

## ADJOURNED SESSION, OCTOBER 25, 1902.

When the Board met pursuant to adjournment there were present Messrs. Bayliss, Bullard, Hatch, McKay, McLean and Smith and Mrs. Abbott and Mrs. Alexander; absent, Governor Yates and Messrs. Conrad and Nightingale and Mrs. Carriel. President Draper was present.

Mr. McLean was chosen chairman.

The Finance Committee presented the following report which was adopted:

### REPORT OF FINANCE COMMITTEE.

URBANA, ILLINOIS, October 11, 1902.

*To the Board of Trustees.*

Your Finance Committee begs leave to report that it has examined the vouchers submitted by the Business Manager for the six months ending June 30, 1902, on which warrants have been issued as follows:

General University, Nos. 2,152 to 4,675, inclusive.

Agricultural Experiment Station, Nos. 168 to 355, inclusive.

School of Pharmacy, Nos. 92 to 158, inclusive.

College of Medicine, Nos. 570 to 1,289, inclusive.

We have found the above vouchers in due form and properly receipted, except the following vouchers not presented at this time.

College of Medicine—	
No. 956—A. Schwartz, scrubbing.	\$3 00
No. 1062—Max Smith, sign.....	2 75
No. 1282—Wm. Warren, subscrip- tion .....	2 00

Agricultural Experiment Station—	
No. 311—F. T. Franklin, barrels..	\$16 06
No. 313—J. R. Reasoner, seedlings	16 00
General University—	
No. 2244—State Entomologist, sul- phuric acid.....	24 88

We recommend the same for your approval.

Respectfully submitted,

F. M. MCKAY,  
ALEX. MCLEAN,

*Finance Committee.*

Mr. Smith was requested to look after the interests of the University in the matter of the suit brought by Peter Schmitz against Kelly and O'Brien to recover moneys claimed to be due on account of material furnished for University buildings.

#### TRANSFER OF WEST DIVISION HIGH SCHOOL PROPERTY.

The committee on transfer of West Division High School property made the following report, which was adopted:

URBANA, ILLINOIS, October 24, 1902.

##### *To the Board of Trustees.*

Your special committee on the transfer of the West Division High School property desires to report that an error in the recommendations of your committee in its report made at the last regular meeting, September 9, 1902, should be corrected. The committee at that time reported all the papers necessary to the transfer and recommended that the deed be recorded in the recorder's office in Cook county and then sent to the Secretary of State to be held *in escrow* by him; whereas, to conform to the method followed in the first transfer, the recommendation should have been that the contract be recorded in the recorder's office of Cook county and the deed sent to the office of the Secretary of State at Springfield, to be held *in escrow* by him till the contract had been fulfilled. As the deed has been recorded as was recommended, in order to correct the mistake thus made, your committee recommends that the officers of this Board be authorized and instructed to have drawn and executed a quit claim deed of the said West Division High School property from the University of Illinois to the College of Physicians and Surgeons and to have it recorded in the recorder's office of Cook county, and that in exchange for this deed, they be instructed to accept another warranty deed for the same property from the College of Physicians and Surgeons to the University of Illinois, which deed our officers are instructed to have placed *in escrow* in the hands of the Secretary of State of Illinois, in accordance with the contract reported to the meeting of this Board on September 9th last; and further, that they be instructed to have the said contract recorded in the recorder's office in Cook county.

Respectfully submitted,

S. A. BULLARD,  
THOMAS J. SMITH,  
ALEX. MCLEAN,  
CARRIE T. ALEXANDER,  
*Committee on Transfer.*

#### SCHOLARSHIPS IN THE COLLEGE OF MEDICINE.

It was ordered that the money, \$4,000 in amount, received on contracts for scholarships in the College of Physicians and Surgeons (see item 13 of President Draper's communication below) be deposited with the Treasurer and invested by the Business Manager.

#### RELATIONS WITH THE COLLEGE OF MEDICINE.

The Committee on the College of Medicine made the following report which was adopted:

URBANA, ILLINOIS, October 24, 1902.

