

MEETING OF THE BOARD OF TRUSTEES
OF THE
UNIVERSITY OF ILLINOIS

September 10-11, 1997



The September meeting of the Board of Trustees of the University of Illinois was held in Conference Rooms C & D, Public Affairs Center, Springfield campus, Springfield, Illinois, on Wednesday and Thursday, September 10 and 11, 1997, beginning at 10 a.m. on September 10.

Chair Susan L. Gravenhorst called the meeting to order and asked the secretary to call the roll. The following members of the board were present: Mr. William D. Engelbrecht, Dr. Jeffrey Gindorf, Mrs. Susan L. Gravenhorst, Mr. Thomas R. Lamont, Ms. Ada N. Lopez, Mr. Roger L. Plummer, Ms. Judith R. Reese. The following members of the board were absent: Mrs. Judith Ann Calder, Governor Jim Edgar, Mrs. Martha R. O'Malley. The following nonvoting student trustees were present: Ms. Kellyn Doyle, Urbana-Champaign campus; Ms. Yazmin Sanchez, Chicago campus; Ms. Denise Yates, Springfield campus.

Also present were President James J. Stukel; Dr. Sylvia Manning, vice president for academic affairs; Dr. Michael Aiken, chancellor, University of Illinois at Urbana-Champaign; Dr. David C. Broski, chancellor, University of Illinois at Chicago; Dr. Naomi B. Lynn, chancellor, University of Illinois at Springfield; and the officers of the board, Dr. Craig S. Bazzani, comptroller (and vice president for business and finance); Mr. Thomas R. Bearrows, university counsel; and Dr. Michele M. Thompson, secretary. In addition, the

following persons were also in attendance: Mr. Donald K. Coe, university director of public affairs; Mr. Kirk Hard, executive director for governmental relations; Ms. Susan J. Sindelar, executive assistant to the president; and Ms. Marna K. Fuesting, special assistant to the secretary.

COMMENTS FROM THE CHAIR

Mrs. Gravenhorst introduced Mr. Thomas R. Bearrows, the newly appointed university counsel.

She then asked Ms. Lopez to make a few remarks about the reception for students to be held that afternoon. Ms. Lopez announced that this event would begin when the board recessed later in the afternoon. She said that it was the first reception for students held by the board and thanked Ms. Yates, student trustee from the Springfield campus, for her help in arranging this and asked her to describe the plans for the reception. Ms. Yates told the board this would be held in the cafeteria at 5:00 p.m.

Mrs. Gravenhorst then announced that there would be a change in the schedule for the board meeting, since time was available, and stated that the board would recess for a meeting of the board as a Committee of the Whole, to receive the presentation that was originally scheduled for September 11, 1997.

BOARD MEETING RECESSED FOR COMMITTEE MEETING

The board met as a Committee of the Whole to receive a report from Vice President Manning concerning the budget request for operations for Fiscal Year 1999. She pointed out that this request had minor changes since the last presentation on this topic, which was in July. These changes added \$100,000 to the request. Next, she presented the capital budget request for FY 1999. The total of this was \$146,940,000. The board discussed this and asked for priorities and some indication of what the University might expect to have actually funded.

Dr. Bazzani then described the budget for operations for FY 1998, stating that it totaled \$2.12 billion. He explained that State funds are the largest single source, but at a lesser percentage than in the past. He stated that State funds accounted for 31 percent of this budget, and this source formerly accounted for 50 percent of the University's budget. He reported that the Agricultural Premium Fund was reduced this year because the Illinois Department of Agriculture now received these funds designated for the Cooperative Extension Service local units. He also called attention to the growing amount of funds received for faculty research. Then he noted that most of the tuition dollars waived by the University are for graduate students who assist with this research enterprise.

BOARD MEETING RECONVENED

General Discussion

When the board reconvened in regular session at 11:10 a.m., those members of the board recorded as present at the beginning of these minutes were present. Mrs. Gravenhorst announced that this was the time to present any questions the board might have about the agenda for this meeting, or other subjects. She then asked about the status of the basketball facility in Chicago and funding for that. Chancellor Broski responded that fund-raising for this facility was going quite well.

Mr. Engelbrecht asked about the planning contract recommended in the agenda for the hospital and clinics at UIC. It was explained that the study recommended would include all needs for clinical space and various functions, and would also relate to the plan for a new College of Medicine building. Chancellor Broski added that the hospital was expecting that patients at the Illinois State Psychiatric Institute would be transferred to the University's hospital which added to the necessity for this planning assistance.

At the close of this discussion, Dr. Broski introduced Dr. Elizabeth Hoffman. A recommendation to appoint Dr. Hoffman provost and vice chancellor for academic affairs at the Chicago campus, is in the agenda for this meeting.

BOARD MEETING RECESSED FOR LUNCHEON

At this point in the meeting the board recessed for luncheon, and later returned for a second meeting of the board as a Committee of the Whole.¹ Following this committee meeting, the board reconvened in regular session.

EXECUTIVE SESSION

Chair Gravenhorst, referring to Section Two of the Open Meetings Act, stated: "A motion is now in order to hold an executive session to consider information regarding the appointment, employment, or dismissal of employees or officers, to discuss pending, probable, or imminent litigation, the acquisition of real property, to discuss campus security, and to receive legal advice from counsel."

The motion was made by Mr. Plummer and approved by the following vote: Aye, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Mrs. Calder, Governor Edgar, Mrs. O'Malley.

¹For this committee meeting Vice President Manning, assisted by Professor Larry Poston, presented the results of a faculty seminar on faculty tenure that had been held during the previous academic year. The importance of tenure in the University was discussed, as well as abuses, misunderstandings, and the matter of conducting significant and sufficient evaluations of tenured faculty. The responsibilities of tenure, as a way to ensure and guard quality in institutions, was also presented and discussed.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Report from Chancellor, Urbana

Chancellor Aiken reported that Dr. Michael Ellis, dean of the College of Applied Life Studies, has announced plans to retire in two years. Thus, plans for a successor are being drawn now.

Next, he told the board that negotiations with the fire departments of the cities of Champaign and Urbana to transfer fire protection services for the Urbana campus were more complete since the last board meeting. He indicated that the cities agreed to hire 18 firefighters, provided these individuals pass the physical examination. He said the contract was being discussed as a five-year contract, with renewals of 18 months each. He noted that the cities would probably approve their portion of the contract in October 1997. Dr. Aiken said that negotiations with the firefighters' union would then proceed. Dr. Bazzani added that the firefighters' union could invoke arbitration with the University.

Report from Chancellor, Chicago

Chancellor Broski described a problem involving a dean and a professor who is currently living in another state. The chancellor asked the dean to require the faculty member to spend more days on campus in order to perform the usual duties of a faculty member. Dr. Broski indicated that the dean balked at this, whereupon the chancellor asked for the dean's resignation. The dean refused to comply with both requests. Chancellor Broski said that he might need to dismiss the dean if the problem of the faculty member's time on campus is not resolved.

Next, the chancellor reported on a plan for acquisition of real estate related to the need for a site for a new College of Medicine building. This would involve some land trades as well as one or more purchases.

Dr. Broski then summarized the issue of priority registration at the Chicago campus and his decision to end it. There is pending litigation regarding this. The chancellor and Mr. Bearrows stated that they believe the litigation can be settled since the issue of priority registration for some groups on campus has been ended and will be used for a much smaller group of students with extreme need.

The chancellor then reported that committees for three searches for administrative positions had been appointed. These were: the search committee for a dean of the College of Architecture and the Arts, which will be chaired by Dean Joan Shaver, College of Nursing; the search committee for a dean of the College of Business Administration, which will be chaired by Dean Lawrence Kennedy, College of Engineering; and the search committee for a dean of the College of Associated Health Professions, which will be chaired by Dean Susan Scrimshaw, School of Public Health.

EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session adjourned. The board recessed to reconvene at 8:30 a.m., Thursday, September 11, 1997.

BOARD MEETING RECONVENED

When the board reconvened on Thursday, September 11, at 8:30 a.m., the members recorded as present the previous day were in attendance, with the addition of Mrs. Calder.

Public Comment

The first matter of business was a series of comments from interested members of the public. One was Mr. Don Johnson who spoke in favor of restoring bargaining rights to the faculty at the Springfield campus. Another was Mr. Jackson Potter who spoke against the imposition of a proposed increase in the general fee at the Urbana campus for athletics. The third was Mr. Dennis Gramenous, who asked the board to grant bargaining rights to graduate assistants at the Urbana campus. The fourth was Ms. Rose Strem-lau who voiced opposition to the continuation of Chief Illiniwek as the symbol of the athletic teams at Urbana.

RECESS FOR COMMITTEE MEETINGS

The board recessed for meetings of the following: the Committee on Buildings and Grounds, the Committee on Finance and Audit, the Committee on the University Hospital and Clinics, and the board meeting as a Committee of the Whole.¹

BOARD MEETING RECONVENED

The board reconvened in regular session following the above-mentioned committee meetings.

MINUTES APPROVED

The secretary presented for approval the press proofs of the minutes of the Board of Trustees meetings of January 22, 1997, and February 12-13, 1997, copies of which had previously been sent to the board.

On motion of Dr. Gindorf, these minutes were approved.

¹The Committee on Buildings and Grounds considered a preliminary design for the Spurlock Museum at Urbana; several utility projects designed to conserve energy that are on the agenda; and the quarterly report of capital projects that are in progress.

The Committee on Finance and Audit received the annual report of the director of University Audits. This included a discussion of risk assessment approaches, greater use of computer systems in auditing, and a new, concise format for audit reports. There was also a report on the University's investments for the last quarter of Fiscal Year 1997. This included a review of all managers of University funds. Following this, there was a presentation on plans for financing for improvements at Willard Airport, Urbana. Finally, there was a report on the University's endowment farms and how those investments had performed in FY 1997. (These produced \$1.1 million in FY 1997.)

The Committee on the University Hospital and Clinics received a performance report for the hospital and clinics for FY 1997. This included data on the number of beds that were in service and the occupancy rates for these; the bad debt incurred by the hospital and predictions for FY 1998; and the performance of the Medical Service Plan for FY 1997. There was also an overview of plans to transfer patient beds from the Illinois State Psychiatric Institute to the UIC hospital.

Chancellor Lynn presented a report to the board as a Committee of the Whole on plans for the development of the Springfield campus and the goals of this campus for the year 2001.

BUSINESS PRESENTED BY THE PRESIDENT OF THE UNIVERSITY

President Stukel recognized and introduced observers from the campus senates and from the University Senates Conference.¹ The president then noted that he had two outreach visits scheduled for the Fall. One is to Sangamon County on October 29 and another to Kankakee County on December 11.

Report on Proposed Revision to State Civil Service System Rules

Next, he asked Dr. Bazzani to brief the board on a change suggested by the State Civil Service System Merit Board for a revision of the system for titles of academic professionals at the University. He indicated that the number of titles would be reduced from 950 individual titles to 17 general titles. Dr. Bazzani commented that this streamlined procedure would be presented to the Merit Board at their next meeting. He urged support of this proposal by the trustees who serve on the Merit Board of the State Universities Civil Service System.

