

MEETING OF THE BOARD OF TRUSTEES

OF THE

UNIVERSITY OF ILLINOIS

November 10, 1988



The November meeting of the Board of Trustees of the University of Illinois was held in Room C, Illini Union, Chicago campus, Chicago, Illinois, on Thursday, November 10, 1988, beginning at 8:00 a.m.

President George W. Howard III called the meeting to order and asked the secretary to call the roll. The following members of the board were present: Mrs. Judith Ann Calder, Mr. William D. Forsyth, Jr., Mrs. Susan L. Gravenhorst, Mr. Ralph C. Hahn, Mr. Howard, Mr. Albert N. Logan, Mrs. Nina T. Shepherd, Mr. Charles P. Wolff. The following members of the board were absent: Mr. Paul R. Cicero, Governor James R. Thompson. The following nonvoting student trustees were present: Mr. James L. Evenson, Chicago campus; Mr. Robert Scott Wylie, Urbana-Champaign campus.

Also present were President Stanley O. Ikenberry; Dr. Robert W. Resek, acting vice president for academic affairs; Dr. Donald N. Langenberg, chancellor, University of Illinois at Chicago; Dr. Morton W. Weir, chancellor, University of Illinois at Urbana-Champaign; and the officers of the board, Dr. Craig S. Bazzani, comptroller (vice president for business and finance); Mr. Byron H. Higgins, university counsel; and Dr. Earl W. Porter, secretary.

EXECUTIVE SESSION

President Howard, referring to Section Two of the Open Meetings Act, stated: "A motion is now in order to hold an executive session to consider information regarding the appointment, employment, or dismissal of employees or officers, to discuss pending, probable, or imminent litigation, the acquisition of real property, and to discuss campus security."

The motion was made by Mr. Forsyth and approved unanimously.

Personnel Study, "Fortunato Report"

The president reviewed briefly a long-standing concern, the need for a comprehensive analysis and rationale of employee groups, in particular those within the Civil Service System and those characterized as "academic professional" employees. A consultant has provided a study and general recommendations in this area and his report ("The Fortunato Report") will be reviewed by various groups in the next several months. There has been no administrative judgment on the recommendations prior to further discussion and consideration. The board will be sent copies of the report.

Search, Athletic Director, Urbana

Chancellor Weir reported that interviews should be completed within a few weeks and a decision to recommend a successor to Director Neale Stoner made early in the next year, possibly sooner.

Pending Case, Dismissal for Cause

Mr. Weir reported that dismissal proceedings are now underway in the instance of a tenured assistant professor at the Urbana campus based on a breach of integrity, i.e., an alleged fraudulent claim of academic credentials (the holding of an earned doctorate). The process is in the initial stage with the involvement of the Faculty Advisory Committee as per the University *Statutes*.

Electronic Mail Facilities for Trustees

President Howard noted the slight use this equipment has received in the year since it has been installed for the five trustees who requested it. He raised the question as to whether it would be wise or economic to continue it. A number of those with the equipment expressed a desire to retain it. It was pointed out as well that the new trustees joining the board should be consulted.

The consensus was that the situation would remain as it is and the electronic mail service reviewed with the new trustees as soon as possible.

Hospital Relationships, Chicago

President Ikenberry reported that study is continuing of the next three to five years of operations and financial expectations of the University

Hospital. A range of options will be explored, for example, affiliations with public or private institutions in the Chicago area. If discussions warrant, a special meeting of the Board of Trustees in December may be scheduled.

EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session was adjourned for meetings of the Buildings and Grounds Committee, the Finance and Audit Committee, and the Academic Affairs Committee.¹ (Mr. Logan arrived at the beginning of the Buildings and Grounds Committee meeting.) The board reconvened in regular session at 11:30 a.m.

Priorities and Resources Review

The board met as a Committee of the Whole to receive information on the priorities and resources review now beginning on a University-wide basis. Acting Vice President Resek reviewed the recent history of budget reductions implemented in response to inadequate State appropriations; other steps taken such as tuition increases; and then presented a variety of alternatives among which the University might have to choose in the next several years, depending on the level of State support. The general objective in all instances would be: that the University must gain the capacity to move forward even in the face of reduced support. Even with improvement in State appropriations, the University will seek to restore rapidly the financial footing upon which it can stand. In the internal discussions and decisions to be made, Mr. Resek emphasized that the following criteria would apply: to retain quality in all basic functions; the centrality of programs and operations to the mission of the institution; a recognition and response to demand in areas where student loads are heavy; and finally, high priority for units which carry out basic institutional functions, i.e., instruction, research, and service. He emphasized that flexibility will be required in any realignment process as choices may be altered if circumstances change. Funds secured through realignment must be integrated into the overall State budget; and the level of reductions required may also change depending upon State support.

The realignment target remains: a total of \$40 million to be identified and reassigned over the next four years, \$17.2 million at the Chicago campus; \$20 million at Urbana; and \$2.8 million within Central Administration. The goals for Fiscal Year 1990 are to improve the priority

¹ At the Committee on Academic Affairs, the trustees received reports on MBA programs from the deans of the College of Business Administration at Chicago and the College of Commerce and Business Administration at Urbana. Dean Marcus Alexis reviewed difficult financial problems at Chicago and the competitive situation within his college's "market" area; the possibilities for expansion, given sufficient financing, and the considerable achievements in quality of students and faculty.

Dean John D. Hogan and Associate Dean David A. Whetten reviewed a major reexamination of the MBA program at Urbana, with emphasis on expanding enrollment and on the variety of specializations that may be developed. There is a goal of making the program self-financing through special tuition charges. A recommendation on this point may be presented to the board after the first of the year.

for higher education in the State of Illinois, recognizing that, whatever the alternative, State support must be the primary source of revenue. With regard to tuition, the objective must be to maintain student access, recognizing that tuition increases are not a solution to long-term needs but may be needed if general revenue is seriously inadequate. Finally, internal realignment will be directed toward recovery from current deficiencies to position the institution for the long term; and to achieve flexibility to respond to uneven State actions.

