

**MEETING OF THE BOARD OF TRUSTEES**

**OF THE**

**UNIVERSITY OF ILLINOIS**

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**April 8-9, 1992**



The April meeting of the Board of Trustees of the University of Illinois was held in Room 2850, University Hall, Chicago campus, Chicago, Illinois, on Wednesday and Thursday, April 8 and 9, 1992, beginning at 11:00 a.m. on April 8.

President Thomas R. Lamont called the meeting to order and asked the secretary to call the roll. The following members of the board were present: Dr. Gloria Jackson Bacon, Mr. Kenneth R. Boyle, Mrs. Judith Ann Calder, Mr. David J. Downey, Mr. Donald W. Grabowski, Mrs. Susan L. Gravenhorst, Mr. Thomas R. Lamont, Ms. Judith R. Reese, Mrs. Nina T. Shepherd. Governor Jim Edgar was absent. The following nonvoting student trustees were present: Ms. Catherine A. Caporusso, Chicago campus; Mr. Byron P. Mitchell, Urbana-Champaign campus.

Also present were President Stanley O. Ikenberry; Dr. Robert W. Resek, vice president for academic affairs; Dr. James J. Stukel, chancellor, University of Illinois at Chicago; Dr. Morton W. Weir, chancellor, University of Illinois at Urbana-Champaign; and the officers of the board, Dr. Craig S. Bazzani, comptroller (and vice president for business and finance); Mr. Byron H. Higgins, university counsel; and Dr. Michele M. Thompson, secretary. In addition, the following persons were also

in attendance: Mr. Donald K. Coe, director, University Office of Public Affairs; Mr. Kirk Hard, executive assistant to the president of the University; and Mr. R. C. Wicklund, associate secretary.

### **EXECUTIVE SESSION**

President Lamont, referring to Section Two of the Open Meetings Act, stated: "A motion is now in order to hold an executive session to consider information regarding the appointment, employment, or dismissal of employees or officers, to discuss pending, probable, or imminent litigation, the acquisition of real property, to discuss campus security, and to receive legal advice from counsel."

The motion was made by Mr. Boyle and approved unanimously.

#### **Personnel Matters, Chicago Campus**

Chancellor Stukel reviewed the status of several searches for major administrators on the Chicago campus.

Dean, College of Business Administration — The chancellor reported that interviews with candidates were underway and that he hoped to bring a recommendation to the board at the May meeting.

Dean, College of Architecture, Art, and Urban Planning — It was noted that invitations to candidates to visit the campus had just been extended.

Vice Chancellor for Student Affairs — Dr. Stukel indicated that candidates were being interviewed for this position.

Vice Chancellor for Academic Affairs — It was stated that applications and nominations were under review by the search committee.

Vice Chancellor for Research and Dean of the Graduate College — The chancellor told the board that this search had recently commenced.

Dr. Stukel then reported to the board that the director of the University Hospital, Donovan W. Riley, had resigned. He indicated that Bruce M. Elegant, associate hospital director for operations, would be appointed interim director and that there would be a policy council of three to advise the interim director. The policy council would include Chancellor James J. Stukel; Dr. Gerald S. Moss, dean, College of Medicine; and Michael B. Provenzano, assistant vice president for business affairs, Chicago campus.

Some discussion ensued regarding the terms of Mr. Riley's resignation which included an early retirement agreement. It was noted that Mr. Riley would retain the title of associate vice chancellor for health services for the present, but that all duties and perquisites associated

with the position of director of the University Hospital would end April 8, 1992.

(Dr. Bacon joined the meeting at this time.)

### **Personnel Matters, Urbana-Champaign Campus**

Chancellor Weir reviewed the status of several searches underway at the Urbana campus. Among these was the dean of the College of Commerce and Business Administration. The chancellor indicated that final candidates had been interviewed and that he hoped to make a recommendation for appointment within the week.

Regarding the vice chancellor for research and dean of the Graduate College, Dr. Weir reported that this search was concluding and that candidates were being interviewed. He suggested that a recommendation might come to the board in June. He also noted that Dr. Judith Liebman who currently serves in this position planned to leave that post in June and that Dr. Harvey J. Stapleton would serve as interim vice chancellor until a new person is appointed. In response to a question, Dr. Weir explained that this particular vice chancellorship is seen as the representative of the faculty in the campus administration.

Next, Chancellor Weir reported to the board on the progress of the search for a director of the Division of Intercollegiate Athletics. He noted that four candidates had been interviewed, two of them internal candidates. Dr. Weir said that a recommendation would probably be ready for the board members within the next several weeks. In response to a question, Dr. Weir assured the board that all four candidates were being seriously considered for athletic director.

In another area, the chancellor told the board that Dr. David Bishop, University librarian, had resigned and had accepted a similar position at Northwestern University.

Next, Dr. Weir reported to the board the facts in a case involving a postdoctoral fellow about whom questions had been asked, particularly after an article concerning this individual appeared in the *Daily Illini*. Dr. Weir assured the board that the campus was not overlooking this person in any way. Good progress was noted for the first year of postdoctoral work (these programs can last for two years), and that it was too early to tell where her permanent employment might be after the postdoctoral work was completed.

### **Pending Litigation**

Mr. Higgins reported to the board on two cases currently under consideration for settlement. These are: *Turney vs. McCray* and *Woodhall vs. Donohugh*.

### **EXECUTIVE SESSION ADJOURNED**

There being no further business, the executive session adjourned at 12 noon for a meeting of the Committee on the University Hospital.

**MEETING, COMMITTEE ON THE UNIVERSITY HOSPITAL**

Trustee Downey, chair of this committee, asked Chancellor Stukel to present a report on the University Hospital. (Materials for this meeting had been distributed earlier. A copy is on file with the secretary of the board for record.)

Dr. Stukel summarized several characteristics of the hospital, indicating that opportunity appeared ripe for development in the areas of neurosciences, cardiac services, transplantation, and oncology. He presented a vision for the hospital, developed by several committees working within the hospital for the last year, that included affiliations with hospitals of different types to strengthen the educational opportunities of the University Hospital. He also stressed the need for greater collaboration between the basic sciences and the clinical sciences.

Chancellor Stukel then explained the need for consultants to aid the hospital in reaching the goals that have been set through the work of various strategic planning activities conducted over the last year. One of these consulting projects will be to prepare a business plan for the hospital. Another will be to institute a quality improvement program within the hospital, designed to save approximately 8 to 14 percent of the hospital's personnel budget. The third will be with a consultant who will help the hospital build in the areas noted earlier as possible areas for development. All of these projects will be aimed at making the hospital better able to support itself.

Dr. Stukel then reviewed a financial status report for the hospital for the year to date. (A copy of this report is filed with the secretary of the board for record.)