Report on Legislative Relations

Following that, President Stukel asked Kirk Hard to report on the veto session of the legislature that was scheduled to begin in a few weeks. Mr. Hard told the board that the State legislature was developing its priorities now for a capital appropriation which would be a subject for this veto session. He said this could include: funds for the Library, Information, and Alumni Center for the College of Agricultural, Consumer and Environmental Sciences, and reappropriation of the funds (\$2.0 million) for the College of Medicine building. He said that other issues, carried over from the spring session, would also be discussed. These include: deregulation of utilities, the revision to the procurement act, and the amendatory veto on the student trustee vote bill. In closing Mr. Hard noted that the Federal budget discussions are in process also, with a little more than one month left in the Federal fiscal year.

President's Report of Good News

President Stukel then shared with the board the fact that Mrs. Gravenhorst had been named to the board of chairs of governing boards of colleges and universities by the Association of Governing Boards.

Next, the president reported on good news from the campuses.

President Stukel told the board that Professor Wilfred van der Donk, Department of Chemistry at Urbana, was recently awarded the national Camille and Henry Dreyfus New Faculty Award for 1997. He was one of only 11 chosen nationally. This award provides research support of \$25,000 to assist new faculty to reach their potential as educators.

¹University Senates Conference: Luther W. Skelton, professor, Environmental Studies Program, Springfield campus; Chicago Senate: Marietta Ann Giovanelli, academic adviser, College of Education; Springfield Senate: Donald E. O'Neal, assistant professor, Department of Management, and Ann M. Larson, professor, Biology Program; Urbana-Champaign Senate Council: Nancy Patricia O'Brien.

Following that, the president reported that five impressive faculty members from the School of Music at Urbana have been named 1997-98 recipients of the American Society of Composers, Authors & Publishers Award. They are: William Brooks, Zack Browning, Eric Lund, Kaz Machala, and P. Q. Phan. These awards are based on the unique prestige value of each writer's catalog of original compositions and recent performances of those works.

He then told the board that Professor Steven Hurder of the Mathematics Department at Chicago, has been given the Illinois Board of Education Award for Excellence. Professor Hurder was honored for his work as a community volunteer in the Oak Park school district. It was noted that in nominating him for the award, a member of the school district wrote: "His strong belief in the value of public education coupled with his expertise in the area of technology has enabled the district staff to realize visions for using the Internet as a valuable classroom supplement."

Lastly, the president informed the board that for the second year in a row, *Success* magazine has named UIC to its list of top 25 entrepreneurial business programs. He said that the magazine cites UIC's successes in sponsorship of the Entrepreneurial Hall of Fame, establishment of the Collegiate Entrepreneur Organization, and its doctoral seminars in entrepreneurship.

OLD BUSINESS

Mrs. Gravenhorst reported on changes in the titles and structure of the board of the University of Illinois Foundation.

Mrs. Gravenhorst then asked Mr. Engelbrecht to report on work of the Ad Hoc Committee to Study the University's Relations to Its Constituencies. Mr. Engelbrecht reported that the committee and President Stukel, together with a consultant, proposed to study the University's relations by use of focus groups designed to get people to talk about the University and what they know about it. In addition, there is a plan to involve people from the media and various businesses in these groups. He added that he and his colleagues had discussed the use of the Seal of the University and possible alternative "marks" with Dr. William Murphy, associate chancellor for public affairs at the Urbana campus, and that as yet no resolution has been reached.

Other trustees urged a review of the study of the University by the firm of Lippincott and Margolies, which was completed about 10 years ago, and they urged that the current study proceed as quickly as possible.

Mr. Engelbrecht also reported on a recent meeting with President Stukel and Chancellor Aiken that involved agricultural leaders around the State. He said that this was a very positive, well conducted meeting.

NEW BUSINESS

Report from Springfield Campus Senate

Mrs. Gravenhorst invited Professor Luther Skelton to report for the Springfield Senate. Professor Skelton began by saying that this past year was the first year for operation of the senate at the Springfield campus. He indicated that a new constitution and bylaws were developed and discussed the work of committees of the senate that worked on the bylaws. He then mentioned a change that the University Senates Conference made to their procedures to recognize the UIS Senate in an important way. He also spoke of the work of the Development Planning Committee and how it was widely discussed and debated by many faculty. In addition, he described programs sponsored by the senate on such topics as new communications and new teaching applications. Further, he stated that the senate was working on new faculty personnel policies that are needed now that the faculty collective bargaining agreement has ended, which he noted was a disappointment to many. However, he said that faculty were working with administrators to go over the University of Illinois *Statutes* and to devise a personnel policy book to deal with all of the material in the *Statutes* for the Springfield campus. He concluded by saying that all at UIS are dedicated to the future.

Student Reports

Ms. Sanchez, student trustee from Chicago, reported on a national conference for Latinos that was held at UIC recently. Then she said that students were trying to fill the 50 seats for students in the UIC Senate. Next, she noted that the Student Fee Committee will continue to meet regularly for the next few weeks. She added that new attempts were being made to interest students in participating in student activities. Further, she said that 500 students at Chicago had signed a petition objecting to the way the Chicago media handled the matter of priority registration at UIC.

Ms. Yates, student trustee from Springfield, reported on meetings she had attended during the summer. One of these was sponsored by the Student Advisory Committee of the Illinois Board of Higher Education (IBHE), in which the roles of student trustees were discussed. She also noted that during the summer she was amazed to learn that minority students included students with disabilities and she was interested in working with those students for greater participation on campus. In closing she said that she is helping to develop plans for a student center at UIS.

Ms. Doyle, student trustee from Urbana, also reported that she had attended the meeting of the Student Advisory Committee of the IBHE. She also indicated that she was serving on the Student Fee Committee on campus, and was planning a student forum on campus. She thanked her colleagues for deferring the vote on the proposed increase to the general fee (for athletics) at Urbana in order to seek advice from students.

Report from Board Representative to Athletic Board, Urbana

Mr. Lamont, representative of the Board of Trustees to the Athletic Board at Urbana, reported on a meeting of that board. He noted that Mrs. Gravenhorst and Mrs. O'Malley joined him as guests at this meeting. He then explained to his colleagues the rationale of the Athletic Board for a fee to support athletics at the Urbana campus. He also noted that the physician for the Division for Intercollegiate Athletics presented a report at this meeting on injuries to student athletes and how long these keep them from returning to playing status.

REGULAR AGENDA

The board considered the following reports and recommendations from the president of the University.

By consensus, the board agreed that one vote would be taken and considered the vote on each agenda item nos. 1 through 6 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of board action appears at the end of each item.)

Provost and Vice Chancellor for Academic Affairs, Chicago

(1) The chancellor at Chicago has recommended the appointment of Elizabeth Hoffman, currently dean of the College of Liberal Arts and Sciences and professor of economics and psychology, Iowa State University, Ames, as provost and vice chancellor for academic affairs, beginning November 1, 1997, on a twelve-month service basis at an annual salary of \$170,000. Dr. Hoffman will also be appointed as professor of economics, College of Business Administration, on indefinite tenure on an academic year service basis on zero percent time, as Professor of History, non-tenured, on an academic year service basis on zero percent time, and as professor of psychology, non-tenured, on an academic year service basis on zero percent time.

Dr. Hoffman succeeds John A. Wanat, who has served as interim provost and vice chancellor for academic affairs since June 13, 1996, when he succeeded David C. Broski who was appointed chancellor. Dr. Wanat will continue to serve as vice provost and executive associate vice chancellor for academic affairs.

The nomination is made with the advice of a search committee.¹

The vice president for academic affairs concurs.

I recommend approval.

On motion of Dr. Gindorf, this appointment was approved.

¹Donald Marshall, professor and head, Department of English, College of Liberal Arts and Sciences, *chair*; Phyllis E. Bowen, associate professor of human nutrition and dietetics, College of Associated Health Professions; Calixto P. Calderon, professor of mathematics, statistics, and computer science, College of Liberal Arts and Sciences; Edward P. Cohen, professor of microbiology and immunology, and director of the M.D./Ph.D. Program, College of Medicine; Tapas Das Gupta, professor of surgery, professor, physician surgeon, and head, Department of Surgical Oncology, College of Medicine, and chief of services, University of Illinois Hospital and Clinics; Karen Ein, assistant dean for operations, College of Business Administration; Joan Betty Fiscella, bibliographer for professional studies, and associate professor, University Library; Darnell Felix Hawkins, professor of African-American studies and professor of sociology, College of Liberal Arts and Sciences; Barbara Henley, vice chancellor for student affairs and enrollment management, and associate professor, College of Education; Clark Hulse, professor of English, College of Liberal Arts and Sciences; Alex Illner, undergraduate student, College of Liberal Arts and Sciences; Lawrence A. Kennedy, professor of mechanical engineering and dean, College of Engineering; Judith Russi Kirshner, professor, School of Art and Design, and interim dean, College of Architecture and the Arts; Janet L. Larson, associate professor and head, Department of Medical-Surgical Nursing, College of Nursing; William J. LeRette-Kauffman, graduate student, Graduate College; Charles L. Rice, professor of surgery, senior associate dean for clinical affairs, and vice dean, College of Medicine; Sylvia J. Vatuk, professor of anthropology, College of Liberal Arts and Sciences.

Dean, College of Education, Chicago

(2) The chancellor at Chicago has recommended the appointment of Victoria Chou, currently acting dean and professor, College of Education, as dean of the College of Education, beginning September 15, 1997, on a twelve-month service basis, at an annual nine-month base salary of \$85,500 plus 2/9 annualization of \$19,000 and an administrative increment of \$25,500, for a total salary of \$130,000. Dr. Chou will continue to hold the rank of professor, College of Education, on indefinite tenure on an academic year service basis. She will succeed Larry Braskamp who is returning to the faculty.

This recommendation is made with the advice of a search committee.¹

The vice president for academic affairs concurs.

I recommend approval.

On motion of Dr. Gindorf, this appointment was approved.

Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff

(3) The following new appointments to the faculty at the rank of assistant professor and above, and certain administrative positions, have been approved since the previous meeting of the Board of Trustees.

Positions in the University are classified in the following categories and are designated in the budget by the symbols indicated.

A— Indefinite tenure

B— Ten months' service paid over twelve months

K— Headship—As provided in the *Statutes*, the head of a department is appointed without specified term

N— Term appointment not eligible to be appointed for an indefinite term and not credited toward probationary period

Q— Initial term appointment for a professor or associate professor

Y— Twelve-month service basis

1-7— Indicates the number of years of service which will be credited at the end of the contract period toward completion of the probationary period relating to tenure.

Figures following a symbol indicate percentage of time if the appointment is on a part-time basis (e.g., N75 means one year on three-fourths time).

Chicago

GUY R. ADAMI, assistant professor of oral medicine and diagnostic sciences, beginning September 1, 1997 (1), at an annual salary of \$43,934.

PETER M. BUTTRICK, professor of medicine, on 25 percent time, and physician surgeon in medicine, on 75 percent time, College of Medicine at Chicago, beginning July 1, 1997 (AY25;NY75), at an annual salary of \$240,000.

