

# MEETING OF THE BOARD OF TRUSTEES

OF THE

# UNIVERSITY OF ILLINOIS

---

**June 9, 2011**



This meeting of the Board of Trustees of the University of Illinois was held in Chicago Rooms B and C, UIC Student Center West, 828 South Wolcott Avenue, Chicago campus, Chicago, Illinois, on Thursday, June 9, 2011, beginning at 8:08 a.m.

Chair Christopher G. Kennedy called the meeting to order and asked the secretary to call the roll. The following members of the Board were present: Mr. Ricardo Estrada, Ms. Karen Hasara, Ms. Patricia Brown Holmes,<sup>1</sup> Mr. Christopher G. Kennedy, Dr. Timothy N. Koritz, Mr. Edward L. McMillan, Mr. James D. Montgomery, Mr. Lawrence Oliver II, Ms. Pamela B. Strobel. Governor Pat Quinn was absent. Mr. Daniel A. Soso, voting student trustee from the Urbana campus, was present. The following nonvoting student trustees were present: Ms. Roshina K. Khan, Chicago campus; Mr. Charles L. Olivier III, Springfield campus. President Michael J. Hogan was present. Also present were the officers of the Board: Mr. Lester H. McKeever Jr., treasurer; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; and Dr. Michèle M. Thompson, secretary.

In addition, the following persons were also in attendance: Dr. Lisa Troyer, chief of staff for the president; Ms. Marna K. Fuesting and

---

<sup>1</sup>Ms. Holmes joined the meeting at 9:00 a.m.

Ms. C. Ellen Foran, both assistant secretaries; and Ms. Eileen B. Cable, special assistant to the secretary.

**MOTION FOR EXECUTIVE SESSION**

At 8:09 a.m., Mr. Kennedy stated: "A motion is now in order to hold an executive session to consider University employment or appointment-related matters."

The motion was made by Mr. McMillan, seconded by Mr. Montgomery, and approved.

**EXECUTIVE SESSION**

A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.

A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.

**A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.**

**EXECUTIVE SESSION ADJOURNED**

There being no further business, the executive session adjourned at 8:55 a.m.

**REGULAR SESSION RESUMED**

At 9:05 a.m., Mr. Kennedy announced that the regular meeting would resume. All Board members, including Ms. Holmes, were in attendance.

**ANNOUNCEMENTS FROM THE CHAIR**

Mr. Kennedy stated that several special guests were in attendance, including Mr. Richard S. Hill, chair of the University of Illinois Foundation board of directors; Ms. Jane Donaldson, chair-elect of the University of Illinois Foundation board of directors; Ms. Juanita Francis, director of the University of Illinois Foundation board of directors; Mr. Philip Goldstick, lifetime director of the University of Illinois Foundation board of directors; and Dr. Sidney S. Micek, president of the University of Illinois Foundation. He stated that the Board, together with members of the University of Illinois Foundation, would be announcing a new scholarship program of great significance. He said that the University is a magnet for talent, and he described the impact of the University as an economic engine, stating that 70 percent of graduates in the United States obtain their first job in the community in which they attended college. He also discussed first-generation college graduates and the importance of providing access to higher education of the highest caliber, and he referred to comments that were made at the last Board meeting regarding tuition. He discussed financial accessibility, stating that more than half of all students attending the University pay less than \$5,000 per semester, and said that while this is positive, there is more to be done. He expressed continued concern regarding the demographics of the State and the need to provide access to education for its citizens, and said that a solution is needed that will enable the preservation of an unparalleled research institution while providing unparalleled access.

Mr. Kennedy then invited President Hogan to comment. President Hogan welcomed guests from the University of Illinois Foundation and

said that college is central to the American dream, making great achievements possible. He said this is threatened by the increasing costs of higher education and that financial aid has not kept up with increasing tuition and diminishing State support. He stated that while the University has increased financial aid, the primary reasons that admitted students do not attend the University are cost and lack of financial aid. He referred to the Board's resolution to tie tuition increases to inflation and stated that the goal of this new scholarship initiative, Access Illinois, is to raise \$100.0 million over three years for scholarships. He then showed a video presentation describing this initiative, which was well received.

President Hogan provided additional information about Access Illinois, stating that it is a University-wide initiative and will appeal to both friends and alumni of the University. He referred to his own experience as a first-generation college graduate, and expressed concern that these types of opportunities are in danger of disappearing. He pledged, along with his wife, Virginia Hogan, a gift of \$100,000 to this scholarship initiative. He expressed appreciation for the work of the University of Illinois Foundation in starting this campaign, and he also thanked friends of the University and alumni for their support. He then referred to a \$3.0 million increase in the President's Award Program, a scholarship program, and noted that this is the first increase in 25 years. He stated that the goal of this program is to recruit high-achieving students from underrepresented groups.

Next, President Hogan invited Mr. Hill to comment. Mr. Hill said he grew up on the south side of Chicago and attended the University of Illinois at Chicago, and that his education provided him with the ability to learn and adapt to later challenges and opportunities. He emphasized the need to provide access to such opportunities and stated that in the current global economy, success throughout the State and country will depend on universities like the University of Illinois to grow and develop businesses. He pledged, along with his wife, Loan B. Hill, a gift of \$135,000 to the Chicago campus to attract the best and brightest students to the University and said it is important to maintain the outstanding reputation and brand name of the University of Illinois. He also discussed the responsibility of the University to maintain quality and attract the best faculty and students possible to continue to create opportunity and prosperity for individuals and the country.

Mr. Kennedy again emphasized the significance of this initiative, and he asked his fellow trustees to join board members from the University of Illinois Foundation in another room for a photograph to mark the occasion.

When the meeting resumed, Mr. Kennedy stated that Dr. Rosalyn Yalow, Nobel laureate and former faculty member in the Department of Physics, Urbana, had passed away the previous week, and he asked for a moment of silence to honor Dr. Yalow.

Next, Mr. Kennedy thanked the trustees who participated in recent commencement ceremonies on the three campuses, and he mentioned an excellent commencement address at Urbana by President Obama's chief of staff, Mr. William Daley. He also referred to the presentation of the Alumni Association's Distinguished Service Award to Mr. McKeever at the Urbana commencement and said he appreciated Mr. McKeever's comments at the ceremony when he received this award.

### **INTRODUCTION OF UNIVERSITY OFFICERS AND SENATE OBSERVERS**

Mr. Kennedy asked President Hogan to make several introductions of those in attendance. President Hogan noted that the University officers were present and introduced the senate observers and the representative of the academic professional staff: Dr. John C. Martin, assistant professor of astronomy and physics, Springfield, representing the University Senates Conference; Mr. Kostas Yfantis, acting manager of client relationship management, CITES, representing the Urbana Senate; Dr. Donald Chambers, professor of physiology and biophysics and molecular biology, professor of oral medicine and diagnostic services, and vice chair of the executive committee of the Chicago Senate, representing the Chicago Senate; Dr. Carrie Switzer, associate professor of psychology, representing the Springfield Senate; and Ms. Jill Davis, assistant to the executive director, Center for Advanced Design, Research, and Exploration, Chicago campus, representing the academic professional staff. Also in attendance were: Dr. Philip Patston, secretary of the Chicago Senate and chair of the Senate executive committee; and Dr. Tih-Fen Ting, chair of the Springfield Senate and chair of the Senate executive committee. President Hogan also introduced Dr. Susan J. Koch, vice president and chancellor-designate of the University of Illinois at Springfield, which was followed by a round of applause.

In addition to those that were previously noted, the following University officers were present: Dr. Mrinalini Rao, vice president for academic affairs; Dr. Joe G. N. Garcia, interim vice president for health affairs; Dr. Lawrence B. Schook, interim vice president for research; Dr. Avijit Ghosh, special assistant to the president; Mr. Thomas P. Hardy, executive director for University relations; Ms. Katherine Laing, executive director for governmental relations.

### **WELCOME FROM THE CHANCELLOR AT CHICAGO**

Next, Mr. Kennedy asked Dr. Paula Allen-Meares, vice president and chancellor of the University of Illinois at Chicago, to comment briefly on the Chicago campus and recent accomplishments of faculty members and students. Dr. Allen-Meares reported that 7,000 students recently graduated from the Chicago campus, more than 2,000 of whom were students in the health sciences. She thanked President Hogan and the trustees for their participation in commencement ceremonies, including Mr. Kennedy's keynote address to the Honors College, and mentioned several prominent individuals who gave speeches at the other commencement ceremonies. She listed the many awards received by students at Chicago, expressed appreciation for the work of the Office of Special Scholarship Programs, and described some internships involving Chicago campus students. She also listed national awards received by students and grants that have been received by faculty, noting that the College of Pharmacy is ranked third in the country for receipt of grant funding among colleges of pharmacy. She told the Board about recent activities among the faculty, including the selection of one faculty member to serve on a task force formed by Chicago Mayor Rahm Emanuel. She concluded by referring to the MAFBE (Minority and

Female Business Enterprise) conference scheduled for June 15, 2011, at the UIC Forum, stating that this was an impressive event.

