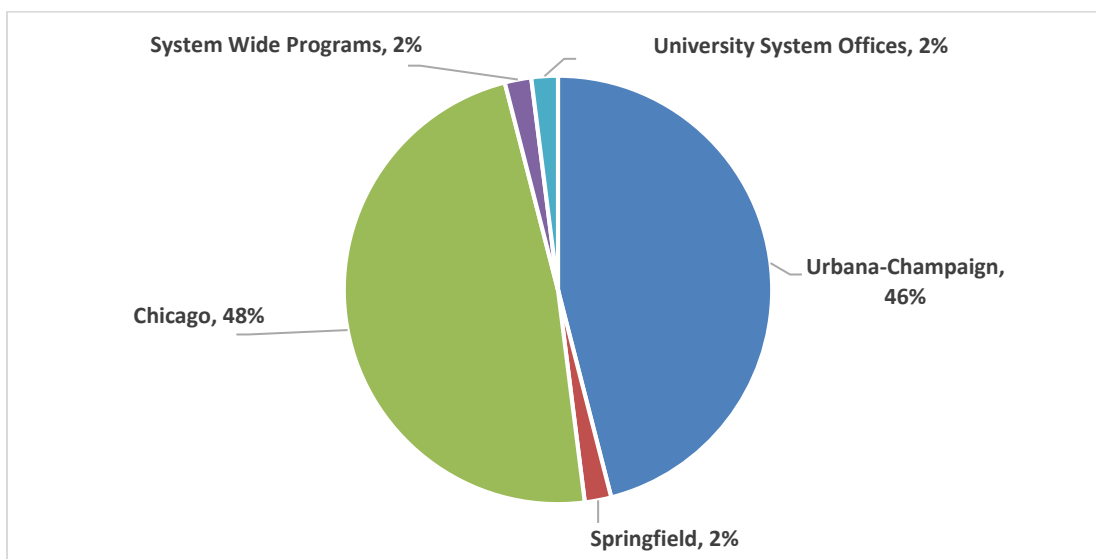
|   | FY 2018<br>Operating<br>Expense | FY 2019<br>Operating<br>Expense | Change                    |             |
|---|---------------------------------|---------------------------------|---------------------------|-------------|
|   |                                 |                                 | FY2018 - FY2019<br>Amount | Percent     |
| <b>Unrestricted Funds</b>               |                                 |                                 |                           |             |
| Salaries & Wages                        | \$1,233,735                     | \$1,282,373                     | \$48,638                  | 3.9%        |
| Benefits                                | 59,915                          | 62,113                          | 2,198                     | 3.7%        |
| Materials & Supplies                    | 40,462                          | 43,886                          | 3,424                     | 8.5%        |
| Travel                                  | 16,505                          | 18,121                          | 1,616                     | 9.8%        |
| Utilities & Facilities O&M              | 173,274                         | 187,311                         | 14,037                    | 8.1%        |
| Contractual Services                    | 152,687                         | 162,396                         | 9,709                     | 6.4%        |
| Equipment                               | 39,969                          | 44,070                          | 4,101                     | 10.3%       |
| Student Aid/Scholarships                | 160,238                         | 173,766                         | 13,528                    | 8.4%        |
| Misc Other                              | 69,885                          | 79,854                          | 9,969                     | 14.3%       |
| Debt Service & Reserve Transfers        | 20,521                          | 20,650                          | 129                       | 0.6%        |
| Deferred Maintenance Reserves Transfers | 175,863                         | 153,793                         | (22,070)                  | -12.5%      |
| Capital Projects Transfers              | 35,500                          | 34,789                          | (711)                     | -2.0%       |
| <b>Subtotal Unrestricted Funds</b>      | <b>\$2,178,554</b>              | <b>\$2,263,122</b>              | <b>\$84,568</b>           | <b>3.9%</b> |
| <b>Restricted Funds</b>                 |                                 |                                 |                           |             |
| Salaries & Wages                        | \$1,078,424                     | \$1,110,003                     | \$31,579                  | 2.9%        |
| Benefits                                | 120,542                         | 131,372                         | 10,830                    | 9.0%        |
| Materials & Supplies                    | 200,114                         | 225,073                         | 24,959                    | 12.5%       |
| Travel                                  | 38,197                          | 41,203                          | 3,006                     | 7.9%        |
| Utilities & Facilities O&M              | 90,116                          | 96,647                          | 6,531                     | 7.2%        |
| Contractual Services                    | 548,469                         | 575,025                         | 26,556                    | 4.8%        |
| Equipment                               | 39,867                          | 41,014                          | 1,147                     | 2.9%        |
| Cost of Goods sold                      | 112,928                         | 116,909                         | 3,981                     | 3.5%        |
| Student Aid/Scholarships                | 154,013                         | 161,019                         | 7,006                     | 4.5%        |
| Misc Other                              | 75,730                          | 82,312                          | 6,582                     | 8.7%        |
| Debt Service & Reserve Transfers        | 105,602                         | 112,941                         | 7,339                     | 6.9%        |
| Deferred Maintenance Reserves Transfers | 32,117                          | 33,787                          | 1,670                     | 5.2%        |
| Capital Projects Transfers              | 26,760                          | 28,930                          | 2,170                     | 8.1%        |
| AFMFA                                   | 39,452                          | 41,417                          | 1,965                     | 5.0%        |
| <b>Subtotal Restricted Funds</b>        |                                 |                                 |                           |             |
| before Payments on Behalf               | \$2,662,331                     | \$2,797,652                     | \$135,321                 | 5.1%        |
| <b>Total Expense Budget</b>             |                                 |                                 |                           |             |
| before Payments on Behalf               | \$4,840,885                     | \$5,060,774                     | \$219,889                 | 4.5%        |
| Payments on Behalf                      | \$1,690,114                     | \$1,768,523                     | 78,409                    | 4.6%        |
| <b>Total Expense Budget</b>             | <b>\$6,530,999</b>              | <b>\$6,829,297</b>              | <b>\$298,298</b>          | <b>4.6%</b> |

