OF THE

UNIVERSITY OF ILLINOIS

June 27, 2003



This special meeting of the Board of Trustees of the University of Illinois was held in Chicago Rooms B & C, Chicago Illini Union, Chicago campus, Chicago, Illinois, on Friday, June 27, 2003, beginning at 10:40 a.m.

Chair Lawrence C. Eppley called the meeting to order and introduced Dr. Frances G. Carroll, who was attending her first meeting as a member of the board. On behalf of his colleagues, Mr. Eppley welcomed Dr. Carroll and asked Trustee Kenneth D. Schmidt to read to Dr. Carroll the charge to trustees of the University as stated in the document entitled *Installation of New Trustees*.

Chair Eppley then asked the secretary to call the roll. The following members of the board were present: Mr. Lawrence C. Eppley, Mr. Devon C. Bruce, Dr. Frances G. Carroll, Dr. Jeffrey Gindorf, Dr. Kenneth D. Schmidt, Mr. Niranjan S. Shah, Mrs. Marjorie E. Sodemann, Mr. Robert Y. Sperling. The following members of the board were absent: Mr. Robert F. Vickrey, Governor Rod Blagojevich. Mr. Noah L. Wolfe, voting student trustee from the Chicago campus, was absent. The following nonvoting student trustees were present: Mr. Art Moore, Springfield campus; Mr. Keely J. Stewart, Urbana-Champaign campus.

¹Dr. Gindorf joined the meeting via telephone at 11:10 a.m.

Mr. Eppley then asked President Stukel to introduce the university officers and the observers from the campus senates and from the University Senates Conference¹ who were present. President Stukel introduced Dr. Chester S. Gardner, vice president for academic affairs; Dr. David L. Chicoine, vice president for economic development and corporate relations; Dr. Nancy Cantor, chancellor, University of Illinois at Urbana-Champaign; Dr. Sylvia Manning, chancellor, University of Illinois at Chicago; Dr. Richard D. Ringeisen, chancellor, University of Illinois at Springfield; and the officers of the board, Mr. Stephen K. Rugg, comptroller (and vice president for administration); Mr. Thomas R. Bearrows, university counsel; Mr. Lester H. McKeever, Jr., treasurer; and Dr. Michele M. Thompson, secretary. In addition, the following persons were also in attendance: Mr. Thomas P. Hardy, executive director for university relations; Ms. Susan J. Sindelar, executive assistant to the president; and Ms. Marna K. Fuesting, assistant secretary.

MINUTES APPROVED

The secretary presented for approval the press proofs of the minutes of the Board of Trustees meetings of September 12 and November 14, 2002, copies of which had previously been sent to the board.

On motion of Dr. Schmidt, these minutes were approved.

REPORT ON ADMINISTRATIVE REVIEW PROJECT

President Stukel presented a preliminary report on the administrative review project that is underway and indicated that a full report would be made to the board at the July 2003 board meeting (materials on file with the secretary). The president reviewed the charge from the board given in a resolution approved at the board meeting, March 13, 2003, that directed the president to "examine all existing administrative structures and return to the board with proposals for consolidation, streamlining, and simplifying administrative structures wherever possible...study should cover business, financial, and human resources operations at every level of the organization; facilities planning and management operations; public affairs and external relations; and all other support activities."

The president reported that a team within the University headed by Vice President Gardner had been working on this since the resolution was approved. He indicated that the other team members included: R. Michael Tanner, provost and vice chancellor for academic affairs, Chicago; Michael R. Cheney, provost and vice chancellor for academic affairs, Springfield; Richard H. Herman, provost and vice chancellor for academic affairs, Urbana; Vice President Chicoine; Vice President Rugg; and Gerald S. Strom, professor of political science at Chicago and chair of the University Senates Conference. President Stukel also said two consultants had assisted

¹University Senates Conference: Gerald S. Strom, professor of political science, Chicago campus; Chicago Senate: Elliot Kaufman, professor and interim head of molecular genetics, College of Medicine at Chicago; Springfield Senate: Ardeshir Lohrasbi, associate professor of business administration; Urbana-Champaign Senate Council: Barclay G. Jones, professor of nuclear, plasma, and radiological engineering, and professor of mechanical engineering

this team in their work, Jim Flowers from Accenture, and Eric Bloch from the Washington Advisory Group. He added that another 130 individuals, both staff and consultants, were working on this project, examining 17 functional areas that involve nearly 4,000 FTE employees and more than \$272.0 million in annual expenditures. He explained that these 17 areas represent more than 75 percent of the expenditures in general revenue funds and tuition income outside the academic units. Further, he added that each chancellor is conducting the same kind of review at each campus.

President Stukel indicated that a similar review in 1998 of the administrative information systems at the University had suggested the Enterprise Resource Planning system that brought about the UI-Integrate Project that has been underway for several years. He reminded the board that this was to streamline administrative services and update outmoded systems that were becoming too expensive to maintain.

The president stated that the goal of all these reviews has been and continues to be the identification of funds currently used for administrative purposes that might be reallocated to academic programs in order to maintain quality in those programs. He reviewed the materials distributed that showed progress and said that there would be much more to report at the July 2003 board meeting.

PRESENTATION OF ITEMS ON THE AGENDA

Mr. Eppley stated that with regard to agenda item no. 1, "Elect Member to Board of Trustees Executive Committee," he recommended that Mr. Vickrey be approved as a member of the Executive Committee of the board to replace Mr. Lamont who resigned in May.

Next, he asked Mr. Rugg to describe agenda item no. 2, "Configuration of the Fiscal Year 2004 Internal Operating Budget." Mr. Rugg stated that this parallels the item approved in March 2003 regarding accountability with public, unrestricted funds and applies the same process to the University's restricted funds and makes the point that the board is responsible for all funds.

Student Fees

Mr. Eppley then asked Mr. Rugg to present information about agenda item no. 5, "Student Fees for Chicago, Springfield, and Urbana, Fiscal Year 2004"; agenda item no. 6, "Student Health Insurance Fees for Chicago, Springfield, and Urbana, Fiscal Year 2004"; and agenda item no. 7, "Rate Changes for University-Operated Housing Facilities, Chicago, Springfield, and Urbana, Fiscal Year 2004" (materials filed with the secretary.)