Dr. Bazzani then reported on recent events involving MedCare HMO and brought the board up to date on what had occurred since their last meeting. He indicated that the University had severed its agreement with MedCare, resigned its seat on the board, and that the Illinois Department of Public Aid has been ordered to continue their agreement with MedCare to provide funds to MedCare for health care for public aid subscribers. Dr. Bazzani noted that while MedCare HMO provided a good model for providing health care to a diversified group of subscribers it was not in the best interests of the University to be involved with MedCare at this time and that the agreement the University had with MedCare HMO exists no longer.

The meeting of the Committee on the University Hospital adjourned at 2:15 p.m.

**BOARD MEETING RESUMED**

The board reconvened in regular session at 2:30 p.m. to receive a report from Student Trustee Catherine Caporusso and Ms. Eva Lyford, a student from the Chicago campus, on the condition of the east side of the Chicago campus and the need for restoration for this area of the

campus. Mr. William G. Cummings of the Office for Capital Programs made a presentation that included details of plans for correcting some of the problems in this part of the campus. The board members then toured the area discussed.

### **BOARD MEETING RECESSED**

Following the tour, the board recessed at 4 p.m. to reconvene at 11 o'clock Thursday morning, April 9, 1992.

### **BOARD MEETING, THURSDAY, APRIL 9, 1992<sup>1</sup>**

When the board reconvened at 11:00 a.m. in Room C, Chicago Illini Union, Chicago campus, Chicago, Illinois, the members of the board (including Trustee Judith Ann Calder), officers of the board, and officers of the University as recorded at the beginning of these minutes were present with the exception of Trustee Donald W. Grabowski and Dr. James J. Stukel. (Dr. David C. Broski, interim vice chancellor for academic affairs, Chicago campus, attended the meeting for Chancellor James J. Stukel. President Ikenberry and President Lamont expressed condolences to Dr. Stukel and his family on the death of his father.)

### **BUSINESS PRESENTED BY THE PRESIDENT OF THE UNIVERSITY**

President Ikenberry recognized and introduced observers from the campus senates and from the University Senates Conference.<sup>2</sup>

The president then spoke briefly on the governor's proposed budget for Fiscal Year 1993, noting that the Illinois Department of Corrections and the Illinois Department of Children and Family Services were the only State entities in receipt of budget increases. The president reported that the higher education budget has no increase for FY 1993 and remarked that this is actually a budget cut due to the University's unavoidable costs that will increase, such as commodities and utilities. Dr. Ikenberry indicated that cuts in other areas would be needed to accommodate these unavoidable costs.

The president told the board that a modest salary increase program was needed for faculty and staff, even if it had to be given at mid-year and that this would necessitate further cuts in certain areas of the University. He stated to the board members that in the next few months they and he would need to become interpreters of the needs of higher education to the legislature.

Dr. Ikenberry also spoke to the need for a tuition increase, indicating

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<sup>1</sup> Prior to this, a meeting of the Committee on Buildings and Grounds was held to present to the board information concerning repair and remodeling of buildings in the Auxiliary Facilities System and to provide for more discussion of the planned repair to the campus core area on the east side of the Chicago campus.

<sup>2</sup> University Senates Conference: Karyn Holm, professor of medical surgical nursing and associate dean of clinical affairs, College of Nursing, and clinical chief of medical surgical nursing, University of Illinois Hospital, Chicago campus; Urbana-Champaign Senate Council: Achsah Guibbory, professor of English; Chicago campus Senate: Joyce Johnson, associate professor of medical surgical nursing.

that approximately a ten percent increase seemed warranted and that a recommendation for this would be made at the May meeting of the board.

Following this, Trustee Mitchell and President Ikenberry discussed the needs of the Illinois Student Assistance Commission for support of students who have financial need.

Dr. Ikenberry's concluding comments centered on a discussion of a newly appointed committee, charged by Governor Edgar to review the governance structure of higher education in Illinois. This committee is to be chaired by Mr. Arthur Quern, chair of the Illinois Board of Higher Education, and Lieutenant Governor Robert Kustra. It is anticipated that this committee will issue a report early in June 1992.

Turning to Chancellor Weir, President Ikenberry asked that Dr. Weir explain the proposal advanced by the Urbana campus to introduce a differential tuition for students in engineering programs at that campus. After Chancellor Weir's description of this proposal and the needs of the engineering programs, Dr. Broski indicated that a similar policy had been suggested at the Chicago campus. He then described a proposal made by Dean Paul M. Chung, College of Engineering at Chicago. (A copy of the report from the Chicago campus is filed with the secretary of the board for record.)

#### **OLD BUSINESS**

There was no business presented under this aegis.

#### **NEW BUSINESS**

Mr. Downey requested that a presentation be made to the board at its meeting in May 1992 on various proposals under review, including legislative ones, for providing early retirement options to faculty and staff.

#### **REGULAR AGENDA**

The board considered the following reports and recommendations from the president of the University.

Mr. Mitchell asked that a separate roll call vote be taken on agenda item no. 7, rather than considering it as part of the non-roll call items. The board consented to this. The remaining recommendations (agenda item nos. 1 through 6 and 8 through 9) were individually discussed but acted upon at one time.

#### **Head, Department of Physical Medicine and Rehabilitation, College of Medicine at Chicago**

(1) The chancellor at Chicago has recommended the appointment of Bhagwan T. Shahani, presently associate professor of neurology at Harvard Medical School, director of the Clinical Neurophysiology Laboratory at the Massachusetts General Hospital, and scientific director of the Department of Restorative Medicine and

Rehabilitation at the Spaulding Rehabilitation Hospital, as professor of physical medicine and rehabilitation on indefinite tenure and head of the department, and chief of the Physical Medicine and Rehabilitation Service, University of Illinois Hospital, effective July 1, 1992, on a twelve-month service basis at an annual salary of \$255,000.

Dr. Shahani will succeed Dr. Ernest R. Griffith, who retired on May 31, 1991. Dr. Leslie J. Sandlow has been serving as acting head.

This recommendation is made with the advice of a search committee<sup>1</sup> and after consultation with the faculty of the department.

The vice president for academic affairs concurs.

I recommend approval.

On motion of Dr. Bacon, this appointment was approved.

### **Appointments to the Faculty**

(2) The following new appointments to the faculty of the rank of assistant professor and above, and certain administrative positions, have been approved since the previous meeting of the Board of Trustees.

Positions in the University are classified in the following categories and are designated in the budget by the symbols indicated.

A — Indefinite tenure

N — Term appointment not eligible to be appointed for an indefinite term and not credited toward probationary period

Q — Initial term appointment for a professor or associate professor

T — Terminal appointment accompanied with or preceded by notice of nonreappointment

W — One-year appointment subject to special written agreement

Y — Twelve-month service basis

1-7 — Indicates the number of years of service which will be credited at the end of the contract period toward completion of the probationary period relating to tenure.

