

## MEETING OF AUGUST 1, 1894.

A special meeting of the Board of Trustees of the University of Illinois was held in the University parlor, in Urbana, at 3 o'clock p. m., Wednesday, August 1, 1894.

The meeting of June 5, 1894, was adjourned to July 2, 1894; but it being apparent a few days before the date for the meeting that, on account of the prevailing railroad strike, it would be impossible for the meeting to be held, the president of the board notified the members of the board that there would be no meeting. A call for a special meeting to be held July 9, 1894, was issued by the president, but it was again found impracticable for the board to come together. July 23d, a call for this meeting was issued by the secretary, as follows:

URBANA, ILL., July 23, 1894.

By order of the president, Mr. N. W. Graham, there will be a meeting of the Board of Trustees of the University of Illinois, at 3 o'clock p. m., Wednesday, August 1, in the University parlor, in Urbana, to consider unfinished business, and such other business as may be duly presented.

Members present were Governor Altgeld, and Messrs. Armstrong, Bullard, Graham, McLean, Morrison, Raab, and Raymond; those absent were Messrs. Bryant, Gore, McKay, and Morgan.

The minutes of the meetings of the board held March 13, and April 13, 1894, were approved, as presented by the secretary.

The action of the executive committee of the board at its meeting held June 5 and 6, 1894, as recorded on pages 260 to 262, inclusive, of the printed minutes of the last meeting, was confirmed.

Mr. Schultz, of the firm of Yeager & Schultz, contractors for the erection of Engineering Hall, being present by invitation, was told that the interests of the University demanded that the building be completed ready for use September 1st, next, according to the terms of the contract, and was strongly urged to spare no pains in fulfilling his contract.

Mr. Graham, of the committee appointed to notify Dr. A. S. Draper of his election to the regency of the University, reported that Dr. Draper had accepted the election, and was present to enter upon his duties. Dr. Draper's letter of acceptance was as follows:

CLEVELAND, OHIO, May 10, 1894.

*The Honorable Nelson W. Graham, Chairman Board of Trustees, University of Illinois, Carbondale, Illinois,*

MY DEAR SIR: Since the morning of April 14th last, when the committee of your board, accompanied by nearly all of the other members, called and notified me that by the unanimous and hearty action of the board, and at the unanimously expressed desire of the members of the faculty, I had been elected to the presidency of the University of Illinois, and asked my acceptance of that responsible position, I have endeavored to give the matter such serious thought as its great importance demanded.

One must indeed hesitate about assuming a trust involving so much of consequence to the educational interests of the imperial State of Illinois, as well as so much of consequence to himself, and must refrain from such a step unless his mind can gain confidence that all the interests involved will be promoted by taking it.

My limitations in training and my total inexperience in administering the affairs of a university have combined to arouse serious apprehensions in my mind as to the wisdom of your choice. I should have had no warrant for seriously thinking of such a matter, but for the reflection that your board must have felt its responsibility in the premises, has had full time to learn of my personal characteristics, as well as of whatever work I have performed, and of such standing as I have attained in the educational affairs of the country, and must have given the fullest consideration to the question of my fitness for the exalted position to which you have called me, and but for the fact that you assure me that your action is approved by the deliberate and mature opinion of each member of your board. In view of all this I have felt justified in deferring to your judgment touching that phase of the subject.

Passing from this point I have endeavored to decide whether the future possibilities of the University are sufficiently promising to justify me in spending the next ensuing years of my life in its service.

There is every reason for thinking that the state universities are going to occupy positions of superior prominence among the universities of the country, and it is impossible to discern any reason which can content the commonwealth of Illinois in giving only such support to a state university as involves its holding a place of secondary standing and influence among the universities of the land.