Mr. Rugg first reviewed the total costs by campus for students including tuition and fees, and noted that the increase for FY 2004 for students would be 4.3 percent at Chicago, 4.2 percent at Springfield, and 4.5 percent at Urbana. He described the fees as student oriented fees that are for student life activities on the campuses, student health insurance, and fees for housing on the campuses. He emphasized that all changes in these fees are set in consultation with representatives of the students and the faculty. Further,

he explained that one of the reasons for the increase in fees for campus housing this year is that computer technology in the residence halls was upgraded this year.

Tuition

Mr. Eppley then turned to President Stukel for comments on agenda item no. 3, "Approve Tuition Rates, Fiscal Year 2004" (materials filed with the secretary). President Stukel stated that this special meeting was called for the board to set tuition and fees for the academic year that begins in August. He said that whatever action the board takes, the tuition would rise by a modest amount compared to other universities in Illinois and across the nation, and that it would be an amount that taken in conjunction with other streamlining and cost-cutting measures will allow the University to mitigate many of the impacts of cuts in State funding as a result of the poor economy. Further, he indicated that if the board approved his recommendation the total cost of tuition and fees would go up by a little more than 4 percent for most of the 71,000 students on the three campuses, and that State, Federal, and University financial aid would reduce that price for fully half of the students. Also, he stated that tuition as a part of the cost of attending the University represents an investment by the student and his or her family in a high quality education that will pay handsome dividends over an adult lifetime. The president added that under the proposal before the board today, tuition at the University would rise by 5 percent, the lowest increase of any pubic university in the State and less than half the national average for public universities. He noted that the increase would be greater for new out-of-state students and for new students in a few select programs. He also gave assurance that the University would adjust an already generous financial aid program so that no qualified student is denied the opportunity to attend, and he said he was certain they would attend because the University of Illinois is a great university and a great educational value.

President Stukel indicated that the staff modeled two tuition plans, one for a 5 percent tuition increase and one for an 8 percent tuition increase and that the higher one might have been recommended in light of the \$58.0 million reduction in funding for the coming year's State appropriation, and he said that he knew many present who supported the higher increase would be disappointed, and he expressed deep appreciation for this support and encouragement. The president then said that he hoped they would understand as he did, that looking out for the University's interests also requires compromise, and reaching our goals is usually an incremental process. He then stressed that quality was the main issue for the University, achieved and maintained by retaining the best faculty and staff, recruiting the brightest students, providing the best education, and conducting the highest level research. He concluded by saying that he believed that the recommendation for a 5 percent increase in tuition was a small step in the right direction toward preserving the quality of the University's

core mission. He then asked Dr. Gardner to add more detail to this recommendation.

Dr. Gardner reviewed the work of the committee on tuition that met during Fall 2002 and included two trustees as members, Trustees Sodemann and Vickrey, and reminded the board that tuition increases have not been sufficient to fill the gap left by decreased funding from the State in the last decade. He presented information on the loss of faculty positions, 20 percent decline in tenure track faculty in the last two decades, and an increase of 40 percent in student-faculty ratios in courses largely attributable to the loss of State funds to the University. He also added that tuition increases over this period have not been sufficient to make up for this loss. He stated that all monies from tuition increase recommended would be allocated to faculty and students programs, and he said that a 5 percent increase in tuition would yield \$30.0 million to the University, after the allotment to financial aid was removed. He reported that the increases in tuition by campus would be: \$117 per semester at Chicago, \$82 per semester at Springfield, and \$133 per semester at Urbana-Champaign. He also summarized several special tuition increases applicable to selected programs and groups, such as new students at Urbana in engineering, business, fine and applied arts, and programs in aviation.

Dr. Gardner then commented on the relationship between tuition and financial aid for students, saying these must be considered together and reminded the board that half the full-time undergraduate students pay less than the full price of tuition and fees and receive some amount of financial aid (materials filed with the secretary). He told the board that the Illinois State Scholarship Commission had decided to fund more students in FY 2004 and reduced the maximum award by \$250 for the next year, making the maximum award \$2500.

In summary he stated that three principles guide tuition policy and recommendations: maintenance of quality, commitment to access and affordability, and commitment to recruiting and retaining the best faculty and staff. He said that the tuition increase of 5 percent would net \$30.0 million and that would be used for a modest salary increase for faculty and staff averaging 2.5 percent and costing \$20.0 million. He added that senior administrators would not receive a salary increase next year.

Discussion and questions from the board followed. Dr. Carroll asked if students would find enough course sections available to enable them to graduate on schedule. Dr. Gardner acknowledged that the necessity to eliminate some courses would make this more difficult, but that the administration was trying to expand the size of classes to provide sufficient access to courses. Mr. Stewart stated that a survey of students at Urbana revealed that the students were willing to accept a tuition increase of 8 percent and he urged his colleagues to consider the needs of the students and the need to preserve quality. Mr. Moore said that the other part of the tuition recommendation that rejected the planned surcharge for the Springfield campus was very serious for that campus that is in a transitional and developing

stage. He stated that students are willing to pay more because they need more courses and more faculty, and he indicated that he was willing to vote for a salary increase for faculty and staff last November and that as a student he was willing to pay for this. He noted that students at Springfield knew about the recommendation for an 8 percent increase in tuition and the recommended \$250 surcharge and wanted to pay this for the benefits this funding would provide the campus. Mrs. Sodemann then spoke and stated that she supported the 8 percent increase in tuition and would have supported more because the board has a responsibility to provide for the University to maintain quality. She said that 5 percent will be manageable for next year, but that the year after might be more difficult. She stated that the board is responsible for any erosion of excellence in the University and that she is not willingly accepting the lower tuition increase. Mr. Shah then observed that while a tuition increase of 5 percent might not be adequate, the economy necessitates that the administration become more adept at finding new ways to maintain quality. Mr. Sperling said he joined the board a few months ago not wanting a tuition increase and had come to believe that an 8 percent increase was needed and that he would support that. He said that his main concern was that of providing financial aid for students. He also noted that he understood Mr. Shah's points about the economy, and that he was trusting that quality could be preserved and that students would be able to graduate on schedule. Mr. Eppley spoke next and said that although more would be better in terms of funds from tuition, the recommendation for a 5 percent increase is good and it is the best the board can do at this time.