## Comparison of Consolidated FY2018 and FY2019 Projected University Expenditures

The following table shows projected FY19 university expenditures by function codes adopted by the National Association of College and University Business Officers (NACUBO) for fiscal reporting for higher education institutions. The glossary includes definitions of these function codes.

| <u>NACUBO functions</u>              | FY 2018<br>Percent of<br>Total | FY 2019<br>Percent of<br>Total |
|--------------------------------------|--------------------------------|--------------------------------|
| Instruction                          | 18.6%                          | 19.1%                          |
| Research                             | 16.1%                          | 14.5%                          |
| Public Service                       | 8.8%                           | 8.5%                           |
| Academic Support                     | 11.0%                          | 11.3%                          |
| Student Services                     | 2.9%                           | 3.2%                           |
| Institutional Support                | 6.5%                           | 6.3%                           |
| Plant Operations                     | 5.6%                           | 5.8%                           |
| Scholarships/Fellowships/Aid         | 5.6%                           | 6.4%                           |
| Hospital Operations                  | 15.2%                          | 14.9%                          |
| Auxiliary and Independent Operations | 9.6%                           | 10.1%                          |
| Total                                | 100.0%                         | 100.0%                         |

The pie chart below illustrates the projected FY19 revenues and expenditures for each University, System Wide Programs & University System Offices. System Wide Programs includes the following: Institute of Government and Public Affairs, Special University Academic Programs, Academic Programs and Services, University Press, Office of Technology Management and Treasury Office royalty income, and System-wide Resources funding for strategic framework initiatives, debt service payments, health insurance payments back to the state, as well as liability insurance and development costs.



## **Universities, System Wide Programs, University System Offices Central Budgets**

The supporting schedules provide an itemization of the projected current year budget by University, System Wide Programs & University System Offices, college, and department. These budgets include centrally budgeted funds that are used for routine accounting transfers, as defined in the glossary. They include the following: (1) the ICR and Income Fund 'Earnings Contingency,' (2) budgets targeted for specific programs, and (3) a budget for recurring needs that will be utilized for different departments, programs, or projects from one year to the next.

The comparative prior year data in the detailed supporting schedules is based on actual expenditure data for restricted funds and adjusted base budget for state and institutional funds. The supporting schedules exclude payments on behalf, the AFMFA, and tuition waivers.