##### *To the Board of Trustees.*

Your Committee on the College of Medicine, to which was referred the estimates of expense of the College for the year 1902-1903, which was submitted by the Actuary at the regular meeting in June, submits its report. Owing to the absence of the chairman of the committee from the State for several months subsequent to the presentation of the estimate by the Actuary, this report is delayed to this date.

Bearing in mind the terms of the contract between the University and the College of Physicians and Surgeons, your committee has been actuated by a desire to join in scrupulously seeking the completion of that contract within the period set forth in the contract itself, namely, twenty-five years. And we believe that the purposes of the College of Physicians and Surgeons are to the same end, and that the organization and the members of the faculty and officers of the College will manifest the sincerity of those purposes by aiding this Board in every way possible to bring this contract to a successful termination within the specified time.

The amount of the purchase as stated in the original contract is \$217,000. This amount has been increased \$186,000 by the purchase of the property known as the West Division High School, and more than \$100,000 by improvements made in that and in the original property, and further, by \$17,000 through the starting of the Dental School, which together make the total amount of contract considerably above \$500,000 at the present time.

In estimating the amount of money to be acquired by the University yearly in order that the original amount of \$217,000 should be provided within twenty-five years it was found that approximately the sum of \$5,250 was necessary. It was estimated that that amount would be required annually from the net profits of the College. When the purchase of the High School property was contemplated it was estimated by the committee of this Board and the committee of the Medical College that the enlargement of the school resulting therefrom and its increased income would enlarge the net income to the University to an amount sufficient to insure the fulfillment of the contract within twenty-five years, the period stated in the contract. This Board thereupon authorized the purchase of the High School property and the increase of the amount of the contract, \$186,000. By the organization of the Dental School this committee and the officers of the Medical College again concluded that the increased net income to the University would provide for the payment of the increased obligations, within the stated period, made necessary through the organization of this school. During the summer of 1901 the fire that occurred in the Medical College building made great repairs necessary and in the changes made at that time the spirit of improvement found its way into the High School property as well, and improvements were made in both far beyond any amount contemplated at the time of the purchase. This additional expense, together with the other expenditures which were authorized by this Board, has made the amount of the obligations in the contract exceed considerably the sum of \$500,000, as stated at the beginning of this report.

Now, estimating on the basis of \$528,000 as the amount of the contract, which is approximately correct, it will require a net profit of \$12,800 annually as the University's share to complete the contract within the specified time. However, two years of the contract have already passed, and the third year is well on its way. The contract went into effect May 1, 1900, and the completion is stated for May 1, 1925. The two years of the contract that have elapsed have not fulfilled expectations. The results are not what has been desired, nor what was confidently expected. Several things have conspired to cause this disappointment. We can see them now but did not foresee them. First, the unsettled condition always accompanying a rapid enlargement of a school makes it next to impossible accurately to estimate income and to hold the expense down proportionate to income. Again, the purchase of additional property and the enormous cost of its improvement, the fire in the original building, and the rebuilding and improvement of that building and equipping it for the Dental School have caused all concerned to lose sight for a time of the increased net profits which must necessarily be required to fulfill the contract in due time. Again, the unusual conditions arising in the administration of the contract, in the like of which the President, faculty of the Medical College, and the members of this Board were inexperienced, have induced and material features of the school and allow a very loose rein in its financial affairs.

But the experience gathered from the two years past will prove of large value in the conduct of this great enterprise to its termination.

The first year of the contract resulted in a total net profit of 12,000 dollars, of which the University received 4,000 dollars. This amount fell 1,250 dollars short

of the amount necessary to carry the original amount of 217,000 dollars to completion in 25 years. Your committee finds no good reason for this shortage other than those above stated. The year was a good one in attendance, no expensive improvements were made and no large amount of apparatus was purchased. The unusual expense came in the increase of operating expenses. The income for the year was \$70,655.38, and the expense, \$58,655.38. The second year of the contract resulted in a total net profit of \$9,000, the University receiving for its share \$3,000. The attendance for the year in the Medical College was 100 more than the year previous, the total being 708 students. The attendance of the Dental School this first year was 134 students. The income from these two sources was \$94,958.51, as reported by the Business Manager. The operating expenses by the same report were \$85,958.51. The year was the most prosperous ever reached by the Medical College, the combined increase of students being 38.4 per cent over the attendance of the year previous. The income was 34.4 per cent over the previous year and the operating expense 46.5 per cent increase. It will be noticed that the year's record also shows an abnormal increase in the operating expenses.