### **REPORT FROM THE CHANCELLOR AT URBANA**

Mr. Kennedy then asked Dr. Robert A. Easter, interim vice president of the University of Illinois and chancellor of the Urbana-Champaign campus, to provide an update concerning the Urbana campus. Dr. Easter began his presentation (materials on file with the secretary) with comments regarding commencement ceremonies and stated that the Urbana campus granted 12,000 degrees this academic year. He said he believes that success is measured by the impact of scholarship and the extent to which students' lives have been transformed and expressed pride and optimism for the future of the country and the University. He also discussed the incoming class for the fall semester, with 7,000 students expected, and said the campus experienced a record enrollment of 40,239 students this past spring. He said Urbana has reached its Brilliant Futures campaign goal of \$1.5 billion, ahead of schedule, and he expressed appreciation for the hard work of all involved, as well as the support of alumni and friends. He provided an update on the Lincoln Hall renovation project, which he said is on schedule and should be complete by April 30, 2012, and he discussed research activities in Singapore, which he said are developing successfully. Next, Dr. Easter provided a brief update on the search for an athletic director, emphasized the importance of graduation rates for student athletes, and said that Urbana has more championships than any other university in the Big Ten when all sports are considered. He provided an update to the campus's strategic plan and briefly discussed finances at the campus, and he provided a series of slides with data showing increases in ACT scores for incoming undergraduates, increases in online education enrollments, decreased energy consumption, and increases in licensing and patents of research products.

Dr. Easter then discussed several recent international trips he and others at the campus had made and described ways in which the University could have partnerships throughout the world while also bringing business to the State. He referred to Mr. Daley's commencement speech and said that Mr. Daley urged graduates to look for opportunities for innovation and creativity in the global marketplace. Dr. Easter discussed some of the top-ranked programs at Urbana, and he concluded his presentation with some personal comments, noting that this will likely be one of the last times he addresses the Board in a substantive way. He provided reports of faculty members on the campus that demonstrated the many opportunities available and the culture of collaboration and collegiality at Urbana, and said he is optimistic about the University's future.

Mr. Kennedy expressed appreciation for Dr. Easter's work and said that he has made the Urbana campus a better place. He and Dr. Easter then discussed the campus's strategic plan, which Mr. Kennedy said was impressive, and he asked about the effects of the reduced size of the faculty at the campus. Dr. Easter provided the rationale for offering retirement incentives rather than laying off junior faculty, citing the effect on the Urbana-Champaign community as a factor. Mr. McMillan then expressed appreciation

for Dr. Easter's vision, strength, and ability to collaborate, and he thanked him for serving as interim vice president and chancellor of the Urbana campus.

### **REPORT FROM THE CHANCELLOR AT SPRINGFIELD**

Dr. Harry J. Berman, interim vice president of the University of Illinois and chancellor of the Springfield campus, provided an update on the activities of the Springfield campus and said that 1,294 students recently graduated, 344 of whom were online students. He described events associated with commencement ceremonies, including a brunch for online students. He said Trustees Hasara and Olivier were both commencement speakers, and he described the well-received keynote address by Mr. Martin Castro, chairman of the United States Commission on Civil Rights. He also mentioned developments at the facility operated by UIS and the Nature Conservancy known as the Emiquon Preserve, which he said attracts students worldwide.

Mr. Kennedy stated that Dr. Berman will be retiring at the end of the month, and mentioned that there was an acknowledgement of his work in the agenda of today's meeting. He thanked him for his service and for his collaborative and good nature, which was followed by a round of applause.

### **COMMENTS FROM THE PRESIDENT**

President Hogan thanked the trustees for their participation in commencement activities and discussed the great impact of University of Illinois graduates, with 19,000 degrees granted this academic year. He then discussed efforts throughout the University to eliminate redundancies and increase efficiencies and emphasized the importance of retaining faculty and staff. He stated that he expects there to be a compensation package for faculty and staff for the first time this year in three years, noting that this is dependent upon the governor signing the University's appropriation.

President Hogan then stated that the chancellors have had a busy and challenging year and said that some benefits of the Administrative Review and Restructuring (ARR) report are already being realized. He said these efforts will continue and will be extended to the campuses, with efforts to prioritize academic programs to determine those that are strongest and in greatest demand. He discussed the importance of using benchmarks and measuring performance outcomes, and he asked Dr. Ghosh to provide information about a dashboard project that is currently underway and would provide an opportunity to easily access this type of information.

### **Dashboard Reports**

Dr. Ghosh began his presentation with a definition of dashboard reports, and he described the development process for establishing strategic priorities and key performance drivers. He then provided a list of some strategic priorities, and he used student access and enrollment as examples to demonstrate the key performance drivers and types of data that would be presented. He showed a series of charts to reflect how these types of data could be presented and explained that peer groups would be established for use in creating benchmarks. He said that in the future, these would be



available for presentation at Board meetings and said they could also be used at the campus level and to inform strategic planning.

Mr. Kennedy thanked Dr. Ghosh for his work on this project and asked how information from a variety of reports already compiled throughout the University might be included. Dr. Ghosh discussed how this might be made part of the dashboard reports and also commented on the designation of peer groups and the analysis of student outcomes. Dr. Ghosh stated that he hopes to begin presenting these dashboard reports of benchmark data to the Board in July 2011.

#### **REPORT FROM CHAIR, AUDIT, BUDGET, FINANCE, AND FACILITIES COMMITTEE**

Mr. McMillan stated that the Audit, Budget, Finance, and Facilities Committee last met on May 31, 2011, with Trustees McMillan, Montgomery, Oliver, and Olivier in attendance. He added Mr. McKeever, President Hogan, Mr. Knorr, and a number of staff members were also present. He reported that the committee approved the minutes from the meeting that was held on March 14, 2011, and that the following presentations were also provided: Mr. Robert Plankenhorn, director of capital financing, reported information about the proposed auxiliary facilities system revenue bond issue for the renovation of Ikenberry Commons, demolition of Forbes Hall, and the refunding of certain outstanding auxiliary bonds.

Mr. Knorr presented the preliminary operating budget for Fiscal Year 2012 with the request for a continuing appropriation.

Dr. Peter Newman, assistant vice president for treasury operations, provided information about a recommended revision in medical malpractice insurance limits for offsite medical facilities and made a presentation on directors' and officers' insurance coverage for trustees.

Dr. Heather J. Haberaecker, executive assistant vice president for business and finance, reviewed purchase and renewal recommendations.

Mr. Michael B. Bass, senior associate vice president for capital programs and real estate services, presented the proposed contract for renovations at the medical center in Chicago, the proposed expansion of boundaries for the University of Illinois Research Park in Urbana, a proposal for lease of space for cancer research in Urbana, and a recommendation for exchange of farmland between the University and the University of Illinois Foundation.

Dr. Ghosh reviewed certain recommended amendments to the University's *General Rules* regarding contracts.

Mr. Douglas E. Beckmann, senior associate vice president for business and finance, presented the proposed Fiscal Year 2012 agreements between the University and the University of Illinois Foundation and University of Illinois Alumni Association.

Ms. Maxine Sandretto, assistant vice president for business and finance, provided the results of the Fiscal Year 2010 State and federal compliance audit.

Ms. Julie A. Zemaitis, executive director of University audits, presented a summary of audit activity for the third quarter of Fiscal Year 2011 and amendments to the internal audit charter.

Mr. Knorr provided an update on State legislation with the potential to impact the University.

Mr. McMillan stated that the committee discussed these reports and Board agenda items within the purview of the committee, and he reported that the next meeting of the committee is scheduled for July 11, 2011.

### **Report on the State of Illinois Budget**

Mr. McMillan then introduced Dr. David Merriman, professor and associate director of the Institute of Government and Public Affairs, to provide an update on the State budget. Dr. Merriman began his presentation (materials on file with the secretary) with an update on recent legislative actions related to revenue and spending and provided information about cyclical factors in the Illinois regional economy, stating that the Midwest is recovering faster than other areas in the country. He said this is not indicative of better economic conditions and stated that there is continuing reason to be concerned. He then provided an update on fiscal balance in the State, reporting that the general fund revenues and spending appear balanced. He showed a slide demonstrating the ratio of general fund and non-general fund spending and indicated that general revenue fund spending is equal to approximately half of total spending by the State.

Trustees discussed the presentation, including the impact of high gas prices, unemployment in Illinois and throughout the country, and State spending outside the general revenue fund. Mr. McMillan asked that future presentations on this topic also include the State's deficit and unfunded pension obligation, and Dr. Merriman agreed to do so in the future.