Immediately following the supporting schedules are the following: Appendix A, Critical Dates for FY19 Budget Preparation; Appendix B, Board of Trustees Budgetary Oversight and Accountability, and the Glossary of Terms.



**URBANA-CHAMPAIGN  
OPERATING BUDGET**

## Urbana-Champaign Operating Budget

|  | FY 2018<br>Operating<br>Revenue | FY 2019<br>Operating<br>Revenue | Change<br>FY2018 - FY2019 |             |
|--|---------------------------------|---------------------------------|---------------------------|-------------|
|  |                                 |                                 | Amount                    | Percent     |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |             |
| Direct Appropriation   | \$221,102                       | \$226,941                       | \$5,839                   | 2.6%        |
| University Income Fund <sup>1</sup>                            | 780,986                         | 814,163                         | 33,177                    | 4.2%        |
| ICR <sup>2</sup>   | 145,685                         | 152,586                         | 6,901                     | 4.7%        |
| Royalties  | 1,600                           | 1,350                           | (250)                     | -15.6%      |
| Administrative Allowances                                      | 17,315                          | 15,325                          | (1,990)                   | -11.5%      |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$1,166,688</b>              | <b>\$1,210,365</b>              | <b>\$43,677</b>           | <b>3.7%</b> |
| <b>Restricted Funds</b>  |                                 |                                 |                           |             |
| Sponsored Projects   | \$430,959                       | \$438,752                       | \$7,793                   | 1.8%        |
| Federal Appropriations   | 17,480                          | 20,002                          | 2,522                     | 14.4%       |
| Gift & Endowment   | 139,365                         | 169,118                         | 29,753                    | 21.3%       |
| Medical Service Plans  | 0                               | 0                               | 0                         | N/A         |
| Hospital   | 0                               | 0                               | 0                         | N/A         |
| Auxiliaries & Dept. Ops.                                       | 430,109                         | 453,032                         | 22,923                    | 5.3%        |
| AFMFA  | 23,414                          | 23,765                          | 351                       | 1.5%        |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$1,041,327</b>              | <b>\$1,104,669</b>              | <b>\$63,342</b>           | <b>6.1%</b> |
| <b>Total Revenue Budget<br/>before Payments on Behalf</b>      | <b>\$2,208,015</b>              | <b>\$2,315,034</b>              | <b>\$107,019</b>          | <b>4.8%</b> |
| Payments on Behalf   | \$693,997                       | \$719,457                       | \$25,460                  | 3.7%        |
| <b>Total Revenue Budget</b>                                    | <b>\$2,902,012</b>              | <b>\$3,034,491</b>              | <b>\$132,479</b>          | <b>4.6%</b> |