To enable a university to advance to a leading position, it must have financial aid to an extent which would have surprised the last generation, for the field of university operations has broadened as the activities of the people have multiplied and become more intense; it must have adequate accommodations and liberal equipment; its departments must be able to supply life-giving instruction in all branches of liberal learning; its work must attract attention, it must be authoritative and command respect, it must show anxiety and ability to stimulate the common life of the people, and bring renown to the good name of the state. Liberal moneyed support will not avail, unless there is also harmony and strength in the managing board of the faculty, as well as confidence and co-operation between them, and unless the local situation is attractive and uplifting, near which an increasing number of students can find healthful and happy homes at moderate cost. The whole must be enveloped in an air of contentment, of energy, of exalted culture, of stability and reserve power.

The buildings and equipment provided and the work already done to develop a state university in Illinois are gratifying and assuring. These, with the awakened interest of the people, and the disposition of their representatives in the legislature, as it has been portrayed to me, with the known resources of the state, and with the apparent oneness of feeling on the part of all who are bearing the responsibility of management, give excellent promise for the future of the University.

With these opportunities comes the question of future policy, for the functions of a state university in the United States have not yet been well determined. My view is that it is important to establish the fact that a state university is the appropriate head of the state school system and should live in vital and healthful relations with all of the public educational work of the state. It should build for classical culture, without which no people can advance, but it should not spend too much time in clearing up the involved subtleties of the dead past or of fathoming the depths of purely philosophical speculation. I would not have it thought that I am indifferent to these important lines of research, but rather that a choice of policies must be made or little will be accomplished in any direction, and that public moneys should go into lines of

educational work which most directly affect the life of the people. It does not seem to me advisable that a state university should be encumbered with the management of industrial enterprises, except so far as the same may be essential to educational ends, but rather that it should continually engage in scientific research and experimentation to the end that it may disseminate the latest scientific information upon the employment of the people. Complete preparation in the secondary schools must be exacted in order that the tone of its scholarship shall not suffer, and to make sure that its operations shall not be clogged by the presence of unprepared material. Aside from this it should extend a welcome and give greeting to both sexes and all classes, and it should train for manly and womanly character, for intellectual power and versatility, and for influence upon and success in the practical affairs of life.

I am informed that you sought me out and have tendered me the great honor of the presidency of your University, because you desired an administrative officer who had had some experience in organizing and articulating public educational work, and because I had to some extent become representative of the views and tendencies I have just indicated. Upon this basis acceptance is possible if I can make myself feel equal to the responsibility which is involved.

The uninterrupted tenure of office, immunity from the demoralizing influences of recurring political contests and from the exigencies and demands of partisan politics; your assurance of support in the selection of instructors, as well as your assurance of support to the faculty in all matters touching the internal organization and operations on the instruction side of the University administration, and the entire liberty of personal movements which you accord to me so long as the University prospers and reaches forward to the attainment of its ideals, afford a broad opportunity for marked success and for the credit and honor which accompany success in great enterprises, or for conspicuous and lamentable failure. These things lend attractiveness to the exalted position and would challenge the best and highest efforts of the most ambitious.

A sufficient time has elapsed since the announcement of your action to develop any criticisms or antagonisms of any kind. If there have been any, I have not heard of them. On the contrary, the expression of opinion in the secular and educational press has been all that could be desired, and the numerous communications which have come to me from the educational leaders of Illinois, urging my acceptance, have touched me deeply.

I have had a struggle over the matter, for I already have associations and alliances that can not easily be severed. I have hesitated, for I have apprehensions of my inability to meet your expectations. But I thank you for the manifestation of your confidence and hereby announce my purpose to enter upon the exalted position to which your honorable board has elected me, with the determination to justify your action so far as it is possible for me to do so.

I am, Sir, very sincerely yours,

A. S. DRAPER.

The board then went into executive session to consider the resignation of Professor Morrow, which resignation was accepted, to take effect September 1, 1894.

The resignation of Professor McMurtry was accepted, to take place August 1, 1894.

On motion of Governor Altgeld, it was voted that the secretary of the board be directed to prepare a statement of the special advantages of this University, the statement to be signed by the president of the board of trustees, and copies to be sent to all male teachers of the state and to others interested in education. The sum of \$1,000 was appropriated for this purpose.

On motion of Mr. Raymond, the resolutions of the board instructing a committee to visit other institutions and report on the reconstruction of the agricultural department (see page 240) was notified to include the reorganization of the Experiment Station.