### **Financial Indicators**

Next, Mr. McMillan asked Mr. Knorr to report on financial indicators for the University.

Before beginning the presentation (materials on file with the secretary), Mr. Knorr reported that he had obtained the University's most recent credit rating yesterday. He said the University received a rating of AA- from Standard and Poor's and AA2 from Moody's, both with a negative outlook, which he said is reflective of current State finances. He then began his presentation by showing the estimated unpaid vouchers by the State totaling nearly \$7.0 billion. He showed the higher education general fund appropriations by sector for Fiscal Year 2011 and Fiscal Year 2012 and reviewed recent State legislative outcomes, including a 1.15 percent reduction in the University's State appropriation. He also discussed decreases to funding the Monetary Award Program (MAP) for students and the outcomes of legislation affecting procurement, the designation of civil service and academic professional positions, pensions, and health care. He showed a decline in the general revenue fund appropriation from Fiscal Year 2002 through Fiscal Year 2012, and presented the State appropriation revenue unrestricted funds that have been billed and collected through June 6, 2011, stating that \$312.0 million has not been received. He reviewed the month-end general revenue fund receivable from Fiscal Year 2007 through Fiscal Year 2011 and referred to a constant shortfall of payments, noting that the University's credit reflects the ability of administrators to manage

and respond to the situation. He then presented the University of Illinois Foundation and University of Illinois Alumni Association budgets from Fiscal Year 2007 through Fiscal Year 2012, and said that it is recommended that the University provide almost \$7.0 million to the University of Illinois Foundation and \$2.5 million to the University of Illinois Alumni Association in direct support for Fiscal Year 2012.

Next, Mr. Knorr presented tuition revenue data and showed that billings and collections are almost complete. He then provided the acceptance rate of students who apply and are admitted to each campus, showing a strong demand for each, and he provided data reflecting the revenue, expense, and net income for the hospital. He also provided a brief update on the hospital's finances and thanked the management team for its efforts. Mr. Knorr then discussed the American Recovery and Reinvestment Act (ARRA) funding and presented a slide of federal grants and contracts expenditures, which also included this funding. He concluded his presentation with a slide showing the utility budget versus actual expenditures, and he reviewed efforts at the University to control costs and pay down the deficit for utilities that developed in 2007 and 2008.

Trustees then discussed the presentation. Mr. Knorr provided additional information about decreases in MAP funding, and Ms. Hasara recommended that it may be useful to communicate this to the public, particularly in light of the Access Illinois initiative. Trustees then discussed the State income tax increase and the pension deficit with Mr. Knorr and Dr. Merriman. President Hogan said that while it is difficult to be optimistic, the 1.15 percent decrease to the University's appropriation is positive given the State's financial status. He briefly discussed the recent legislative session and stated that there were more successes than setbacks. Mr. Kennedy then discussed the possibility of bond financing for the hospital, and Mr. Knorr estimated that this would require the ability to pay \$5.0 million to \$7.0 million dollars in debt service per year per \$100.0 million in bonds.

Mr. McMillan stated that this concluded the report from the Audit, Budget, Finance, and Facilities Committee.

#### **REPORT FROM CHAIR, HOSPITAL COMMITTEE**

Mr. Kennedy then asked Dr. Koritz, chair of the Hospital Committee, to provide a report. He stated that Dr. Koritz serves on the committee with Mr. Estrada, Mr. Oliver, and Ms. Khan. Dr. Koritz thanked the committee members, hospital administrators, and staff who attended the most recent meeting, which was held on June 8, 2011. He recognized Student Trustee Khan, thanked her for her work on the committee, and wished her well in her future endeavors, since she recently graduated. He also said that the committee approved the minutes from the meeting that was held on March 22, 2011. He noted that the committee welcomed Dr. Dimitri Azar, newly designated interim dean of the College of Medicine at Chicago, and he described a presentation provided by Dr. Kenneth Schmidt, past president of the Illinois Medical District Commission and former member of the Board of Trustees of the University of Illinois. He also provided an overview of a presentation provided by Dr. Garcia on medical breakthroughs and medical

education at Chicago and opportunities and challenges at the Medical Center. He reported that the committee discussed items on the agenda that are within its purview, stating that the committee was not opposed to any of the items, and said that they are proposing that the committee name be changed to University Healthcare System Committee. He stated that the committee also met in executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University.

#### **MOTION FOR EXECUTIVE SESSION**

At 12:15 p.m., Chair Kennedy asked for a motion for an executive session and stated: "A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University; and discussion of minutes of meetings lawfully closed under the Open Meetings Act."

The motion was made by Dr. Koritz, seconded by Mr. Oliver, and approved.

#### **EXECUTIVE SESSION**

**A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.**

A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.

A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.

**Discussion of Minutes of Meetings Lawfully  
Closed Under the Open Meetings Act**

Dr. Thompson explained to the Board that pursuant to the Open Meetings Act's requirement for semiannual review of sequestered minutes of closed meetings for a decision regarding release of these to the public, she and Mr. Bearrows had reviewed all such materials and were recommending release of several portions of hitherto sequestered minutes of closed meetings, which were identified. There was no disagreement with release of these minutes; therefore, this recommendation will be presented on the agenda of items for action at this meeting.

A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.

**A CONTINUING NEED FOR  
CONFIDENTIALITY  
EXISTS FOR THIS SECTION.**

**EXECUTIVE SESSION ADJOURNED**

There being no further business, this executive session adjourned at 2:05 p.m.

**REGULAR SESSION RESUMED**

At 2:12 p.m., the regular meeting resumed. All Board members were in attendance. Mr. Kennedy introduced three musicians from the Department of Performing Arts at Chicago to provide a short performance: Mr. Hans Luchs, who recently graduated, and Mr. Jake Vinsel and Mr. Shaun Johnson, both seniors. The musicians received a standing ovation for their performance.

**PRESENTATION:**

**THE UNIVERSITY'S INFORMATION TECHNOLOGY FUNCTION**

Mr. Kennedy asked Dr. Michael H. Hites, executive chief information officer, to provide a presentation (materials on file with the secretary) on the University's organization of its information technology function.

Dr. Hites began his presentation by stating that information technology support is often decentralized at large universities and said that this area can present an opportunity to reduce costs, create efficiencies, and enhance innovation and creativity. He provided an overview of the objectives for this area presented in the Administrative Review and Restructuring report and reviewed potential savings, including those yet to be identified. He showed an upward trend in infrastructure growth at Chicago and Urbana over a four-year period and provided an example of the organization of information technology throughout a university. He then described his

role as the executive chief information officer, gave an overview of the information technology groups on each campus, and referred to peer and industry comparisons that he said can be used for benchmarking. Next, he discussed information technology governance, stating that it can provide a rational process for organizing and selecting work, and described the scope of customers and providers for information technology throughout the University. He also provided the status of information technology governance groups by campus. Further, he discussed information technology expenses and provided charts depicting a sample of spending by category and spending by funding source, and listed the total spending in executive chief information officers' central information technology units as \$81.5 million, noting this is below the single campus average in the Big Ten. Lastly, he reviewed next steps, including a list of general information technology challenges, potential solutions, and examples of possible projects.

Committee members discussed the presentation, and Ms. Strobel asked about potential cost savings. Dr. Hites replied that while he is confident there will be savings, it is difficult to calculate these because some funds will be quickly reallocated to other areas. Ms. Strobel commented that she appreciated Dr. Hites's ability to be sensitive to local needs while having an enterprise-wide sensibility, and they discussed other advantages to this approach, including the development of greater efficiencies.

**REPORT FROM CHAIR,  
GOVERNANCE, PERSONNEL, AND ETHICS COMMITTEE**

Mr. Kennedy then asked Ms. Strobel to provide a report from the Governance, Personnel, and Ethics Committee, and stated that Ms. Hasara, Mr. Montgomery, and Mr. Soso also serve on the committee. Ms. Strobel stated that the committee met on April 26, 2011, and May 25, 2011, since the last Board meeting, and she reported on the April 26 meeting first. She said that at that meeting, committee members discussed proposed amendments to the *General Rules* and *Bylaws* regarding contracting procedures, assessment of the performance of the president and of the Board, and met in executive session to discuss University employment or appointment-related matters. She stated that during the meeting that was held on May 25, 2011, the committee reviewed the items on the agenda for today's meeting that are within the purview of the committee. She said they also agreed to conduct a self-evaluation of the Board in September, and stated that the committee also met in executive session to discuss University employment or appointment-related matters, and pending, probable, or imminent litigation against, affecting, or on behalf of the University. She said the committee is scheduled to meet on June 14, 2011, to discuss planning for the upcoming Board retreat, among other things.