|  | FY 2018<br>Operating<br>Expense | FY 2019<br>Operating<br>Expense | Change<br>FY2018 - FY2019 |             |
|--|---------------------------------|---------------------------------|---------------------------|-------------|
|  |                                 |                                 | Amount                    | Percent     |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |             |
| Salaries & Wages   | \$617,318                       | \$643,181                       | \$25,863                  | 4.2%        |
| Benefits   | 18,145                          | 19,418                          | 1,273                     | 7.0%        |
| Materials & Supplies   | 21,725                          | 23,976                          | 2,251                     | 10.4%       |
| Travel   | 8,885                           | 9,819                           | 934                       | 10.5%       |
| Utilities & Facilities O&M                                     | 109,581                         | 122,477                         | 12,896                    | 11.8%       |
| Contractual Services   | 75,242                          | 83,720                          | 8,478                     | 11.3%       |
| Equipment  | 27,776                          | 31,390                          | 3,614                     | 13.0%       |
| Student Aid/Scholarships                                       | 106,331                         | 119,723                         | 13,392                    | 12.6%       |
| Misc Other   | 4,949                           | 5,568                           | 619                       | 12.5%       |
| Debt Service & Reserve Transfers                               | 821                             | 950                             | 129                       | 15.7%       |
| Deferred Maintenance Reserves Transfers                        | 157,974                         | 135,143                         | (22,831)                  | -14.5%      |
| Capital Projects Transfers                                     | 17,941                          | 15,000                          | (2,941)                   | -16.4%      |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$1,166,688</b>              | <b>\$1,210,365</b>              | <b>\$43,677</b>           | <b>3.7%</b> |
| <b>Restricted Funds</b>  |                                 |                                 |                           |             |
| Salaries & Wages   | \$353,090                       | \$373,773                       | \$20,683                  | 5.9%        |
| Benefits   | 55,064                          | 59,242                          | 4,178                     | 7.6%        |
| Materials & Supplies   | 56,324                          | 57,665                          | 1,341                     | 2.4%        |
| Travel   | 28,323                          | 29,136                          | 813                       | 2.9%        |
| Utilities & Facilities O&M                                     | 45,321                          | 48,089                          | 2,768                     | 6.1%        |
| Contractual Services   | 256,356                         | 274,434                         | 18,078                    | 7.1%        |
| Equipment  | 21,309                          | 21,565                          | 256                       | 1.2%        |
| Cost of Goods sold   | 28,453                          | 30,647                          | 2,194                     | 7.7%        |
| Student Aid/Scholarships                                       | 81,793                          | 89,031                          | 7,238                     | 8.8%        |
| Misc Other   | 6,370                           | 5,093                           | (223)                     | 3.5%        |
| Debt Service & Reserve Transfers                               | 54,421                          | 58,117                          | 3,696                     | 6.8%        |
| Deferred Maintenance Reserves Transfers                        | 15,654                          | 17,164                          | 1,510                     | 9.6%        |
| Capital Projects Transfers                                     | 15,435                          | 16,948                          | 1,513                     | 9.8%        |
| AFMFA  | 23,414                          | 23,765                          | 351                       | 1.5%        |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$1,041,327</b>              | <b>\$1,104,669</b>              | <b>\$64,842</b>           | <b>6.2%</b> |
| <b>Total Expense Budget<br/>before Payments on Behalf</b>      | <b>\$2,208,015</b>              | <b>\$2,315,034</b>              | <b>\$107,019</b>          | <b>4.8%</b> |
| Payments on Behalf   | \$693,997                       | \$719,457                       | 25,460                    | 3.7%        |
| <b>Total Expense Budget</b>                                    | <b>\$2,902,012</b>              | <b>\$3,034,491</b>              | <b>\$132,479</b>          | <b>4.6%</b> |

**CHICAGO  
OPERATING BUDGET**

## Chicago Operating Budget

|  | FY 2018<br>Operating<br>Revenue | FY 2019<br>Operating<br>Revenue | Change<br>FY2018 - FY2019 |             |
|--|---------------------------------|---------------------------------|---------------------------|-------------|
|  |                                 |                                 | Amount                    | Percent     |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |             |
| Direct Appropriation   | \$218,753                       | \$224,901                       | \$6,148                   | 2.8%        |
| University Income Fund <sup>1</sup>                            | 413,355                         | 441,645                         | 28,290                    | 6.8%        |
| ICR <sup>2</sup>   | 92,916                          | 92,283                          | (633)                     | -0.7%       |
| Royalties  | 0                               | 0                               | 0                         | N/A         |
| Administrative Allowances                                      | 28,239                          | 30,686                          | 2,447                     | 8.7%        |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$753,263</b>                | <b>\$789,515</b>                | <b>\$36,252</b>           | <b>4.8%</b> |
| <b>Restricted Funds</b>  |                                 |                                 |                           |             |
| Sponsored Projects   | \$287,893                       | \$283,167                       | (\$4,726)                 | -1.6%       |
| Federal Appropriations   | 0                               | 0                               | 0                         | N/A         |
| Gift & Endowment   | 29,145                          | 32,702                          | 3,557                     | 12.2%       |
| Medical Service Plans  | 230,795                         | 245,861                         | 15,066                    | 6.5%        |
| Hospital   | 730,561                         | 747,557                         | 16,996                    | 2.3%        |
| Auxiliaries & Dept. Ops.                                       | 279,660                         | 314,514                         | 34,854                    | 12.5%       |
| AFMFA  | 14,887                          | 16,495                          | 1,608                     | 10.8%       |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$1,572,941</b>              | <b>\$1,640,296</b>              | <b>\$67,355</b>           | <b>4.3%</b> |
| <b>Total Revenue Budget<br/>before Payments on Behalf</b>      | <b>\$2,326,204</b>              | <b>\$2,429,811</b>              | <b>\$103,607</b>          | <b>4.5%</b> |
| Payments on Behalf   | \$884,218                       | \$942,254                       | \$58,036                  | 6.6%        |
| <b>Total Revenue Budget</b>                                    | <b>\$3,210,422</b>              | <b>\$3,372,065</b>              | <b>\$161,643</b>          | <b>5.0%</b> |