The estimates of the Actuary for the present year (third year of contract) are \$104,000 for income and \$95,182.92 for operating expenses. The net gain for the year, therefore, is estimated at \$8,817.03, of which the University's share would be \$2,939.01. The estimated increase of students is not given in the Actuary's estimate so that a comparison can not be made with the attendance of last year. The estimated increase in income is 9.3 per cent over the preceding year and the estimated increase in expenses which this Board is asked to confirm is 10.7 per cent over that of last year. It will be noticed that the per cent of increase in the expenses in these three years is in every instance greater than the increase in income, and that the amount of net profits continually decreases in the same period. This must be a matter of great regret to every one connected with the Medical College and the University, and it is with the serious purpose of changing this condition of things that your committee makes so elaborate a report. Your committee realizes that the loss of a single year's net income is not a matter of any grave importance, though the loss would necessarily postpone the termination of your contract another year. Such a loss may be occasioned by a stress of hard times which may reduce the attendance seriously, so that there may be no surplus; or, by an unavoidable calamity, which may enormously increase the expense. It proves to be a matter of deep concern, however, when in the most prosperous times, with attendance increasing and income increasing beyond all precedents, the expense should be allowed to increase beyond all proportion to either. The precedents established by such a course, the habits of extravagance engendered, and the quiet indifference in which the recurring failures to fulfill each annual part of the contract is contemplated by all concerned are matters which your committee believes to be of the gravest importance.

Your committee in confirming the estimates of the income of the present year, as reported by the Actuary, has estimated on an increase of 15 per cent in the attendance in both the Medical College and Dental School. This allows an increase of 106 medical students (a total of 814) and 20 dental students (a total of 154). The income for the year, therefore, would be \$120,780. Now, by reducing the estimates of expense to \$82,380 there will be a surplus of \$38,400 of which the University's share would be \$12,000, which is the necessary amount contemplated in the contract.

Your committee, therefore, recommends that the estimate of the Actuary be returned with the request that the executive faculty of the Medical College and the President of the University reduce the estimated expenses to \$82,380 for the present year, or as nearly to that sum as existing contracts will allow, and that they be instructed, in submitting hereafter the estimates of the Actuary, to make the annual expense within \$38,400 of a conservative estimate of the income for that year. Your committee believes that this can be done without any real injury to the Medical College or Dental School and will aid largely in a healthful and natural growth in all their parts.

Your committee further recommends that each year the estimates for the next year's income and expenses of the College of Medicine be submitted to this Board for consideration at its regular March meeting

The members of this committee desire in closing this report to record their candid belief that the State of Illinois can not with honor to itself, for longer than a temporary period, employ a private corporation to educate for it the young men and women of the State; and we believe that the Chief Executive and the legislature of Illinois will not, and this Board of Trustees should not, look with approval upon the suggestion that the contract herein referred to be allowed to continue indefinitely. The business of this contract should be pursued with the conscientious purpose of fulfilling it at the earliest possible time. This result would no doubt be to the financial advantage of the College of Physicians and Surgeons and the educational enlargement of the University, and we hope, therefore, that this Board and the Board of Directors of the College of Physicians and Surgeons will labor harmoniously together to this end.

Respectfully submitted,

ALEX. MCLEAN,  
S. A. BULLARD,  
F. M. MCKAY,

*Committee on Medical College.*

### LEGISLATIVE APPROPRIATIONS.

It was voted to appoint a committee of five who should, with President Draper, present to the Board at its next regular meeting proposals with regard to appropriations to be asked for at the next session of the General Assembly. The persons whose names follow were appointed on this committee: Messrs. Bullard, McKay, and Smith and Mrs. Alexander and Mr. Nightingale.

### COMMUNICATION FROM PRESIDENT DRAPER.

URBANA, ILLINOIS, October 24, 1902.

*To the Board of Trustees:*

I have the honor to lay before you the following business:

1. I recommend that Mr. Harlan H. Horner, Instructor in Rhetoric, be appointed Secretary to the President, at \$1,100 a year, to commence October 1st.