SUJATA DIXIT, assistant professor of human nutrition and dietetics, College of Associated Health Professions, July 1-August 20, 1997 (N), \$7,407, and continuing August 21, 1997 (1), at an annual salary of \$40,000.

¹Sidney B. Simpson, Jr., professor of biological sciences and dean, College of Liberal Arts and Sciences, *chair*; Lascelles F. Anderson, professor of policy studies, and director, Center for Urban Educational Research and Development, College of Education; Mavis Louise Donahue, professor of special education, and coordinator of academic programs, College of Education; David T. Hansen, associate professor of curriculum and instruction, College of Education; Ernest T. Pascarella, professor of policy studies, College of Education; Ruth A. Pearl, associate professor of educational psychology, and coordinator of academic programs, College of Education; Flora V. Rodriguez-Brown, professor of curriculum and instruction, College of Education; Timothy E. Shanahan, professor of curriculum and instruction, and director, Center for Literacy, College of Education; William H. Watkins, associate professor of curriculum, College of Education; Elizabeth J. Whitt, associate professor of policy studies, College of Education; Constance M. Yowell, assistant professor of policy studies, College of Education.

- SHANTANU S. DUTT, associate professor of electrical engineering and computer science, June 16-July 31, 1997 (N), \$10,500, and continuing for three years from August 21, 1997 (Q), at an annual salary of \$63,000.
- MARK H. GELULA, assistant professor of medical education, College of Medicine at Chicago, beginning August 21, 1997 (1), at an annual salary of \$55,388.
- HOLLY J. HAYER, assistant professor of Spanish, French, Italian, and Portuguese, beginning September 1, 1997 (1), at an annual salary of \$38,818.
- AI-XUAN LE HOLTERMAN, assistant professor of surgery, on 51 percent time, and physician surgeon in surgery, on 19 percent time, College of Medicine at Chicago, and physician surgeon in surgery, on 30 percent time, University of Illinois Hospital and Clinics, beginning July 1, 1997 (1Y51;NY19;NY30), at an annual salary of \$175,000.
- MARK J. HOLTERMAN, assistant professor of surgery, on 51 percent time, and physician surgeon in surgery, on 19 percent time, College of Medicine at Chicago, and physician surgeon in surgery, on 30 percent time, University of Illinois Hospital and Clinics, beginning July 1, 1997 (1Y51;NY19;NY30), at an annual salary of \$175,000.
- DONALD A. JURIVICH, associate professor of medicine, on 25 percent time, and physician surgeon in medicine, on 25 percent time, College of Medicine at Chicago, beginning August 1, 1997 (AY25;NY25), at an annual salary of \$85,746.
- VINOD KUMAR, professor of psychiatry, on 27 percent time, physician surgeon in psychiatry, on 28 percent time, physician surgeon in neurology, on zero percent time, and chief of geropsych (geriatric psychiatry) in psychiatry, on zero percent time, College of Medicine at Chicago, beginning July 1, 1997 (AY27;NY28;N;N), at an annual salary of \$82,000.
- GREG R. LICAMELI, assistant professor of otolaryngology/head and neck surgery, on 55 percent time, and physician surgeon in otolaryngology/head and neck surgery, on 25 percent time, College of Medicine at Chicago, beginning July 1, 1997 (1Y55;NY25), at an annual salary of \$71,000.
- INIGO MANGLANO-OVALLE, associate professor, School of Art and Design, for three years beginning August 21, 1997 (Q), at an annual salary of \$42,000.
- MARYLINN MARKARIAN, assistant professor of psychiatry, on 62 percent time, and physician surgeon in psychiatry, on 38 percent time, College of Medicine at Chicago, beginning July 28, 1997 (1Y62;NY38), at an annual salary of \$105,000.
- PHILIP A. PATSTON, assistant professor of oral medicine and diagnostic sciences, beginning September 1, 1997 (1), at an annual salary of \$43,934.
- WOODMAN L. TAYLOR, assistant professor of art history, beginning September 1, 1997 (1), at an annual salary of \$35,310.
- SAUL J. WEINER, assistant professor of pediatrics, on 39 percent time, assistant professor of medicine, on 12 percent time, physician surgeon in medicine, on 38 percent time, and physician surgeon in pediatrics, on 11 percent time, College of Medicine at Chicago, beginning July 1, 1997 (1Y39;1Y12;NY38;NY11), at an annual salary of \$90,000.

Urbana-Champaign

- STEPHEN A. BANNING, assistant professor of communication in the Department of Human and Community Development, beginning August 21, 1997 (1), at an annual salary of \$40,000.
- WILLIAM T. BERNHARD, assistant professor of political science, beginning August 21, 1997 (1), at an annual salary of \$45,000.
- DONNA A. BUCHANAN, assistant professor, School of Music, beginning August 21, 1997 (1), at an annual salary of \$40,000.
- YOU-HUA CHU, professor of astronomy, for four years beginning August 21, 1997 (Q), at an annual salary of \$68,000.
- JAMES DEAN, assistant professor of English, beginning August 21, 1997 (1), at an annual salary of \$48,500.
- PRADEEP A. DHILLON, assistant professor of educational policy studies, beginning August 21, 1997 (1), at an annual salary of \$43,000.

- DOROTHY L. ESPELAGE, assistant professor of educational psychology, beginning August 21, 1997 (1), at an annual salary of \$41,000.
- BRUCE W. FOUKE, assistant professor of geology, beginning August 21, 1997 (1), at an annual salary of \$50,000.
- VINAY KUMAR GUPTA, assistant professor of chemical engineering, July 1-August 20, 1997 (N), \$10,093, and continuing August 21, 1997 (1), at an annual salary of \$54,500.
- GREGORY B. HAYS, assistant professor of the classics, beginning August 21, 1997 (1), at an annual salary of \$39,000.
- P. BRYAN HEIDORN, assistant professor, Graduate School of Library and Information Science, May 27-August 20, 1997 (N), and continuing August 21, 1997 (1), at an annual salary of \$48,000.
- NANCY B. HERTZOG, assistant professor of special education, beginning August 21, 1997 (1), at an annual salary of \$41,000.
- KATHLEEN A. HORVATH, assistant professor, School of Music, beginning August 21, 1997 (1), at an annual salary of \$35,000.
- SCOTT H. IRWIN, professor of agricultural and consumer economics, beginning August 21, 1997 (A), at an annual salary of \$84,000.
- ANTHONY M. JACOBI, presently assistant professor of mechanical and industrial engineering, has been recommended for promotion to associate professor of mechanical and industrial engineering on indefinite tenure effective September 12, 1997, at an annual salary of \$72,000. This recommendation for promotion, change in tenure, and salary is based on appropriate campus approvals and is made in response to outside offers.
- JEFFREY D. JAMES, assistant professor of leisure studies, July 21-August 20, 1997 (N), \$4,444, and continuing August 21, 1997 (1), at an annual salary of \$40,000.
- ROBIN L. JARRETT, associate professor of human and community development, May 21-August 20, 1997 (N), \$21,667, and continuing August 21, 1997 (A), at an annual salary of \$65,000.
- RUTH C. KING, assistant professor of business administration, August 1-20, 1997 (N), \$5,926, and continuing August 21, 1997 (1), at an annual salary of \$80,000.
- CRAIG M. KOSLOFSKY, assistant professor of history, beginning August 21, 1997 (1), at an annual salary of \$42,000.
- K. PETER KUCHINKE, assistant professor of vocational and technical education, beginning August 21, 1997 (1), at an annual salary of \$41,000.
- RICHARD S. LAUGESEN, assistant professor of mathematics, beginning August 21, 1997 (2), at an annual salary of \$50,000.
- LINDA M. LEHOVEC, assistant professor of dance, beginning August 21, 1997 (1), at an annual salary of \$36,000.
- ZINE MAGUBANE, assistant professor of sociology, beginning August 21, 1997 (1), at an annual salary of \$45,000.
- WILLIAM W. METCALF, assistant professor of microbiology, beginning September 21, 1997 (N), at an annual salary of \$46,500.
- CARL HENDRICK NIEKERK, assistant professor of Germanic languages in the Department of Germanic Languages and Literatures, beginning August 21, 1997 (1), at an annual salary of \$39,000.
- MARJORIE FAITH OLNEY, assistant professor of community health, beginning August 21, 1997 (1), at an annual salary of \$42,000.
- ANDREW ORTA, assistant professor of anthropology, beginning August 21, 1997 (1), at an annual salary of \$40,000.
- LAURENCE JOHN PARKER, associate professor of educational policy studies, beginning August 21, 1997 (A), at an annual salary of \$60,000.
- WANDA SUE PILLOW, assistant professor of educational policy studies, beginning August 21, 1997 (1), at an annual salary of \$43,000.
- CATHERINE JEAN PRENDERGAST, assistant professor of English, beginning August 21, 1997 (1), at an annual salary of \$39,500.

- WILLIAM J. QUALLS, professor of business administration, July 1-30, 1997 (N), \$11,667, and continuing August 21, 1997 (A), at an annual salary of \$105,000.
- JOHN G. SCHMITZ, assistant professor of vocational and technical education, on 100 percent time, and assistant professor, College of Agricultural, Consumer and Environmental Sciences, on zero percent time, and in the Cooperative Extension Service, on zero percent time, beginning August 21, 1997 (1;N;N), at an annual salary of \$50,000.
- PAUL R. SELVIN, assistant professor of physics, July 1-August 20, 1997 (N), \$10,333, and continuing August 21, 1997 (1), at an annual salary of \$55,800.
- JAMES G. SHRINER, assistant professor of special education, beginning August 21, 1997 (1), at an annual salary of \$44,000.
- RENMING SONG, assistant professor of mathematics, beginning August 21, 1997 (1), at an annual salary of \$48,000.
- JOHN M. SULLIVAN, assistant professor of mathematics, beginning August 21, 1997 (3), at an annual salary of \$54,000.
- ANGELA THOMAS, assistant Illinois Research and Reference Center librarian and assistant professor of library administration, University Library, July 21-August 20, 1997 (N), \$2,833, and continuing August 21, 1997 (1Y), at an annual salary of \$34,000.
- PATRICK J. TRANEL, assistant professor of molecular weed science in the Department of Crop Sciences, July 21-August 20, 1997 (N), \$5,333, and continuing August 21, 1997 (1), at an annual salary of \$48,000.
- BRIAN C. WANSINK, associate professor of business administration, July 1-August 15, 1997 (N), \$15,000, and continuing August 21, 1997 (A), at an annual salary of \$90,000.
- SUNYNA S. WILLIAMS, assistant professor of community health, beginning August 21, 1997 (1), at an annual salary of \$44,500.
- ALI YAZDANI, assistant professor of physics, July 21-August 20, 1997 (N), \$5,778, and continuing August 21, 1997 (1), at an annual salary of \$52,000.
- QIN ZHANG, assistant professor of agricultural engineering, August 1-20, 1997 (N), \$4,111, and continuing August 21, 1997 (1), at an annual salary of \$55,500.