|  | FY 2018<br>Operating<br>Expense | FY 2019<br>Operating<br>Expense | Change<br>FY2018 - FY2019 |             |
|--|---------------------------------|---------------------------------|---------------------------|-------------|
|  |                                 |                                 | Amount                    | Percent     |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |             |
| Salaries & Wages   | \$504,547                       | \$533,510                       | \$28,963                  | 5.7%        |
| Benefits   | 15,065                          | 16,004                          | 939                       | 6.2%        |
| Materials & Supplies   | 15,313                          | 16,522                          | 1,209                     | 7.9%        |
| Travel   | 5,026                           | 5,300                           | 274                       | 5.5%        |
| Utilities & Facilities O&M                                     | 60,261                          | 61,466                          | 1,205                     | 2.0%        |
| Contractual Services   | 37,663                          | 38,932                          | 1,269                     | 3.4%        |
| Equipment  | 10,546                          | 11,000                          | 454                       | 4.3%        |
| Student Aid/Scholarships                                       | 48,635                          | 48,635                          | 0                         | 0.0%        |
| Misc Other   | 22,598                          | 23,546                          | 948                       | 4.2%        |
| Debt Service & Reserve Transfers                               | 11,600                          | 11,600                          | 0                         | 0.0%        |
| Deferred Maintenance Reserves Transfers                        | 17,239                          | 18,000                          | 761                       | 4.4%        |
| Capital Projects Transfers                                     | 4,770                           | 5,000                           | 230                       | 4.8%        |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$753,263</b>                | <b>\$789,515</b>                | <b>\$36,252</b>           | <b>4.8%</b> |
| <b>Restricted Funds</b>  |                                 |                                 |                           |             |
| Salaries & Wages   | \$712,252                       | \$722,526                       | \$10,274                  | 1.4%        |
| Benefits   | 63,305                          | 70,219                          | 6,914                     | 10.9%       |
| Materials & Supplies   | 141,576                         | 164,944                         | 23,368                    | 16.5%       |
| Travel   | 9,414                           | 11,361                          | 1,947                     | 20.7%       |
| Utilities & Facilities O&M                                     | 43,409                          | 46,988                          | 3,579                     | 8.2%        |
| Contractual Services   | 278,957                         | 287,675                         | 8,718                     | 3.1%        |
| Equipment  | 18,378                          | 19,322                          | 944                       | 5.1%        |
| Cost of Goods sold   | 83,201                          | 85,068                          | 1,867                     | 2.2%        |
| Student Aid/Scholarships                                       | 65,065                          | 65,065                          | 0                         | 0.0%        |
| Misc Other   | 69,183                          | 74,013                          | 4,830                     | 7.0%        |
| Debt Service & Reserve Transfers                               | 46,184                          | 49,012                          | 2,828                     | 6.1%        |
| Deferred Maintenance Reserves Transfers                        | 15,826                          | 15,826                          | 0                         | 0.0%        |
| Capital Projects Transfers                                     | 11,304                          | 11,782                          | 478                       | 4.2%        |
| AFMFA  | 14,887                          | 16,495                          | 1,608                     | 10.8%       |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$1,572,941</b>              | <b>\$1,640,296</b>              | <b>\$67,355</b>           | <b>4.3%</b> |
| <b>Total Expense Budget<br/>before Payments on Behalf</b>      | <b>\$2,326,204</b>              | <b>\$2,429,811</b>              | <b>\$103,607</b>          | <b>4.5%</b> |
| Payments on Behalf   | \$884,218                       | \$942,254                       | \$58,036                  | 6.6%        |
| <b>Total Expense Budget</b>                                    | <b>\$3,210,422</b>              | <b>\$3,372,065</b>              | <b>\$161,643</b>          | <b>5.0%</b> |