Figures following a symbol indicate percentage of time if the appointment is on a part-time basis (e.g., N75 means one year on three-fourths time).

### **Chicago**

PAUL A. FRISCH, reference librarian and assistant professor, beginning June 1, 1992 (NY), at an annual salary of \$46,000.

### **Administrative Staff**

JOAN CAROL JONES, assistant director, Management Information Systems, University of Illinois Hospital, beginning February 1, 1992 (NY), at an annual salary of \$65,000.

On motion of Dr. Bacon, these appointments were confirmed.

<sup>1</sup> Daniel B. Hier, professor and head of neurology and chief of service, University of Illinois Hospital, *chair*; Riad Barmada, professor and head of orthopaedics and chief of Orthopaedic Service, University of Illinois Hospital; Raymond Bruno, resident in physical medicine and rehabilitation; Frances J. Jaeger, senior research specialist in health sciences in obstetrics and gynecology and assistant professor, School of Public Health; Gary W. Kielhofner, professor and head of occupational therapy and chief of service, University of Illinois Hospital; Roman S. Oryshkevich, clinical associate professor of physical medicine and rehabilitation; Jules M. Rothstein, professor and head of physical therapy and chief of Physical Therapy Service, University of Illinois Hospital; Constance D. Schwab, associate professor of physical medicine and rehabilitation; John L. Skosey, professor of medicine; David O. Staats, clinical associate professor of medicine; James L. Stone, associate professor of clinical neurosurgery; and Robert A. Weinstein, professor of medicine.

### **Appointment of Fellows in the Center for Advanced Study, Urbana**

(3) Each year the Center for Advanced Study awards faculty members appointments as fellows in the Center, providing released time for creative work. Fellows are chosen by a selection committee in an annual competition among the faculty of all departments and colleges to carry out self-initiated programs of scholarly research or professional activity. With the approval of their departments and colleges, fellows are freed from part or all of their teaching duties. Appointments are granted for one semester. Fellows will continue to receive their regular salaries from their departments while on appointment. The center is able to contribute only a modest fraction of the salary funds necessary to replace fellows in their regular duties; thus the appointment of fellows is possible due to the cooperation of the departments with which they are affiliated. The center makes a grant to the individual unit which is intended to provide partial compensation for replacement of the fellows in the classroom.

The following is a listing of the fellows selected for the 1992-93 academic year, and a brief description of their projects:

GUL AGHA, assistant professor of computer science, to develop a methodology for specifying and building large-scale systems and to further develop the programming language constructs necessary to provide abstract specifications.

DOUGLAS H. BECK,<sup>1</sup> assistant professor of physics, to measure the weak interaction analog of the magnetic moment of the proton in order to further understand the structure of the proton at the level of the quarks.

MAARTEN J. BERGVELT, assistant professor of mathematics, to explain the connection between generalizations of the Toda-lattice and the geometry of finite and infinite dimensional Grassmannians, and to explore the relation between the Hamiltonian structure of integrable systems and so-called W-algebras that have recently appeared in the context of string theory.

THOMAS JACOBS, assistant professor of plant biology, to provide a detailed characterization of the autophosphorylation phenomenon in order to assess its relation to the signaling pathway in the plant so that the MsERK1 activator can be identified.

BRIGHT KELLY, assistant professor of English, to complete a second volume of poems, *The Yard of the Actual Inside the Yard of the Dream*.

KEVIN F. MILLER, assistant professor of psychology, to examine the effects of number-naming systems and orthographies (systems for writing numbers) on early mathematical abilities, and the effects of the Chinese noun classifier system on the development in children of an understanding of quantitative transformations.

The chancellor at Urbana, upon the recommendation of the director of the Center for Advanced Study, recommends approval.

I concur.

On motion of Dr. Bacon, these appointments were approved.

### **Appointments to the Institute for the Humanities, Chicago**

(4) The chancellor at Chicago, on recommendation of the director of the Institute for the Humanities and with the concurrence of the dean of the College of Liberal Arts and Sciences, has recommended the following appointments of fellows in the Institute for the Humanities for the academic year 1992-93 and for the program of research or study as indicated in each case.<sup>2</sup> Fellows are released from teaching and

<sup>1</sup> This faculty member has been recommended for appointment as a Beckman Fellow in the Center for Advanced Study named for the donor of a gift which permits additional recognition for outstanding younger fellow candidates who have already made distinctive scholarly contributions.

<sup>2</sup> Faculty fellows are chosen competitively by the institute's Executive Committee through evaluation of research proposals.



administrative duties, normally for a year, so they can devote full effort to their research.

### Fellows

ROBERT BRUEGMANN (associate professor, history of architecture and art), "The Center and the Park: The Decentralization and Recentering of the American City"

EDWIN CURLEY (professor, philosophy), "A Translation of the Complete Works of Spinoza"

ALEX KURCZABA (associate professor, Slavic and Baltic languages and literatures), "Under Native Eyes: Joseph Conrad and Polish Literature"

RICHARD S. LEVY (associate professor, history), "Three Antisemites: The Nature of Antisemitism"

JOHN S. ROHSENOW (associate professor, linguistics), "A Chinese-English Dictionary of Contemporary Proverbial Sayings (Yanyu)"

MARC ZIMMERMAN (associate professor, Latin American studies), "Guatemala: A Nation's History and Literature"

The vice president for academic affairs recommends approval.

I concur.

On motion of Dr. Bacon, these appointments were approved.

### Administrative Leaves of Absence, 1992-93

(5) The chancellor at Urbana has recommended approval of the following two requests for administrative leaves of absence in accordance with the provisions of the University of Illinois at Urbana-Champaign *Campus Administrative Manual* and for the periods indicated.

The vice president for academic affairs has reviewed the requests and recommends approval.

I concur.

LEIGH S. ESTABROOK, dean of the Graduate School of Library and Information Science and professor since January 2, 1986, has requested leave for the period May 17, 1993, through September 16, 1993. She proposes to review, analyze, and report the results of research on the impact of technology on the work of professional research librarians and support staff and to work with researchers in Sweden and Brazil on cross-cultural comparisons. This is to be carried out on the Urbana campus with visits to Sweden and Brazil. (Subsequently this leave was canceled without prejudice.)

MICHAEL L. JEFFRIES, associate dean of students; director, EOP; and TRIO coordinator of the Office of the Dean of Students since August 21, 1984, and prior to that, assistant dean of students and director, EOP from September 21, 1978, through August 20, 1984, has requested leave for the period January 15, 1993, through May 14, 1993. He proposes to conduct a study of participants in the University of Illinois at Urbana-Champaign Educational Opportunities Program from 1974 through 1984 and the effects of participation in this program on their academic growth, career development, and perceptions of the University. This study is to be carried out on the Urbana campus and at various other locations, such as Chicago.

On motion of Dr. Bacon, these leaves were granted as recommended.