Administrative/Professional Staff

- RICHARD M. CRUTCHER, chair of the Department of Astronomy, College of Liberal Arts and Sciences, Urbana-Champaign, on zero percent time on an academic year service basis with an administrative increment of \$3,000, beginning September 21, 1997 (N). Dr. Crutcher will continue to hold the rank of professor of astronomy on indefinite tenure on an academic year service basis, on 100 percent time (A), at an annual salary of \$80,651, for a total salary of \$83,651.
- JAMES P. DAVITO, director of the Benefits Center, Urbana-Champaign, on 100 percent time on a twelve-month service basis, beginning September 2, 1997 (NY), at an annual salary of \$65,500.
- GARY A. JENSEN, associate director, National Center for Supercomputing Applications, Urbana-Champaign, on 100 percent time on a twelve-month service basis, beginning June 25, 1997 (NY), at an annual salary of \$95,000.
- EARL D. KELLOGG, associate provost for international affairs, International Programs and Studies, Urbana-Champaign, on 100 percent time on a twelve-month service basis, at an annual salary of \$135,000, and professor of agricultural and consumer economics on indefinite tenure on an academic year service basis on zero percent time, beginning September 11, 1997 (NY;A).
- HELGA W. KRAFT, head of the Department of German, College of Liberal Arts and Sciences, Chicago, on zero percent time on an academic year service basis with an administrative increment of \$5,000, beginning September 12, 1997 (K). Dr. Kraft was appointed to the rank of professor of German on indefinite tenure on an academic year service basis, on 100 percent time, at an annual salary of \$73,000, beginning August 21, 1997 (A), for a total academic year 1997-98 salary of \$78,000.

MARK A. NEVILLE, associate dean for development and alumni affairs, College of Commerce and Business Administration, Urbana-Champaign, on 100 percent time on a twelve-month service basis, beginning August 21, 1997 (NY), at an annual salary of \$92,700 plus an administrative increment of \$4,356, for a total salary of \$97,056.

EMANUEL D. POLLACK, associate dean for student affairs, College of Liberal Arts and Sciences, Chicago, on 100 percent time on a twelve-month service basis, beginning September 1, 1997 (NY), at an annual salary of \$95,000. Dr. Pollack will continue to hold the rank of associate professor of biological sciences on indefinite tenure on an academic year service basis, on zero percent time, and associate professor of anatomy and cell biology, College of Medicine at Chicago, non-tenured, on an academic year service basis, on zero percent time (A;N).

MARY BETH ROSE, director, Institute for the Humanities, College of Liberal Arts and Sciences, Chicago, on 50 percent time on an academic year service basis at an annual salary of \$37,500, beginning August 21, 1997. Dr. Rose was also appointed to the rank of professor of English on indefinite tenure on an academic year service basis, on 50 percent time, at an annual salary of \$37,500, beginning August 21, 1997 (N50;A50), for a total academic year 1997-98 salary of \$75,000.

MICHAEL D. ROSS, director, Krannert Center for the Performing Arts, College of Fine and Applied Arts, Urbana-Champaign, on 100 percent time on a twelve-month service basis, beginning September 15, 1997 (NY), at an annual salary of \$102,500.

EUGENE WILLIS, head of the Department of Accountancy, College of Commerce and Business Administration, Urbana-Champaign, on zero percent time on an academic year service basis with an administrative increment of \$5,000, beginning September 21, 1997 (K). Dr. Willis will also receive an additional \$10,000 summer supplement for administrative responsibilities. He will continue to hold the rank of professor of accountancy on indefinite tenure on an academic year service basis, on 100 percent time, at an annual salary of \$120,000 (A), and will continue as the Arthur Andersen Alumni Professor, non-tenured, on zero percent time on an academic year service basis with an increment of \$12,750 (N), for a total academic year 1997-98 salary of \$137,750.

On motion of Dr. Gindorf, these appointments were confirmed.

Redesignate the Academic Services Building, Division of Intercollegiate Athletics, Urbana

(4) The chancellor at Urbana has recommended that the Academic Services Building of the Division of Intercollegiate Athletics be redesignated The Irwin Academic Services Center to recognize Mr. Richard D. and Mrs. Anne Marie Irwin whose families through the Irwin Family Foundation have honored them with the key gift to support the renovation of an existing building to serve as the center.

The members of the Irwin Family Foundation—Donald G. King, Robert W. Lynch, Jacqueline M. Pipher, and George Allen—authorized a gift commitment of \$1,750,000 toward the renovation of the facility. It will function as an academic services focal point for student athletes who participate on teams governed by the Division of Intercollegiate Athletics.

Mr. Richard D. Irwin attended the University of Illinois in 1926 and died in 1989. In 1977, he and his wife, Anne Marie, who is also deceased, established the Irwin Family Foundation, which continues to function as a philanthropic entity.

I concur.

On motion of Dr. Gindorf, this recommendation was approved.

Redesignate the Multi-Sport Facility, Division of Intercollegiate Athletics, Urbana

(5) The chancellor at Urbana has recommended that the new Multi-Sport Facility be redesignated *The Richard T. Ubben Basketball Complex* in recognition of Mr. Richard Ubben as gifts in his honor were the major contribution to the new facility.

Mr. Timothy Ubben, who is chairman and managing director of Lincoln Capital Management Company in Chicago, made a gift commitment of \$2,750,000 toward the construction of the new basketball practice complex at the Urbana campus and wishes to have the building named after his father, Richard, who graduated from the University of Illinois in 1929 and presently resides in Delaware, Ohio.

I concur.

On motion of Dr. Gindorf, this recommendation was approved.

Revision of the *Bylaws* of the Board of Trustees

(6) In February 1997, an *Ad Hoc* Committee to Review the *Bylaws* of the Board of Trustees¹ was convened to consider suggested changes to those *Bylaws*. The members of the committee now recommend revision of the *Bylaws* as indicated.

This represents a general editing and updating of the *Bylaws*.

On motion of Dr. Gindorf, this recommendation was approved.

(Deleted material is lined-through; new material is underlined.)

Introduction

These bylaws have been written to provide guidance to the members of the board about the conduct of all meetings of the board. Attention has been given to flexibility in procedures and effort has been taken to avoid prescriptive direction.

The bylaws are reviewed and changes made as custom and board preference suggest. They are intended to inform the members of the Board of Trustees and others of processes used to facilitate orderly and effective meetings which are essential to conducting the business of the board.

BYLAWS OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

ARTICLE I. MEETINGS

Section 1. The Board of Trustees shall hold an annual meeting on the third ~~Friday~~ Thursday of January, unless the date of such meeting be changed by the board. The board shall hold regular meetings on the second ~~Friday~~ Thursday of each month; in some months a portion of the meeting may be held on the second Wednesday as well. ~~The~~ date of any meeting may be changed by vote of the board or by order of the chair thereof; any monthly meeting may be omitted by vote of the board or by order of the chair thereof, in case it appears that the amount and nature of the business to be presented is not sufficient to justify a meeting. Exceptions are the months of August and December in which no meeting is scheduled.

Section 2. Special meetings may be called, whenever deemed necessary, by the chair or any three members of the board, by giving at least twenty-four hours' notice thereof by mail, facsimile or telephone to each member of the board or as required by law. In such notice, the object and general character of the special business to be transacted at such meeting shall be stated.

Section 3. All regular meetings of the board shall be held at one of the campuses of the University unless otherwise ordered by vote of the board or by the chair thereof. The

¹*Ad Hoc* Committee to Review the *Bylaws* of the Board of Trustees: Martha R. O'Malley, chair; Susan L. Gravenhorst, Thomas R. Lamont, and Roger L. Plummer.

members of the board shall be notified by mail not later than five days previous to any regular meeting.

Section 4. A majority of all the members constituting the board shall be a quorum to transact business; ~~provided, that, a~~ smaller number may meet and adjourn to some other time or until a quorum is obtained.

ARTICLE II. ORDER OF BUSINESS

Section 1. At all regular meetings and at special meetings, so far as it may be applicable, the following order of business shall be observed, unless suspended or modified by a ~~majority vote~~ consensus of those present.

1. Reports of Committees
- ~~2.~~ Roll call
3. Executive Session (as needed)
4. Comments and petitions
- ~~5.~~ Reading and approval of the minutes of previous meetings. ~~Provided that if~~ a printed copy thereof has been furnished each member before the beginning of the session, the reading may, ~~on motion,~~ be dispensed with unless requested by a member of the board.
- ~~6.~~ Election of officers (if necessary)
- ~~4.~~ ~~Reports of Committees:~~
5. Reports and recommendations of the President of the University
6. ~~Reports and recommendations of the Chair of the Board~~
- 7 8. Reports of officers (as needed)
- 6 9. Reports and recommendations of the chair of the board
8. ~~Communications and petitions:~~
- 9 10. Old business
- ~~10 11.~~ New business
12. Presentation of agenda and voting by trustees
13. Announcements regarding future meetings by the chair of the board

ARTICLE III. RULES OF ORDER

Section 1. Robert's Rules of Order shall govern the consideration of all business and debate, so far as it may be applicable to this body. The university counsel shall serve as the parliamentarian at all meetings of the board and its committees.

Section 2. Any member of the board may request that motions, resolutions, or other propositions be reduced to writing before being voted on (except usual, short parliamentary motions).

Section 3. No second shall be required to any motion.

Section 4. A record vote of the board shall be had on all propositions for the appropriation of the funds of the University or to create any liability, or on the sale, purchase, or leasing of real estate except where such authority is specifically delegated to University administrative officers in the *Statutes* of the University, or any amendment or revision of the *Statutes* of the University or Bylaws of the board, and on the demand of any member of the board made before the announcement of a vote otherwise taken.

Section 5. Subject to applicable law, the board must have a motion from a member that is passed by a vote of the majority of ~~the board~~ those voting provided a quorum is present in order to hold an executive session.

~~*Section 6.* All resolutions presented to the board for a vote will be distributed to the board members not less than 48 hours prior to a board meeting. Exceptions will be matters of an emergency nature as determined by the chair.~~

Section 76. When the board meets in executive session all matters discussed in that session are strictly confidential and shall not be shared with others outside those assembled in the executive session. The one exception would be to share information with absent board members or officers.

ARTICLE IV. COMMITTEES OF THE BOARD

Section 1. At the annual meeting in January of each year, the board shall elect two members ~~of to~~ an "Executive Committee," consisting of three members, the chair to be the chair *ex officio*, which members shall hold office for one year, or until their successors have been elected.

Section 2. Said committee shall meet whenever the chair, or two members thereof, shall find it necessary for the transaction of any business which is urgent and cannot be postponed to a regular meeting of the board. The committee may meet ~~through the use of a~~ by conference telephone call or other communication equipment by means of which all persons participating in the meeting can communicate with each other. All trustees shall be given the same notice of the meeting that is sent to the members of the executive committee ~~so that they and any who wish~~ may elect to participate in the meeting as non-voting participants.

Section 3. Said committee ~~functions as an instrument of the board and~~ shall possess all the powers of the board when in session, provided that it shall not overrule, revise, or change the previous acts of the board, or take from regular or special committees any business referred to them by the board.

Section 4. The executive committee shall make a written record in writing of all its transactions and submit it to the board at its next regular meeting, signed by all the members agreeing thereto. Such record shall thereupon be incorporated in the minutes of the board as an integral part thereof.