**REPORT FROM CHAIR,  
ACADEMIC AND STUDENT AFFAIRS COMMITTEE**

Mr. Kennedy then asked Ms. Hasara, chair of the Academic and Student Affairs Committee, to provide a report. He stated that she serves on the



committee with Mr. Estrada, Ms. Holmes, Dr. Koritz, Mr. Oliver, Mr. Soso, Ms. Khan, and Mr. Olivier. Ms. Hasara stated that the committee last met on June 8, 2011, and said that committee members approved the minutes of the meeting that was held on March 22, 2011. She said they discussed items on today's agenda that are within the purview of the committee, noting that they had received extensive information on these items in advance of the meeting. She stated that Vice President Rao organized a presentation by Dr. Robert Rich, director of the Institute of Government and Public Affairs, and Dr. J. Fred Giertz, professor, Institute of Government and Public Affairs, on State pension issues. Ms. Hasara said that recently proposed legislation has made faculty and staff uneasy and said that she expects this period of change to be temporary and encouraged faculty and staff not to act with haste.

Ms. Hasara reported that the second presentation was provided by Interim Vice President Schook on plans for enhancing research activity at the University and said that this uplifting and positive presentation also featured faculty from the Urbana and Chicago campuses. She said these faculty members presented information about an Innovation Summit at Urbana; a potential cancer center; and ongoing research in stem cells, soft tissue regeneration, and other areas. She said the next meeting of the committee will most likely be held in September, noting that a meeting in July can be scheduled if needed.

Next, Ms. Hasara addressed the student trustees, stating that they were excellent representations of each respective campus and the University. She said that they have served as reminders of what the work of the Board is about, and said she has enjoyed working with them. This was followed by a round of applause.

### **AGENDA**

At 2:55 p.m., Mr. Kennedy announced that the agenda for this meeting would now be considered. All Board members recorded as present at the start of the meeting were in attendance. He explained the items for which a voice vote of the Board is requested would be first and that the secretary would read the titles of these items. He noted that several Board members had previously discussed concerns with President Hogan and other staff members regarding these items, and he said that he would welcome further discussion at this time.

By consensus, the Board agreed that one vote would be taken and considered the vote on each agenda item nos. 1 through 18 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of Board action appears at the end of each item.)

### **Approve Minutes of Board of Trustees Meeting**

(1) The secretary presents for approval the minutes of the Board of Trustees meeting of March 23, 2011.

On motion of Mr. Montgomery, seconded by Ms. Hasara, these minutes were approved.

### **Approve Resolution for Harry J. Berman**

(2) To: Harry J. Berman

You will be remembered with gratitude for your 34 years of notable contributions to the Springfield campus and for serving in the role of interim vice president, University of Illinois, and interim chancellor, University of Illinois at Springfield, since November 2010. In that final role, your achievements include enhancing UIS as an outstanding public liberal arts institution, attested to by your participation in the Council of Public Liberal Arts Colleges and by strengthening the campus's focus on international opportunities and community engagement.

You have had an outstanding academic career with many accomplishments at the Springfield campus as provost and vice chancellor for academic affairs, associate vice chancellor for academic planning, associate vice chancellor for graduate education and research, convener of the Child, Family and Community Services program, and professor. You served in a vital role in the Springfield campus's preparation for two major transitions: from Sangamon State University to the University of Illinois at Springfield, and from an upper-division university to a full-fledged four-year university with national aspirations.

Your leadership role and work products on the UIS Development Planning Committee, established by the Board of Trustees in 1995, were brilliant and helped to create an atmosphere on the Springfield campus that allowed for a smooth transition into the University of Illinois.

You assisted in raising the standards for scholarship on the Springfield campus. Your two books, journal articles, book chapters, and 59 professional presentations have made you an example of good scholarship for all faculty members who will follow in your footsteps at UIS. You also helped to obtain international accreditation for the College of Business and Management and had a pivotal role in UIS receiving its reaccreditation for 10 years from the Higher Learning Commission.

Further, your efforts to make the Springfield campus a resource for the immediate community have been significant. Your role as chair of the Greater Springfield Chamber of Commerce's Continuum of Education Steering Committee has earned you justly deserved praise from local business and education leaders.

It is noteworthy, as the Springfield campus continues to attract excellent faculty members from throughout the world, that you received your bachelor's degree from the University of Chicago and your doctorate in psychology from Washington University, St. Louis. The Board wishes to express its appreciation to you and Mrs. Berman for your service as exemplary ambassadors of the University in the capital city of the State of Illinois, and beyond.

At this time the Board of Trustees, President Michael Hogan, faculty members, students, and staff members extend warm wishes to you and Mrs. Berman and your family.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this resolution was approved.

### **Appoint Vice President, University of Illinois, and Chancellor, University of Illinois at Springfield, Springfield**

(3) Following an 11-month national search conducted by a search committee,<sup>1</sup> the president of the University recommends with pleasure the appointment of Susan J. Koch, presently provost and vice president for academic affairs, Northern Michigan University,

---

<sup>1</sup>Tih-Fen Ting, associate professor, Department of Environmental Studies, *chair*; Timothy Barnett, vice chancellor for student affairs; David Bertaina, associate professor, Department of History; James Ermatinger, professor, Department of History, and dean, College of Liberal Arts and Sciences; Bill Forsyth, chairman, Forsyth Insurance Group, Inc.; Lorena Sue Johnson, training coordinator, Institute for Legal, Legislative and Policy Studies; Kamau Kemayo, associate professor, Department of African American Studies; Donald Morris, associate professor, Department of Accountancy; Calvin J. Mouw, associate professor, Department of Political Science; Sheryl Lynn Murray, office manager, College of Public Affairs and Administration; Laurel V. Newman, associate professor, Department of Business Administration, and director of online programs, College of Business and Management Administration; Carolyn A. Peck, associate professor, Department of Human Services; Donovan Pepper, senior management, local government relations, Walgreens Co.; Sheryl L. Reminger, associate professor, Department of Psychology; and Colin David Samson, student, mathematics.

Marquette, as vice president, University of Illinois, and chancellor, University of Illinois at Springfield, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$220,000 (base salary of \$140,000 plus an administrative increment of \$80,000), beginning July 1, 2011.

Dr. Koch will succeed Dr. Harry J. Berman, who has served as interim vice president, University of Illinois, and interim chancellor, University of Illinois at Springfield, since November 1, 2010.

Dr. Koch will also be appointed to the rank of professor of teacher education, College of Education and Human Services, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried, beginning July 1, 2011.

The principal components of Dr. Koch's appointment include the following:

- As vice president/chancellor of the Springfield campus, Dr. Koch is appointed by the Board on the recommendation of the University president and serves at the direction of the president.
- Dr. Koch's appointment as vice president/chancellor will begin on July 1, 2011.
- Dr. Koch will receive a total annual salary as vice president/chancellor of \$220,000, subject to periodic adjustments at the president's discretion.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

I seek your approval.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this appointment was approved.

#### **Appoint Vice President for Health Affairs**

(4) I recommend the appointment of Joe G. N. Garcia, presently interim vice president for health affairs, University Administration; Earl M. Bane Professor of Medicine, College of Medicine at Chicago; and vice chancellor for research, Chicago, to serve as vice president for health affairs, University Administration, non-tenured, on a twelve-month service basis, on 14 percent time, at an annual salary of \$94,500, and an administrative increment of \$100,000, beginning June 16, 2011.

Dr. Garcia will continue to hold the rank of professor of medicine, College of Medicine at Chicago, on indefinite tenure, on a twelve-month service basis, on 80 percent time, at an annual salary of \$540,000, effective June 16, 2011; vice chancellor for research, Chicago, non-tenured, on a twelve-month service basis, on 6 percent time, at an annual salary of \$40,500, effective June 16, 2011; and Earl M. Bane Professor of Medicine, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, effective February 16, 2011, for a total annual salary of \$775,000.

If Dr. Garcia serves as vice president for health affairs through June 2013, he will receive a retention payment of \$100,000 on July 16, 2013; and if he continues to serve through June 2015, he will receive a retention payment of \$100,000 on July 16, 2015.

He was appointed to serve as interim vice president for health affairs beginning March 28, 2011.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

I seek your approval.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this appointment was approved.

#### **Appoint Dean, College of Liberal Arts and Sciences, Urbana**

(5) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, has recommended a change to the appointment of Ruth V. Watkins, presently Harry E. Preble Dean of the College of Liberal Arts and Sciences. On

November 13, 2008, the Board approved a three-year term appointment for Dr. Watkins as Harry E. Preble Dean of the College of Liberal Arts and Sciences, from January 1, 2009, through December 31, 2011. The interim vice president/chancellor now recommends extending the appointment on an annual basis, per the University of Illinois *Statutes*, Article III, Section 3, describing the dean of a college. The performance of the dean shall be evaluated at least once every five years per University of Illinois *Statutes* and established procedures of the campus; the first such review will occur during Academic Year 2013-14.