### Amoco Foundation Awards for Undergraduate Instruction, Chicago

(6) Each year faculty members at the Chicago campus are selected as recipients of the Silver Circle Award for excellence in undergraduate teaching. Through the Amoco Foundation, each recipient receives \$500.

The College of Associated Health Professions selected one recipient using procedures established within the college. (Awards are made in rotation between the College of Associated Health Professions and the College of Nursing.) The other recipients are selected through student competition from faculty in the Colleges of Architecture, Art, and Urban Planning; Business Administration; Education; Engineering; Kinesiology; Liberal Arts and Sciences; and the School of Social Work. For academic year 1991-92, the chancellor at Chicago has recommended the following persons as award recipients:

LINDA LANDIS ANDREWS, lecturer, Department of English

RONALD J. BAUMGARTEN, associate professor of chemistry.

NEAL GROSSMAN, associate professor of philosophy.

CHARLES W. KING, professor of marketing.

PHILLIP A. KUPRITZ, professor of architecture.

JAMES E. LANDING, associate professor of geography.

CHRISTOPHER PELLIKAN, lecturer, Department of Special Education.

DAVID M. SOLZMAN, associate professor of geography.

THERESA STALDER, lecturer, Department of Mathematics, Statistics, and Computer Science.

PATRICK A. TROY, lecturer, Department of Electrical Engineering and Computer Science.

CRAIG A. VELOZO, assistant professor of occupational therapy.

The vice president for academic affairs recommends approval.

I concur.

On motion of Dr. Bacon, this recommendation was approved.

### **Increase Student Fees for Chicago and Urbana Campuses**

(7) The chancellors at each campus have recommended student fee levels for Fiscal Year 1993 to support auxiliary operations, student programs and activities, student health services, and the student health insurance programs. The fees recommended are required to meet continuing components (salaries and wages, utilities, and goods and services, including food), student programs, and operating costs including debt service and repair and replacement programs of facilities which comprise the Auxiliary Facilities System.

#### **Chicago**

At Chicago, the \$18 increase, or 4.9 percent, in the service, health, and general fees provides student fee support to meet general cost increases, continues the FY 1988 policy for all students to share in the fixed costs of maintaining fee-supported activities, provides funding to increase the number of scholarships for women athletes, and for increased debt service requirements. The \$14 fee increase proposed for the student HMO program reflects claims and cost experience.

#### **Urbana-Champaign**

The \$12 increase in the service, health, and general fees proposed for the Urbana-Champaign campus is associated with general cost increases, phasing in Career Services as a fee supported unit (year 1 of 2), providing for more competitive physician salaries, adjusting the summer session fee structure to more equitably represent costs with users, and increased debt service. No increase is proposed for the student health insurance premium.

The \$13 campus transportation fee will continue the highly successful busing program with the Champaign-Urbana Mass Transit District (MTD) at no additional cost.

The following table presents the current and proposed fee levels for the programs described above.

The additional fee of \$1 to provide support for the Illinois Student Association, which has been assessed in the fall semester at both campuses, is not recommended for continuation.

The vice president for business and finance concurs in the fee levels proposed. I recommend approval.

### Summary of FY 1993 Student Fees (Per Semester)

#### Chicago

	<i>FY 1992</i>	<i>Proposed, FY 1993</i>	<i>Percent Increase</i>
Student Service Fee.....	\$166	\$169	
Health Service Fee.....	60	62	
General Fee.....	140	153	
Student-to-Student Assistance.....	3	3	
<i>Total per semester</i> .....	\$369	\$387	4.9
Health Insurance (HMO).....	\$ 92	\$106	15.2

#### Urbana-Champaign

	<i>FY 1992</i>	<i>Proposed, FY 1993</i>	<i>Percent Increase</i>
Student Service Fee.....	\$129	\$132	
Health Service Fee.....	112	117	
General Fee.....	49	53	
Campus Transportation.....	13	13	
SEAL/SORF/SGA*.....	10	10	
<i>Total per semester</i> .....	\$313	\$325	3.8
Health Insurance.....	\$106	\$106	0

\* Fee includes SORF \$5; SEAL \$4; Student Government Association \$1.

On motion of Mr. Mitchell, these recommendations were approved by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Governor Edgar, Mr. Grabowski.

(The student advisory vote was: Aye, none; no, Ms. Caporusso, Mr. Mitchell.)

### Rate Changes for University-Operated Housing Facilities Chicago and Urbana

(8) The chancellors at each campus have recommended rate changes for University-operated housing for the 1992-93 academic year. The increases are required to meet operational costs (salaries and wages, utilities, general price increases, including food) and to provide for debt service and repair and replacement reserve requirements.

## Chicago

*Residence Halls*

(room and board, academic year)

<i>Unit</i>	<i>1991-92</i>	<i>Proposed, 1992-93</i>	<i>Dollar Increase</i>	<i>Percent Increase</i>
Student Residence Hall				
Single.....	\$4 936	\$5 212	\$276	5.6
Double.....	4 580	4 846	266	5.8
Women's Residence Hall				
Double.....	4 580	4 846	266	5.8
Student Residence and Commons				
Double.....	4 580	4 846	266	5.8

NOTE: Rates for the Student Residence and Commons will range from \$4,846 to \$5,446 depending on room configuration. These rates include a board charge of \$2,000.

*Single Student Residence*  
(room only)

	<i>1991-92</i>	<i>Proposed, 1992-93</i>	<i>Dollar Increase</i>	<i>Percent Increase</i>
Two-person apt. (per person) .....	\$4 396	\$4 656	\$260	5.9
Three-person apt. (per person).....	4 296	4 550	254	5.9
Four-person apt. (per person) .....	4 396	4 656	260	5.9
Two-person suite (per person) .....	3 792	4 017	225	5.9
Three-person suite (per person).....	3 792	4 017	225	5.9

NOTE: Apartments feature larger spaces than suites and include living rooms (which can convert to bedroom space).

## Urbana-Champaign

*Undergraduate Housing*

(room and board, academic year)

	<i>1991-92</i>	<i>Proposed, 1992-93</i>	<i>Dollar Increase</i>	<i>Percent Increase</i>
Single.....	\$4 470	\$4 650	\$180	4.0
Double.....	3 886	4 042	156	4.0
Triple.....	3 660	3 806	146	4.0
Quad .....	3 498	3 638	140	4.0

NOTE: 1. Air-conditioned halls will be \$100 more than halls without air conditioning.  
 2. Room-only rates will be \$2,212 less than the above proposed rates.  
 3. The special assessment for Unit One at Allen Hall will be \$160 higher than the above rates.  
 4. The rates quoted do not include the \$16 Residence Hall Association dues.