The finance committee made the following report, which was approved:

URBANA, ILL., August 1, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your finance committee has examined vouchers submitted by the board of direction of the Experiment Station on which warrants No. 134 to 230, inclusive, have been issued, and has found them correct and duly received.

Respectfully submitted,

ALEXANDER MCLEAN, }  
J. E. ARMSTRONG, } *Committee on Finance.*

The following report was received from the Experiment Station:

URBANA, ILL., July 31, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: The executive committee of the Agricultural Experiment Station respectfully reports that Mr. E. H. Farrington, chemist of the Station, has presented his resignation of that position in order to accept a position in connection with the University of Wisconsin. While regretting the loss of his valuable services, the committee recommends the acceptance of his resignation to take effect August 1st. The routine work of the chemist's office can be carried on for a short time by the assistant chemist, and it is recommended that no formal action be taken in regard to filling the position of chemist until the September meeting of the board of direction and of the board of trustees.

The committee also reports that, through its oversight at the last meeting of the board of direction, no provision was made for the continuance of experiments under the direction of Professor Forbes in the destruction of the chinch bugs. The matter had been discussed by the board of direction, and in accordance with the requests of Professor Forbes and the view of the board of direction, the committee recommends that authority be given for the expenditure of a sum not exceeding \$250 in such experiments.

It may be proper for the committee officially to call the attention of the board of trustees to the fact that congress has as yet made no appropriation for the Experiment Stations for the fiscal year beginning July 1, 1894. It is believed that there is no probability that the usual appropriation will not be made.

Respectfully submitted,

G. E. MORROW, }  
E. E. CHESTER, } *Executive Committee.*  
I. S. RAYMOND, }

On motion of Mr. McLean, the secretary was authorized to draw a Station warrant in his own favor on the treasurer for the amount needed to meet the pay rolls of the Experiment Station for the month of July.

The board of direction of the Experiment Station was authorized to expend \$250 of station funds upon the chinch bug experiment.

The following report was received from the committee on Minnesota lands:

URBANA, ILL., June 5, 1894.

*To the Board of Trustees.*

GENTLEMEN: About the first of this year Mr. Andrew Olson, to whom had been given under date of May 5, 1892, contract No. 95, for the S. W.  $\frac{1}{4}$  Sec. 6. T. 116 N., R. 34 W. 5th P. M., wrote Professor Shattuck that

he would be unable to make further payments on the land and surrendered his contract. A cash payment had been made of \$324.40 when the contract was given, but the interest due January 2, 1893, had not been paid.

Your committee having first ascertained that the contract had not been recorded, accepted the surrender subject to the approval of the Board.

Respectfully submitted,

S. A. BULLARD, }  
S. W. SHATTUCK, } *Committee on*  
W. L. PILLSBURY, } *Minnesota Lands.*

The report was accepted and the committee was instructed to procure a release from Mr. Andrew Olson for the tract of land surrendered.

Upon request of Professor Forbes, after explanation made by him, the appropriation of \$200 from the State Laboratory of Natural History funds for the payment of Mr. Frank Smith, assistant zoölogist, was made \$400. (See page 260.)

The board then adjourned to meet at 8 o'clock p. m.

### ·EVENING SESSION.

The same members were present as in the afternoon, with the exception of Governor Altgeld.

Upon recommendation of the finance committee, the bill of the treasurer, Mr. Spalding, for traveling expenses, stationery, and other incidentals, amounting to \$116.72, was ordered paid from current funds.

The executive committee made the following report:

URBANA, ILL., August 2, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your executive committee begs leave to report that it has completed the purchase of the Bronson tract of land for \$4,500, as ordered, and that the deed has been duly recorded.

Respectfully submitted,

N. W. GRAHAM, }  
S. A. BULLARD, } *Executive Committee.*  
N. B. MORRISON, }

The report was approved.

The committee on buildings and grounds made the following report, which was approved;

URBANA, ILL., August 2, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your committee on buildings and grounds begs leave to report that it has examined into the advisability of boring for natural gas in the vicinity of the University, and, after thoroughly investigating the subject, and from the advice of the professor of geology, it was decided best not to expend any money in making any investigations.