In conjunction with this change in appointment term, Dr. Watkins will serve as the Harry E. Preble Dean of the College of Liberal Arts and Sciences, on annual recommendation for reappointment, on a non-tenured, twelve-month service basis, on 100 percent time, at an annual salary of \$250,000 (equivalent to an annual nine-month base salary of \$204,545 plus two-ninths annualization of \$45,455), and an administrative increment of \$30,000 for a total salary of \$280,000, effective June 16, 2011.

Dr. Watkins will continue to hold the rank of professor of speech and hearing science, on indefinite tenure, on an academic year service basis, on zero percent time (non-salaried). In addition, she will continue as professor of psychology, non-tenured, on an academic year service basis on zero percent time (non-salaried).

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

This recommendation is based upon outstanding leadership demonstrated in administrative roles, strong support from the faculty and administrative leaders of the college, and the interim provost and vice chancellor for academic affairs.

The interim vice president for academic affairs concurs.

The president of the University recommends approval.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this appointment was approved.

### **Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff**

#### **Appointments to the Faculty**

(6) According to State statute, the student trustee will not vote on those items marked with an asterisk.

The following new appointments to the faculty at the rank of assistant professor and above, and certain administrative positions, have been approved since the previous meeting of the Board of Trustees and are now presented for your confirmation.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

#### **Urbana-Champaign**

##### *College of Business*

JEFFREY LOEWENSTEIN, associate professor of business administration, summer appointment, on 100 percent time, at a monthly rate of \$16,667, June 16-August 15, 2011, and continuing as Q probationary faculty, on an academic year service basis, on 100 percent time, at an annual salary of \$150,000, for four years effective August 16, 2011.

##### *Emeriti Appointments*

LEON C. CHAI, professor emeritus of English, May 16, 2011

ALICE A. DECK, associate professor emerita of English, May 16, 2011

STEPHEN K. FARRAND, professor emeritus of microbiology, August 1, 2011

ASLAM S. HASSAN, associate professor emeritus of comparative biosciences, February 1, 2011

- GARY A. IWAMOTO, professor emeritus of comparative biosciences, August 16, 2010
- BENITA S. KATZENELLENBOGEN, Swanlund Chair Emerita, basic sciences, College of Medicine at Urbana-Champaign; and Swanlund Chair Emerita in the Department of Molecular and Integrative Physiology, College of Liberal Arts and Sciences, January 1, 2011. (This is in addition to professor emerita of physiology, basic sciences, College of Medicine at Urbana-Champaign; and professor emerita of physiology in the Department of Molecular and Integrative Physiology, College of Liberal Arts and Sciences, approved by the Board on January 20, 2011.)
- JOHN A. KATZENELLENBOGEN, Swanlund Chair Emeritus and professor emeritus of chemistry, May 16, 2011
- PAUL S. KRUTY, professor emeritus, School of Architecture, January 1, 2011
- JAMES M. LISY, professor emeritus of chemistry, August 1, 2011
- J. DOUGLAS McDONALD, professor emeritus of chemistry, May 16, 2011
- GREGORY ALLEN MILLER, professor emeritus of psychology, June 1, 2011
- PEGGY J. MILLER, professor emerita of communication and professor emerita of psychology, May 16, 2011
- MARYLINE GISELE PARCA, associate professor emerita of the classics, June 1, 2011
- GERALD K. PATAKY, professor emeritus of plant pathology in the Department of Crop Sciences, August 16, 2011
- GERALD J. PIJANOWSKI, associate professor emeritus of comparative biosciences, January 1, 2011
- JOSEPH PLECK, professor emeritus of human and community development, June 1, 2011
- IRA SOLOMON, professor emeritus of accountancy, June 1, 2011
- GARY R. SWENSON, professor emeritus of electrical and computer engineering, January 1, 2011
- JOANNE VINING, professor emerita of natural resources and environmental sciences, January 1, 2011
- JOHN C. WILCOX, professor emeritus of Spanish in the Department of Spanish, Italian, and Portuguese, July 1, 2011

*Out-of-Cycle Sabbatical Leave*

- JANIS L. JOHNSTON, associate professor, University Library, sabbatical leave of absence for the period June 1, 2011 through December 31, 2011, at full pay. Associate Professor Johnston will evaluate the strengths and weaknesses of the Law Library's rare book collection and, from that information, will develop a collection development policy with particular focus on works by and about William Blackstone.

Chicago

*College of Architecture and the Arts*

- \*BRUCE M. THARP, associate professor, School of Art and Design, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$85,000, beginning August 16, 2011.

*College of Medicine at Chicago*

- ENRIQUE F. ELLI, assistant professor of surgery, College of Medicine at Chicago, probationary faculty on tenure track year one, on a twelve-month service basis, on 51 percent time, at an annual salary of \$85,000, beginning December 16, 2010. Dr. Elli will continue to serve as physician surgeon in surgery, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 36 percent time, at an annual salary of \$85,000, effective December 16, 2010; and physician surgeon, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 13 percent time, at an annual salary of \$30,000, effective December 16, 2010, for a total salary of \$200,000.
- BHARATI PRASAD, assistant professor of medicine, College of Medicine at Chicago, probationary faculty on initial/partial term appointment, on a twelve-month service basis, on 51 percent time, at an annual salary of \$56,810, beginning March 16, 2011. Dr. Prasad will continue to serve as physician surgeon in medicine, College of Medicine

at Chicago, non-tenured, on a twelve-month service basis, on 49 percent time, at an annual salary of \$54,583, effective March 16, 2011, for a total salary of \$111,393.

*College of Nursing*

MARY DAWN HENNESSY, assistant professor of women, children, and family health science, probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, at an annual salary of \$78,000, beginning August 16, 2010.

*School of Public Health*

RACHAEL MARY JONES, assistant professor, Division of Environmental and Occupational Health Sciences, School of Public Health, probationary faculty on initial/partial term appointment, on an academic year service basis, on 67 percent time, at an annual salary of \$60,300, beginning January 1, 2011. Dr. Jones will continue to hold the rank of research assistant professor, Division of Environmental and Occupational Health Sciences, School of Public Health, non-tenured, on an academic year service basis, on 33 percent time, at an annual salary of \$29,700, effective January 1, 2011, for a total salary of \$90,000.

*Emeriti Appointments*

DREW R. BROWNING, associate professor emeritus, School of Art and Design, May 16, 2010

CLIVE HALLIWELL, professor emeritus of physics, January 1, 2011

W. D. HART, professor emeritus of philosophy, June 16, 2011

SUSAN W. LIEBMAN, professor emerita of biological sciences, June 1, 2011

DAVID J. MCKIRNAN, associate professor emeritus of psychology, May 16, 2010

DENNIS W. NYBERG, associate professor emeritus of biological sciences, June 16, 2011

ANTHONY ORUM, professor emeritus of sociology, May 16, 2011

RICHARD C. SCHULTZ, clinical professor emeritus of surgery, College of Medicine at Chicago, January 1, 1997

*Retiree hired permanently via an open search*

LAURENCE G. GRIMM, clinical associate professor, Department of Psychology, College of Liberal Arts and Sciences, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$55,632, beginning June 13, 2011. Professor Grimm was appointed to serve as visiting clinical associate professor under the same conditions and salary arrangement beginning January 7, 2011.

Professor Grimm retired as associate professor of psychology in 2002.

PAUL ROBERT YOUNG JR., lecturer, Department of Chemistry, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on 100 percent time, at an annual salary of \$38,520, beginning March 28, 2011. Professor Young was appointed to serve as visiting lecturer under the same conditions and salary arrangement beginning January 1, 2011.

Professor Young retired as professor of chemistry in 2003.

## Springfield

*College of Business and Management*

LI-LIN LIU, assistant professor of accountancy, probationary faculty on tenure track year three, on an academic year service basis, on 100 percent time, at an annual salary of \$120,000, beginning August 16, 2011.

*College of Public Affairs and Administration*

STEPHEN ANDREW PREDMORE, assistant professor of environmental studies, probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, at an annual salary of \$51,000, beginning August 16, 2011.