*Graduate Housing*

(room only, academic year)

	<i>1991-92</i>	<i>Proposed, 1992-93</i>	<i>Dollar Increase</i>	<i>Percent Increase</i>
Sherman Hall (air-conditioned)				
Single.....	\$2 136	\$2 246	\$110	5.1
Double.....	2 038	2 142	104	5.1

	1991-92	Proposed, 1992-93	Dollar Increase	Percent Increase
<b>Daniels Hall</b>				
Single.....	\$1 878	\$1 954	\$ 76	4.0
Double.....	1 674	1 740	66	3.9
Board Contract (Optional).....	2 320	2 412	92	4.0

NOTE: 1. The graduate housing rates do not include the \$8 Graduate Hall Association dues.

2. A computer fee increase of \$23 is included in the proposed Sherman Hall 1992-93 rates. Fee totals \$60.

#### *Goodwin-Green*

(monthly rates — includes heat)

Sleeping rooms .....	\$ 274	\$ 284	\$ 10	3.6
Zero bedroom .....	321	334	13	4.0
Zero, with dining .....	328	344	16	4.9
One bedroom .....	383	398	15	3.9
One bedroom, with dining.....	392	408	16	4.1

#### *Orchard Downs*

(monthly rates)

One bedroom .....	\$ 306	\$ 318	\$ 12	3.9
Two bedrooms, furnished .....	341	355	14	4.1
Two bedrooms, unfurnished .....	267	282	15	5.6

#### *Race and Florida*

(monthly rates)

Two bedrooms .....	\$ 457	\$ 457	\$ 0	0
Three bedrooms.....	585	585	0	0
Three bedrooms, with dining.....	615	615	0	0

#### *Beckwith Living Center*

(academic year)

Single room .....	\$11 694	\$12 921	\$1 227	10.5
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NOTE: Includes room and board with full assistance with activities of daily living.

The vice president for business and finance concurs in these recommendations. I recommend approval.

On motion of Dr. Bacon, these recommendations were approved.

### **Establishment of the Doctor of Philosophy in Hispanic Studies, Chicago**

(9) The chancellor at Chicago, upon the recommendation of the Chicago Senate and the College of Liberal Arts and Sciences, recommends the establishment of the Doctor of Philosophy in Hispanic Studies.

The Spanish language, spoken by three hundred million people in the world, and Hispanic culture have both gained unprecedented status in the United States due to a rapidly growing Hispanic population. Hispanics now constitute 20 percent of Chicago's inhabitants, the third largest concentration in the United States. Commerce and markets with Latin American countries are developing rapidly, and as the commercial barriers between the United States and Latin America diminish, there is a growing need to study Hispanic culture and language to be prepared for the immediate future. The increase in people competent in Spanish language is accompanied by a demand for programs of advanced study of Spanish and Latin American culture, linguistics, and literature.

A continuous demand exists for persons with a doctorate in Spanish due to the importance of Spanish as a curriculum in colleges and universities. In the last two decades, Spanish language, culture, and literature have gained curricular importance at all levels of education in the United States. In 1986, nearly half of all enrollments in foreign languages were in Spanish. That number may be close to two-thirds of all enrollments at the present time. Between 1982-83 and 1987-88 institutions requiring foreign language for graduation has increased by more than 22 percent.

The increase of people competent in the Spanish language has brought with it accompanying requirements that more courses be offered in the areas of Spanish and Latin American culture, linguistics, and literature. The result has been a growth in undergraduate and graduate enrollments across the curriculum in Spanish departments. This is explicitly borne out by UIC's experience, both in local/state comparisons, as well as in regional ones. UIC produces a high proportion of all baccalaureate degrees in Spanish in Illinois, and considerably more master's degrees than any other institution in the surrounding seven-state area. National demand for Ph.D.s in Hispanic Studies is growing, with increasing emphasis on emerging fields of research. And, locally, the large and growing Hispanic population in Chicago, a population heavily represented at UIC in all areas and at all levels, and the growing importance of Hispanic studies nationwide, warrant the addition of Spanish to UIC's roster of Ph.D.-granting departments.

The national projections foresee a shortage of college professors in the 1990s, particularly in the humanities. The proposed degree at UIC, with specializations in Hispanic literatures, cultures, and linguistics, will help to ease the growing shortage of Ph.D.s in Spanish.

The Ph.D. in Hispanic Studies requires the completion of 96 semester hours of approved course work beyond the baccalaureate, including four core courses and 36 semester hours in a specialization. In addition, students must successfully pass a preliminary examination, complete a doctoral dissertation, and take appropriate course work in supporting fields. All students will serve as teaching assistants for a minimum of four semesters and will teach sections of elementary and intermediate Spanish.

Faculty and staff requirements for the Ph.D. in Hispanic Studies can be met by the existing faculty and staff of the department for the first three years. In the fourth year, the department will require two new faculty members to support the growth of the program and as the first students reach the dissertation stage. Therefore, new State resources in the amount of \$80,000 are being requested for year four to fund the two faculty positions plus a graduate assistant.

The vice president for academic affairs concurs in this recommendation. The University Senates Conference has indicated no further senate jurisdiction is involved.

I recommend approval, pending further action by the Illinois Board of Higher Education.

On motion of Dr. Bacon, this recommendation was approved.

### **BOARD MEETING RECESSED FOR PRESS CONFERENCE**

After considering the first nine items, the board members were joined by Governor Jim Edgar. The board recessed at 11:45 a.m. to receive the governor and to join him in a press conference.<sup>1</sup> The board reconvened in regular session at 12:15 p.m. to continue discussion and to vote on the remaining agenda items.

By consensus, the board agreed that one roll call vote would be taken and considered the vote on each agenda item nos. 10 through

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<sup>1</sup> Governor Edgar announced the release of funds for the repair and remodeling of facilities at the Chicago campus.

21 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of board action appears at the end of each item.)

**Contracts, Third Floor Remodeling,  
Roosevelt Road Building, Chicago**

(10) The president of the University, with the concurrence of the appropriate administrative officers, recommends the award of the following contracts for the third floor remodeling of the Roosevelt Road Building at the Chicago campus. The award in each case is to the lowest responsible bidder plus acceptance of the indicated alternate.

*Division I — General*

Executive Construction, Inc.,

Downers Grove .....	Base Bid .....	\$115 423
	Alt. 1 .....	<u>4 425</u>

\$119 848

*Division II — Plumbing*

A & H Plumbing & Heating Co., Inc.,

Elk Grove Village .....	Base Bid .....	16 400
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*Division III — Heating and Refrigeration*

Hanley Mechanical, Inc., Chicago .....	Base Bid .....	4 900
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*Division IV — Ventilation*

Hanley Mechanical, Inc., Chicago .....	Base Bid .....	24 600
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*Division V — Electrical*

Monarch Electric Construction Co.,

Skokie .....	Base Bid .....	42 500
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*Division VI — Fire Protection*

Reliable Fire Equipment Co., Alsip .....	Base Bid .....	<u>78 583</u>
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Total .....		\$286 831
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It is further recommended that the contracts, other than the contract for general work, be assigned to the contractor for general work.