2. I recommend that Mr. Frederick Gates Fox, of the class of 1898, be appointed instructor in the Department of Rhetoric in the place of Mr. Horner, at \$75 a month to commence October 1st.

3. I recommend that Mr. Horace A. Hollister be appointed High School Visitor in place of Stratton D. Brooks, resigned, at \$1,600 a year, to commence November 1, 1902, and continue until September 1, 1903.

Mr. Hollister is now superintendent of school at Sterling, Illinois. He is a graduate of the University of Iowa, classical course, and took his second degree there. He has taught twenty years, twelve as principal of a high school, and six as a superintendent. He has spent some time in graduate work at the University of Chicago. He is scholarly, and experienced in school administration; has done some institute work, and is strongly commended by those who have heard him as an excellent public speaker on school subjects.

4. I recommend the appointment of Mr. William Cullen Dennis as an instructor in the College of Law, at \$100 a month, for ten months, to commence September 1, 1902.

Mr. Dennis is an A. B. and LL. B. of Harvard University, and has been at work here since the opening of the semester. The appointment is made to fill the vacancy caused by the resignation of Mr. Holmes, which was made necessary by ill health.

5. Professor Gerdtzen, in charge of the work in machine design in the Department of Mechanical Engineering, has been obliged to resign on account of ill

health. I recommend that Mr. William Gordon Fraser, Instructor in the Machine Shop, be appointed Instructor in Machine Design for ten months from September 1, at \$100 a month.

6. I recommend that Robert Clayton Matthews be appointed Assistant in Genral Engineering Drawing at \$70 a month, for ten months, to commence September 1, 1902. He has been at work from the opening of the semester.

7. I recommend that Miss Isabel Jones be appointed Assistant in the Department of Art and Design on part time, at \$30 a month, for ten months from October 1, 1902.

8. I recommend that Miss Edna L. Goss be appointed Reviser in the Library and Library School at \$500 from October 1st to commencement; and that Frank W. Bumstead be appointed messenger in the Library at the rate of \$20 a month from the time he commences work until commencement.

9. I recommend that Mr. Perry Barker be appointed Assistant on the Water Survey at \$50 per month for nine months, beginning October 1, 1902.

10. I recommend that Mr. Edwin Gardner Greenman be appointed Instructor in Mechanical Engineering at \$75 a month from October 20, 1902, to July 1, 1903.

11. I recommend that Horticulture and Dairy Husbandry be recognized as independent departments entitled to representation in the University Senate.

12. I recommend that Professor Katharine L. Sharp be granted leave of absence till November 1st on account of ill health; and that Professor Lewis A. Rhodes be granted leave of absence until January 1, 1903, on account of the illness of his wife, upon the condition that their work be provided for without expense to the University and to the satisfaction of the President.

13. I transmit herewith certain contracts made by the officers of the College of Medicine, subject to the approval of your Board, with the Woman's Presbyterian Board of Missions of the Northwest, with the Woman's Board of Missions of the Interior, and with the Northwestern Branch of the Woman's Foreign Missionary Society of the Methodist Episcopal church for establishing scholarships, four in all, and each in the sum of one thousand dollars, in the College of Medicine, for the education of medical missionaries, and I recommend that the agreements be approved.

14. Some time ago the Board requested me to procure suitable portraits of certain gentlemen heretofore connected with the University. Having made a general arrangement with Professor Newton A. Wells to do the work, I am able to present the first portrait to the Board for its acceptance at this meeting. It is of Professor George Espy Morrow, Professor of Agriculture from 1877 to 1894. It is a crayon portrait, as it had to be made from a photograph, and it was not possible to execute it in oil. It seems to me quite as satisfactory as could be expected, and if it is approved by the Board, I recommend that Professor Well's nominal charge for his work, and the cost of framing, amounting in all to \$34.00, be paid.