*Emeriti Appointments*

HARRY J. BERMAN, professor emeritus of human services, July 1, 2011

TIM R. MILLER, associate professor emeritus of political science, June 1, 2011

**Administrative/Professional Staff****Urbana-Champaign**

- DOUGLAS J. FEIN, assistant director, National Center for Supercomputing Applications, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$102,000, beginning June 13, 2011. Mr. Fein was appointed to serve as interim assistant director under the same conditions and salary arrangement beginning May 16, 2011.
- CHARLES FORBES GAMMIE, chair of the Department of Astronomy, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$7,770, beginning August 16, 2011. In addition, Dr. Gammie will receive an amount equal to one-ninth of his total 2011 academic year salary for one month of service during each summer of his appointment as chair (\$14,522 for Summer 2012). He will continue to hold the rank of professor of astronomy, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 50 percent time, at an annual salary of \$61,500, effective August 16, 2011; and professor of physics, College of Engineering, on indefinite tenure, on an academic year service basis, on 50 percent time, at an annual salary of \$61,500, effective August 16, 2011, for a total salary of \$145,292.
- THOMAS MARTIN JOHNSON, head of the Department of Geology, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$5,500, beginning August 16, 2011. In addition, Dr. Johnson will receive an amount equal to one-ninth of his total academic year salary for one month of service during each summer as his appointment as head (\$9,722 for Summer 2012). He will continue to hold the rank of associate professor of geology, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$82,000, effective August 16, 2011, for a total salary of \$97,222.
- ROBERT D. KESSLER, director of finance and resource planning, College of Media, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$105,000, beginning June 13, 2011. Mr. Kessler was appointed to serve as interim director of finance and resource planning under the same conditions and salary arrangement beginning May 2, 2011.
- PAUL B. LUCAS, director, management and planning, Campus Information Technologies and Educational Services, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$125,000, beginning June 13, 2011. Mr. Lucas was appointed to serve as interim director, management and planning under the same conditions and salary arrangement beginning March 16, 2011.
- LOVICK R. MARTIN, head of the Department of Journalism, College of Media, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$12,000, beginning June 13, 2011. In addition, he will receive an amount equal to one-ninth of his faculty base salary for two months of 50 percent time service during each summer of his service as head (\$11,265 for Summer 2011). Dr. Martin was appointed to serve as interim head of the Department of Journalism under the same conditions and salary arrangement beginning February 11, 2011. He will continue to hold the rank of associate professor of journalism, College of Media, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$101,384, effective March 31, 2011, for a total salary of \$124,649.
- JOSE MESTRE, chair of the Department of Educational Psychology, College of Education, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$15,000, beginning August 16, 2011. Dr. Mestre will continue to hold the rank of professor of educational psychology, College of Education, on indefinite tenure, on an academic year service basis, on 50 percent time, at an annual salary of \$74,819, effective August 16, 2011; professor of physics, College of Engineering, on indefinite tenure, on an academic year service basis, on 50 percent time, at an annual salary of \$74,819, effective August 16, 2011; and professor, Beckman



Institute for Advanced Science and Technology, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2011, for a total salary of \$164,638.

GREGORY J. MIARECKI, executive assistant dean for career planning and professional development, College of Law, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$180,000, beginning June 13, 2011. Mr. Miarecki was appointed to serve as interim executive assistant dean for career planning and professional development under the same conditions and salary arrangement beginning March 29, 2011.

ISABEL MOLINA, chair of the Department of Latina/Latino Studies, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$4,400, beginning August 16, 2011. Dr. Molina will continue to receive an amount equal to one-ninth of her total academic year salary for one month of service during each summer of her appointment as chair. This appointment is being made in conjunction with a change in unit organization from program status to that of an academic department, as approved by the Board previously on May 20, 2010, with subsequent Illinois Board of Higher Education approval on October 5, 2010. She has served as director of Latina/Latino Studies Program under the same conditions and salary arrangement since August 16, 2009. Dr. Molina will continue to hold the rank of associate professor of Latina/Latino Studies, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 49 percent time, at an annual salary of \$46,350, effective August 16, 2010; associate professor, Institute of Communications Research, College of Media, on indefinite tenure, on an academic year service basis, on 51 percent time, at an annual salary of \$45,000, effective August 16, 2010; and associate professor, Gender and Women's Studies Program, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010, for a total Academic Year 2010-11 salary of \$95,750.

CHANTAL NADEAU, head of the Department of Gender and Women's Studies, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$4,400, beginning August 16, 2011. Dr. Nadeau will continue to receive an amount equal to one-ninth of her total academic year salary for one month of service during each summer of her appointment as head (\$14,933 for Summer 2011). This appointment is being made in conjunction with a change in unit organization from program status to that of an academic department, as approved by the Board previously on May 20, 2010, with subsequent Illinois Board of Higher Education approval on December 7, 2010. She has served as director, Gender and Women's Studies Program, since August 2009. Dr. Nadeau will continue to hold the rank of professor of gender and women's studies, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$130,000, effective August 16, 2010; and professor, Unit for Criticism, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010, for a total salary of \$149,333.

ANDREW ORTA, head of the Department of Anthropology, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$7,700, beginning August 16, 2011. In addition, Dr. Orta will receive an amount equal to one-ninth of his total academic year salary for one month of service during each summer of his appointment as head (\$11,411 during Summer 2012). He will continue to hold the rank of associate professor of anthropology, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$95,000, effective August 16, 2011, for a total salary of \$114,111.

\*MARTIN KENT PERRY, head of the Department of Economics, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$7,700, beginning August 16, 2011. In addition, Dr. Perry will receive an amount equal to one-ninth of his total academic year salary for



one month of service during each summer of his appointment as head (\$21,411 for Summer 2012). He will also be appointed to the rank of professor of economics, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$185,000, beginning August 16, 2011, for a total salary of \$214,111.

ANDREA L. RUEDI, deputy director, Illinois Center for Transportation, Department of Civil and Environmental Engineering, College of Engineering, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$100,000, beginning June 13, 2011. Ms. Ruedi was appointed to serve as interim deputy director, Illinois Center for Transportation, under the same conditions and salary arrangement beginning May 1, 2011.

ARIANA TRAILL, head of the Department of the Classics, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$4,400, beginning August 16, 2011. In addition, Dr. Trill will receive an amount equal to one-ninth of her total academic year salary for one month of service during each summer of her appointment as head (\$8,822 during Summer 2012). She will continue to hold the rank of associate professor of the classics, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$75,000, effective August 16, 2011; and associate professor of theatre, College of Fine and Applied Arts, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2011, for a total salary of \$88,222.

MELISSA A. WALTERS, director of budget and resource planning, Department of Physics, College of Engineering, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$107,000, beginning June 13, 2011. Ms. Walters was appointed to serve as interim director of budget and resource planning under the same conditions and salary arrangement beginning May 31, 2011.

### Chicago

DAVID H. LOFFING, chief operating officer, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$265,427, beginning June 13, 2011.

OURANIA NANNO MARINATOS, head of the Department of Classics and Mediterranean Studies, College of Liberal Arts and Sciences, Chicago, non-tenured, on an academic year service basis, with an administrative increment of \$2,500, beginning August 16, 2011. Dr. Marinatos will continue to hold the rank of professor of classics and Mediterranean studies, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$118,215, effective August 16, 2011, for a total salary of \$120,715.

ANTHONY H. MCCLELLAN JR., Campus Auxiliary Services facilities, maintenance, repair and construction director, Campus Auxiliary Services, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$103,000, beginning June 13, 2011. Mr. McClellan was appointed to serve as visiting Campus Auxiliary Services facilities, maintenance, repair and construction director under the same conditions and salary arrangement beginning April 6, 2011.

ANDRE PAVKOVIC, chief information officer, Office of the Dean, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$116,725, beginning June 13, 2011.

ANDREA ARIESA SAMANIEGO SAENIM, director of administrative operations, Department of Pathology, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$117,000, beginning June 13, 2011.

MICHAEL J. SCOTT, director of graduate studies, Department of Mechanical and Industrial Engineering, College of Engineering, Chicago, non-tenured, on an academic year service basis, with an administrative increment of \$5,000, beginning August 16, 2011. Dr. Scott will continue to hold the rank of associate professor of mechanical

and industrial engineering, College of Engineering, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$91,850, effective August 16, 2011; and associate professor of bioengineering, College of Engineering, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2011, for a total salary of \$96,850.

ERIC A. SIMON, executive director of student centers, Campus Auxiliary Services, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$107,000, beginning June 16, 2011.

JOSEPH P. SIMON, assistant director, pharmacy information systems, Department of Ambulatory Care Pharmacy Services, College of Pharmacy, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$117,000, beginning June 13, 2011. Dr. Simon was appointed to serve as visiting assistant director, pharmacy information systems, non-tenured, on a twelve-month service basis, with an administrative increment of \$17,294, beginning April 16, 2011. He will continue to hold the rank of clinical assistant professor of pharmacy practice, College of Pharmacy, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, beginning April 16, 2011, for a total salary of \$117,000.

SIBYL YAU, director of patient care services, University of Illinois Hospital and Clinics, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$110,000, beginning June 13, 2011. Ms. Yau was appointed to serve as visiting director of patient care services under the same conditions and salary arrangement beginning April 16, 2011.