Funds are available from the Restricted Funds Operating Budget of the Office of Administrative Information Systems and Services.

A schedule of the bids received and a description of the alternate have been filed with the secretary of the board for record.

The project involves remodeling 2,900 net assignable square feet of third floor office and corridor space which will provide necessary support areas to the Administrative Computer Center for staff offices, meeting areas, and rest room facilities. In addition, the project includes improvements to the fire protection systems in the facility.

On motion of Ms. Reese, these contracts were awarded by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

**Contracts, Minor Building Alterations, Repairs,  
New Construction, and Asbestos Abatement, Urbana**

(11) On April 11 and July 11, 1991, the Board of Trustees approved the award of the following cost-plus contracts for minor building alterations, repairs, new construction, and asbestos abatement at the Urbana campus for the fiscal year ending June 30, 1992, with an option to extend the contracts from July 1, 1992, through June 30, 1993, under the same terms and conditions:

	<i>Percent for Material</i>	<i>Percent for Labor</i>	<i>Percent for Subcontracts</i>	<i>Total Estimated Fee Payments</i>
<i>General</i>				
Roessler Construction Co., Rantoul.....	7.0	48.5	7.0	\$160 800
<i>Plumbing</i>				
Reliable Plumbing & Heating Company, Champaign.....	5.0	49.0	2.0	15 050
<i>Heating, Piping, and Refrigeration</i>				
Ruyle Corporation, Peoria .....	15.0	45.7	3.0	32 890
<i>Ventilation and Air Distribution</i>				
Reliable Plumbing & Heating Company, Champaign.....	5.0	61.5	2.0	25 200
<i>Electrical</i>				
Central Illinois Electric Company, Pesotum .....	9.0	48.0	5.0	61 850
<i>Plastering, Plaster Patching, and Repairs</i>				
Dean Evans Company, Champaign .....	9.0	56.0	9.0	55 000
<i>Lightning Protection</i>				
Midwest Lightning Rods, Decatur.....	30.0	70.0	5.0	8 000
<i>Asbestos Abatement</i>				
Environmental Control & Abatement, St. Louis, Missouri .....	12.0	81.0	5.0	66 500

The president of the University, with the concurrence of the appropriate administrative officers, recommends that the options described now be exercised.<sup>1</sup>

Funds as required will be authorized by a contract work order which will be charged against funds allocated for each project. It is also recommended that the comptroller be authorized to approve work orders under these contracts.

(The Operation and Maintenance Division at the Urbana campus has recommended the exercise of the options since the work performed by each of the contractors for these divisions of work has been satisfactory and a review indicates that the option price would be more favorable than the probable bid price.)

<sup>1</sup> The contractor for insulation work, Champaign A&K Insulation Company, has requested that the University not exercise its option due to significant increases in the contractor's union's fringe benefits, which would cause the contractor severe financial hardship. The Operation and Maintenance Division recognizes the probable financial hardship and recommends that the University not exercise its option to extend the contract with Champaign A&K Insulation Company. The contract will be rebid.



On motion of Ms. Reese, these recommendations were approved by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

**Contract, College Court Street Renovation,  
Courtyard Renovation, Florida Avenue Residence Halls, Urbana**

(12) The president of the University, with the concurrence of the appropriate administrative officers, recommends award of a contract for \$278,701 to Champaign Asphalt Company, Urbana, the lowest responsible bidder on its base bid, for renovation of the College Court Street and Florida Avenue Residence Halls Courtyard at the Urbana campus.

The project consists of demolition of existing pavement, curbs, sidewalks, brick courtyards, and the construction of curb and gutter, sidewalks, lime modified subgrade, bituminous surfacing with aggregate base course pavements, and concrete paver courtyards.

Funds are available from the Auxiliary Facilities System Repair and Replacement Reserve Fund.

A schedule of the bids received has been filed with the secretary of the board for record.

On motion of Ms. Reese, this contract was awarded by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar and Ms. Reese asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

**Contract, Masonry Repair and Restoration for  
Exterior Courtyards, Illinois Street Residence Halls, Urbana**

(13) The president of the University, with the concurrence of the appropriate administrative officers, recommends the award of a contract for \$169,760 to Roessler Construction Company, Rantoul, for the masonry repair and restoration for exterior courtyards at the Illinois Street Residence Halls at the Urbana campus. The award is to the lowest responsible bidder on its base bid.

The work consists of the removal and reinstallation of face brick and joint sealant (including handrails, guardrails, and precast concrete coping) located at the front (north) entrance, the north courtyard, the center courtyard, and upper patio.

Funds are available from the Auxiliary Facilities System Repair and Replacement Reserve Fund.

It is also recommended that the project architect, Severns, Reid & Associates, Inc., Champaign, be employed for the architectural/engineering contract administration services required during the construction phase on a fixed fee basis of \$7,800; and to provide the required on-site observation on an hourly basis, not to exceed \$9,400; plus authorized reimbursements, which are estimated to be \$1,800.

A schedule of the bids received has been filed with the secretary of the board for record.

On motion of Ms. Reese, these recommendations were approved by

the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

**Contracts, Law Building Addition and Remodeling, Urbana**

(14) The president of the University, with the concurrence of the appropriate administrative officers, recommends the award of the following contracts for the Law Building addition and remodeling project at the Urbana campus. The award in each case is to the lowest responsible bidder on its base bid.

*Bid Release I:*

<i>Bid Package 02B — Heating Site Utilities</i>	<i>Base Bid</i>
Reliable Plumbing & Heating Company, Champaign.....	\$ 16 170

<i>Bid Package 02C — Electrical Site Utilities</i>	
Coleman Electrical Service, Inc., Mansfield .....	6 666

<i>Bid Package 03A — Site Demolition and Foundations</i>	
River City Construction Company, Peoria.....	647 000

*Bid Release II:*

<i>Bid Package 05A — Structural Steel /Metal Deck</i>	
Interstate Welding Fabrication, Inc., Terre Haute, Indiana.....	565 800

<i>Total .....</i>	<i>\$1 235 636</i>
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Funds are available from private gift funds through the University of Illinois Foundation and from funds appropriated by the State of Illinois.

It is also recommended that the project architect, O'Donnell, Wicklund, Pigozzi, and Peterson, Architects, Inc., Deerfield, be employed through the construction and warranty phases of the project. The firm's fee for construction administration will be a fixed fee of \$81,172; for construction on-site observation through warranty phases, on an hourly basis, the total not to exceed \$218,880, plus authorized reimbursements which are estimated to be \$35,000.

In addition, it is recommended that the project construction manager, Gilbane Building Company, Chicago, be employed through the construction and warranty phases of the project. The firm's fee for the construction through warranty phases will be a fixed corporate fee of \$171,100 and a staff cost, on an hourly basis, the total of which will not exceed \$309,000, plus authorized reimbursements which are estimated to be \$179,700.