The timetable is as follows: Between now and March 1989, campus consultation will continue, data developed and a preliminary analysis completed. In the period through June 1989, campus and University reviews of the initial campus proposals will be undertaken. Finally, in the period June-July 1989, further analysis will be made, reviewed with and reported to the Board of Trustees. The realignment recommendations and results will be integrated with the State appropriations approved by the legislature and governor.

BUSINESS PRESENTED BY THE PRESIDENT OF THE UNIVERSITY

President Ikenberry recognized and introduced observers from the campus senates and from the University Senates Conference.¹

Decision to Locate Superconducting Super Collider

President Ikenberry reported that he had received word that the U.S. Department of Energy had made the judgment not to locate the Superconducting Super Collider (SSC) in Illinois but in Texas. He expressed disappointment at the decision on the merits, citing the assemblage of talent and expertise in the area around Chicago which was to have been the site of the SSC in Illinois, i.e., Fermi Laboratory, the University of Chicago, Northwestern, and the University of Illinois in particular. A notable coalescence had been formed of groups in Illinois, the academic, corporate, civic communities, the governor, and legislature as well as the Illinois congressional delegation — a combination of effort and enthusiasm uniquely positive in the effort to bring the facility to Illinois. He emphasized there should be no retreat now from the general objective to stimulate scientific and technological progress in Illinois; he urged that the coalition be preserved and its efforts directed toward alternate strategies. In particular, he noted that some \$500 million had been promised for the support of the SSC and said, it would be fair to ask now what that investment would yield in providing scientific and technical benefits to Illinois, especially in modern research facilities at the major research universities, private and public.

¹ University Senates Conference: Robert W. Pumper, professor of microbiology and immunology, College of Medicine at Chicago; Urbana-Champaign Senate Council: Samuel K. Gove, professor of political science; Chicago campus Senate: Stanley K. Shapiro, professor of biological sciences.

REGULAR AGENDA

The board considered the following reports and recommendations from the president of the University.

By consensus, the board agreed that one vote would be taken and considered the vote on each agenda item nos. 1 through 6 inclusive. The recommendations were individually discussed but acted upon at one time.
(The record of board action appears at the end of each item.)

Award of Certified Public Accountant Certificates

(1) The Committee on Accountancy recommends that the certificate of certified public accountant be awarded under Section 5 of the Illinois Public Accounting Act of 1983 to 24 candidates who have presented evidence that they are holders of valid and unrevoked certified public accountant certificates obtained by passing the uniform written examination in another state or territory of the United States and who qualify in all other respects under this provision of the law. The names of the candidates are filed with the secretary.

The Committee on Accountancy, pursuant to Section 1300.160(d) of the Regulations, also recommends that the certificate of certified public accountant be awarded to 28 candidates who wish to transfer the examination credit earned by passing the uniform written examination in another state and who have fulfilled all other legal requirements under Sections 1, 2, and 3 of the Illinois Public Accounting Act of 1983. The names of the candidates are filed with the secretary.

I concur in these recommendations.

On motion of Mr. Logan, these certificates were awarded.

Advisory Board, Division of Services for Crippled Children, Chicago

(2) In 1957, the Illinois General Assembly created an Advisory Board for Services to Crippled Children to advise the administrators of the University of Illinois Division of Services for Crippled Children. The Board of Trustees appoints the members of the board.

The chancellor at Chicago, on recommendation of the interim vice chancellor for health services and the director of the Division of Services for Crippled Children, has endorsed the following reappointment and new appointments for the term of service from July 1, 1988, through June 30, 1991.

Reappointment

ROBERT KLINT, M.D., executive vice president and chief operating officer, Swedish American Hospital, Rockford; clinical assistant professor, College of Medicine at Rockford

New Appointments

CELLA I. KAYE, M.D., Ph.D., director, Section of Genetics, Division of Pediatrics, Lutheran General Hospital, Park Ridge; associate professor of pediatrics, College of Medicine at Chicago

JOHN M. MAZUR, M.D., associate professor, Division of Orthopaedic Surgery and Rehabilitation, Southern Illinois University School of Medicine, Springfield

I concur in this recommendation.

On motion of Mr. Logan, these appointments were approved.

Industrial Advisory Board, College of Engineering, Chicago

(3) The chancellor at Chicago has recommended the following appointments to the Industrial Advisory Board¹ of the College of Engineering, each for three-year terms ending April 30, 1991.

ARTHUR F. DAUER, director of Personnel, Hewlett Packard Corp., Palo Alto, California

JAMES ECKHOFF, vice president, Engineering Sourcing and Planning, AT&T, Lisle, Illinois

ROGER J. FEULNER, vice president and general manager, Corporate Systems Development Division, Honeywell Inc., Golden Valley, Minnesota

JOSEPH W. HAMMOND, director, Human Resources, Rockwell International, Downers Grove, Illinois

STANLEY HANSON, senior vice president, Engineering Department, Defense Systems M/2100, Northrup Corp., Rolling Meadows, Illinois

WILLIAM J. HASS, principal, Ernst & Whinney, Certified Public Accountants, Chicago, Illinois

WILLIAM JOHNSTON, vice president, Applied Sciences, Baxter Health Care Corp., Round Lake, Illinois

RON LACHMAN, president, Lachman Associates, Naperville, Illinois

THOMAS R. LASIER, president and general manager, L.C.N. Closers, Princeton, Illinois

TERRY LINDQUIST, vice president, Technology and Marketing, Borg-Warner Automotive, Troy, Michigan

ALLAN H. WEIS, vice president, Data Systems Division, IBM Corp., White Plains, New York

The acting vice president for academic affairs concurs in this recommendation. I recommend approval.

On motion of Mr. Logan, these appointments were approved.

Appointments to the Faculty

(4) The following new appointments to the faculty of the rank of assistant professor and above, and certain administrative positions, have been approved since the previous meeting of the Board of Trustees.