#### University Administration

JAMES P. DAVITO, executive director, University payroll and benefits, Office of Business and Financial Services, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$137,942, beginning June 13, 2011. Mr. Davito was appointed to serve as interim executive director, University payroll and benefits under the same conditions and salary arrangement beginning March 16, 2011.

MELISSA M. EDWARDS, director of communications, Office of the Vice President for Research, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$100,000, beginning June 13, 2011. Ms. Edwards was appointed to serve as interim director of communications under the same conditions and salary arrangement beginning May 31, 2011.

LAURA APPENZELLER FRERICHS, director, Research Park, EnterpriseWorks, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$130,005, beginning June 13, 2011. Ms. Frerichs was appointed to serve as interim director, Research Park, under the same conditions and salary arrangement beginning May 26, 2011.

KASSAUNdra HESTER, director, University payroll and benefits, Office of Business and Financial Services, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$118,227, beginning June 13, 2011. Ms. Hester was appointed to serve as visiting director, University payroll and benefits under the same conditions and salary arrangement beginning March 16, 2011.

JEREMY L. HOLLIS, assistant director of business development, Office of Technology Management, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$100,000, beginning June 13, 2011. Mr. Hollis was appointed to serve as visiting assistant director of business development under the same conditions and salary arrangement beginning March 18, 2011.

MARK P. KRIVCHENIA, senior technology manager, Office of Technology Management, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$95,000, beginning June 13, 2011. Mr. Krivchenia was appointed to serve as visiting senior technology manager under the same conditions and salary arrangement beginning March 21, 2011.

**Addendum**  
**Amendments to Previously Confirmed Faculty Appointments**

Urbana-Champaign

*Emeriti Appointments*

DAVID E. GOLDBERG, Jerry S. Dobrovoly Distinguished Professor **Emeritus** of Entrepreneurial Engineering in the Department of Industrial and Enterprise Systems Engineering, January 1, 2011

*Sabbatical Leave*

~~COLLEGE OF EDUCATION~~

~~Department of Educational Organization and Leadership~~

~~CAROLYN MURIEL SHIELDS, professor~~

~~First semester 2011-12, full pay~~

~~To assess the applicability of the theory of transformative leadership to non-western environments; and to publish articles on these findings;~~

Springfield

*Emeriti Appointments*

RICHARD D. RINGEISEN, **Chancellor Emeritus, University of Illinois at Springfield, and** Professor Emeritus of Mathematical Sciences, November 1, 2010

Administrative/Professional Staff

JOE G. N. GARCIA, Previously, on March 23, 2011, the Board of Trustees appointed Joe G. N. Garcia, presently vice chancellor for research, Chicago; Earl M. Bane Professor of Medicine and professor of pharmacology, College of Medicine at Chicago; and professor of bioengineering, College of Engineering, Chicago, to serve as interim vice president for health affairs, University Administration, non-tenured, on a twelve-month service basis, on ~~55~~ **14** percent time, at an annual salary of ~~\$290,700~~ **\$71,400**, and an administrative increment of \$50,000, beginning March 28, 2011.

Dr. Garcia will continue to hold the rank of professor of medicine, College of Medicine at Chicago, on indefinite tenure, on a twelve-month service basis, on 80 percent time, at an annual salary of \$408,000, effective February 16, 2011; Vice ~~chancellor~~ **Chancellor** for Research, Chicago, non-tenured, on a twelve-month service basis, on ~~56~~ **6** percent time, at an annual salary of ~~\$15,300~~ **\$30,600**, effective February 16, 2011, and Earl M. Bane Professor of Medicine, College of Medicine at Chicago, ~~on indefinite tenure non-tenured~~, on a twelve-month service basis, on ~~40~~ **0** percent time, at an annual salary of \$204,000 non-salaried, effective February 16, 2011; and for a total annual salary of \$560,000.

JOHN P. LILLIS, director of ~~Graduate~~ **undergraduate** studies, Department of Computer Science, College of Engineering, Chicago, non-tenured, on an academic year service basis, with an administrative increment of \$2,500, beginning September 27, 2010. Dr. Lillis will continue to hold the rank of associate professor of computer science, College of Engineering, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$94,731, effective August 16, 2010; associate professor of electrical and computer engineering, College of Engineering, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010; and Honors College faculty, Honors College, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2010, for a total salary of \$97,231.

Former position: associate professor (since 2003) and acting director of ~~Graduate~~ **undergraduate** studies (since 2009), Department of Computer Science;

associate professor of electrical and computer engineering (since 2006), College of Engineering, and Honors College faculty, Honors College (since 2009), University of Illinois at Chicago

MARGARET M. O'DONOGHUE, associate chancellor, Office of the Chancellor, Urbana-Champaign, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$165,600, beginning September 27, 2010. Ms. O'Donoghue was appointed to serve as interim associate chancellor under the same conditions and salary arrangement beginning July 19, 2010. **She will continue to serve as special assistant to the chancellor, Office of the Chancellor, Chicago, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, effective August 16, 2010.**

Former position: assistant to the president, Office of the President, University Administration, University of Illinois (since 2010); **and special assistant to the chancellor, Office of the Chancellor, University of Illinois at Urbana-Champaign Chicago (since 2010)**

STEVEN A. VEAZIE, executive director of labor and employee relations, University of Illinois, non-tenured, on a twelve-month service basis, with an administrative increment of \$21,600, beginning March 28, 2011. Mr. Veazie was appointed to serve as executive director of labor and employee relations-designate under the same conditions and salary arrangement beginning January 16, 2011. He will continue to serve as deputy University counsel, Office of University Counsel, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$207,210, effective January 16, 2011; ~~and campus legal counsel, Office of University Counsel, University Administration, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, effective January 16, 2011~~, for a total salary of \$228,810.

On motion of Mr. Montgomery, seconded by Ms. Hasara, these appointments were approved.

### **Appoint Members to the Athletic Board, Urbana**

(7) On recommendation of the interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, Ms. Chelcie Abajian (student), Ms. Carrie Casper (alumna), Professor Cleo D'Arcy (Department of Crop Sciences), Ms. Jenna Sansing (student), Mr. Sam Shiner (student), and Professor Christopher Span (education policy, organization and leadership) have been nominated for appointment to the Athletic Board of the University of Illinois at Urbana-Champaign. The appointments will be effective August 2011, and continue for the term designated or until a successor has been appointed. Mr. Gavin Sontag (alumnus) has also been nominated to complete the term of Mr. Nick Piazza, which will expire in 2014. (Biographical sketches for the nominees are attached.)

The Athletic Board is a committee concerned with intercollegiate athletics at the Urbana-Champaign campus. In its oversight of the academic and educational aspects of the intercollegiate athletics program, it is a committee of the Urbana-Champaign Senate. The board also serves as an advisory committee to the vice president/chancellor and the athletic director on the financial management, personnel, and other operational aspects of the intercollegiate athletics program.

The board consists of 19 members: two faculty representatives to the Big Ten; seven other faculty members; four alumni of the Urbana-Champaign campus; three students; and three *ex officio* members without a vote: a designee of the vice president/chancellor, the University comptroller or designee, and the athletic director. A slate of faculty nominees is provided to the chancellor by the Urbana-Champaign Senate. The slate of student nominees is provided to the vice president/chancellor by the Urbana-Champaign Senate, the Illinois Student Government, and the Student Athletic Advisory Board to fill one student position each. The slate of alumni is provided by the Urbana Campus Alumni Advisory Board. The vice president/chancellor reviews the lists of nominees and forwards recommendations to the president of the University for action by the Board of Trustees.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

**CHELCE ABAJIAN**, student, College of Applied Health Sciences, for a term ending in 2012

Chelcie will be a senior majoring in recreation and tourism. She graduated from Commack High School in Commack, New York, and participated in tennis. As a freshman in high school she was named all-state, all section, and all-conference in No. 1 singles tennis. In 2006, she became the G16 Supernational Clay Court Doubles champion and earned a No. 1 doubles ranking. She is an outstanding member of our varsity women's tennis team and has secured two straight 20-win seasons and was an Academic All-Big Ten honoree. Chelcie plans on coaching tennis after college.

**CARRIE CASPER**, alumna, for a term ending 2015

Carrie Casper is the manager of events at the Illinois Institute of Technology where she oversees the planning of events for alumni, high-level donors, the president's office, and the board of trustees. She is an active member of the Chicago Illini Club and is the event committee director and cochair of the club. Carrie was a four year member of the Marching Illini band and spent two years in a leadership role. She also spent two years in the Basketball Band and one summer in the "Orange and Blue Band," which travels and performs at regional alumni clubs.