The project will not have a coordinating general contractor and the responsibility for providing "general condition" items (e.g., tools and supplies, temporary roads, water, weather protection, temporary light and power, material and personnel hoists, general protection, etc.) will be arranged by Gilbane Building Company, Chicago, the construction manager for the project, as the items are needed. The total cost of the general conditions has been budgeted at approximately \$400,000 for the duration of the project. The cost of some items may exceed \$25,000. In order for the project to proceed without delay, it is recommended that the comptroller be authorized to approve contract change orders to the appropriate contractors to provide for general condition items of work within the budgeted \$400,000 total.

A schedule of the bids received has been filed with the secretary of the board for record.

The project consists of an addition of approximately 50,000 gross square feet

and interior remodeling of approximately 20,000 gross square feet. The addition will occur on three sides of the existing building and will directly abut the existing exterior walls. The remodeling will occur on all levels of the existing building and includes extensive mechanical/electrical work associated with the existing systems.

On motion of Ms. Reese, these recommendations were approved by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

### **Contracts, Common Area Improvements, Allen Hall, Urbana**

(15) The president of the University, with the concurrence of the appropriate administrative officers, recommends the award of the following contracts for common area improvements in Allen Hall at the Urbana campus. The award in each case is to the lowest responsible bidder on its base bid plus acceptance of the alternates indicated.

#### *Division I — General*

Grunloh Construction, Effingham.....	Base Bid.....	\$334 580	
	Alt. G-1 .....	2 889	
	Alt. G-2 .....	<u>28 880</u>	
			\$366 349

#### *Division II — Plumbing*

A & R Mechanical Contractors, Inc., Urbana .....	Base Bid .....	35 270
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#### *Division III — Heating, Piping, Refrigeration, and Temperature Control*

A & R Mechanical Contractors, Inc., Urbana .....	Base Bid .....	113 800
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#### *Division IV — Ventilation and Air Distribution*

A & R Mechanical Contractors, Inc., Urbana .....	Base Bid .....	37 900
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#### *Division V — Electrical*

Witte Electric Co., Champaign .....	Base Bid .....	101 890
<i>Total</i> .....		<u>\$655 209</u>

It is further recommended that the contracts, other than the contract for general work, be assigned to the contractor for general work.

Funds are available from the proceeds of the Auxiliary Facilities System, Series 1991 Revenue Bond issue.

A schedule of the bids received and a description of the alternates have been filed with the secretary of the board for record.

The project consists of interior remodeling, including new walls, floors, ceilings, lighting, and air conditioning for approximately 16,000 square feet of floor area.

On motion of Ms. Reese, these contracts were awarded by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none;

absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

### **Contracts, Common Area Improvements, Illinois Street Residence Halls, Urbana**

(16) The president of the University, with the concurrence of the appropriate administrative officers, recommends the award of the following contracts for common area improvements in the Illinois Street Residence Halls at the Urbana campus. The award in each case is to the lowest responsible bidder on its base bid plus acceptance of the alternates indicated.

#### *Division I — General*

Grunloh Construction, Effingham.....	Base Bid.....	\$499 900	
	Alt. G-1 .....	6 860	
	Alt. G-2 .....	<u>-2 500</u>	
			\$504 260

#### *Division II — Heating*

A & R Mechanical Contractors, Inc., Urbana .....	Base Bid .....	29 600
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#### *Division III — Ventilation*

A & R Mechanical Contractors, Inc., Urbana .....	Base Bid .....	38 400
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#### *Division IV — Electrical*

Central Illinois Electric Company, Pesotum .....	Base Bid .....	<u>103 490</u>
<i>Total</i> .....		\$675 750

It is further recommended that the contracts, other than the contract for general work, be assigned to the contractor for general work.

Funds are available from the proceeds of the Auxiliary Facilities System, Series 1991 Revenue Bond issue.

A schedule of the bids received and a description of the alternates have been filed with the secretary of the board for record.

The project consists of the construction of an entrance addition and the remodeling of existing administrative, lounge, study, meeting, and exercise areas at the Illinois Street Residence Halls. General electric and mechanical systems work consists of both new work and replacement of and modifications to existing areas and systems.

On motion of Ms. Reese, these contracts were awarded by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

### **Contracts, Outdoor Tennis Facilities, Urbana**

(17) The president of the University, with the concurrence of the appropriate administrative officers, recommends the award of the following contracts for the

initial phase of the project to restore the Huff, Freer, and First Street tennis courts and to construct three additional courts at Dornier Drive at the Urbana campus. The award in each case is to the lowest responsible bidder on its base bid plus acceptance of the alternates indicated.

*Division I — General*

Cross Construction, Urbana .....	Base Bid.....	\$504 000 00	
	Alt. G-1 .....	12 632 30	
	Alt. G-2 .....	4 500 00	
			\$521 132 30

*Division II — Electrical*

Bodine Electric, Decatur.....	Base Bid.....	\$ 72 953 00	
	Alt. E-1 .....	53 370 00	
			126 323 00
<i>Total</i> .....			\$647 455 30

It is further recommended that the contract for electrical work be assigned to the contractor for general work.

Funds are available from the proceeds of the Auxiliary Facilities System, Series 1991 Revenue Bond issue.

A schedule of the bids received and a description of the alternates have been filed with the secretary of the board for record.

The project consists of the construction of new playing surfaces and auxiliary structures upon 26 of the University's tennis courts (at four separate locations) including placement of various base and surface materials, new acrylic playing surfaces, fencing, drainage systems, and auxiliary site work, as well as providing some new lighting. The project also includes the construction of three new courts at Dornier Drive.

On motion of Ms. Reese, these contracts were awarded by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

**Increase in Project Budget; and Award of Contracts,  
Assembly Hall Parking Lot Renovation, Urbana**

(18) The original \$1.5 million Assembly Hall parking lot renovation project consisted of the first phase of a project to restore the parking lots. The first phase included two of the four quadrants. Due to a favorable bidding climate and economies associated with completion of the entire project at one time, the bid documents were structured to include all four quadrants.

Accordingly, the president of the University, with the concurrence of the appropriate administrative officers, recommends the increase of the project budget to \$1.97 million and award of the following contracts for the renovation of the Assembly Hall parking lots at the Urbana campus. The award in each case is to the lowest responsible bidder on its base bid plus acceptance of the alternates indicated.

*Division I — General*

University Asphalt Company,

Urbana .....	Base Bid.....	\$879 794 00	
	Alt. G-1 .....	12 471 30	
	Alt. 1 .....	301 000 00	
	Alt. 2 .....	14 798 00	
	Alt. 3 .....	10 882 00	
			\$1 218 945 30

*Division II — Electrical*

Risser Electric, Danville .....	Base Bid.....	\$198 800 00	
	Alt. 4 .....	50 626 00	
			249 426 00
<i>Total</i> .....			\$1 468 371 30

It is further recommended that the contract for electrical work be assigned to the contractor for general work.