IllinoisVENTURES Emerging Technology Fund

Dr. Chicoine explained that agenda item no. 8, "Approve Illinois Emerging Technologies Fund as a Program of IllinoisVENTURES, LLC," is a recommendation to establish a fund to make equity and equity-related investments in promising new companies commercializing University of Illinois technologies.

REGULAR AGENDA

The board considered the following reports and recommendations from the president of the University.

By consensus, the board agreed that one vote would be taken and considered the vote on each agenda item nos. 1 through 7 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of board action appears at the end of each item.)

Elect Member to Board of Trustees Executive Committee

(1) It is now necessary to elect one new member to the Executive Committee of the board due to the resignation of a trustee.

The chair of the board is chair of the Executive Committee.

The board has set certain limitations on the powers of the Executive Committee in its Bylaws:

Article IV. Standing Committees of the Board

Section 1. At the annual meeting in January of each year, the board shall elect two members to an "Executive Committee," consisting of three members, the board chair to be the chair *ex officio*, which members shall hold office for one year, or until their successors have been elected.

Section 2. The Executive Committee shall meet whenever the chair, or two members thereof, shall find it necessary for the transaction of any business which is urgent and cannot be postponed to a regular meeting of the board. The committee may meet by conference telephone call or other communication equipment by means of which all persons participating in the meeting can communicate with each other. All trustees shall be given the same notice of the meeting that is sent to the members of the executive committee and any who wish may elect to participate in the meeting as nonvoting participants.

Section 3. The Executive Committee functions as an instrument of the board and shall possess all the powers of the board when in session, provided that it shall not overrule, revise, or change the previous acts of the board, or take from regular or special committees any business referred to them by the board.

Section 4. The Executive Committee shall make a written record of all its transactions and submit it to the board at its next regular meeting, signed by all the members of the Executive Committee agreeing thereto. Such record shall thereupon be incorporated in the minutes of the board as an integral part thereof.

Within these limitations, the actions of the Executive Committee are final.

The members of the Executive Committee elected for 2003 to serve with Mr. Lawrence C. Eppley as chair have been Mr. Thomas R. Lamont and Dr. Kenneth D. Schmidt

Mr. Lamont's resignation has created a vacancy on the Executive Committee and Mr. Robert F. Vickrey is recommended to become a member of this committee.

On motion of Mrs. Sodemann, this recommendation was approved.

Configuration of the Fiscal Year 2004 Internal Operating Budget

(2) At their meeting in March 2003 the trustees addressed a variety of issues concerning configuration of the internal operating budget approved annually by the board. The board expressed its commitment to demonstrating to both internal and external audiences, government and tax payers, that the University manages its resources wisely, and with full oversight from and accountability to the Board of Trustees. In fulfilling its statutory mandate to govern the University of Illinois, the Board of Trustees accepted the responsibility to function as the body accountable for oversight of the University's budget. In exercising that oversight responsibility the board committed to following the spirit of the State Finance Act.

Following their March discussion, the board directed the president of the University to prepare all future operating budgets, commencing with the budget for Fiscal Year 2004, under the following requirements:

- All unrestricted funds available for the support of University operations will
 be budgeted by objects of expenditure at the University level. (Unrestricted
 funds for operations include State tax revenue from the General Revenue
 Fund and Education Assistance Fund; tuition, and other revenue in the University Income Fund; and institutional funds including Federal Indirect Costs
 Recovered (ICR), administrative allowance, and royalties.)
- The president will be required to seek board approval to transfer any unrestricted funding from the Personal Services and Benefits object of expenditure to any other object of expenditure.

- The president will be required to seek board approval for any transfer from an unrestricted object of expenditure that would cause total transfers to exceed two percent of the total value of unrestricted funding.
- The president and the board shall cooperatively establish budget allocation priorities.

Achieving an appropriate level of accountability for the University's use of all available resources continues to be a paramount priority for the board. At the same time, the board recognizes that it is at the level of the Board of Trustees that proper oversight and accountability can be achieved most fully while maximizing operational efficiency through a measure of flexibility essential to the effective conduct of business in a constrained resource environment.

It is also clear that accountability issues are a significant concern to members of State government and the citizens of the State. Given those concerns and the board's strong sense that it is the most appropriate and effective body to exercise accountability over the University's use of its resources, the board seeks to extend the accountability measures adopted in March. The board therefore directs that, in addition to those requirements, commencing with the operating budget for Fiscal Year 2004 the president prepare the estimated restricted funds operating budget for the University by object of expenditure at the University level. (Restricted funds include sponsored projects, including Federal and corporate grants and contracts, Federal appropriations, private gifts and endowment income, the Medical Service Plan, auxiliary enterprise operations, the University of Illinois Hospital, and departmental activities.) Since the board accepts externally sponsored funds recognizing object-of-expenditure restrictions required by the funding agency, the board directs the comptroller to report to the board actual expenditure of restricted funds by object of expenditure on a quarterly basis. The board acknowledges that the University is bound by the terms and conditions of the contracts, grants, or other financial instruments through which these restricted funds are provided and that these funds cannot be reassigned to other purposes or uses by the board or by University officers.

With the addition of these new requirements, the Board of Trustees will approve and control all operating funds available to the University by object of expenditure. This unprecedented level of control will demonstrate to all segments of State government and to the tax payers of Illinois that the University takes its accountability obligations seriously, and that the Board of Trustees exercises oversight over all University operating resources.

In addition to these requirements, all current budgetary oversight agreements remain in force, including the reporting of budget and expenditure data to the trustees by campus and the limitations on the transfer of funds among programs without prior board approval.

On motion of Mrs. Sodemann, this recommendation was approved.

Approve Tuition Rates, Fiscal Year 2004

(3) At its meeting on February 12, 2003, the Board of Trustees reviewed tuition policy guidelines and discussed possible student charges for Fiscal Year 2004. The board also discussed tuition issues and financial aid and affordability issues in the context of the University's overall budget planning for FY 2004.