Positions in the University are classified in the following categories and are designated in the budget by the symbols indicated.

A — Indefinite tenure

N — Term appointment not eligible to be appointed for an indefinite term and not credited toward probationary period

Q — Initial term appointment for a professor or associate professor

T — Terminal appointment accompanied with or preceded by notice of nonreappointment

W — One-year appointment subject to special written agreement

Y — Twelve-month service basis

1-7 — Indicates the number of years of service which will be credited at the end of the contract period toward completion of the probationary period relating to tenure.

Figures following a symbol indicate percentage of time if the appointment is on a part-time basis (e.g., N75 means one year on three-fourths time).

¹ The Industrial Advisory Board was established on March 2, 1980, with 18 members. The present membership is 35.

Urbana-Champaign

GEORGE CYBENKO, senior computer scientist in the Center for Supercomputing Research and Development, and professor of electrical and computer engineering, beginning August 21, 1988 (N;A) (on leave without pay, first semester 1988-89), at an annual salary of \$67,100.

LARSON B. DUNN, JR., assistant professor of food science, beginning September 21, 1988 (N), at an annual salary of \$40,000.

ROBERT F. LONG, JR., assistant professor (extension specialist), Four-H Youth, in Cooperative Extension, beginning August 21, 1988 (1), at an annual salary of \$36,000.

NARAYAN RAMAN, assistant professor of business administration, beginning August 21, 1988 (1), at an annual salary of \$43,760.

ELLEN D. SUTTON, assistant education and social sciences librarian and assistant professor of library administration, beginning October 11, 1988 (NY), at an annual salary of \$24,000.

JANIFER E. THOMPSON, assistant commerce librarian and assistant professor of library administration, beginning September 21, 1988 (NY), at an annual salary of \$26,000.

Chicago

BRENDA R. EISENBERG, professor of physiology and biophysics, beginning October 1, 1988 (A), at an annual salary of \$65,000.

JUDITH S. HULL, assistant professor of history of architecture and art, beginning September 1, 1988 (1), at an annual salary of \$28,000.

ANDREW J. MORTON, assistant professor of information and decision sciences, beginning September 1, 1988 (1), at an annual salary of \$46,000.

JAMES A. RICE, assistant professor of mechanical engineering, beginning September 1, 1988 (1), at an annual salary of \$40,000.

SHOME N. SINHA, assistant professor of materials processing in civil engineering, mechanics and metallurgy, beginning October 1, 1988 (1), at an annual salary of \$38,000.

Administrative Staff

PAMELA K. BURGER, Hospital Risk Manager, Chicago, beginning October 11, 1988 (NY), at an annual salary of \$55,000.

RONALD J. PATRICK, associate director, Program Development, Office of Business Affairs, Chicago, beginning October 1, 1988 (NY), at an annual salary of \$50,000.

On motion of Mr. Logan, these appointments were confirmed.

**Special Tuition Rate, Master of Science in Accountancy, Urbana
(Specialization in International Accounting and Auditing)**

(5) The dean of the College of Commerce and Business Administration and the dean of the Graduate College at the Urbana campus have recommended the establishment of a special tuition rate for a Master of Science option in Accountancy. The chancellor concurs.

The "Master of Science in Accountancy with Specialization in International Accounting and Auditing" will require one summer session and one academic year of study. The program will involve three types of students: persons employed by foreign companies doing business in the United States; foreign personnel in public accounting firms; and foreign government trade specialists. The purpose of the program is to instruct students in U.S. accounting practices as well as to offer the opportunity to write the U.S. Uniform Certified Public Accountant (CPA)

Examination, the Certified Management Accountant (CMA) Examination, or the Certified Internal Auditor (CIA) Examination. Significant interest has already been expressed in the program and, given Board of Trustees' approval, a class of twenty students will begin next summer.¹

This program will increase the involvement of the Urbana campus and the College of Commerce and Business Administration in international activities. Growing internationalization of the business world makes it important that the college continue to become more involved in internationally related activities. The students, mainly from Asian countries, will have had international business experience and thus be a valuable resource for the University faculty and other students.

The foreign students pursuing the program will receive intensive instruction that includes, in addition to the eight units required for the completion of the degree, special lectures and seminars offered by the College of Commerce and Business Administration, a number of field trips, and numerous seminars with American business executives. The students will also refine their skills in the English language in courses of the Intensive English Institute.

Since the program is designed to provide special services to foreign students, it is intended that the University receive full cost reimbursement from the participants or their sponsors. On the basis of cost estimates for an enrollment of 20 students, an annual tuition rate of \$12,975, effective with the summer of 1989, is recommended. Tuition funds will support two and two-thirds FTE faculty members, administrative costs, operating expenses, and graduate assistants to aid faculty in course preparation, grading, and individual instruction. Other required general fees and additional charges connected with this program have been established at \$8,025 for the twelve-month period beginning next summer. The total program cost per student will be \$21,000.²

I recommend approval.

On motion of Mr. Logan, this recommendation was approved.

University of Illinois—Willard Airport Terminal Complex

(6) During the last week of September, the University received a grant from the Federal Aviation Administration of \$3,012,000, comprised of \$834,000 in entitlement funds for Fiscal Year 1988 and a like amount for FY 1989, plus \$1,344,000 in FY 1988 discretionary funds for the new terminal at Willard Airport. This grant provided partial reimbursement for land acquisition and for paving the new entrance road, service drive, aircraft parking apron, and one taxiway to connect the new apron to the existing taxiway system.

Still unfunded, but desired as part of the terminal complex expansion, are additional needs. The new funds would provide \$422,000 as the final reimbursement to the University for approximately 44 acres of land already acquired for the project. It also would provide \$535,800 to construct, light, and mark a second airfield taxiway and a second terminal apron access taxiway.

The Illinois Department of Transportation, Division of Aeronautics, has requested the University to apply for FY 1989 Federal discretionary funds of \$862,000, which constitutes 90 percent of the cost of the needs listed above to complete the project. The remaining 10 percent (\$95,800) will be borne by the Division of Aeronautics.