**SPRINGFIELD  
OPERATING BUDGET**

## Springfield Operating Budget

|  | FY 2018<br>Operating<br>Revenue | FY 2019<br>Operating<br>Revenue | Change<br>FY2018 - FY2019 |             |
|--|---------------------------------|---------------------------------|---------------------------|-------------|
|  |                                 |                                 | Amount                    | Percent     |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |             |
| Direct Appropriation   | \$16,827                        | \$17,286                        | \$459                     | 2.7%        |
| University Income Fund <sup>1</sup>                            | 42,044                          | 42,429                          | 385                       | 0.9%        |
| ICR <sup>2</sup>   | 333                             | 294                             | (39)                      | -11.7%      |
| Royalties  | 0                               | 0                               | 0                         | N/A         |
| Administrative Allowances                                      | 93                              | 93                              | 0                         | 0.0%        |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$59,297</b>                 | <b>\$60,102</b>                 | <b>\$805</b>              | <b>1.4%</b> |
| <b>Restricted Funds</b>  |                                 |                                 |                           |             |
| Sponsored Projects   | \$11,279                        | \$11,232                        | (\$47)                    | -0.4%       |
| Federal Appropriations   | 0                               | 0                               | 0                         | N/A         |
| Gift & Endowment   | 2,244                           | 3,405                           | 1,161                     | 51.7%       |
| Medical Service Plans  | 0                               | 0                               | 0                         | N/A         |
| Hospital   | 0                               | 0                               | 0                         | N/A         |
| Auxiliaries & Dept. Ops.                                       | 21,581                          | 20,542                          | (1,039)                   | -4.8%       |
| AFMFA  | 1,151                           | 1,157                           | 6                         | 0.5%        |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$36,255</b>                 | <b>\$36,336</b>                 | <b>\$81</b>               | <b>0.2%</b> |
| <b>Total Revenue Budget<br/>before Payments on Behalf</b>      | <b>\$95,551</b>                 | <b>\$96,438</b>                 | <b>\$886</b>              | <b>0.9%</b> |
| <b>Payments on Behalf</b>                                      | <b>\$41,615</b>                 | <b>\$42,844</b>                 | <b>\$1,229</b>            | <b>3.0%</b> |
| <b>Total Revenue Budget</b>                                    | <b>\$137,166</b>                | <b>\$139,282</b>                | <b>\$2,115</b>            | <b>1.5%</b> |