The president recommends general tuition increases of five percent for the Chicago, Springfield, and Urbana-Champaign campuses for FY 2004. This action is consistent with the report endorsed by the board at their February meeting: Ensuring Quality and Affordability: Tuition and Financial Aid at the University of Illinois.

In addition to the general tuition increases of five percent at each of the campuses, differential rates for all new students (undergraduate and graduate) include the following changes in per semester charges:

- at Chicago and Urbana, the non-resident differential will increase by \$1,000 (part of a multi-year plan to move the non-resident rate to three times the resident rate);
- at Urbana, increase the engineering differential by \$750; increase by \$100 the lower-division differential for fine and applied arts; and initiate a \$500 differential for business students;

At the graduate level, there are also a number of program specific tuition increases proposed. All proposed tuition actions are outlined in the following table of semester tuition rates.

FY 2004 Tuition Per Semester for Full-Time Students^{1,2} Entering After May 2001

University of Illinois at Chicago

	FY 2003	Regular Increase	Returning Students FY 2004	Percent Increase	Program Increase	Entering ³ Students FY 2004
Undergraduate	\$ 2,332	\$ 117	\$ 2,449	5.0	\$1,000	\$ 2,449
Non-Resident ⁷	5,996	301	6,297	5.0		7,297
Engineering	2,532	127	2,659	5.0		2,659
Graduate	2,689	135	2,824	5.0		2,824
Engineering	2,889	685	3,574	23.7		3,574
Biomedical Visualization	4,189	210	4,399	5.0		4,399
Graduate Nursing	4,189	635	4,824	15.2		4,824
MS in MIS in Business	5,439	272	5,711	5.0		5,711
MBA & MS in Accounting	5,439	272	5,711	5.0		5,711
Masters of Real Estate						5,574
Masters of Architecture	2,689	635	3,324	23.6		3,324
Masters of Fine Arts	2,689	635	3,324	23.6		3,324
Dentistry	6,677	1,002	7,679	15.0		7,679
Medicine ³	9,940	497	10,437	5.0		10,437
Doctor of Pharmacy ³	4,901	490	5,391	10.0		5,391
Continuing PharmD	3,658	183	3,841	5.0		3,841
Doctor of Physical Therapy	4,625	232	4,857	5.0		4,857

University of Illinois at Springfield^{4, 6}

	FY 2003	Regular Increase	Returning Students FY 2004	Percent Increase	Program Increase	Entering ³ Students FY 2004
Undergraduate	\$109.50	\$ 5.50	\$115.00	5.0		\$115.00
Non-Resident	328.50	16.50	345.00	5.0		345.00
Graduate	123.25	6.25	129.50	5.0		129.50

University of Illinois at Urbana-Champaign

	FY 2003	Regular Increase	Returning Students FY 2004	Percent Increase	Program Increase	Entering ³ Students FY 2004
Undergraduate	\$2,651	\$133	\$2,784	5.0		\$2,784
Non-Resident ⁷	6,953	349	7,302	5.0	\$1,000	8,302
Engineering	2,939	148	3,087	5.0	750	3,837
Business	2,651	133	2,784	5.0	500	3,284
Chem. & Life Sciences	2,939	148	3,087	5.0		3,087
Fine Arts LD	2,751	143	2,894	5.2	100	2,994
Fine Arts UD	2,851	143	2,994	5.0		2,994
Graduate	2,950	148	3,098	5.0		3,098
Engineering	3,238	163	3,401	5.0	750	4,151
Business	2,950	148	3,098	5.0	500	3,598
Chem. & Life Sciences	3,238	163	3,401	5.0		3,401
Fine Arts	3,150	158	3,308	5.0		3,308
Graduate Library Science	3,200	161	3,361	5.0		3,361
MBA & Master of Accountancy	6,882	318	7,200	4.6		7,200
MHRIR	2,950	648	3,598	22.0		3,598
Law ⁵	5,655	848	6,503	15.0		6,503
Veterinary Medicine	5,522	442	5,964	8.0		5,964

- 1. 5 percent general tuition increase also proposed for continuing students that entered prior to May 2001.
- 2. Comparable increases for extramural, GIS, part-time, and non-resident students are proposed consistent with existing policies.
- 3. Students admitted after May 2003.
- $4.\ \ Per\ credit\ hour\ charge,\ additional\ Capital\ Scholars\ fee\ of\ \$300\ per\ year\ for\ full-time\ students,\ \$15\ fee\ for\ Peoria\ programs.$
- 5. Includes graduate programs in the College of Law.
- 6. UIS MBA program in Peoria, \$12,000 for two-year program, starting Fall 2004.
- 7. All non-resident students admitted after May 2003 will be assessed an additional \$2,000 annually.

On motion of Mrs. Sodemann, this recommendation was approved.

Tuition and Fee Increases, Cost Recovery, Off-Campus, Online Fees, and Aviation Programs, Fiscal Year 2004

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(4) The Urbana-Champaign campus provides several academic programs on a "full cost recovery" basis, i.e., all costs are met through a combination of tuition and fee charges. Tuition and fee requirements for each of these programs are reviewed and adjusted annually to ensure that adequate revenues are available to operate each program.