The chancellor at Urbana has recommended that the University apply for the funds as requested. The vice president for business and finance concurs.

¹ The program and its financing are similar to a program for international managers, Master of Science in Business Administration, established in November 1985.

² The fee of \$21,000 includes tuition; executive education activities, room and board during the summer session; use of computer facilities, including training sessions offered by the Office of Information Management; the use of library facilities; and all athletic and recreational facilities of the University.

I recommend approval.

On motion of Mr. Logan, this recommendation was approved.

By consensus, the board agreed that one roll call vote would be taken and considered the vote on each agenda item nos. 7 through 16 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of board action appears at the end of each item.)

Contracts with Affiliated Hospitals, Chicago, Rockford, and Peoria

(7) The chancellor at Chicago has recommended the renewal of contractual agreements with eligible hospitals affiliated with the College of Medicine to provide partial compensation in Fiscal Year 1989 for the cost of operating and maintaining physical facilities constructed with State of Illinois grants (through the Illinois Board of Higher Education) for the conduct of medical education programs.

It is proposed that such contractual agreements be executed between the University and the institutions listed below.

	<i>Estimated Annual Cost¹</i>
<i>Metropolitan Chicago Affiliated Hospitals</i>	
Illinois Masonic Medical Center	\$137 090
Mercy Hospital and Medical Center	118 525
Ravenswood Hospital Medical Center	77 650
Lutheran General Hospital	227 145
<i>College of Medicine at Peoria</i>	
Methodist Medical Center of Illinois	\$ 50 490
Proctor Community Hospital	20 650
Saint Francis Hospital Medical Center	97 810
<i>College of Medicine at Rockford</i>	
Rockford Memorial Hospital	\$ 64 490
St. Anthony Hospital	31 770
Swedish American Hospital	66 380
<i>Total</i>	<u>\$892 000</u>

It is further recommended that the chancellor, with the concurrence of the appropriate administrative officers, be granted authority to approve changes in the amounts to any of the institutions as needed, but within the \$892,000 allocation.

State appropriated funds for these agreements are included in the operating budget of the College of Medicine.

The vice president for business and finance concurs.

I recommend approval.

On motion of Mrs. Gravenhorst, these recommendations were approved by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolf; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

¹ Based upon a cost of \$4.10 per gross square foot per year. There is no change from last year.

**Contracts, Central Chilled Water Facility,
Chicago Illini Union Addition and Recreation Facility, Chicago**

(8) The president of the University, with the concurrence of the appropriate administrative officers, recommends award of the following contracts on the basis of the low base bids for the installation of a new chiller unit for the central chilled water facility at the Chicago Illini Union Addition and Recreation Facility, Chicago campus.

<i>Division III — Mechanical Work</i>	<i>Base Bid</i>
Advance Mechanical Systems, Inc., Elk Grove Village	\$158 000
<i>Division V — Electrical Work</i>	
Midwest Interstate Electrical Construction Co., Chicago	15 559
<i>Total</i>	<u>\$173 559</u>

The present chiller capacity is not sufficient to provide the cooling load required for the buildings connected to the loop system. The installation of the new chiller, in conjunction with existing chillers, will meet the cooling requirements.

Funds are available in the Auxiliary Facilities System Repair and Replacement Reserve, Chicago.

A schedule of the bids received has been filed with the secretary of the board for record.

On motion of Mrs. Gravenhorst, these contracts were awarded by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

Contracts for Construction, Mailing Center, Urbana

(9) On September 7, 1988, the Buildings and Grounds Committee approved the project and site for the Mailing Center at the Urbana campus. Bids for five divisions of work for the construction of the project will be received November 15 and 17, 1988.

In order for the project to proceed according to schedule, it will be advantageous if contracts can be awarded prior to the January 1989 meeting of the Board of Trustees.

Therefore, the president of the University recommends that the comptroller be authorized to award construction contracts to the lowest responsible bidder for each division of work, provided that the total of the bids received does not exceed \$425,000.

Funds for this project are available in the Fiscal Year 1989 State Appropriations Operating budget for permanent improvements and in the Restricted Funds Operating budget of the Mailing Services Center.

On motion of Mrs. Gravenhorst, authority was given as recommended by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

Contracts, Plant and Animal Biotechnology Laboratory, Urbana

(10) On September 15 and 16, 1988, bids were received for various bid packages for the Plant and Animal Biotechnology Laboratory at the Urbana campus.

The president of the University, with the concurrence of the appropriate administrative officers, now recommends, subject to approval by the U.S. Department of Agriculture, award of the following contracts on the basis of the low base bids plus the alternates accepted.

Bid Package 10 — Masonry and Stone Work

Stobek Masonry, Inc., Decatur	Base Bid ...	\$1 759 200	
	Alt. 7	6 594	
	Alt. 14 ...	(12 699)	
			\$1 753 095

Bid Package 11 — Roofing and Sheet Metal

Johnson Contracting Co., Inc., East Moline	Base Bid	580 000
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Bid Package 12 — Exterior Windows, Glazing, Entryway, Louver

Swanson Gentleman, Inc., Peoria	Base Bid	562 282
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Bid Package 13 — Miscellaneous and Ornamental Metals

The Petry-Kuhne Company, Champaign. Base Bid	477 340
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Bid Package 14 — Fireproofing

Allied Construction Services, Inc., Peoria	Base Bid	246 955
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Bid Package 15 — Rough and Finish Carpentry, Hardware, Millwork

The Petry-Kuhne Company, Champaign. Base Bid	612 000
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Bid Package 16 — Drywall, Plaster, Hollow Metal Frames

Drywall Associates, a Division of Jones & Sullivan Enterprises, Inc, Decatur	Base Bid	999 633
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Bid Package 17 — Tile Ceilings

Allied Construction Services, Inc., Peoria	Base Bid	150 363
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Bid Package 20 — Specialties

The Petry-Kuhne Company, Champaign. Base Bid	79 285
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Bid Package 23 — Lab Casework