|  | FY 2018<br>Operating<br>Expense | FY 2019<br>Operating<br>Expense | Change<br>FY2018 - FY2019 |             |
|--|---------------------------------|---------------------------------|---------------------------|-------------|
|  |                                 |                                 | Amount                    | Percent     |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |             |
| Salaries & Wages   | \$41,682                        | \$42,682                        | \$1,000                   | 2.4%        |
| Benefits   | 681                             | 697                             | 16                        | 2.3%        |
| Materials & Supplies   | 1,424                           | 1,388                           | (36)                      | -2.5%       |
| Travel   | 594                             | 550                             | (44)                      | -7.4%       |
| Utilities & Facilities O&M                                     | 2,432                           | 2,368                           | (64)                      | -2.6%       |
| Contractual Services   | 4,782                           | 4,744                           | (38)                      | -0.8%       |
| Equipment  | 1,447                           | 1,380                           | (67)                      | -4.6%       |
| Student Aid/Scholarships                                       | 5,267                           | 5,403                           | 136                       | 2.6%        |
| Misc Other   | 338                             | 240                             | (98)                      | -29.0%      |
| Debt Service & Reserve Transfers                               | 0                               | 0                               | 0                         | N/A         |
| Deferred Maintenance Reserves Transfers                        | 650                             | 650                             | 0                         | 0.0%        |
| Capital Projects Transfers                                     | 0                               | 0                               | 0                         | N/A         |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$59,297</b>                 | <b>\$60,102</b>                 | <b>\$805</b>              | <b>1.4%</b> |
| <b>Restricted Funds</b>  |                                 |                                 |                           |             |
| Salaries & Wages   | \$10,082                        | \$10,145                        | \$63                      | 0.6%        |
| Benefits   | 1,173                           | 858                             | (315)                     | -26.9%      |
| Materials & Supplies   | 1,214                           | 1,400                           | 186                       | 15.3%       |
| Travel   | 460                             | 520                             | 60                        | 13.0%       |
| Utilities & Facilities O&M                                     | 1,386                           | 1,406                           | 20                        | 1.4%        |
| Contractual Services   | 6,558                           | 5,804                           | (754)                     | -11.5%      |
| Equipment  | 180                             | 120                             | (60)                      | -33.3%      |
| Cost of Goods sold   | 1,074                           | 980                             | (94)                      | -8.8%       |
| Student Aid/Scholarships                                       | 7,155                           | 6,920                           | (235)                     | -3.3%       |
| Misc Other   | 167                             | 264                             | 97                        | 58.1%       |
| Debt Service & Reserve Transfers                               | 4,997                           | 5,812                           | 815                       | 16.3%       |
| Deferred Maintenance Reserves Transfers                        | 637                             | 750                             | 113                       | 17.7%       |
| Capital Projects Transfers                                     | 21                              | 200                             | 179                       | 852.4%      |
| AFMFA  | 1,151                           | 1,157                           | 6                         | 0.5%        |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$36,255</b>                 | <b>\$36,336</b>                 | <b>\$81</b>               | <b>0.2%</b> |
| <b>Total Expense Budget<br/>before Payments on Behalf</b>      | <b>\$95,551</b>                 | <b>\$96,438</b>                 | <b>\$887</b>              | <b>0.9%</b> |
| <b>Payments on Behalf</b>                                      | <b>\$41,615</b>                 | <b>\$42,844</b>                 | <b>1,229</b>              | <b>3.0%</b> |
| <b>Total Expense Budget</b>                                    | <b>\$137,166</b>                | <b>\$139,282</b>                | <b>\$2,116</b>            | <b>1.5%</b> |

**SYSTEM WIDE PROGRAMS  
&  
UNIVERSITY SYSTEM OFFICES  
OPERATING BUDGET**

## System Wide Programs & University System Offices

|  | FY 2018<br>Operating<br>Revenue | FY 2019<br>Operating<br>Revenue | Change<br>FY2018 - FY2019 |              |
|--|---------------------------------|---------------------------------|---------------------------|--------------|
|  |                                 |                                 | Amount                    | Percent      |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |              |
| Direct Appropriation   | \$132,312                       | \$131,323                       | (\$989)                   | -0.7%        |
| University Income Fund <sup>1</sup>                            | 6,000                           | 6,700                           | 700                       | 11.7%        |
| ICR <sup>2</sup>   | 7,708                           | 7,814                           | 106                       | 1.4%         |
| Royalties  | 30,936                          | 33,845                          | 2,909                     | 9.4%         |
| Administrative Allowances                                      | 22,350                          | 23,458                          | 1,108                     | 5.0%         |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$199,306</b>                | <b>\$203,140</b>                | <b>\$3,834</b>            | <b>1.9%</b>  |
| <b>Restricted Funds</b>  |                                 |                                 |                           |              |
| Sponsored Projects   | \$3,788                         | \$1,672                         | (\$2,116)                 | -55.9%       |
| Federal Appropriations   | 0                               | 0                               | 0                         | N/A          |
| Gift & Endowment   | 2,225                           | 6,191                           | 3,966                     | 178.2%       |
| Medical Service Plans  | 0                               | 0                               | 0                         | N/A          |
| Hospital   | 0                               | 0                               | 0                         | N/A          |
| Auxiliaries & Dept. Ops.                                       | 5,795                           | 8,488                           | 2,693                     | 46.5%        |
| AFMFA  | 0                               | 0                               | 0                         | N/A          |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$11,808</b>                 | <b>\$16,351</b>                 | <b>\$4,543</b>            | <b>38.5%</b> |
| <b>Total Revenue Budget<br/>before Payments on Behalf</b>      | <b>\$211,114</b>                | <b>\$219,491</b>                | <b>\$8,377</b>            | <b>4.0%</b>  |
| <b>Payments on Behalf</b>                                      | <b>\$70,283</b>                 | <b>\$63,969</b>                 | <b>(\$6,315)</b>          | <b>-9.0%</b> |
| <b>Total Revenue Budget</b>                                    | <b>\$281,397</b>                | <b>\$283,460</b>                | <b>\$2,063</b>            | <b>0.7%</b>  |