For Fiscal Year 2004, the following actions are proposed for Cost Recovery Programs:

Proposed Tuition and Fees FY 2004

-		-
Executive	MKA	Program

	Executive MI	om Frogram	
	FY 2003	Proposed FY 2004	FY 2004 Increase
Tuition	\$16,250	\$20,500	\$4,250
Fees	8,750	13,500	4,750
Total	\$25,000	\$34,000	\$9,000

Master of Science in Finance

	FY 2003	Proposed FY 2004	FY 2004 Increase
Tuition	\$18,900	\$20,500	\$1,600
Fees	8,900	9,000	100
Total	\$27,800	\$29,500	\$1,700

Master of Science in Business Administration

	FY 2003	Proposed FY 2004	FY 2004 Increase
Tuition	\$18,900	\$20,500	\$1,600
Fees	8,900	9,000	100
Total	\$27,800	\$29,500	\$1,700

Master of Science in Policy Economics

	FY 2003	Proposed FY 2004	FY 2004 Increase
Tuition	\$19,100	\$20,500	\$1,400
Fees	4,400	5,000	600
Total	\$23,500	\$25,500	\$2,000

Master of Science in Accountancy

	FY 2003	Proposed FY 2004	FY 2004 Increas
Tuition	\$18,900	\$20,500	\$1,600
Fees	8,900	9,000	100
Total	\$27,800	\$29,500	\$1,700

For the **Executive MBA Program** each class pays the same tuition and fee charges for each of the two program years. Thus the tuition increase recommended for FY 2004 will affect only the students in the entering class of 2004. Total tuition revenue available for FY 2004 will be sufficient to cover projected academic program costs. Fee increases are required to maintain the current level of service for fee-supported activities. The fee increase also includes expected increases in foreign travel, lodging, recruiting expenses, distance learning, and inflationary increases in housing and meal costs, books and materials, special orientation programs for beginning students, a variety of special travel and speaker series, and computer related services.

The **Policy Economics, Finance, Business Administration and Accountancy** programs are specially designed, intensive programs of study leading to a Master of Science degree in a business related discipline. They are intended for promising international administrators in government and private institutions who need additional training in areas of economic analysis and quantitative techniques. Additional funds are required in FY 2004 to provide for normal cost increases for these programs.

II.

Online internet-based courses require additional resources to support campus networks, technical development costs, and different student services than provided to on-campus students. In this rapidly expanding and evolving instructional delivery system, funding is needed for continuous upgrades of hardware and software, access of library services and extension of hours of technical support services to students and faculty.

The chancellor at Springfield recommends increasing the \$15 per credit hour fee for online courses at the Springfield campus to \$25. The chancellor at Urbana recommends increasing the \$18 per semester credit hour fee to \$36 for all credit courses offered through the Division of Academic Outreach.

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E-Tuition: Online programs at Springfield are integrated into the regular course offering, however rather than using the concept of in-state and out-of-state tuition, Springfield has developed E-Tuition for this form of instruction. E-Tuition is equivalent to the in-state rate for regular course offerings. At Springfield an individual who is not a resident of Illinois but who is enrolled in an online degree program and who only takes online classes in a given semester would qualify for the E-Tuition rate. This is consistent with the plan recommended in *Ensuring Quality and Affordability: Tuition and Financial Aid at the University of Illinois.*

IV.

The unique costs associated with instructional requirements in the **Institute of Aviation** are addressed by specific charges for individual courses. Charges differ based upon the type of equipment required, the frequency of its use, the instructional mode (classroom, flight simulator, aircraft, etc.) and so on. Annual reviews of aircraft and simulator operating expenses and other equipment training needs are conducted along with projected wage requirements for the next year. Corresponding adjustments are then made in course charges. For the academic year 2004, current rates have been adjusted for materials, labor, insurance, and flight time.

Aviation course charges proposed for FY 2004 are specified below:

		Proposed
Course	FY 2003	FY2004
Avi 101	\$2,843	\$2,863
Avi 102	2,452	2,515
Avi 120	3,620	3,703
Avi 121	1,907	1,951
Avi 130	3,272	3,347
Avi 140	3,461	3,540
Avi 200	4,637	4,752
Avi 210	4,704	4,821
Avi 220	2,953	3,135
Avi 222	1,599	1,637
Avi 224	2,550	2,583
Avi 280	3,797	3,886
Avi 281	932	954
Avi 291	3,304	3,387
Avi 292		5,748
Avi 293	768	790

These changes have been reviewed and are recommended for approval by the chancellors and by the vice president for academic affairs.

The president of the University concurs.

On motion of Mrs. Sodemann, these recommendations were approved.

Student Fees for Chicago, Springfield, and Urbana, Fiscal Year 2004

(5) The chancellors at each campus have recommended student fee levels for Fiscal Year 2004 to support auxiliary operations, student programs and activities, and student health services. The fees recommended are required to meet continuing components (salaries and wages, utilities, goods and services), student programs, operating costs including debt service, and repair and replacement programs of facilities that comprise the Auxiliary Facilities Systems.

Chicago campus

At Chicago, the \$18 increase (2.8 percent) in the Service, General, Health Service, and Transportation fees will provide for general cost increases, support for additional School of Public Health students at the Peoria and Rockford sites, funds for intercollegiate athletics to meet gender equity requirements, enhanced pharmacy services and contractual cost increases required for the Chicago Transit Authority U-PASS program.

Springfield campus

The \$15 increase (6.7 percent) in the Service and General fees for the Springfield campus is to provide for general cost increases, continued support for student programs and organizations, and the continued development of an intercollegiate athletics program.

Urbana-Champaign campus

The \$18 increase (3.5 percent) in the Service, General, and Health Service fee provides a change in the appointment for the Freshman Career Program Counselor in the Career Center from nine months to twelve months, funds to offset inflationary costs for pharmaceutical supplies at McKinley Health Center, administrative computer port charges, and \$1 set aside for student financial aid. The \$1 decrease in the General Fee reflects a discontinuation of \$1 toward the purchase of a new scoreboard at the Assembly Hall.

The following table presents the current and proposed fee levels for the programs described above.

The vice president for administration concurs in the fee levels proposed.

The president of the University recommends approval.

University of Illinois Summary of Fiscal Year 2004 Semester Student Fees

		Proposed	Percent
Chicago	FY 2003	FY 2004	Increase
Student Fees			
Service Fee	\$259	\$264	
General Fee	227	233	
Health Fee	88	90	
Campus Transportation	75	80	
Student-to-Student Assistance	3	3	
Total Per Semester	\$652	\$670	2.8
		Proposed	Percent
Springfield	FY 2003	FY 2004	Increase
Student Fees			
Service Fee	\$177	\$192	
General Fee	44	44	
SDT to SDT Assistance	4	4	
Total Per Semester	\$225	\$240	6.7

Urbana-Champaign	FY 2003	Proposed FY 2004	Percent Increase
Student Fees			
Service Fee	\$168	\$179	
General Fee	174	173	
Health Fee	171	179	
Campus Transit/Safe Rides	33	33	
SEAL/SORF/Others*	17	19	
Krannert	5	5	
Total Per Semester	\$568	\$588	3.5

^{*}March 2003 student referenda eliminated ISG fee (\$1) and added Energy Tech fee (\$2) and Cultural Programming fee (\$1)

On motion of Mrs. Sodemann, this recommendation was approved.