Funds are available from the proceeds of the Auxiliary Facilities System, Series 1991 Revenue Bond issue and from the Auxiliary Facilities System Repair and Replacement Reserve Fund.

A schedule of the bids received and a description of the alternates have been filed with the secretary of the board for record.

The project consists of the removal of existing pavement, curbs, and other miscellaneous site elements; construction of Portland cement concrete pavement, bituminous concrete pavement, combination curb and gutter, subsurface drainage system, seeding, fertilizing, and other miscellaneous items. The electrical portion of the work consists of removal of existing parking lot lights and poles; construction of new parking lot lights, poles, electrical conduit, electric wires, and other miscellaneous items.

On motion of Ms. Reese, these recommendations were approved by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

### **Employment of Architect/Engineer, Remodeling for Pathology Department, Chicago**

(19) The president of the University, with the concurrence of the appropriate administrative officers, recommends the employment of John Victor Frega Associates, Ltd., Chicago, for the professional services required for the remodeling of approximately 12,200 gross square feet for the upgrade of the Pathology Department in the Clinical Sciences Building and other College of Medicine buildings at the Chicago campus.

The firm's fee through the construction phase will be a fixed fee of \$236,000 plus authorized reimbursable expenses estimated to be \$31,000.

The project consists of the build-out of vacant, former second floor cafeteria space to laboratory space for the Pathology Department and the construction of administrative spaces in the Clinical Sciences Building as well as pathology administrative areas within other College of Medicine buildings.

Funds are available from the Restricted Funds budget of the University of Illinois Hospital.

On motion of Ms. Reese, these recommendations were approved by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

**Contract, Operations Improvement Program,  
University of Illinois Hospital and Clinics, Chicago**

(20) The chancellor at Chicago has recommended retaining APM, Inc., a health care consulting firm with offices in Chicago, to provide technical support for the implementation of an Operations Improvement Program at the University of Illinois Hospital and Clinics (UIH).

Operations improvement is an integrated process for lowering costs, increasing service efficiency, and achieving higher quality. The need for the program is critical to the successful implementation of the strategic plan for the clinical programs of the hospital and the College of Medicine. The objectives of the program will be to: (1) enhance the long-term financial viability of UIH through the reduction of operating expenses while maintaining a high quality level of patient care; (2) establish UIH as a service and cost competitive health care provider to attract additional managed care business; and (3) free up funding to finance strategic reinvestment in UIH plant/equipment and to support the growth of key clinical programs.

The operations improvement process will be directed by a steering committee comprised of the vice chancellor for academic affairs (interim), Chicago, the associate vice president for planning and budgeting, selected department chairs/heads from the College of Medicine, other medical staff leaders, deans of other health sciences colleges, and senior hospital managers. The director of UIH (interim) will chair the committee. Results will be presented on an ongoing basis to the Strategic Plan Implementation Oversight Committee and the Medical Staff Executive Committee. Monthly reports will be submitted to the University.

Five firms were identified as potential consultants on the basis of their reputations and experience. Each responded to an RFP and made a formal presentation to hospital management, medical staff, and faculty of the College of Medicine. Additional interviews were held with three of the firms. Two finalists were asked to submit supplementary materials and to return for additional interviews and presentations.

The criteria used for selection of the consultant included: (1) experience in teaching hospitals; (2) experience with negotiated labor groups; (3) availability of databases for conducting comparative analyses of staffing levels, productivity, and clinical resource utilization; (4) communications plans; (5) project organization; (6) implementation process and deliverables; (7) strategy for implementing a clinical utilization program; (8) references; and (9) recommendations of senior hospital management staff, deans, and other key faculty. APM, Inc., has been determined to be the best qualified consultant for this assignment on the basis of the selection criteria.

The consultant will be responsible for providing ongoing guidance to the steering committee, implementing a communications plan, benchmarking productivity and expense levels, identifying opportunities for cost reductions, facilitating and training of task forces, conducting retreats, and assisting with the formulation of implementation plans.

The proposed work will begin on May 1, 1992, and conclude no later than December 31, 1992, at a total cost of \$900,000 (fee plus estimated expenses). Funds are available in the Hospital Income Fund.

The vice president for business and finance recommends approval.  
I concur.

On motion of Ms. Reese, this recommendation was approved by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

### **Purchases**

(21) The president submitted, with his concurrence, a list of purchases recommended by the directors of purchases and the vice president for business and finance.

The purchases were presented in two categories: purchases from appropriated funds (i.e., from State appropriations to the University); and purchases from institutional funds. The latter term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants from foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amounts of these purchases were:

#### *From Appropriated Funds*

Recommended .....	\$ 402 000
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#### *From Institutional Funds*

Recommended .....	6 671 589
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<i>Grand Total</i> .....	<u>\$7 073 589</u>
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A complete list of the purchases, with supporting information (including the quotations received), was sent to each member of the board in advance of the meeting. A copy is being filed with the secretary of the board for record.

On motion of Ms. Reese, the purchases recommended were authorized by the following vote: Aye, Dr. Bacon, Mr. Boyle, Mrs. Calder, Mr. Downey, Mrs. Gravenhorst, Mr. Lamont, Ms. Reese, Mrs. Shepherd; no, none; absent, Mr. Grabowski. (Governor Edgar asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Caporusso, Mr. Mitchell; no, none.)

### **SECRETARY'S REPORT**

The secretary presented for record appointments to the faculty and changes of status made by the president, resignations, terminations, and retirements. A copy of the report is filed with the secretary.

### **GOVERNOR EDGAR'S COMMENTS TO THE BOARD**

After concluding the regular agenda for the meeting of the board, board members invited Governor Edgar to make a few remarks and to comment on the budget for Fiscal Year 1993 that he had recommended to the General Assembly a few days prior.

The governor remarked on the extreme fiscal difficulties of the



State and the task of balancing a budget for the State. He noted that he attempted to protect education in general and higher education in particular and for that reason he had elected not to diminish the current budget for higher education. He also commented on the committee he had appointed to review the system of governance for higher education in the State. (President Ikenberry referred to this same committee in his remarks earlier.) The governor noted that he hoped to receive a report from this group in early June 1992.

Governor Edgar also referred to the matter that brought him to the campus that day which was the release of \$5.23 million for capital projects at the Chicago campus

#### **ANNOUNCEMENTS FROM THE PRESIDENT OF THE BOARD**

President Lamont called attention to the schedule of meetings for the next three months: May 14, Urbana-Champaign; June 11, Chicago; July 9, Urbana-Champaign.

There being no further business, the board adjourned.

MICHELE M. THOMPSON

*Secretary*

THOMAS R. LAMONT

*President*