Kewaunee Scientific Corporation, Statesville, North Carolina	Base Bid	1 503 512
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Bid Package 24B — Prefab Environmental Rooms

Curtin Matheson Scientific, Inc., Houston, Texas	Base Bid	759 000
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Bid Package 24E — Washing, Drying Equipment

Felmley-Dickerson Company, Champaign Base Bid	182 000
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Bid Package 24F.1 — Containment Sterilizer

Felmley-Dickerson Company, Champaign Base Bid	194 000
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Bid Package 26 — Heating

Natkin & Company, Peoria Base Bid\$ 1 352 000

Bid Package 30 — Temperature Controls

Barber-Colman Company, Springfield... Base Bid ... \$ 598 830

Alt. 13 ... 20 420

619 250

Bid Package 31 — Electric, Fire Alarm

Leverenz Electric Co., Inc., Danville Base Bid 2 018 000

Total\$12 088 715

Funds are available from a U.S. Department of Agriculture grant. A schedule of the bids received and a schedule of the alternates have been filed with the secretary of the board for record.

On motion of Mrs. Gravenhorst, these contracts were awarded by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

**Additional Contracts,
Plant and Animal Biotechnology Laboratory, Urbana**

(11) On October 6, 1988, the board awarded contracts for eight bid packages of work and was advised that certain bid packages would be redesigned and rebid, and other bid packages would be recommended for award of contracts. On November 4, 1988, bids were received for the following bid packages as part of the rebidding process.

The president of the University, with the concurrence of the appropriate administrative officers, now recommends, subject to approval by the U.S. Department of Agriculture, the award of the following contracts on the basis of the low base bids plus the alternates accepted.

Bid Package 5 — Concrete Substructure and Slab-on Grade

River City Construction Company,

Peoria Base Bid ... \$1 245 000

Alt. 17 9 700

Alt. 18 3 800

\$1 258 500

Bid Package 9 — Concrete Deck Fill

Roessler Construction Company and

Imperial Concrete Company, Inc.,

a joint venture, Champaign Base Bid 435 300

Total \$1 693 800

Funds are available from a U.S. Department of Agriculture grant. A schedule of the bids received and a schedule of the alternates have been filed with the secretary of the board for record.

On motion of Mrs. Gravenhorst, these contracts were awarded by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr.

Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

**Employment of Architects/Engineers by Capital Development Board:
Remodeling, Clinical Sciences Building, Chicago**

(12) The 85th General Assembly appropriated \$9,547,000 for remodeling in the Clinical Sciences Building, Chicago. The project will entail: (1) the upgrade or replacement of vertical service risers from the basement through the 15th floor; (2) the development of new mechanical rooms to serve each floor; and (3) the creation or upgrading of research laboratory and support facilities as well as offices and conference rooms.

Accordingly, the president of the University, with the concurrence of the appropriate administrative officers, recommends, subject to the availability of funds, that the Board of Trustees request the Capital Development Board to employ the following firms to provide the required professional services for the project as indicated below. The professional fee for each firm employed will be negotiated by the Capital Development Board in accordance with its procedures.

<i>Portion of Remodeling Project</i>	<i>Professional Firm Recommended</i>
Utilities Work	Graham, Anderson, Probst and White, Chicago
Floors 4, 5, and 6 (Department of Surgery)	John Victor Frega Associates, Inc., Chicago
Floors 7, 8, and 9 (Department of Medicine)	Larsen-Wulff & Associates, Ltd., Chicago
Floors 10 and 11 (Department of Medicine)	EME, Inc., Lombard
Floors 12, 13, and 14 (Department of Pediatrics)	Ross Barney-Jankowski, Inc., Chicago

On motion of Mrs. Gravenhorst, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson. (Mr. Hahn asked to be recorded as not voting.)

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

**Employment of Engineers by the Capital Development Board:
Energy Conservation Projects, Chicago and Urbana**

(13) The University has been awarded energy conservation grants totalling \$897,221 for academic facilities for the Urbana-Champaign and Chicago campuses under the U.S. Energy Conservation for Schools and Hospital Buildings Grants Program. To provide the matching funds required, the General Assembly authorized \$255,317 for the Chicago campus and \$236,499 for the Urbana campus for Fiscal Year 1989.

The president of the University, with the concurrence of the appropriate administrative officers, recommends, subject to availability of funds, that the Capital Development Board be requested to employ the engineering firms identified below to provide the required professional services for the respective projects.

The fee for each firm will be negotiated in accord with the Capital Development Board fee structure for such projects.

<i>Project</i>	<i>Consultant</i>	<i>Project Budget</i>
<i>Chicago</i>		
Classroom occupancy controls, Stevenson Hall	Robert E. Morgan & Associates, Deerfield	\$ 10 839
Building equipment automation system and night setback, Personnel Services Building	Robert E. Morgan & Associates, Deerfield	98 394
Heat recovery fan system S-1, Biologic Resources Laboratory	J. N. Engineering, Evanston	46 460
Heat recovery from fume hoods and general exhaust fans (floors 2, 3, & 4), Medical Sciences Building	J. N. Engineering, Evanston	163 760
Heat recovery from general exhaust fans, College of Dentistry	J. N. Engineering, Evanston	113 620
Installation of high efficiency gas boilers, Sangamon Street Building	R. T. Williams & Associates, Inc., Westmont	73 500
<i>Urbana-Champaign</i>		
Modifications to air conditioning centers, Main Library and Veterinary Medicine Complex	S & R Engineering, Inc., Urbana	390 468

On motion of Mrs. Gravenhorst, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson. (Mr. Hahn asked to be recorded as not voting.)

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

Easement for Electrical Service Lines, Willard Airport

(14) On February 4, 1988, the board authorized the Central Illinois Public Service Company to provide electric service to Willard Airport; and an agreement with the company for the installation of the underground electrical distribution system and for service on a fiscal year basis. The agreement provides that the University grant the utility an easement to provide service from the company's substation east of U.S. Route 45 to the Willard Airport substation. The new distribution system will also serve private condominiums and the U of I Golf Course.