Student Health Insurance Fees for Chicago, Springfield, and Urbana, Fiscal Year 2004

(6) The chancellors at Chicago, Springfield, and Urbana recommend approval of student health insurance fees for Fiscal Year 2004. The student health insurance fee combined with the student health service fee fund health care programs tailored to meet the needs of the students at the campuses. The campuses consult with student advisory groups on health program coverage and the resulting fee. Students may choose not to participate in the student health insurance program by providing evidence of comparable insurance coverage from other sources. Following is a summary of the student health program coverage.

With the dissolution of the UIHMO, Inc., beginning Fall 2001 the UIC student health insurance plan was placed for a four-year period with the same carrier providing the Urbana student health insurance program—Mega Life. The Mega Life program provides the students with a choice of preferred providers; a prescription drug benefit; as well as a discount plan for vision and dental services for all students. The Mega Life contract necessitates a 15 percent increase in the Chicago student health insurance fee to support policy enhancements, increased costs of health care and reinsurance, as well as to support higher than anticipated utilization of services. The Springfield campus is in the final year of a five-year renewable contract with Student Assurance Services Incorporated. The contract with Student Assurance Services Incorporated necessitates an average increase in rates of 37 percent for FY 2004 to support enhanced benefits for physician office visits and because of higher than anticipated utilization of services. It should be noted that the carrier did not increase rates last fiscal year. The Urbana campus will be in the seventh year of an eight-year renewable contract with Mega Life Insurance. There will be no increase in rates for FY 2004 for the Urbana program due to better than expected claim results and the comprehensive benefits offered by McKinley Health Services. The Mega Life program in Urbana provides basic coverage for undergraduate students and expanded benefits for graduate students. In addition to health insurance, a dental plan, and an eye care plan are available to graduate students.

¹The recommended student health service fee effective Fall 2003 will be \$91 per semester for Chicago students, \$179 per semester for Urbana students, and is not applicable to Springfield students.

The recommended student health insurance fees¹ per semester are as follows:

	FY 2003	Proposed FY 2004	Percent Increase
Chicago	\$315	\$363	15
Springfield			
Under age 35	141	194	38
Age 35 to 64	218	296	36
Urbana			
Undergraduate	155	155	0
Graduate	214	214	0

The vice president for administration concurs with the recommended fee levels. The president of the University recommends approval.

On motion of Mrs. Sodemann, this recommendation was approved.

Rate Changes for University-Operated Housing Facilities, Chicago, Springfield, and Urbana, Fiscal Year 2004

(7) The chancellors at each campus have recommended rate changes for University-operated housing for Fiscal Year 2004. The increases are required to meet operational costs (salaries and wages, utilities, general price increases, including food), to provide for student program enhancements, and to provide for debt service and repair and replacement reserve requirements.

Chicago

Residence Halls (room and board, academic year)

Unit	2002-03	Proposed 2003-04	Dollar Increase	Percent Increase
Student Residence Hall Single Double	\$6,764 6,206	\$6,964 6,392	\$200 186	3.0 3.0
Polk Residence Hall Suite Double	6,516	6,710	194	3.0
Student Residence and Commons Double	6,428	6,620	192	3.0

Note: Rates for the Student Residence and Commons will range from \$6,126 to \$7,644 depending on room configuration. These rates include a board charge of \$2,076.

Single Student Residence (room only)

2002.02	Proposed	Dollar	Percent
2002-03	2003-0 4	Increase	Increase
\$5,446	\$5,664	\$218	4.0
5,336	5,550	214	4.0
5,400	5,616	216	4.0
4,654	4,840	186	4.0
4,654	4,840	186	4.0
	5,336 5,400 4,654	2002-03 2003-04 \$5,446 \$5,664 5,336 5,550 5,400 5,616 4,654 4,840	2002-03 2003-04 Increase \$5,446 \$5,664 \$218 5,336 5,550 214 5,400 5,616 216 4,654 4,840 186

Note: Apartments feature larger spaces than suites and include living rooms (which can convert to bedroom space). Room only-per person.

¹The rates displayed are for the typical undergraduate and graduate student. Rates will vary for summer session, family dependent coverage, etc.

South Campus Building B

Lincoln Residence Halls*

Unit	2002-03	Proposed 2003-04	Dollar Increase	Percent Increase
Two-person apt. (per person) Four-person apt. (per person)	\$5,774 5,670	\$6,062 5,954	\$288 284	5.0 5.0
Spri	ngfield			
Apartments (room only, academic year)				
Family Apartments	2002-03	Proposed 2003-04	Dollar Increase	Percent Increase
Two bedroom/Family/Furnished Two bedroom/Family/Unfurnished One bedroom/Family/Furnished One bedroom/Family/Unfurnished	\$5,148 4,788 4,050 3,780	\$5,328 4,968 4,194 3,924	\$180 180 144 144	3.5 3.8 3.6 3.8
Single Student Apartments				
Four bedroom/Private/Town House/ Furnished Four-five bedroom/Private/Furnished One bedroom/Shared/Furnished Two bedroom/Shared/Furnished	\$2,826 2,646 2,025	\$3,006 2,754 2,097	\$180 108 72	6.4 4.1 3.6
(4 people)	1,413	1,521	108	7.6

^{*}Rates will range 5,670-6,770 depending on declining balance meal plan chosen. The above rates reflect the cost of a 14 meal-a-week plan (2,000).

\$6,170

\$6,302

\$132

2.1

Urbana-Champaign

Undergraduate Housing (room and board, academic year)

		Proposea	Douar	Percent
Unit	2002-03	2003-04	Increase	Increase
Single	\$6,786	\$7,092	\$306	4.5
Double	5,906	6,172	266	4.5
Triple	5,568	5,818	250	4.5

Notes: (1) The above rates include 14 meals per week classic (traditional) board plan. All undergraduate contracts must include one of six meal plans: 14 meals classic, 20 meals classic, 12 meals classic + 1,500 café credits, 10 meals + 4,500 café credits, 10 meals classic + 6,000 café credits, or all café credits (11,500).