Section 5. The regular committees of the board shall be appointed by the chair, and a list thereof inserted in the minutes of the annual meeting of the Board of Trustees or, at the latest, the minutes of the next meeting following the annual meeting.

Section 6. The following shall constitute the regular or standing committees of the board and the members thereof shall hold office for one year or until their successors are appointed:

The chairs of committees are responsible for keeping the board informed of their committees' activities by way of reports, as needed. Chairs are also expected to keep the members of their committees apprised of relevant information.

Five ~~Three~~ or more board members each —

Academic Affairs: To review and evaluate major programs to determine that they are consistent with the academic mission of the University and reflect the programmatic emphasis as determined by the board. To support the statutory responsibilities of the colleges and campus senates in matters of academic policy.

Athletics: To be knowledgeable of the requirements issued by the Big Ten, NCAA, NAIA, and the federal government under which the athletic programs operate to ensure that procedures are in place to effect compliance and detect non-compliance. To encourage appropriate balance between athletics and academic work for scholar athletes to maximize the graduation rate of scholar athletes.

Buildings and Grounds: To evaluate long range plans which impact the University's infrastructure. To review and recommend for approval all capital projects, designs for projects and appointment of architects and construction managers for such projects.

Human Resources: To review, examine, and recommend policies so as to enhance the quality of life for University students and employees, to promote diversity, and to foster a climate in which University goals and objectives can best be achieved.

Finance and Audit: To review and recommend to the board all policies concerning the management and control of the financial resources of the University including

the appointment of investment advisors, financial managers and bond underwriters. To maintain oversight of the University's audit function, including recommendations for, and review of, the annual internal audit program. To review, along with the comptroller, the annual financial statements and external audit.

Student Affairs: To review and evaluate information that reflects on all aspects of student development and life on campus. To evaluate major undertakings and their potential impact on student life. To review and approve administration recommended policies regarding provisions for the health, safety and general welfare of students.

Trusteeship and Governance: To provide for orientation assistance for new trustees, help with revision of board documents, review nominations for recipients of the Trustees' Distinguished Service Medallion, draft agendas for sessions during which the board works on its own processes and procedures, assume special projects at the discretion of the board chair, and otherwise be vigilant in all matters affecting board governance.

University Hospital and Clinics: To provide oversight of the University Hospital and Clinics and review and recommend for approval of projects, as required.

Three or more Board members each —

Academic Affairs

Diversity

Athletics

Finance and Audit

Student Affairs

Trusteeship

Section 7. Committees shall consider all matters referred to them as soon as may be possible and carry out the orders of the board insofar as they are specifically empowered by the board and shall report their recommendations or action as soon thereafter as may be possible.

Section 8. The first named member of each committee shall act as chair, call meetings thereof, and direct its proceedings; but shall not otherwise have greater power or authority than any other member.

Section 9. Special committees may be created by the chair to take charge of subjects specifically referred to them. Such committees shall be appointed in the manner, and shall consist of members, as may be ordered by the board at the time of their appointment, and shall cease to exist when discharged by the board from the consideration thereof. Their conduct of business shall be in accordance with the provisions of Section 8 of this Article.

Section 10. In addition to the assignment to the standing committees, three trustees are elected to the State Civil Service Merit Board ~~and two Trustees to the State Universities Retirement System Board. In addition, one Trustee is appointed by the Chair of the Board to serve as an alternate representative to the Illinois Board of Higher Education, to serve when the Board Chair is unable to attend IBHE Board meetings.~~ There is also a trustee appointed to meet with and make an annual report to the Alumni Association Board of Directors. Further, the chair of the board serves as delegate to the Board of Directors of the University of Illinois Foundation and is a member of that board. Also, the Chair of the Committee on Athletics serves as a member of the Athletic Board of Control of the Division of Intercollegiate Athletics at the Urbana Campus.

ARTICLE V. TERMS OF OFFICERS AND APPOINTEES OF THE BOARD

Section 1. The officers of the board shall consist of a chair, who shall be elected for a term of one year with the expectation that the chair shall serve two consecutive terms of one year each, secretary,¹ comptroller, and university counsel, who shall be elected for a

¹ The secretary shall perform the duties of the "Recording Secretary" and "Corresponding Secretary" as provided for by Illinois statute.

term of one year, and a treasurer who shall be elected for a term of two years. In the absence of the chair of the board, the chair of the academic affairs committee shall serve in that capacity.

They shall be elected at the annual meeting of the board and shall hold office until their successors are elected and qualified. Prior to the election of the secretary, comptroller, and university counsel, the board shall have the advice of the president of the University. All vacancies for any cause shall be filled by vote of the Board of Trustees ~~in an organized meeting~~, provided that for the period between the occurrence of any vacancy and the next regular meeting of the Board of Trustees, the Chair of the Academic Affairs Committee of the board shall be and become chair, if the vacancy exists in that office; otherwise such person as may be designated by the chair shall serve as secretary, comptroller, university counsel, or treasurer, as the case may be.

ARTICLE VI. DUTIES OF OFFICERS AND APPOINTEES OF THE BOARD

Section 1. CHAIR. The trustee elected to serve as "President" of the board shall be known and referred to as the chair of the Board of Trustees. It shall be the duty of the chair to preside at all its meetings, to sign warrants for all accounts when properly audited and allowed, and to submit such recommendations and information as the chair may consider proper concerning the business and interest of the University. The chair shall be *ex officio* a member of all committees, with vote. The chair participates with the president of the University in planning the meetings of the board, and works with the Committee on Trusteeship and Governance, as required.

Section 2. SECRETARY. The secretary shall keep the records and minutes of the proceedings of the board and the books and papers pertaining to the office. They shall be open for inspection by any member of the board or officer of the University. The secretary shall be *ex officio* Clerk of the Executive Committee of the board and keep its record, shall counter-sign all warrants on the treasurer, and shall insert in each warrant the particular appropriation or fund as authorized by the board or the executive committee thereof. The secretary shall notify the president of the University of all votes, orders, or resolutions of the board relating to the management and control of the University, whenever these occur in the president's absence.

Section 3. The secretary shall keep minutes of the proceedings of the board, which shall contain summary statements of all matters presented by the chair, the president of the University, the secretary, the comptroller, or other officer, or communications of any character to the board on which action is taken, with identification referenced by title or number to all papers or other exhibits in connection therewith. Such communications shall not be recorded verbatim unless ordered by a vote of the board provided that all regular financial or business statements, recommendations, or reports, or lists of appointments submitted, shall be entered in complete form therein.

Section 4. TREASURER. The treasurer shall be the general custodian of all the funds and securities belonging to the University, and shall give bond for the faithful performance of the duties and the proper accounting and delivery thereof, whenever required and with such security as may be approved by the board.

Such bond shall be in such amount as the board may require ~~from time to time~~, but not for less than five hundred thousand dollars (\$500,000.00).

The treasurer shall not have authority to invest any permanent funds or convert any securities ~~in the treasurer's hands held by that person~~, except as directed by the board. The treasurer shall not have authority to act or vote upon the making or letting of any University contract or the performance of any work, including, but not limited to, the selection of any bank in which the University's funds or property may be deposited.

The treasurer shall pay out of any funds such sums only as shall be represented by warrants signed by the chair and counter-signed by the secretary of the board.

~~The treasurer shall make a detailed report to the board of all securities held by the treasurer and of all receipts and disbursements annually, or oftener when required, beginning with the balance shown in the last report.~~

Section 5. COMPTROLLER. The comptroller shall be the general fiscal officer of the Board of Trustees and of the University and shall approve for the board all expenditures for which an appropriation has been made. The comptroller shall assist the Finance and Audit Committee of the board in matters pertaining to the handling of funds and investments. The comptroller shall report to the board quarterly the financial condition and operations of the University, and at such times and on such other matters as it may direct. Unless otherwise ordered by the board in specific cases, contracts to which the University is a party shall be signed by the comptroller and attested by the secretary of the Board.

Section 6. UNIVERSITY COUNSEL. The university counsel shall be the general legal officer of the Board of Trustees and the University, and shall serve as legal advisor to the Board of Trustees, to the president of the University, and to other administrative officers of the University. The university counsel shall represent the University and the Board of Trustees in all legal proceedings, unless otherwise provided.

Section 7. ASSOCIATE OR ASSISTANT SECRETARY AND DEPUTY OR ASSISTANT COMPTROLLER. The chair, in consultation with the president of the University, may appoint members of the staff as associate or assistant secretary and deputy or assistant comptroller, who shall perform the duties of the secretary and comptroller, respectively, during occasional absences of those officers, and who shall perform such other duties as from time to time may be assigned to them.

Section 8. Duties of all officers and appointees of the board shall include those as may be defined in the *Statutes* and the *General Rules* of the University, or as may be otherwise ordered or authorized by the board.

ARTICLE VII. PRESIDENT OF THE UNIVERSITY¹

Section 1. PRESIDENT OF THE UNIVERSITY. The president of the University shall be the official adviser and executive agent of the board, shall be *ex officio* a member of all committees, without vote, and shall attend all meetings of the Board of Trustees. The president of the University shall make ~~such~~ recommendations to the Board of Trustees and its committees ~~from time to time as may seem to the president~~ he/she deems wise, touching regarding any phase of University policy or administration. The president shall make all nominations for appointments under the Board of Trustees.

All communications from any instructor, officer, or other employee of the University, addressed to the Board of Trustees of the University or to any committee thereof, shall be transmitted through the president of the University or his/her designee.

All rules, regulations, directions, orders or instructions of the Board of Trustees, or of any committee or member thereof, addressed to any instructor, officer, or other employee of the board shall be transmitted through the president of the University.

The president of the University shall perform such other duties as may be provided by the *Statutes* of the University.

The president of the University shall be elected to hold the office on indefinite tenure, at the pleasure of the board.

ARTICLE VIII. AMENDMENTS; REPEAL

Section 1. All *Bylaws* of the Board of Trustees and all resolutions or orders heretofore passed, inconsistent with the provisions of these *Bylaws*, are hereby repealed.

Section 2. These *Bylaws* may be amended or repealed at any regular meeting of the board by a majority vote of record of all the members of the board constituting it by law, provided that copies of such amendments shall be submitted in writing and furnished each member at the beginning of such meeting.

By consensus, the board agreed that one roll call vote would be taken and considered the vote on each agenda item nos. 7 through 20 inclusive.

¹110 ILCS 305/4 (Formerly *Illinois Revised Statutes 1991*, Chapter 144, paragraph 25) provides: "The Board of Trustees shall elect a regent who shall be charged with the general supervision of the educational facilities and interests of the university. Said regent shall be known as President of the University and his term of office shall be at the pleasure of the Board of Trustees."

The recommendations were individually discussed but acted upon at one time.

(The record of board action appears at the end of each item.)

Academic Personnel Budget, Fiscal Year 1997-98

(7) In June 1997, the Board of Trustees approved the continuation of the Fiscal Year 1997 budget into FY 1998 until such time as the University appropriation process was completed and could be translated into detailed budget recommendations. With the finalization of the detailed budget, recommendations for academic and administrative appointments beginning August 16, 1997, at Springfield; August 21, 1997, at Urbana-Champaign; and September 1, 1997, at Chicago have been completed within the funds available to the University.