Respectfully submitted,

N. B. MORRISON, }  
S. A. BULLARD, } *Committee on*  
 } *Buildings and Grounds.*

The following committee report was received and approved:

URBANA, ILL., August 1, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your special committee to which was referred the petition of Messrs. W. A. Heath and Solon Philbrick, regarding the action of the faculty in withholding the diploma of George Frederickson, begs leave to report:

Your committee has examined into the merits of the case as far as possible, and, after consideration, recommends to the faculty that Mr. Frederickson be permitted to prepare for examination in the studies required, and that examination be given him, and that if all the requirements have been complied with, his graduation papers be issued to him at the end of the fall term of 1894; and that he be classed with the class of 1894.

Respectfully submitted,

S. A. BULLARD, }  
J. E. ARMSTRONG, } *Committee.*

A communication was received from the Urbana and Champaign Electric Street Railway Company, asking permission to run across the University property along the line of Wright street, extended south to road on the north of Mt. Hope Cemetery. The consideration of this request was postponed till next meeting of the board.

The secretary was instructed to get from the attorney general his opinion as to the power of the board to comply with his request.

Mr. Morrison stated that Mr. I. H. Rapp, superintendent of the construction of Engineering Hall, tendered his resignation, and asked to be relieved as soon as practicable.

On motion of Mr. McLean his resignation was referred to the committee on buildings and grounds with power to act, and the committee was instructed to secure a superintendent as soon as practicable.

On motion of Mr. Armstrong, Dr. Burrill was made dean of the general faculty, and it was ordered that his salary from August 1, 1894, should be \$2,700 a year from the University and \$300 from the Experiment Station.

The committee on instruction made the following report:

URBANA, ILL., Aug. 1, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your committee on instruction having duly considered the fitness of the persons named for their respective positions, nominates W. J. Eckoff, PH.D., as Professor of Pedagogics, with a salary of eight-hundred dollars per annum, and Percy F. Bicknell, A.M., as librarian, at a salary of fifteen hundred dollars per annum.

It is recommended that Professor Palmer be charged with the general business affairs of the chemical laboratory; and that Professor Parr's title be changed from professor of analytical chemistry to that of professor of applied chemistry, and that their departments be separately organized as agreed upon between themselves.

We recommend the appointment of one additional instructor in chemistry, at a salary of not to exceed one hundred dollars a month, for ten months; one assistant in mechanical engineering, at a salary not to exceed eighty dollars a month, for ten months; one assistant in physics, at a salary not to exceed eighty dollars a month, for ten months; one store-keeper in the electrical laboratory, at thirty dollars for ten months; H. E. Reeves, assistant in military science, at not to exceed one hundred dollars for the year; Edward Lake, assistant in art and design, at forty-five dollars a month for ten months; Robert C. Vial, assistant in general engineering drawing, at sixty dollars a month for ten months; Henry Jones, blacksmith, at fifty dollars a month for ten months; and one assistant in preparatory Latin and Greek.

Your committee would further report that by your authority, in connection with the acting regent, it has appointed Jeremiah G. Mosier assistant in geology and mineralogy, at a salary of sixty dollars a month for ten months; Miss Adelle Clendenin, assistant in English, at sixty dollars a month, for ten months; and the following named persons as fellows, at four hundred dollars a year each: Robert A. Wood, mechanical engineering; Chas. F. Hottes, natural science; Grant C. Miller, architec-

ture: Miss Ola C Woolsey, Latin; Walter S. McGee, mathematics. Miss Gertrude Shawhan has been employed to teach a class in French, at \$200 a year.

Respectfully submitted,

HENRY RAAB, } *Committee*  
J. E. ARMSTRONG, } *on Instruction.*

The report was accepted, except that the matter of creating new places and filling them, as recommended by the committee, was referred to the president and executive committee with power to act.

The board then adjourned to meet at 8:30 a. m.

### THURSDAY MORNING SESSION.

The board met pursuant to adjournment, the same members being present as the evening before.