- (2) Rates in halls with air-conditioning will be \$100 more than the above rates.
- (3) Rates in halls with learning communities will be up to \$270 higher than the above rates.
- (4) The rates quoted do not include the \$16 Residence Hall Association dues.

Graduate Housing (room only, academic year)

		Proposed	Dollar	Percent
Unit	2002-03	2003-04	Increase	Increase
Sherman Hall (air conditioned)				
Single	\$3,406	\$3,560	\$154	4.5
Double	3,254	3,400	146	4.5
Daniels Hall (remodeled)				
Large Single	\$4,336	\$4,532	\$196	4.5
Large Double	3,942	4,120	178	4.5
Standard Double	3,254	3,400	146	4.5

Unit	2002-03	Proposed 2003-04	Dollar Increase	Percent Increase
Board Contract (Optional)				
14 meals classic	\$3,416	\$3,570	\$154	4.5
20 meals classic	3,854	4,000	146	3.8
12 classic + 1,500 credits	na	3,570	na	na
10 classic + 4,500 credits	na	4,000	na	na
10 classic + 6,000 credits	na	4,400	na	na
All café credits (11,500)	na	4,232	na	na

Note: Rates quoted do not include the \$8 Graduate Hall Association dues.

Unit	2002-03	Proposed 2003-04	Dollar Increase	Percent Increase
Goodwin-Green (monthly rates - include	des heat)			
Sleeping rooms	\$420	\$439	\$19	4.5
Zero bedroom	494	516	22	4.5
Zero, with dining	510	533	23	4.5
One bedroom	588	614	26	4.4
One bedroom, with dining	603	630	27	4.5
Orchard Downs (monthly rates)				
One bedroom, furnished	\$488	\$510	\$22	4.5
One bedroom, unfurnished	404	422	18	4.5
Two bedrooms, furnished	548	572	24	4.4
Two bedrooms, unfurnished				
(Orchard South)	436	455	19	4.4
Two bedrooms, unfurnished	513	536	23	4.5

Note: Rates in Orchard Downs include a special assessment for an intergovernmental agreement with the City of Urbana.

Beckwith Living Center (Room & Board, 19 Meal Plan, Academic Year)

		Proposed	Dollar	Percent
Unit	2002-03	2003-04	Increase	Increase
Single room ¹	\$21,008	\$21,850	\$852	4.0
Single room ²	10,500	10,970	470	4.5

¹Includes room and board with full assistance with Activities of Daily Living (ADL-showering, dressing, personal care, etc.)

²Room and Board without full assistance with Activities of Daily Living.

The vice president for administration concurs in these recommendations. The president of the University recommends approval.

On motion of Mrs. Sodemann, these recommendations were approved.

Approve Illinois Emerging Technologies Fund as a Program of IllinoisVENTURES, LLC

(8) The Board of Trustees is the sole member of IllinoisVENTURES, LLC, which provides services for the development of new companies commercializing University technologies through such activities as assisting companies obtain seed and venture capital funds, recruiting management talent, developing business plans, securing necessary business services, and so forth.

The IllinoisVENTURES, LLC, Board of Managers adopted the recommendation of a task force of the University of Illinois Foundation that evaluated alternatives for increasing the availability of privately sourced early stage capital and authorized the formation of the Illinois Emerging Technologies Fund for the purpose of making equity and equity-

related investments in promising new companies commercializing University of Illinois technologies. IllinoisVENTURES will organize a limited liability company, to be known as IllinoisVENTURES GP, LLC, and serve as general partner of the Fund, which will be a limited partnership. The sole managing member of the General Partner will be IllinoisVENTURES, LLC. The private sector members of the IllinoisVENTURES Board of Managers will make investment decisions on behalf of the Fund.

Private, accredited investors, who combine affiliation/affinity with the University and experience or substantial familiarity with investment in early-stage technology-based companies, will subscribe for interests in and become limited partners of the Fund. The minimum size of the Fund is expected to be \$10.0 million. The traditional 20 percent carried interest of a general partner will accrue to the benefit of IllinoisVENTURES to further its mission.

In addition, IllinoisVENTURES will be retained to provide advisory and management services to the Fund for an annual management fee of two percent per year. The staff of IllinoisVENTURES will provide these advisory and management services. Incentive compensation, if any, will be determined annually at the discretion of the Board of Managers.

The Board of Managers of the General Partner will also include three ex-officio, non-voting members, who will be the University of Illinois vice president for administration, the University of Illinois vice president for technology and economic development, and the university counsel or their designees.

The vice president for technology and economic development, and the Board of Managers of IllinoisVENTURES, LLC, recommend the formation of the Illinois Emerging Technologies Fund, and further approve an amendment to the Operating Agreement for IllinoisVENTURES, LLC, specifying in Section 5.3 that the Board of Managers has the power and authority, on behalf of the company, to form a limited liability company for the purpose of forming and operating a seed and venture capital fund.

The president of the University concurs.

On motion of Mr. Stewart, these recommendations were approved by the following vote: Aye, Mr. Eppley, Mr. Bruce, Dr. Carroll, Dr. Gindorf, Dr. Schmidt, Mr. Shah, Mrs. Sodemann, Mr. Vickrey, Mr. Wolfe; no, none; absent, Governor Blagojevich. (Mr. Sperling asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Moore, Mr. Stewart; no, none.)

DEGREES CONFERRED

The secretary presented for record the following list of degrees conferred on candidates at the Chicago, Springfield, and Urbana-Champaign campuses on the dates indicated.