Accordingly, I recommend approval of the budget document entitled *Academic Personnel, 1997-1998* and request authorization, in accord with the needs of the University and the equitable interests involved, and within total income as it accrues: (1) to accept resignations; (2) to make such additional appointments as are necessary and to approve the issuance of notices of nonreappointment, subject to the provisions of the University of Illinois Statutes, *General Rules Concerning University Organization and Procedure, and Policy and Rules*; and (3) to make such adjustments in items included in the budget as are needed, such adjustments to be covered in periodic reports to the Board of Trustees.

On motion of Dr. Gindorf, this recommendation was approved and authority was given as requested by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer; no, none; absent, Governor Edgar, Mrs. O'Malley. (Ms. Reese asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Annual Operating Budget for Fiscal Year 1998

(8) The University budget for operations for the fiscal year beginning July 1, 1997, is submitted in the document entitled *Budget Summary for Operations, FY 1997-1998*.

The budget has been prepared by the vice president for academic affairs and the vice president for business and finance based upon recommendations of: (1) the chancellors, after consultation with their respective deans, directors, and other campus officers; and (2) the president of the University. The allocation of funds follows general policies and priorities developed by these reviews.

I recommend that this budget, covering the allocation of the estimated operating income from all sources for the year beginning July 1, 1997, be approved by the Board of Trustees; and that the president of the University be authorized, in accord with the needs of the University and the equitable interests involved, and within total income as it accrues, to make such adjustments in items included in the budget as are needed, such adjustments to be covered in periodic reports to the Board of Trustees.

On motion of Dr. Gindorf, this recommendation was approved and authority was given as recommended by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Requests for New Operating and Capital Appropriations, Fiscal Year 1999

(9) Requests for incremental operating funds and for new capital appropriations for the University of Illinois for the fiscal year commencing July 1, 1998, are presented herewith for action by the Board of Trustees. Following board action, these requests will be submitted to the Illinois Board of Higher Education for review. The accompanying tables summarize the major elements of each request, and the document, *Fiscal Year 1999 Budget Request for Operating and Capital Funds* provides detailed descriptions of each program and project included in the request.

The Fiscal Year 1999 operating budget request is outlined in Table 1. It seeks \$55.2 million in new funds, an increase of 6.4 percent above the current year's budget. The FY 1999 request focuses primarily upon needs for salary competitiveness for faculty and staff and for a variety of academic program improvements, including strengthening the academic base, particularly by adding faculty to recover lost instructional capacity, improving access to technology for students and faculty, increased links to the State of Illinois, and operational infrastructure improvements. The FY 1999 request continues an effort to secure facilities renovation resources in the operating budget. As has always been the case, the request defines the most urgent funding needs confronting the University while recognizing the overall fiscal condition of the State.

Table 2 identifies the ten projects in the FY 1999 capital budget request in priority order. Together, these projects represent an investment of \$146.9 million, devoted to preserving and extending facilities already in place at the campuses and to critically important new initiatives. Remodeling and renovation projects comprise a large part of the total funds requested, with the highest priority given to repair and renovation projects at the three campuses. A new facility to support basic science activity at the College of Medicine in Chicago and a consolidated campus air conditioning center at Urbana highlight the priorities for new facilities.

The University's operating and capital requests for FY 1999 have been prepared by the vice president for academic affairs based upon advice from the Academic Affairs Management Team and review by the University Policy Council.

The vice president for academic affairs recommends approval.

I concur.

On motion of Dr. Gindorf, the requests for operating and capital appropriations for Fiscal Year 1999 were approved as recommended by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Table 1
FY 1999 Operating Budget Request
(Dollars in Thousands)

I. Continuing Components		\$34,152.3
Percent of FY 1998 Base*		3.94 percent
A. Salary Improvements — 4.0 percent	\$25,825.1	
B. Other Payroll Costs		831.0
1. Benefits		
2. Medicare	\$307.0	
3. Workers' Compensation	524.0	
C. Price Increases		5,671.7
1. General Price Increases — 3.0 percent	3,442.5	
2. Utilities Price Increase — 2.0 percent	966.2	
3. Library Price Increase — 10.0 percent	1,263.0	
D. O & M New Areas		1,824.5
1. Chicago Projects	913.8	
2. Urbana Projects	904.2	
3. Springfield Projects	6.5	
II. Academic Program Initiatives		16,800.0
A. Strengthening the Academic Base	7,925.0	
B. Enhancing Instructional Technology	6,250.0	
C. Strengthening Our Connections to the State	1,500.0	
D. Building the Operational Infrastructure	1,125.0	
III. Facilities Renovation Support		4,200.0
Total Request		\$55,152.3
Percent of FY 1998 Base*		6.37 percent

*FY 1998 Base: \$865,714.2

Table 2
FY 1999 Capital Budget Request
Summary by Priority and Campus
(Dollars in Thousands)

<i>Priority</i>	<i>Project</i>	<i>Chicago</i>	<i>Spring-</i> <i>field</i>	<i>Urbana</i>	<i>Total</i>	<i>Cumulative</i>
1	Repair and Renovation	\$ 4,350.0	\$330.0	\$5,320.0	\$10,000.0	\$10,000.0
2	College of Medicine	50,000.0			50,000.0	60,000.0
3	Mechanical Engineering Lab Remodeling			7,365.0	7,365.0	67,365.0
4	U.I.S. Road Improvements		2,412.7		2,412.7	69,777.7
5	Campus Chiller			43,960.0	43,960.0	113,737.7
6	Clinical Sciences Remodeling	15,000.0			15,000.0	128,737.7
7	Freer Hall Remodeling			7,465.0	7,465.0	136,202.7
8	SURS Building Acquisition			1,800.0	1,800.0	138,002.7
9	Social Work Building			8,010.0	8,010.0	146,012.7
10	Site Improvements		927.7		927.7	146,940.4
	TOTAL	\$69,350.0	\$3,670.4	\$73,920.0	\$146,940.4	\$146,940.4

**Certificates of Participation (Utility Infrastructure Projects),
Series 1997, Evidencing Proportionate Interests in
Installment Payments to Be Made by the
Board of Trustees of the University of Illinois**

(10) The board at its meeting of May 8, 1997, authorized a number of actions leading toward the issuance of Certificates of Participation designated as Certificates of Participation (Utility Infrastructure Projects), Series 1997 evidencing proportionate interests in

installment payments to be made by the Board of Trustees of the University of Illinois (the "certificates"). In the interim, University staff and financial advisor, bond counsel, and the underwriters have:

1. Prepared a Preliminary Official Statement, a Certificate Purchase Agreement, an Installment Purchase Contract, an Acquisition Agreement, an Indenture of Trust and Assignment of Purchase Contract, and a Continuing Disclosure Agreement;
2. Pursued a rating or ratings on the certificates;
3. Solicited proposals from bond insurers; and
4. Developed a recommended structure for the issue.

It is requested that the board authorize the issuance of the certificates, the proceeds of which will be used to finance utility infrastructure improvements as described at the board's May 8, 1997, meeting. In addition, approval of a project which was not identified at the May 8 meeting is requested. This project would incorporate telecommunications media in the campus utilities interconnect and upgrade voice and data communications at UIC at a total cost of \$2.0 million. The certificates will have a final maturity of not more than 14 years and be issued in an aggregate original principal amount not to exceed \$57,000,000.

The certificates will be fully registered and the obligation to make installment payments will constitute a current operating expense of the board and neither the Installment Purchase Contract nor the certificates will constitute an indebtedness of the State of Illinois. The board will pledge to the payment of the installment payments such moneys as may be lawfully appropriated by the General Assembly for such purpose and legally available non-appropriated funds.

All legal matters incidental to the authorization and issuance of the certificates, the Preliminary and Final Official Statements, the Indenture of Trust and Assignment of Purchase Contract, the Certificate Purchase Agreement, the Installment Purchase Contract, the Acquisition Agreement, and the continuing Disclosure Agreement have been approved by Chapman and Cutler, Bond Counsel, Chicago, Illinois.

The Vice President for Business and Finance recommends:

1. Approval of the Preliminary Official Statement;*
2. Approval of the form of the Certificate of Purchase Agreement* with Lehman Brothers and Bear, Stearns & Co. Inc., as Underwriters, wherein the Underwriters agree to purchase from the Trustee not less than all of the Certificates in an aggregate original principal amount not exceeding \$57,000,000. The price at which the Certificates will be purchased from the Trustee by the Underwriters, exclusive of original issue discount, will not be less than 1.5 percent of the par amount thereof and the net interest cost of borrowing for the Certificates will not exceed 6.00 percent. Additional co-managers and selling group members may be added to assist in the marketing of the Certificates;
3. Approval of the form of the Installment Purchase Contract;*
4. Approval of the form of Indenture of Trust and Assignment of Purchase Contract;*
5. Approval of the form of Acquisition Agreement;*
6. Approval to purchase bond insurance if such purchase is deemed economically beneficial following consultation with Financial Advisor and Underwriters;
7. Approval of The First National Bank of Chicago as Trustee and Vendor;
8. Approval of the form of the Continuing Disclosure Agreement by the board with respect to the Certificates;*
9. Ratification and confirmation of all actions taken or to be taken by the officers and members of the board in connection with the sale and delivery of the Certificates to the Underwriters; and
10. That the Comptroller and other authorized officers of the board be and they are hereby authorized and empowered to do and perform such other acts and things; and to make, execute, and deliver all such other instruments and documents on behalf of the board as may be by them deemed necessary or appropri-

ate to provisions of the Official Statement, the Indenture of Trust and Assignment of Purchase Contract, the Certificate Purchase Agreement, the Installment Purchase Contract, the Acquisition Agreement, the Continuing Disclosure Agreement, and all acts and things whether heretofore or hereafter done or performed by and of the officers of the board which are in conformity with the intents and purposes of these resolutions shall be and the same are hereby all respects, ratified, confirmed, and approved.

I concur.

(*A copy is filed with the secretary of the board for record and the appropriate officers of the board are hereby authorized and directed to execute the same in the name of and on behalf of the board in substantially the form presented to this meeting, or with such changes as may be approved by the officer or officers of the board executing the same, his/her or their execution thereof to constitute conclusive evidence of the board's approval of all changes from the form thereof presented to this meeting; *provided, however*, that if any such changes constitute a substantial change in the form thereof presented to this meeting they shall first be approved by the Executive Committee of the board to which authority for such approval is delegated by the board.)

On motion of Dr. Gindorf, these recommendations were approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Contracts for New Athletic Center, Chicago

(11) The president of the University, with the concurrence of the appropriate University officers, recommends the award of the following contracts for Bid Package I for the new Athletic Center at the Chicago campus. Competitive bidding procedures in accordance with the Illinois Purchasing Act were followed; and the award in each case is to the lowest responsible bidder on the basis of its base bid plus acceptance of the indicated alternate.¹

Division I — General

George Allen Construction Co.,

Frankfort.....	Base Bid.....	\$1 595 000	
	Alt. G1	5 240	
			\$1 600 240

Division II — Plumbing

A & H Plumbing & Heating Co., Inc.,

Elk Grove Village.....	Base Bid.....	104 800	
<i>Total</i>			\$1 705 040

The \$9,258,000 project will create a first class, state-of-the-art practice facility for the men's and women's basketball programs with necessary support amenities, as well as varsity team lockers for twelve other sports with weight training and sports medicine areas.