On motion of Mr. Bullard, President Draper was authorized to purchase furniture for his office and to re-arrange the administrative offices of the University, if found desirable. Five hundred dollars was appropriated for this purpose.

The committee on finance made the following report:

URBANA, ILL., August 2, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your finance committee reports that it has examined the report of Mr. C. W. Spalding, treasurer, from March 1 to May 31, 1894, inclusive, and finds that he had a balance on hand of all funds—\$121,592.59; that he collected from all sources \$20,029.35; making a total of \$141,621.94. That during the same term, as per vouchers, he paid out the sum of \$79,153.20, leaving a balance on hand, May 31, 1894, of the several funds, of \$67,468.74. We therefore recommend that the same be approved.

Respectfully submitted,

ALEX. MCLEAN, } *Finance Committee.*  
J. E. ARMSTRONG, }

On motion of Mr. Armstrong, it was voted that the president and Dr. Burrill be authorized to make such arrangements for instruction in music during the year as may be found best; and that they be authorized to expend not to exceed \$300 for this purpose.

It was voted that the September meeting of the board should be held on the fourth Tuesday.

The following preamble and resolution were adopted:

*Whereas*, Our original charter designated the chief executive officer of the University as the "regent," but since that time the duties of that office have been materially changed, and the title of "president" has come to be recognized in the law and seems more appropriate, and the present time seems opportune for making the change, therefore, be it

*Resolved*, That hereafter the title of the office be that of "president," and that the legislature be asked at the next session to confirm this action by a formal enactment.

The following report was made by the finance committee.

URBANA, ILL., August 2, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: Your finance committee has examined the vouchers submitted by the business agent, Professor S. W. Shattuck, No. 576 to 1175, inclusive, for the quarter ending February 28, 1894, and has found them correct and duly signed.

Respectfully submitted,

ALEX. MCLEAN, } *Finance Committee.*  
J. E. ARMSTRONG, }

Further consideration of the request made by the college of engineering for a stenographer was postponed for the September meeting.

On motion of Mr. Raab, \$300 was appropriated to be used in fitting up rooms for the model school.

The question of making an appropriation for the library being under consideration, Mr. Morrison moved that the subject be postponed till the September meeting; this motion did not prevail. On motion of Mr. Raab, \$500 was appropriated from the general fund for the immediate purchase of books for the library.

The matter of additional room for the testing laboratory was referred to the president with power to act.

On motion of Mr. McLean, it was voted that the students having had six terms of drill and of recitations be eligible for appointment as lieutenants; that those having had nine terms of drill and of recitations be eligible for appointment as majors and captains.

That scholarships of the money value of twenty-two and one-half dollars, payable at the end of the college year, be awarded to the lieutenants, majors, and captains. No recitations to be required of seniors.

On motion of Mr. Armstrong, Professor Ricker was elected dean of the college of engineering; Professor Forbes, dean of the college of science, and Professor Kinley, dean of the college of literature.

The following preamble and resolution were adopted on motion of Mr. McLean:

*Whereas*, I. H. Rapp, our superintendent on engineering hall, has, on account of pressing business at home, been compelled to offer his resignation as superintendent, to take effect immediately; therefore, be it

*Resolved*, That the board tender to Mr. Rapp its thanks for his faithful and intelligent attention as superintendent on said building, and accept his resignation as requested, at the same time recommending him as a gentleman able and efficient in this line of work.

The president of the board spoke of the fact that recently Mr. John H. Bryant, a member of the board, had passed his eighty-seventh birthday, and suggested that some notice of this be taken by the board. On motion of Mr. McLean, the President and Mr. Bullard were appointed a committee to express to Mr. Bryant the congratulations and good wishes of the board.