15. For some years there has been much dissatisfaction in University circles at the almost unlimited extent to which it is said the authorities of the city of Champaign have allowed liquor to be sold, and particularly the extent to which they have allowed the Sabbath to be desecrated in violation of law, and to the humiliation of all good citizens. That there is abundant ground for indignation is clear enough to every observer. The trouble is continuous and flagrant. It is manifest every day, and doubly so every Sunday. An intolerable offense, perhaps more unbearable than the others, although it comes but once a year, is the license given for a band tournament each year on the Sunday which comes just at the time students are gathering for the fall semester. On this Sunday brass bands, numbering perhaps twenty or thirty, come with miscellaneous crowds by special trains from all parts of the State for a day of recreation if not of dissipation. It is said that upon the trains coming hither this year handbills were distributed announcing that the saloons would be found open through the day.

The matter has recently been reported upon to the Council of Administration by its Committee on Students' Welfare. The Council feels that the committee

does well to express the indignation of the University community, but feels that any official steps to be taken in such matter should be taken by the highest authority of the University, the Board of Trustees.

No one will doubt that the city of Champaign owes to itself to protect the students of the University from annoyance or temptation. Our relations with the people of the city have been very agreeable, and I have no doubt but that by far the greater part of the residents of the city will be glad of any help we may give to the good cause or order and decency among them. I submit the matter to the Board that it may take such action as it thinks well in the premises.

Respectfully submitted,

A. S. DRAPER,  
*President.*

The several items of this report as read were adopted, except the last.

The appointment of Mr. Hollister (item No. 3) was made upon the following vote: Yeas, Bullard, Smith, McLean, Abbott, Alexander, Bayliss; nays, Hatch and McKay.

The last item was referred to a special committee consisting of Messrs. Bayliss, Bullard and Hatch.

The scholarship contracts referred to in item 13 are in form like the following copy of one of them:

“THE GRACE CHANDLER SCHOLARSHIP.”

KNOW ALL MEN BY THESE PRESENTS:

That the College of Physicians and Surgeons, of Chicago, the College of Medicine of the University of Illinois, in consideration of one thousand dollars, paid to it by the Woman's Board of Missions of the Northwest, the receipt whereof is hereby acknowledged, does hereby grant, bargain, and convey to the said Woman's Presbyterian Board of Missions of the Northwest, a perpetual scholarship in said College to be known and designated as “The Grace Chandler Scholarship,” subject to the following specifications and conditions:

I.

Said scholarship shall entitle said Board of Missions to one student annually in the College of Physicians and Surgeons, of Chicago, the College of Medicine of the University of Illinois. And if said Board should fail to send one student to said College for any one or more years it shall be entitled in any subsequent year or years to such a number as will be equivalent to one annually.

II.

If ever the said College of Physicians and Surgeons, of Chicago, the College of Medicine of the University of Illinois, ceases, or fails to provide complete medical education for women according to the standard required by other regular schools of medicine in good standing, then the money for the establishment of the foregoing scholarships shall be paid to the Woman's Presbyterian Board of Missions of the Northwest, or its successor or successors.

III.

The student or students entering such College under said scholarship shall be entitled free of charge to all that the regulations of said College require or may require of other students of the same stage of advancement, including matriculation, final examinations, materials necessary for illustration and practical work, and all college and hospital instruction—or such of these as may be required by

said College for the year or years such student or students may be in attendance. Any student who has been a beneficiary of this scholarship for one or more years shall be entitled in any subsequent year to enter said College as a student on the same conditions as are required of a non-beneficiary student of the same grade.

## IV.

The student entering said College under said scholarship must be recommended by the said Woman's Presbyterian Board of Missions of the Northwest, or its successor or successors, in preparation for the work of a medical missionary, and must be subject to all the conditions required for admission and graduation, responsibility for the breakage of furniture and laboratory appliances, and to all other rules and regulations of the said College, except as above provided in regard to fees.

IN WITNESS WHEREOF, The said College of Physicians and Surgeons, the College of Medicine of the University of Illinois, has on this sixteenth day of September, in the year of our Lord one thousand nine hundred and two, signed, sealed and delivered the foregoing instrument by its Dean, and affixed the seal of the said corporation thereto.

The College of Physicians and Surgeons, of Chicago, the College of Medicine of the University of Illinois.

[SEAL]

WM. E. QUINE,  
*Dean.*

The Board adjourned.

ALEXANDER McLEAN,  
*President, Pro Tem.*

W. L. PILLSBURY,  
*Secretary.*