The work in Bid Package I includes partial demolition of existing ice rink, site clearing, excavation, reinforced concrete footings/foundations, ground bearing concrete slabs, unit masonry bearing walls, structural steel framing, and underground plumbing/utilities. Bid Package II, which will be bid at a future date, will include the remainder of the project.

Funds are available from private gift funds and from institutional fund reserves. The campus will restore the reserves with gift funds for the project over a period not to exceed five years.

¹Description of Alternate: Alternate G1—Assignment fee.

A schedule of the bids received has been filed with the secretary of the board for record.

On motion of Dr. Gindorf, these contracts were awarded by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Contracts for Chiller Replacement Project, Chicago

(12) In January 1997, the Board of Trustees approved a \$5.6 million project to replace chillers and make modifications to the chilled water distribution system. In June 1997, the chillers were purchased as a part of this project with the installation of the chillers to occur after the current cooling season.

The president of the University, with the concurrence of the appropriate University officers, recommends the award of the first set of construction contracts for the chiller replacement project at the Chicago campus. Competitive bidding procedures in accordance with the Illinois Purchasing Act were followed, and the recommended award is to the lowest responsible bidder in each division on the basis of its base bid plus acceptance of the indicated alternate.¹

Division III — Heating

AMS Mechanical Systems, Inc.,

Burr Ridge	Base Bid.....	\$ 995 000	
	Alt. 1	<u>12 556</u>	
			\$1 007 556

Division V — Electrical

Hyre Electric, Chicago	Base Bid.....	1 030 000	
	Alt. 1	<u>7 000</u>	
			<u>1 037 000</u>

<i>Total</i>			\$2 044 556
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This portion of the project includes all specified labor, materials, and equipment for the installation of the previously purchased chiller equipment in the Utilities Center building.

The president further recommends the comptroller be authorized to execute subsequent contracts for additional work to be performed on behalf of the Board of Trustees in the Utilities Center and distribution system with such authorization not to extend beyond the \$5.6 million project budget.

Funds are available initially from Institutional Fund Reserves with reimbursement anticipated from the proceeds of the sale of the Certificates of Participation

A schedule of the bids received has been filed with the secretary of the board for record.

On motion of Dr. Gindorf, these recommendations were approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

¹ Description of Alternate: Alt. 1—Irrevocable Letter of Credit to guarantee on-time completion.

Contracts for Electric Distribution Development Project, Phase I, Load Center 1, Chicago

(13) In March 1996, the Board of Trustees approved a \$1,112,740 project to upgrade the electric distribution system for the Steam Plant building on the west side of the Chicago campus. As part of this project, a study was conducted, and professional services for the design were provided to determine the best option to integrate the Steam Plant into the first phase of the comprehensive electric distribution development project and the Chicago campus utility interconnection project. As a result, the first of nine load centers required under Phase I of the electric distribution development project was developed.

The president of the University, with the concurrence of the appropriate University officers, recommends the award of a construction contract for \$413,800 to Reliable Contracting & Equipment Co., Chicago, for this Load Center 1 component. Competitive bidding procedures in accordance with the Illinois Purchasing Act were followed, and the recommended award is to the lowest responsible bidder on the basis of its base bid.

This project includes all specified labor, material, and equipment, including the installation of electric switchgear provided by the University to construct Load Center 1.

Funds are available initially from Institutional Fund Reserves with reimbursement anticipated from the proceeds of the sale of the Certificates of Participation.

A schedule of the bids received has been filed with the secretary of the board for record.

On motion of Dr. Gindorf, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Authorization to the Comptroller to Employ Engineers for University of Illinois Electric Distribution Development Project, Chicago

(14) The University has conducted a study of the Urbana and Chicago campus requirements for the expansion and upgrade of the electric distribution systems. The result of the study is the proposed electric distribution development project. It is a \$50,000,000 initiative to configure the two campuses to provide a comprehensive infrastructure of electric distribution that will have a single point of contact with the respective local electric utility. This comprehensive project will consist of many phases and will span a period of five years. On completion, this infrastructure will permit the University to have the necessary access to the low-cost supplies of electricity anticipated in a deregulated market and the use of additional cogeneration opportunities.

The president of the University, with the concurrence of the appropriate University officers, recommends the comptroller be authorized to enter into the appropriate agreements for the employment of two firms on a retained basis; namely, Duke Engineering and Services, Bannockburn, and Henneman, Raufeisen & Associates, Inc., Champaign, for the professional engineering and architectural services required for the University of Illinois electric distribution development project.¹

¹An interview committee consisting of K. Buric (Planning and Budgeting), M. Donovan (Physical Plant), A. Pepper (Capital Programs), and K. Erickson and D. Dancy (Operation and Maintenance) reviewed proposals from the following firms: Beling Consultants, Chicago; Clark Engineers MW, Inc., Peoria; Doyen & Associates, Inc., Chicago; Duke Engineering and Services, Bannockburn; Henneman, Raufeisen & Associates, Inc., Champaign; KM2 Design Group P.C., Springfield; Robert Burkhardt & Associates, Chicago; Sebesta Blomberg & Associates, Inc., Champaign; Sodemann & Associates, Inc., Champaign; Stanley Consultants, Inc., Chicago; STV Inc., Chicago; Sverdrup Facilities, Inc., Chicago; and Teng & Associates, Inc., Chicago. The committee recommends the employment of Henneman, Raufeisen & Associates, Inc., and Duke Engineering and Services as best meeting the criteria for the project.

Phase I of this project provides a medium voltage electric distribution system for the west side of the Chicago campus. For this phase, the University will utilize Henneman, Raufeisen & Associates, Inc. The firm's fee for this phase based on a project cost of \$12,752,000 will include: engineering services through the warranty phase of the project, a fixed fee of \$819,954; construction services and contract management, on an hourly basis, estimated to be \$156,000; and reimbursable expenses estimated to be \$60,000.

Phase II of this project provides the high voltage interconnection of the east side and west side of the Chicago campus to a single contact with the local electric utility. For this phase the University will utilize Duke Engineering and Services. The firm's fee for Phase II is based on a project cost of \$7,248,000 and will include: engineering services through the schematic design phase at a fee on an hourly basis for a total not to exceed \$89,800 and reimbursable expenses estimated to be \$5,000.

Funds for these two phases of the project are anticipated from the proceeds of the sale of the Certificates of Participation created for this project. Execution of the agreements will be subject to availability of these funds.

The president further recommends that the comptroller be authorized to proceed with the engineering of subsequent phases of this project when sufficient funds are identified from the institutional funds budget of the respective campus unit or future sales of Certificates of Participation created for such subsequent phase(s).

On motion of Dr. Gindorf, these recommendations were approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Employment of Consultant for Phase II, Engineering Quadrangle, Urbana

(15) The proposed \$1.4 million Engineering Quadrangle and Boneyard project consists of three phases. The first phase was the site construction north of the Boneyard Creek to Grainger Engineering Library Information Center. These improvements included improvements on Burrill Avenue consisting of walkways, grading, lighting, furnishings, and plantings, and is now complete. Phase II of the Engineering Quad project will provide walks, landscaping, and stone walls along the Boneyard Creek from Wright Street to the Fire Station.

In order for the project to proceed in accordance with the established schedule and inasmuch as the firm of Joe Karr and Associates, Chicago, has completed the first phase of the project, it appears to be in the best interests of the University to employ the firm for the project at this time. Pursuant to the provisions of Public Act 87-673 (Architectural, Engineering, and Land Survey Qualifications-Based Selection Act), the Capital Development Board has interpreted it to be in the "best interest of the State" to select an architectural/engineering firm that has performed similar work or successfully completed prior phases of the same project/program. Accordingly, it is recommended that the firm of Joe Karr and Associates, Chicago, be employed for the professional services required for Phase II of the Engineering Quadrangle project at the Urbana campus.

The firm's fee for the project will be a fixed fee of \$95,000 plus authorized reimbursements estimated to be \$11,000

Funds for the project are available from private gift funds.

On motion of Dr. Gindorf, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs.

Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

**Employment of Architect/Engineer for Upgrade of HVAC System of the
Library of Health Sciences, Chicago
(Capital Development Board Project)**

(16) The president of the University, with the concurrence of the appropriate University officers, recommends that the Board of Trustees request the Capital Development Board to employ the architect/engineer as indicated below for a capital project for Fiscal Year 1997 at the Chicago campus. The professional fee for the firm employed will be negotiated by the Capital Development Board in accordance with its procedure.

<i>Project</i>	<i>Project Budget</i>	<i>Professional Firm Recommended</i>
Upgrade of HVAC System of Library of Health Sciences	\$900 100	Knight Architects, Engineers, Planners, Inc., Chicago

Funds for the employment of this professional firm have been appropriated to the Capital Development Board for FY 1997.

The selection of the architect/engineer for this project was in accordance with the requirements and provisions of Public Act 87-673 (Architectural, Engineering, and Land Surveying Qualifications-Based Selection Act).¹

On motion of Dr. Gindorf, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

**Project Approval and Employment of Consultant for Planning Study
for the University of Illinois Hospital and Clinics, Chicago**

(17) The project consists of the development of a functional planning study for the UIC Hospital and related facilities at the Chicago campus. Included in the study will be an analysis of inpatient bed capacities and needs; a determination of an appropriate site; a configuration of key services and support services; the development and evaluation of alternative facilities strategies for accommodating recommended reconfigurations; the development of program level cost projections; and the implementation of phasing plans for the recommended facilities strategies. In addition, the consultant will coordinate its efforts with a facility assessment and backfill plan as it relates to the building envelope, its systems, and the infrastructure.

In order for the project to proceed, it is necessary to employ a consultant for the required professional services. Although not required, the selection of the consultant for this project was conducted in accordance with the requirements and provisions of Public

¹An interview committee consisting of D. K. Mohiuddin (Facilities Management), S. Hogan and M. Borgendale (Library Services), J. D'Ambrocio (Space Allocation), S. Rogers (Capital Development Board), and R. Larson (Office for Capital Programs) interviewed the following firms: GKC/EMC, LLC, Oak Brook; Klacens & Associates, Northbrook; Primera Engineer & Associates, Chicago (a Minority Business Enterprise); Knight Architects, Engineers, Planners, Inc., Chicago; and Beling Consultants, Chicago. The committee recommends the employment of Knight Architects, Engineers, Planners, Inc., Chicago, as best meeting the criteria.

Act 87-673 (Architectural, Engineering, and Land Surveying Qualifications-Based Selection Act).¹

Accordingly, the president of the University, with the concurrence of the appropriate University officers, recommends that the planning study for the University of Illinois Hospital and Clinics be approved and that the firm of Metis Associates, Ltd., Chicago, be employed for the professional services required. The firm's fee for the planning study will be a fixed fee of \$194,910 plus \$5,000 for reimbursable expenses.