Accordingly, the president of the University, with the concurrence of the appropriate administrative officers, recommends the adoption of the following resolution for the granting of an easement to Central Illinois Public Service Company for the purposes described.

Resolution Authorizing Electric Transmission Line Easement to Central Illinois Public Service Company for University of Illinois-Willard Airport

Be It, and It Hereby Is Resolved by the Board of Trustees of the University of Illinois, a Public Corporation of the State of Illinois, that the Comptroller and the Secretary of this Public Corporation be, and they hereby are, authorized to execute, acknowledge, and deliver in the name and on behalf of this Corporation

such instruments of conveyance, contract, or other document or documents as to them may seem necessary or desirable in order to grant to Central Illinois Public Service Company, an Illinois Corporation, hereinafter referred to as "Grantee," its successors and assigns, the right and easement to erect, reconstruct, operate, patrol, maintain, renew, and remove an electric transmission and distribution line, and other equipment appurtenant thereto, for the transmission and distribution of electric energy over, through, under, and across certain lands hereinafter described and the right of ingress to and egress therefrom; the rights and easement granted to be limited to the extent that this Public Corporation has present right and capacity to grant the same. Grantee shall have the right to cut, fell, and remove trees, shrubbery, and bushes as may be required to provide necessary clearance. Grantee shall agree to repair any damage caused to property of this Corporation by the erection, reconstruction, operation, patrolling, maintenance, renewing, and removing of said electric transmission and distribution line, and to indemnify this Corporation and its representatives from liability in connection with Grantee's activities. The right-of-way easement shall remain in full force and effect from the date granted and for so long thereafter as said electric transmission and distribution line is continued in service and has not been abandoned or discontinued. Upon termination of the easement, Grantee shall peaceably surrender possession of said premises to this Corporation and full and complete title then shall remain in this Corporation free and clear of said easement and without necessity of re-entry or demand. The right-of-way easement shall be over the following-described property:

Situated in the State of Illinois, the County of Champaign, and being more fully bounded and described as follows:

Four strips of land twenty (20) feet wide through and across portions of Sections 2, 11, and 12 of Township 18 North, Range 8 East of the Third Principal Meridian, Champaign County, Illinois; subject to the right of the University and to easements and dedications heretofore granted by the University; the said strips of land being more fully described as follows:

A strip of land twenty (20) feet wide located in the Southeast Quarter of Section 2, the center line of which is further described as follows:

Beginning at a point twenty (20) feet West of the East section line of said Section 2 on the South section line of said Section 2, thence Northerly a distance of two thousand six hundred forty (2,640) feet to a point twenty (20) feet West of the East section line of said Section 2 on the North line of the Southeast Quarter of said Section 2; and

A strip of land twenty (20) feet wide located in the Southeast Quarter of Section 2, the center line of which is further described as follows:

Beginning at a point fifty (50) feet North of the South section line of said Section 2 on the East section line of said Section 2, thence Westerly a distance of two thousand two hundred (2,200) feet to a point fifty (50) feet North of the South section line of said Section 2; and

A strip of land twenty (20) feet wide located in the Northwest Quarter of Section 12, the center line of which is further described as follows:

Beginning at a point North of the intersection of the West right-of-way line of Route 45 and the South right-of-way line of Willard Airport Road a distance of ten (10) feet parallel to

the West right-of-way line of Route 45, thence Westerly a distance of eight hundred sixty (860) feet to a point ten (10) feet North of said South right-of-way line on the West section line of said Section 12; and

A strip of land twenty (20) feet wide located in the Northeast Quarter of Section 11, the center line of which is further described as follows:

Beginning at a point North of the intersection of the East section line of said Section 11 and the South right-of-way line of Willard Airport Road a distance of ten (10) feet normal to said South right-of-way line, thence Westerly a distance of six hundred forty (640) feet to a point ten (10) feet North of said South right-of-way line, thence Westerly a distance of one hundred ten (110) feet parallel to said South right-of-way line to a point seventeen (17) South of said South right-of-way line, thence Westerly a distance of one hundred thirty-five (135) feet to a point seventeen (17) feet South of said South right-of-way line, thence Westerly a distance of one hundred eighty-five (185) feet parallel to said South right-of-way line to a point three (3) feet North of said South right-of-way line, thence Westerly a distance of nine hundred ninety (990) feet to a point three (3) feet North of said South right-of-way line, thence Westerly a distance of one hundred forty (140) feet parallel to said South right-of-way line to a point twenty-seven (27) feet South of said South right-of-way line, thence Westerly a distance of four hundred forty (440) feet to a point twenty-seven (27) feet South of said South right-of-way line on the West line of the Northeast Quarter of said Section 11.

On motion of Mrs. Gravenhorst, the foregoing resolution was adopted by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

Option to Sell Land in Franklin, Massachusetts

(15) The University has acquired, through the estate of Louise B. Sachs, ten undeveloped parcels of land (1.25 acres) in Franklin, Massachusetts. Three of the parcels are not contiguous and do not have access to an existing street.

A land developer, Birchwood, Inc., of Bedford, Massachusetts, has sought an option to purchase the property for development as a part of a seven-acre single-family residential site. Birchwood will pay \$1,500 for a one-year option to purchase the University land for \$27,000, with the right to extend the option for two years.

The purchase price would increase to \$29,000 at the end of the first year, with an additional \$2,000 option payment; and, at the end of the second year, to \$31,000 with a further payment of \$2,000. All such payments would be credited against the purchase price or retained by the University if the option is not exercised.

An appraiser employed by the University estimates the market value of the University property at \$25,000-\$27,000. He expects area land prices to escalate at a steady rate, perhaps by 10 percent, for the next several years. He also indicates that value and development potential are uncertain due to subsurface soil conditions.

The vice president for business and finance has recommended that the option agreement with Birchwood, Inc., be approved as described.

I concur.