The following resolutions, prepared by Dr. Burrill and Mr. McLean, concerning Professor Morrow's work in the University, were adopted:

*Whereas*, Professor George E. Morrow has been for seventeen years professor of agriculture in the University of Illinois, and has continuously performed the very many duties of his responsible office with conscientious fidelity and widely acknowledged ability; and,

*Whereas*, He has for seven years faithfully served as agriculturist of the Agricultural Experiment Station connected with this University, and for three years as president of its board of direction; and,

*Whereas*, He has tendered his resignation of these offices, which resignation has been accepted by this board; therefore, be it

*Resolved*, That we, the Board of Trustees of the University of Illinois, do express to Professor Morrow our high appreciation of his upright, manly character and of his signal services to the cause to which he has devoted his professional life within and without the University; and,

*Resolved*, That we extend to him our heartiest good wishes and good will and our best hopes for his future prosperity and happiness.

*Resolved*, That the secretary of this board be requested to give a copy of these resolutions to Professor Morrow.



Mr. Armstrong presented the following report of the summer school, prepared by Professor Kinley, which was received for record:

URBANA, ILL., July 10, 1894.

*To the Board of Trustees of the University of Illinois.*

GENTLEMEN: I hereby submit the report of the work of the summer school.

The number enrolled was 38. Of these 25 were teachers in the public schools, one was an instructor in the University, 8 were students of the University and 4 were unclassified.

Excluding students, 9 came from the immediate neighborhood, Urbana and Champaign, 18 from other places in the state and 3 from other states.

The subjects offered were chosen as follows: Mathematics, by 18 students, as follows: Algebra, 6; geometry, 5; trigonometry, 1; calculus, determinants and conic sections, each, 2; chemistry, 11, as follows: Elementary chemistry, 8; analytical chemistry, 2; organic chemistry, 1; pedagogy, 10; zoölogy, 9; physical culture, 8 (all women); history, 7, as follows: U. S. history (civil government), 5; 19th century history, 2; English literature, 5, as follows: English literature proper, 2; composition, 1; rhetoric and grammar, 2; botany, 5; experimental psychology and physiology, each, 3; economics, empirical psychology and child-study, each, 2; entomology, 0.

Several requests were made for a reduction of the tuition fee by students who could stay only part of the term. A reduction was made in the case of two persons, a gentleman and his wife, who found it impossible to stay more than three weeks. It seemed best for the interests of the University that they should go away feeling satisfied with the treatment they had received. Accordingly, after consultation with Professor McMurry and two of the older members of the University faculty, I gave them orders on the business agent for a rebate of \$2 each. This leaves the amount received for tuition, \$376. If this action does not meet your approval, I shall, of course, gladly be responsible for the amount of the rebates.

Some difficulty arose in the matter of salaries. On page 235 of the printed report of the proceedings at your March meeting is a statement of the appropriation for the summer school. According to that statement \$1,000 was appropriated for salaries. On the preceding page (234) is a recommendation of your committee on the summer school that each instructor therein be allowed for his services one-tenth of his annual salary. According to the report of your committee, approved at that same meeting, the studies offered in the summer school necessitated the employment of seven instructors, whose aggregate salaries amounted to \$1,010. Afterwards, by direction of your committee, two others, Professors Krohn and Myers, were added, making the salary list \$1,340. Moreover, Professors Palmer and Parr were both engaged to teach the chemistry offered, on the understanding that the amount of salary for one professor (\$200) should be assigned to both, to be divided between them, provided the work asked for by students in chemistry was not more than full work for one professor. Professor Palmer had full work during the session and Professor Parr half work. Therefore, according to the understanding, the professors of chemistry should have one salary and a half, or \$290. In view, however, of the fact that this arrangement for an additional half salary for the professors of chemistry has not been approved by you, I could not, of course, approve its payment. In view, further, of the fact that only \$1,000 was appropriated for salaries, I judged that I had no authority to approve the full salary list. Accordingly, I approved to the business agent a salary list, on a pro rata basis, up to the amount of \$1,000. I would respectfully recommend that an additional half salary be allotted to the professors of chemistry, in accordance with the understanding mentioned above, which they had with Professor McMurry, and that an additional appropriation of \$430 be made to pay

this extra half salary, and also the amounts remaining due the other instructors. I append a statement of the pro rata amounts which I have approved, allowing one salary for the professors of chemistry, allowing one salary and a half for these professors, and of the amounts remaining due the instructors.