Funds are available from the Health Services Facilities System Hospital Operating Funds.

On motion of Dr. Gindorf, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Project Approval and Award of Architectural/Engineering Contract for New College of Medicine Building, Chicago

(18) On February 13, 1997, the board approved a \$2.0 million project for program development including existing facility assessment and backfill planning through schematic design for the new College of Medicine building at the Chicago campus. The firm of O'Donnell, Wicklund, Pigozzi & Peterson, Chicago, was recommended for employment by the Capital Development Board to provide the professional services required through the schematic design phase.

The \$2.0 million was appropriated for Fiscal Year 1998 but was not released and was not reappropriated for FY 1999. Therefore, the campus would like to proceed with some aspects of the preliminary planning effort with local campus funds in anticipation of the appropriation of these funds later this year.

Accordingly, the president of the University, with the concurrence of the appropriate University officers, recommends that the Board of Trustees authorize the firm of O'Donnell, Wicklund, Pigozzi & Peterson to prepare existing facility assessments and backfill planning as necessary for the development of the new College of Medicine building with a not-to-exceed project amount of \$375,000.

Funds for this portion of the project are available from the institutional funds operating budget of the Chicago campus.

On motion of Dr. Gindorf, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

¹An interview committee consisting of A. Ferrara (Health Services), D. Ebel (Space Analysis and Allocation), A. Rainaldi (Facilities Management), K. Nagasawa (Capital Programs), R. Giles (Capital Programs), and M. Harms (College of Medicine) interviewed the following firms: Metis Associates, Ltd., Chicago; O'Donnell, Wicklund, Pigozzi & Peterson, Chicago; and Hansen Lind Meyer, Chicago. The committee recommends the employment of Metis Associates, Ltd., Chicago, as best meeting the criteria.

**Lease of Space,
National Center for Supercomputing Applications, Urbana**

(19) The chancellor at Urbana has recommended, subject to the satisfactory agreement with the landlord of final lease terms, that the comptroller be authorized to execute an agreement to lease approximately 7,838 rentable square feet of space in the Ballston Metro Center building at 901 North Stuart Street, Arlington, Virginia. The subject building and proposed space is located directly adjacent to the National Science Foundation (NSF) headquarters. This lease is required to support NCSA and its new grant under NSF's Partnerships for Advanced Computational Infrastructure (PACI) by providing a combination of office space, technology demonstration, and meeting areas for NCSA to accomplish the goals of the PACI program.

The proposed lease will begin October 1, 1997 (or when the build-out is completed) and terminate on September 30, 2002. The annual base rent is estimated to be \$172,436 (\$22/rentable sq. ft. per year, full service) the first lease year, escalating annually at 2.5 percent. The University will also reimburse the landlord for a proportionate share of real estate taxes and operating expenses that exceed their respective 1998 levels, as well as those space construction alteration costs that exceed the \$10/sq. ft. allowance (currently, the allowance is estimated to cover space renovation cost). Renovations of the space will be made according to the specifications of the University. Furthermore, the University will have the option to renew the agreement for five additional years, subject to the availability of funds. The rental costs are competitive with the cost of comparable rental space in the Ballston area.

Funds for FY 1998 are included in the Institutional Funds Operating Budget of the National Center for Supercomputing Applications at the Urbana-Champaign campus.

I concur.

On motion of Dr. Gindorf, this recommendation was approved by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Purchases

(20) The president submitted, with his concurrence, a list of purchases recommended by the directors of purchases and the vice president for business and finance.

The purchases were presented in two categories: purchases from appropriated funds (i.e., from State appropriations to the University); and purchases from institutional funds. The latter term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants from foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amounts of these purchases were:

<i>From Appropriated Funds</i>	
Recommended.....	\$ 217 554
<i>From Institutional Funds</i>	
Recommended.....	<u>10 166 044</u>
<i>Grand Total</i>	\$10 383 598

A complete list of the purchases, with supporting information (including the quotations received), was sent to each member of the board in advance of the meeting. A copy is being filed with the secretary of the board for record.

On motion of Dr. Gindorf, the purchases recommended were authorized by the following vote: Aye, Mrs. Calder, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Lamont, Ms. Lopez, Mr. Plummer, Ms. Reese; no, none; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Doyle, Ms. Sanchez, Ms. Yates; no, none.)

Motion by Mrs. Calder Concerning Collective Bargaining Rights for Faculty at the University of Illinois at Springfield

(21) This item was presented on motion of Mrs. Calder because this same motion was deferred in February 1997, until such time as litigation concerning the status of the faculty union at the Springfield campus was concluded. This litigation was concluded just prior to the September 1997 meeting of the board. Thus, it was presented by Mrs. Calder again.

Resolved that the University of Illinois Board of Trustees reaffirm its pre-1995 position on appropriate bargaining units for University faculty by endorsing legislation to restore the bargaining rights of the faculty at the University of Illinois at Springfield and further that the board instruct appropriate administrators to convey our support with full vigor to the Illinois General Assembly and Governor prior to the upcoming veto session.

This motion made by Mrs. Calder was not approved by the following vote: Aye, Mrs. Calder, Mr. Lamont, Ms. Lopez; no, Mr. Engelbrecht, Dr. Gindorf, Mrs. Gravenhorst, Mr. Plummer, Ms. Reese; absent, Governor Edgar, Mrs. O'Malley.

(The student advisory vote was: Aye, Ms. Sanchez; no, none; absent, none. Ms. Doyle and Ms. Yates asked to be recorded as not casting advisory votes on this motion.)

Report of Contract Award for Multi-Sport Facility, Division of Intercollegiate Athletics, Urbana

(22) The proposed \$5.4 million Multi-Sport Facility project will construct a 35,000 gsf facility that will provide basketball practice space for the men's and women's basketball teams and will be located east of Fourth Street and southeast of the Bielfeldt Athletic Administration Building as part of the athletic center complex. The building will include two practice court areas, men's and women's locker rooms and support areas, and offices for the men's basketball program.

On July 10, 1997, the board delegated authority to the comptroller to award contracts to the lowest responsible bidder for each division provided the total of the bids received did not exceed \$4,418,000.

On August 5 and 7, 1997, bids were received and the following contracts were awarded. Competitive bidding procedures in accordance with the Illinois Purchasing Act were followed; and the award in each case is to the lowest responsible bidder on the basis of its base bid plus acceptance of the indicated alternates.¹

¹Description of Alternates: #G1—Assignment Fee; #G2—Change hardwood gym flooring from type 1 to type 2; #G3—Change roof deck at gyms to acoustical type deck; #G4—Add underslab water-proofing/vapor barrier in gyms; #G5—Add fixed wall basketball backstops; #G6—Add dumpster screen and bollards; #P1—Extend storm drainage to the east; #E1—Multi-level ballasts in fixture F-16; and #E2—Exterior pole light fixtures.

Division I — General

Ore W. Vacketta & Sons,

Danville	Base Bid.....	\$2 387 000	
	Alt. G1	18 813	
	Alt. G2	50 410	
	Alt. G3	16 900	
	Alt. G4	15 300	
	Alt. G5	29 850	
	Alt. G6	<u>16 300</u>	
			\$2 534 573

Division II — Plumbing

Reliable Plumbing and Heating Company,

Savoy	Base Bid.....	309 200	
	Alt. P1	<u>5 440</u>	
			314 640

Division III — Heating, Piping, Refrigeration and Temperature Control

McWilliams Mechanical, Inc.,

Champaign	Base Bid.....		59 000
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Division IV — Ventilation and Air Distribution

T'nT Mechanical Contractors, Inc.,

Urbana	Base Bid.....		393 000
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Division V — Electrical

Coleman Electrical Service, Inc.,

Mansfield	Base Bid.....	393 522	
	Alt. E1	7 559	
	Alt. E2	<u>16 757</u>	
			417 838

Division VI — Fire Protection

McDaniel Fire Systems, Inc.,

Champaign	Base Bid.....		<u>69 700</u>
<i>Total</i>			\$3 788 751

Funds for the project are available from private gift funds.

A schedule of the bids received has been filed with the secretary of the board for record.

This report was received and confirmed.

Comptroller's Report of Contracts for Fiscal Year 1997

(23) The comptroller submitted the yearly report of contracts. The report included contractual agreements for payments to the University in amounts of \$50,000 or more and for payments made by the University for subcontracts under sponsored research agreements. A copy of this report is filed with the secretary.

This report was received for record.

SECRETARY'S REPORT

The secretary presented for record appointments to the faculty and changes of status made by the president, resignations, terminations, and emeriti appointments. A copy of the report is filed with the secretary.

DEGREES CONFERRED

The secretary presented for record the following list of degrees conferred on candidates at the Urbana-Champaign campus on August 11, 1997.

Summary

Graduate Degrees

Master of Arts.....	49
Master of Science.....	288
Master of Accounting Science	5
Master of Architecture	7
Master of Business Administration.....	14
Master of Computer Science	10
Master of Education.....	69
Master of Fine Arts	8
Master of Landscape Architecture	3
Master of Music	6
Master of Music Education	17
Master of Social Work	33
Master of Urban Planning	5
<i>Total, Masters.....</i>	<i>(514)</i>
Advanced Certificate in Education	1
<i>Total, Graduate Degrees.....</i>	<i>515</i>

Professional Degrees

College of Law	
Juris Doctor.....	1
<i>Total, Professional Degrees</i>	<i>1</i>

Undergraduate Degrees

College of Agriculture	
Bachelor of Science.....	36
College of Applied Life Studies	
Bachelor of Science.....	8
College of Commerce and Business Administration	
Bachelor of Science.....	65
College of Communications	
Bachelor of Science.....	16
College of Education	
Bachelor of Science.....	10
College of Engineering	
Bachelor of Science.....	65
College of Fine and Applied Arts	
Bachelor of Arts in Urban Planning	2
Bachelor of Fine Arts	15
Bachelor of Music.....	1
Bachelor of Music Education	4
Bachelor of Science.....	7
<i>Total, College of Fine and Applied Arts.....</i>	<i>(29)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts.....	156
Bachelor of Science.....	100
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(256)</i>
School of Social Work	
Bachelor of Social Work.....	1
<i>Total, Undergraduate Degrees.....</i>	<i>485</i>
<i>Total, Degrees Conferred August 11, 1997.....</i>	<i>1001</i>

ANNOUNCEMENTS FROM THE CHAIR OF THE BOARD

Chair Gravenhorst called attention to the revised schedule of board meetings at the trustees' places and to the schedule of meetings for the next few months: October 8-9, Urbana; November 12-13, Chicago; and January 14-15, 1998, Chicago. There is no meeting scheduled for December.

Revised Calendar, Board Meetings, 1997-98

September 10-11	Springfield
October 8-9	Urbana
November 12-13	Chicago
January 14-15 (Annual Meeting)	Chicago
February 12-13	Urbana
March 11-12	Chicago
April 8-9	Urbana
May 14 (one-day meeting)	Chicago
June 10-11	Urbana
July 8-9	Chicago

There being no further business, the board adjourned.

MICHELE M. THOMPSON

Secretary

SUSAN L. GRAVENHORST

Chair