(The property was a bequest from the estate of Louise B. Sachs, received by the University in 1968, to create an endowment in memory of Theodore B. Sachs. The proceeds are to be used for scholarships at the Chicago campus.)

On motion of Mrs. Gravenhorst, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

Purchases

(16) The president submitted, with his concurrence, a list of purchases recommended by the directors of purchases and the vice president for business and finance.

The purchases were presented in two categories: purchases from appropriated funds (i.e., from State appropriations to the University); and purchases from institutional funds. The latter term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants from foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amounts of these purchases were:

From Appropriated Funds

Recommended	\$ 541 206 60
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From Institutional Funds

Recommended	2 644 437 66
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<i>Grand Total</i>	\$3 185 644 26
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A complete list of the purchases, with supporting information (including the quotations received), was sent to each member of the board in advance of the meeting. A copy is being filed with the secretary of the board for record.

On motion of Mrs. Gravenhorst, the purchases recommended were authorized by the following vote: Aye, Mrs. Calder, Mr. Forsyth, Mrs. Gravenhorst, Mr. Hahn, Mr. Howard, Mr. Logan, Mrs. Shepherd, Mr. Wolff; no, none; absent, Mr. Cicero, Governor Thompson.

(The student advisory vote was: Aye, Mr. Evenson, Mr. Wylie; no, none.)

Comptroller's Monthly Report of Contracts Executed

(17) The comptroller submitted the November 1988 report of contracts. The report included contractual agreements for payments to the University and contracts in amounts up to \$50,000, to be paid by the University. A copy of this report is filed with the secretary.

This report was received for record.

Comptroller's Report of Investment Transactions through October 15, 1988

(18) The comptroller presented the above report which includes transactions under

Finance and Audit Committee guidelines and transactions under the comptroller's authority. A copy of this report is filed with the secretary of the board.

On motion of Mrs. Gravenhorst, this report was approved as presented.

Quarterly Report of the Comptroller

(19) The comptroller presented his quarterly report as of September 30, 1988. A copy has been filed with the secretary of the board.

This report was received for record.

SECRETARY'S REPORT

The secretary presented for record appointments to the faculty and changes of status made by the president, resignations, terminations, leaves of absence, and retirements. A copy of the report is filed with the secretary.

DEGREES CONFERRED

The secretary presented for record the following list of degrees conferred on candidates at the Urbana-Champaign campus on October 15, 1988.

Summary

Graduate Degrees

Doctor of Philosophy	277
Doctor of Education	8
Doctor of Musical Arts	12
<i>Total, Doctors</i>	(297)
Master of Arts	36
Master of Science	143
Master of Accounting Science	1
Master of Architecture	4
Master of Business Administration	2
Master of Computer Science	5
Master of Education	8
Master of Fine Arts	6
Master of Landscape Architecture	2
Master of Laws	1
Master of Music	1
Master of Social Work	1
Master of Urban Planning	2
<i>Total, Masters</i>	(212)
Advanced Certificate in Education	1
<i>Total, Certificate</i>	(1)
<i>Total, Graduate Degrees</i>	510

Professional Degrees

College of Law	
Juris Doctor	1
<i>Total, Professional Degrees</i>	1

Undergraduate Degrees

College of Agriculture	
Bachelor of Science	7

College of Applied Life Studies	
Bachelor of Science	4
College of Commerce and Business Administration	
Bachelor of Science	9
College of Communications	
Bachelor of Science	2
College of Education	
Bachelor of Science	2
College of Engineering	
Bachelor of Science	6
College of Fine and Applied Arts	
Bachelor of Arts in Urban Planning	1
Bachelor of Fine Arts	4
Bachelor of Music	1
Bachelor of Science	6
<i>Total, College of Fine and Applied Arts</i>	(12)
College of Liberal Arts and Sciences	
Bachelor of Arts	29
Bachelor of Science	16
<i>Total, College of Liberal Arts and Sciences</i>	(45)
<i>Total, Undergraduate Degrees</i>	87
<i>Total, Degrees Conferred October 15, 1988</i>	598

PRESENTATIONS, RETIRING TRUSTEES

Mr. Hahn, emphasizing his long-term friendship with Trustee Forsyth and citing Mr. Forsyth's courage and integrity as trustee, presented the following resolution:

Resolution

To William D. Forsyth, Jr.:

As Trustee of the University, you have been the embodiment of an Illini family tradition: your parents, your wife, her father, all were Illinois alumni. Your children have continued the tradition; all four are graduates of Illinois — one a student trustee and one a "Chief Illiniwek." There can be few examples of such devotion among the University's alumni.

Throughout your years as Trustee the continuity of service and dedication has been constant: strong leadership in four terms as Board President, perennially a vigorous defender of the integrity of the institution; staunch protector of faculty and staff interests in the effort to protect retirement benefits as a member of the State Universities Retirement System for 13 years and as President of the System for two years.

Repeatedly you have demonstrated your sense of fiscal responsibility and your commitment to the husbanding of resources, a view well balanced by your belief in the philosophy of the land-grant institution — service and obligation to those for whom public higher education must always be kept available. In your keen sense of public service and public responsibility, you have epitomized the honorable duality of the trustee's obligation: devotion to the University and accountability to the people of the State.

Above all, we rejoice in the years of personal association with one whose honesty and candor have made the fellowship of this Board warm and genuine — and always with the accompanying charm and selfless service of your wife and partner, Mary Adsit Forsyth, Class of '58. The University's obligation to Bill Forsyth, and to all the Forsyths, is a permanent and enduring one.

The President and other administrative officers of the University wish to join with the Board of Trustees in this tribute to you and in extending best wishes to you and Mrs. Forsyth.

The resolution was adopted by a rising vote of the members of the board.