|  | FY 2018<br>Operating<br>Expense | FY 2019<br>Operating<br>Expense | Change<br>FY2018 - FY2019 |              |
|--|---------------------------------|---------------------------------|---------------------------|--------------|
|  |                                 |                                 | Amount                    | Percent      |
| <b>Unrestricted Funds</b>                                      |                                 |                                 |                           |              |
| Salaries & Wages   | \$70,188                        | \$63,000                        | (\$7,188)                 | -10.2%       |
| Benefits   | 26,024                          | 25,994                          | (30)                      | -0.1%        |
| Materials & Supplies   | 2,000                           | 2,000                           | 0                         | 0.0%         |
| Travel   | 2,000                           | 2,452                           | 452                       | 22.6%        |
| Utilities & Facilities O&M                                     | 1,000                           | 1,000                           | 0                         | 0.0%         |
| Contractual Services   | 35,000                          | 35,000                          | 0                         | 0.0%         |
| Equipment  | 200                             | 300                             | 100                       | 50.0%        |
| Student Aid/Scholarships                                       | 5                               | 5                               | 0                         | 0.0%         |
| Misc Other   | 42,000                          | 50,500                          | 8,500                     | 20.2%        |
| Debt Service & Reserve Transfers                               | 8,100                           | 8,100                           | 0                         | 0.0%         |
| Deferred Maintenance Reserves Transfers                        | 0                               | 0                               | 0                         | N/A          |
| Capital Projects Transfers                                     | 12,789                          | 14,789                          | 2,000                     | 15.6%        |
| <b>Subtotal Unrestricted Funds</b>                             | <b>\$199,306</b>                | <b>\$203,140</b>                | <b>\$3,834</b>            | <b>1.9%</b>  |
| <b>Restricted Funds</b>  |                                 |                                 |                           |              |
| Salaries & Wages   | \$3,000                         | \$3,559                         | \$559                     | 18.6%        |
| Benefits   | 1,000                           | 1,053                           | 53                        | 5.3%         |
| Materials & Supplies   | 1,000                           | 1,064                           | 64                        | 6.4%         |
| Travel   | 0                               | 186                             | 186                       | N/A          |
| Utilities & Facilities O&M                                     | 0                               | 164                             | 164                       | N/A          |
| Contractual Services   | 6,598                           | 7,112                           | 514                       | 7.8%         |
| Equipment  | 0                               | 7                               | 7                         | N/A          |
| Cost of Goods sold   | 200                             | 214                             | 14                        | 7.0%         |
| Student Aid/Scholarships                                       | 0                               | 3                               | 3                         | N/A          |
| Misc Other   | 10                              | 2,942                           | 2,932                     | 29320.0%     |
| Debt Service & Reserve Transfers                               | 0                               | 0                               | 0                         | N/A          |
| Deferred Maintenance Reserves Transfers                        | 0                               | 47                              | 47                        | N/A          |
| Capital Projects Transfers                                     | 0                               | 0                               | 0                         | N/A          |
| AFMFA  | 0                               | 0                               | 0                         | N/A          |
| <b>Subtotal Restricted Funds<br/>before Payments on Behalf</b> | <b>\$11,808</b>                 | <b>\$16,351</b>                 | <b>\$4,543</b>            | <b>38.5%</b> |
| <b>Total Expense Budget<br/>before Payments on Behalf</b>      | <b>\$211,114</b>                | <b>\$219,491</b>                | <b>\$8,377</b>            | <b>4.0%</b>  |
| <b>Payments on Behalf</b>                                      | <b>\$70,283</b>                 | <b>\$63,969</b>                 | <b>(6,315)</b>            | <b>-9.0%</b> |
| <b>Total Expense Budget</b>                                    | <b>\$281,397</b>                | <b>\$283,460</b>                | <b>\$2,063</b>            | <b>0.7%</b>  |