Summary

Chicago

Degrees Conferred July 27, 2002	
College of Applied Health Sciences Bachelor of Science	29
College of Architecture and the Arts	
Bachelor of Arts	8
Bachelor of Fine Arts	1
Total, College of Architecture and the Arts	(9)

2003]	UNIVERSITY OF ILLINOIS	279
College of Business A Bachelor of Scien	dministration nce	86
College of Dentistry Doctor of Dental	l Surgery	4
College of Education Bachelor of Arts		2
College of Engineerin Bachelor of Scien	ng nce	33
Master of Archite Master of Arts Master of Associa Master of Busine Master of Fine A Master of Health Master of Public Master of Scienc Master of Social Master of Urban	ophy. ecture. ated Medical Sciences. ss Administration tion. rts. n Professions Education Administration e. Work Planning and Policy	64 4 40 3 53 18 8 7 4 126 8 13
Total, Gradu	ate Programs	(348)
Bachelor of Scien	nce e of Liberal Arts and Sciences	168 43 (211)
Doctor of Medic	ine (Chicago) ine (Urbana) e of Medicine	11 2 (13)
College of Nursing Bachelor of Scien	nce	2
College of Pharmacy Doctor of Pharm	nacy	5
School of Public Heal Master of Public	lth Health	19
Jane Addams College Bachelor of Soci	of Social Work al Work	3
	! July 27, 2002	764
Degrees Conferred Decen	· ·	
College of Applied H Bachelor of Scien	ealth Sciences	25
College of Architectu Bachelor of Arts Bachelor of Fine		29 44 (73)
College of Business A Bachelor of Scien	dministration nce	274

2003]	UNIVERSITY OF ILLINOIS	281
Bachelor of Science Doctor of Dental Surge	rytistry	20 0 54 (74)
College of Education Bachelor of Arts		61
Bachelor of Science in l	Engineering Management	215 4 (219)
Master of Architecture Master of Arts Master of Arts in Teach Master of Associated Me Master of Business Adm Master of Education Master of Engineering Master of Fine Arts Master of Health Profes Master of Public Admin Master of Science Master of Science in Te Master of Social Work Master of Urban Planni	ing edical Sciences ainistration ssions Education aistration aching. ang and Policy	80 59 87 2 201 94 6 7 4 11 257 5 202 30 1,047)
Bachelor of Science	Sciences ral Arts and Sciences.	564 213 (777)
Doctor of Medicine (Pe Doctor of Medicine (Ro Doctor of Medicine (U	nicago)	145 43 40 23 (251)
College of Nursing		119
College of Pharmacy		133
School of Public Health Master of Public Health	L	74
Jane Addams College of Soci Bachelor of Social Work	ial Work	45
	1, 2003	3,397

[June 27

Springfield

1 3	
Degrees Conferred July 27, 2002	
College of Business and Management	
Bachelor of Arts	29
Bachelor of Business Administration	11
Master of Arts	1
Master of Business Administration	5
Master of Science	1
Total, College of Business and Management	(47)
	()
College of Education and Human Services	4
Bachelor of Social Work	51
Total, College of Education and Human Services.	(55)
Total, Codege of Laucation and Framan Services	(33)
College of Liberal Arts and Sciences	
Bachelor of Arts	34
Bachelor of Science	10
Master of Arts	16
Master of Science	4
Total, College of Liberal Arts and Sciences	(64)
College of Public Affairs and Administration	
Bachelor of Arts	16
Master of Arts	24
Master of Public Administration	4
Master of Public Health	1
Doctor of Public Administration	1
Total, College of Public Affairs and Administration	(46)
Total, Degrees Conferred July 27, 2002	212
	414
Degrees Conferred December 14, 2002	
College of Business and Management	
Bachelor of Arts	39
Bachelor of Business Administration	18
Master of Arts	1
Master of Business Administration	16
Master of Science	3
Total, College of Business and Management	(77)
College of Education and Human Services	
Bachelor of Social Work	6
Master of Arts	7
Total, College of Education and Human Services	(13)
College of Liberal Arts and Sciences Bachelor of Arts	82
Bachelor of Science	23
Master of Arts	14
Master of Science	10
Total, College of Liberal Arts and Sciences	(129)
	(143)
College of Public Affairs and Administration	0.0
Bachelor of Arts	22
Master of Arts	27
Master of Public Health	8
Doctor of Public Administration	(50)
Total, College of Public Affairs and Administration	(58)
Total Degrees Conferred December 14, 2002	977

Advanced Certificate in Education.....

Total, Graduate Degrees.....

Professional Degrees	
College of Law Juris Doctor	191
College of Veterinary Medicine Doctor of Veterinary Medicine	97
Total, Professional Degrees	288
Undergraduate Degrees	
College of Agricultural, Consumer and Environmental Sciences Bachelor of Science	406
College of Applied Life Studies Bachelor of Science	241
College of Business Bachelor of Science	742
College of Communications Bachelor of Science	206
College of Education Bachelor of Science	153
College of Engineering Bachelor of Science	684
College of Fine and Applied Arts Bachelor of Arts in Urban Planning Bachelor of Fine Arts Bachelor of Landscape Architecture Bachelor of Music Bachelor of Music Education Bachelor of Science Total, College of Fine and Applied Arts	16 121 23 24 27 101 (312)
College of Liberal Arts and Sciences Bachelor of Arts Bachelor of Science Total, College of Liberal Arts and Sciences(1,145 1,034 2,179)
College of Veterinary Medicine Bachelor of Science	97
Institute of Aviation Bachelor of Science in Aviation Human Factors	23
Total, Undergraduate Degrees	5,043
Total, Degrees Conferred May 18, 2003	7,006

COMMENTS FROM DR. SCHMIDT

Dr. Schmidt asked to make remarks and then referred to earlier comments about the need to maintain the quality of the University and the threats to quality that diminishing funds presents. He stated that although quality is difficult to quantify he would like to attempt to quantify the impacts of recent reductions in funding the University. He said that as the chair of the Committee on Academic Affairs he would like to review the impacts of budget reductions in the near future and document such things as course reductions, loss of faculty and staff, etc. He observed that if courses such as the Freshman Discovery courses at Urbana are significantly reduced that

would seem to him a mark of diminished quality. He asked Dr. Carroll to work with him on this. In closing he thanked Mr. Eppley for the great investment of time and effort in helping the University in the past, very difficult months.

There being no further business, the board adjourned.

MICHELE M. THOMPSON

Secretary

LAWRENCE C. EPPLEY

Chair