Mrs. Shepherd paid tribute to Mr. Howard's selfless service, his high sense of values, and characterized him as one of the "heroes" of trusteeship; she presented the following resolution:

Resolution

To George W. Howard III:

In your 18 years as Trustee, you have fulfilled the promise of an extraordinary career as undergraduate and professional student and have brought unusual distinction to the Board and to the University. As Trustee, you have set a standard for all to emulate. The breadth of your interests has been as comprehensive as the institution, reflective of the broad view that marks outstanding trusteeship. Whether it has been the life and concerns of students, the welfare of the faculty, or the ever-changing management demands facing the University, your intellectual curiosity has been sophisticated and your influence pervasive.

In four terms as President of the Board, poise and balance have been the hallmark, sensitive leadership the standard. Your creative energy has embraced the scope of Board responsibilities: four years as chairman of the Committee on Patents in a period of fundamental reevaluation; first chairman of the newly reconstituted Finance and Audit Committee and of the new Committee on Academic Affairs; 15 years as representative of the Board on the State Universities Retirement System. In the latter position you served as president for 10 years, leading an aggressive program of revision in investment policy, earning the gratitude of the thousands of faculty and staff of the State universities.

It has been a remarkable association, graced by the warmth and devotion to the University of your wife, Sylvia Lord Howard, Class of '58. The friendship of 18 years and the personal richness are treasured and will be remembered.

The President and other administrative officers of the University wish to join with the Board of Trustees in this tribute to you and in extending best wishes to you and Mrs. Howard.

The resolution was adopted by a rising vote of the members of the board.

Each of the retiring trustees spoke briefly, Mr. Forsyth noting that in his eighteen years of service he had worked with three University presidents and each of the chancellors of the University. He described the experience as an opportunity he had treasured; the friendships he gained would be an unforgettable aspect of his tenure with the board.

Mr. Howard noted the joy of serving and with his best friend and college roommate (Mr. Forsyth). He said that no one can know what trusteeship means until they have been so involved. It is never possible to do enough. He felt that he had been markedly honored by serving with able people on the board and within the University.

RESOLUTIONS IN BEHALF OF TRUSTEES LOGAN AND CICERO

Inasmuch as the November 1988 meeting of the board came two days after the general election, the election results could not be regarded as

official. Accordingly, two trustees who had stood for election, Mr. Logan and Mr. Cicero, and whose period of service ends on January 8, 1989, were honored at a trustee luncheon on December 16 in Chicago.

Resolutions presented to Mr. Logan and to Mr. Cicero at that time are as follows:

Resolution

To Albert N. Logan:

As a strong and valued member of this Board, you have brought to us all a special combination of insight and perspective: a background of scholarly, professional experience in higher education; sophistication in the corporate world. Your understanding of the university enterprise and its values has provided an important dimension in academic governance.

A forceful advocate of the University's obligation to develop further its relationships with minority students, faculty, and staff, your direct experience in this field has provided an informed and realistic perspective.

In addition to membership on the Affirmative Action/Equal Opportunity Committee for six years and service as its chairman for two years, you have chaired the Buildings and Grounds Committee for the past four years. This has been a remarkably productive period in the life of the University, bringing to fruition such major construction projects as the Beckman Institute, the Microelectronics Center, and the Kinkead Pavilion at Urbana and the Student Residence and Commons at Chicago.

A special dividend to all of us has been the human touch you have given our deliberations — enhanced by a lively sense of humor, and the warmth of the commitment you and your wife Charlotte have given the University. We will remember with affection and respect these signal contributions to our fellowship which have made you both permanent members of the University family.

The President and other administrative officers of the University wish to join with the Board of Trustees in this tribute to you and in extending best wishes to you and Mrs. Logan.

Resolution

To Paul R. Cicero:

Honored by the Governor in your appointment to this Board, you loyally stepped forward to serve your Alma Mater. For this, the University — its faculty, students, and administrators — the Board and the Citizens of the State of Illinois owe you their thanks.

The Trustees know well the sacrifice that candidacy and membership on the Board requires, a service to the people of Illinois whose only reward lies in personal satisfaction.

Moreover, in our all-too-brief association, we have valued your fellowship, your alert understanding of issues affecting the University, and your self-evident readiness and ability to serve. We hope that you will maintain your interest in serving the University and that circumstances will bring us together again.

The President and other administrative officers of the University wish to join with the Board of Trustees in this tribute to you and in extending best wishes to you and Mrs. Cicero.

ANNOUNCEMENTS FROM THE PRESIDENT OF THE BOARD

President Howard called attention to the schedule of meetings for the next two months: January 12, 1989 (Annual Meeting), Urbana-Champaign; February 2, Chicago. There is no meeting scheduled for December.

There being no further business, the board adjourned.

EARL W. PORTER
Secretary

GEORGE W. HOWARD III
President

COMMUNICATION

As noted below, the president of the board requested that the following be made a part of the official record:

November 4, 1988

Dr. Earl W. Porter
Secretary, Board of Trustees and
Secretary of the University

Dear Earl:

I have received and reviewed with the entire Board of Trustees the written guidelines which have been prepared on the travel expenses of the President of the University. I enclose a copy of the guidelines for your official files. Those guidelines are a correct statement of the policies of the Board of Trustees as they have existed in the past on an informal basis and which are now in effect on a more formal basis. I would also ask that you make them a part of the official records of the University, expressing Board policies in that regard.

Very truly yours,
/S/ G. W. Howard III
President of the Board

Extensive travel is required of the President of the University to meet his responsibilities to the University and to carry out University-related activities and duties. The Board also recognizes that it is oftentimes important for the President to be accompanied by his spouse. When the President's spouse accompanies him on University-related travel assignments, or when the President's spouse utilizes separate means of transportation for such purpose, the cost of such travel is to be paid by the University or from private funds available to fund such travel. As an unpaid yet essential representative of the University in many areas, such use is not only encouraged but reaffirmed by the Board. In addition, on occasion, the President may be accompanied by guests of the University, in which case there shall be no charge to such guests.

When accompanied by other family members or personal guests, the President or the others shall pay the travel costs. In each case, costs shall be assigned on a per seat/per mile basis, with the determination of such rates to be made by the Comptroller of the Board.