In response to the request of his students in that subject and of the members of his class in general pedagogy, and in accordance with the provision for such changes announced in the printed circular, it was deemed advisable for Professor Charles McMurry to change his course in empirical psychology to one in the study of special problems in pedagogy. This change was made and the new course taken by some eight or nine, mainly the members of his other class.

The experience of this, the first, session of the summer school, demonstrates the wisdom of its establishment. The enrollment is very encouraging, and is larger than in the case of some similar undertakings elsewhere at different times. The students, so far as I have been able to determine, were all well satisfied, and I feel confident that the number in attendance will be largely increased by another year. In order to promote this very desirable end the plans for next summer should be made early in the University year and systematically and thoroughly advertised during the year.

On the basis of the experience of this summer's session, I beg leave to make the following recommendations to your honorable body:

1. That the summer school be continued.
2. That the subjects of study offered this summer be continued next summer, with the following exceptions and additions: That entomology be dropped; that chemistry be put definitely under the charge of one instructor; that all the psychology and the pedagogy be in charge of one instructor; that the courses offered in mathematics do not go beyond trigonometry; and that elementary physics and Latin be added. There were requests for both the last named subjects.

The reason for suggesting these changes is obvious. The attendance at the summer school will be made up mainly of teachers in the public schools. While, therefore, the work should be in quality equal to regular University work, the subjects offered should consist chiefly of those which teachers are likely to demand. It seems inadvisable that an instructor should devote one hour a day to a single student who is backward in his University work, when, if he offered some subject desirable for teachers, several might take the course. This has happened, however, in the session just closed. It would seem better that a double fee (\$20) should be charged all University students who wish to make up back work, unless a class of at least five can be formed in the study asked for.

3. That students be not permitted to study for university credits in advance, except in subjects which are listed in the catalogue as fractional courses, and then only on payment of a double fee unless a class of five can be formed. It is exceedingly undesirable to encourage any one in an effort to do three months' work in one, especially in the summer.

4. That certificates of the amount of work done, if a satisfactory examination is passed on it, be issued to those students of the summer school who apply for them, and who have been present through the entire session of the school.

The faculty of the summer school recommends at my suggestion that a reduction of fee be made to students who cannot remain through the entire session, according to the following scale and on the following conditions:

1. That the full fee shall in all cases be deposited, and a rebate given only if the student gives notice, when he enters, of his inability to remain through the entire session.

2. That a rebate of \$2 be made for each full week remaining between the time of the student's withdrawal and the end of the session.

3. That students shall not be accepted for less than the full session in courses in which the instructor in charge thinks it inadvisable, these courses to be specified in the printed circular.

I append the statement in regard to salaries.

	Salaries due.	Amounts approved.	Amounts remaining due.
Miss Barber.....	\$60 00	\$44 78	\$15 22
Miss Kellogg.....	100 00	74 63	25 37
Professor Kinley.....	189 00	134 33	45 67
Professor Krohn.....	180 00	134 33	45 67
Professor McMurry.....	200 00	149 25	50 75
Professor Katharine Merrill.....	120 00	89 55	30 45
Professor Myers.....	150 00	111 94	38 06
Professors Palmer and Parr.....	200 00	149 25	50 75
Professor Summers.....	150 00	111 94	38 06
Total.....	\$1,340 00	\$1,000 00	\$340 00

If one salary and a half be allowed Professors Palmer and Parr the amount remaining due them will be \$140.75, and the total additional appropriation necessary will be \$430. □

In conclusion I would say that the work during this session has proceeded smoothly and the corps of instructors has given every aid in promoting the success of the experiment. All of which is respectfully submitted.

DAVID KINLEY.

*Assistant (and Acting) Director of the Summer School.*

On motion of Mr. Armstrong, the business agent was authorized to use the fees paid by those attending the summer school, or so much thereof as might be needed, to pay the \$340 still remaining due the instructors of the summer school, according to the report of Professor Kinley.

The board adjourned.

W. L. PILLSBURY,

*Secretary.*

N. W. GRAHAN,

*President.*