**CLEO D'ARCY**, professor, crop sciences, for a term ending 2015

Professor D'Arcy has been a faculty member at the University of Illinois since 1978 and has served as assistant dean of academic programs in the College of Agricultural, Consumer and Environmental Sciences. She has taught more than 1,000 undergraduate students in her career. In 2008, she received the Campus Award for Excellence in Undergraduate Teaching. Her research interests are pathogens and people, which have attracted students from across the country. This is a reappointment for Cleo. She currently serves on the Athletic Board, where she has been a member of several committees, including Student Services Committee, Academic Progress and Eligibility Committee (as chair), the Assembly Hall Advisory Committee, and is currently the chair of the Athletic Advisory Board. Cleo has also had extensive leadership roles in both on campus committees and for her national organization the American Phytopathological Society.

**JENNA SANSING**, student, College of Business, for a term ending in 2012

Jenna will be a junior majoring in marketing. She graduated from James Bowie High School in Austin, Texas. In high school, Jenna was captain of both the soccer and volleyball teams. She is vice president of operations for Alpha Phi sorority here at the University of Illinois. Her academic accomplishments at Illinois include recognition as a James Scholar and Chancellor's Scholar. Jenna hopes to go into marketing as a profession and hopes to get an MBA.

**SAM SHINER**, student, College of Business, for a term ending 2012

Sam will be a junior majoring in accounting/finance. Sam graduated from New Trier High School in Winnetka, Illinois, where he played both basketball and golf. Sam serves as the chairman of the Orange Krush Foundation and helps decide where \$180,000 of charitable funds will be distributed by the Krush Foundation. He also manages the Orange Krush volunteers, who help run game day operations. Sam plans on pursuing a career in banking.

**GAVIN SONTAG**, alumnus, for a term ending 2014

Gavin Sontag is the director of business development for Innovative Medical Device Solutions. He works to generate and cultivate corporate development partnerships across all aspects of the orthopedic market segment. Gavin was a four-year letter winner on the University of Illinois tennis team from 1995-99. He was the first All-American in Illinois history in 1998. Gavin played on three Big Ten Championship teams and won the Big Ten Singles Title in 1997. Gavin was instrumental in helping solidify funds for the completion of the Kahn Outdoor Tennis Center.

CHRIS SPAN, associate professor, education policy, organization and leadership, for a term ending 2015

Professor Span is a leading scholar in African American education. His book, *From the Cotton Field to Schoolhouse: African American Education in Mississippi, 1862-1875*, makes a significant contribution to educational history. Chris currently is supervising the work of 10 doctoral students and is a key member for the doctoral research program in history education. This is a reappointment for Chris. He has served as a faculty representative to the Athletic Board and has chaired the Academic Progress and Eligibility Committee. He has also served on the provost's Working Group on Aligning Academic Support for Impact. Chris has provided service to the local community by teaching workshops on the history and achievement of minority students for public school teachers.

On motion of Mr. Montgomery, seconded by Ms. Hasara, these appointments were approved.

### **Appoint Faculty Fellows to the Institute for the Humanities, College of Liberal Arts and Sciences, Chicago**

(8) The vice president, University of Illinois, and chancellor, University of Illinois at Chicago, with the recommendation of the director of the Institute for the Humanities and the concurrence of the interim dean of the College of Liberal Arts and Sciences, has recommended the following appointments of fellows to the Institute for the Humanities for the Academic Year 2011-12, and for the programs of research or study indicated.<sup>1</sup> Fellows are released from teaching and administrative duties, normally for one year, so that they can devote full effort to their research.<sup>2</sup>

CATHERINE BECKER, assistant professor, Department of Art History, "Scattered Stones: Situating Sculpture from the Buddhist Stupas of Andhra Pradesh"

MOLLY DOANE, assistant professor, Department of Anthropology, "Meanings of the Market: Structures of Feeling in the Fair Trade Coffee System"

JOEL W. PALKA, associate professor, departments of Anthropology and Latin American and Latino Studies, "A Lacandon Maya History of Sacred Landscapes"

AMALIA V. PALLARES, associate professor, departments of Political Science and Latin American and Latino Studies, "Families Untied: Immigrant Activism and Political Subjectivity"

RUTH EMILY ROSENBERG, assistant professor of music, Department of Performing Arts, "Musical Apprehensions: France and the Musical Boundaries of Empire"

SALLY SEDGWICK, professor, Department of Philosophy, "On Becoming a Free Will: The Emergence of Freedom in Hegel's Philosophy of Right"

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning the University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs with this recommendation.

On motion of Mr. Montgomery, seconded by Ms. Hasara, these appointments were approved.

<sup>1</sup>Faculty Fellows are chosen competitively by the institute's executive committee through evaluation of research proposals.

<sup>2</sup>Alternate 1. Javier Villa-Flores, associate professor, departments of Latin American and Latino Studies and History, "Perjurors, Impersonators, and Liars: Towards a History of Public Faith and Trust in Eighteenth Century Mexico"

Alternate 2. John Whipple, assistant professor, Department of Philosophy, "G.W. Leibniz's Exoteric Philosophy"

Alternate 3. Gabriel Riera, associate professor, Department of Hispanic and Italian Studies, "Theories of the Event: A Poetics of the Future Present"



### **Sabbatical Leaves of Absence, 2011-12**

(9) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, and the vice president, University of Illinois, and chancellor, University of Illinois at Chicago, have recommended that the following members of the faculty be given sabbatical leaves of absence in accordance with the provisions of the University of Illinois *Statutes* and on the terms and for the periods indicated. (A list of those recommended has been filed with the secretary of the Board for record.)

The programs of research and study for which leaves are requested have been examined on all campuses.

The vice president for academic affairs concurs in these recommendations.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedures*, and Board of Trustees policies and directives.

The president of the University recommends approval.

On motion of Mr. Montgomery, seconded by Ms. Hasara, these leaves were granted as recommended.

### **Establish the Center for Professional Responsibility in Business and Society, College of Business, Urbana**

(10) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the College of Business to establish the Center for Professional Responsibility in Business and Society.

The Center for Professional Responsibility in Business and Society promotes the development of responsible professional behavior in today's students, enabling them to become effective leaders in constantly changing and challenging business environments. The Center leads the development and articulation of a national vision describing society's expectations of a professional's responsibility at both the individual and the organizational levels. The Center supports the creation and sharing of academic research and educational materials that demonstrate the value of conducting business professionally so as to serve and protect the broader public interest.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

### **Establish the Institute for Genomic Biology, Office of the Vice Chancellor for Research, Urbana**

(11) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the Office of the Vice Chancellor for Research to establish the Institute for Genomic Biology.

The mission of the Institute for Genomic Biology is to advance life science research at the University of Illinois at Urbana-Champaign and to stimulate economic development in the State of Illinois. The near-term strategic objective is to promote the development of nine innovative research themes selected for inclusion in the Institute which capitalize on the recent advances in genome science and technology. These themes include: biocomplexity; business, economics and law of genomic biology; cellular decision

making in cancer; genomic ecology of global change; genomics of neural and behavioral plasticity; host-microbe systems; mining microbial genomes; regenerative biology and tissue engineering; and the Energy Biosciences Institute (externally funded).

The research addresses a spectrum of significant human and societal issues, such as genes and human behavior, global climatic change, antibiotic resistance, women's health, regenerative medicine, and renewable energy. The Institute functions as an engine for economic development by fostering thematic research with clear potential for practical outcomes.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

### **Establish the Bachelor of Arts in Architectural Studies, College of Architecture and the Arts, Chicago**

(12) The vice president, University of Illinois, and chancellor, University of Illinois at Chicago, with the advice of the Chicago Senate, and the College of Architecture and the Arts, recommends the establishment of the Bachelor of Arts in Architectural Studies.

The proposed Bachelor of Arts in Architectural Studies is an upper-level undergraduate major that uses architecture and related design practices as a lens through which to understand the history of ideas and cultural invention. The program is intended to provide a complementary alternative to the four-year Bachelor of Science in Architecture, which the school currently offers. The primary goal of the new program is the provision of a rigorous, liberal arts education inflected by one specific cultural discipline, namely architecture. The proposed Bachelor of Arts (B.A.) program is expected to be attractive to students who are interested in studying architecture but who are unable to commit to the intensive four-year, preprofessional Bachelor of Science (B.S.) program, or who develop their interest too late to make the B.S. a viable option.

As the major will draw from a broader and more diverse pool of applicants—and its rigorous, liberal arts focus will emphasize general skills in critical reading, writing, and analysis, along with developing synthetic, problem solving techniques in a range of situations—there will be many opportunities for its graduates, including professional graduate programs such as the Master of Architecture or a scholarly oriented program such as the Master of Arts in Design Criticism. The program is also geared toward those who might have a general interest in the intersection of architecture and society but who do not wish to pursue more specialized professional education at the graduate level. The critical and analytical ability, as well as design skills that a student develops through this disciplinary study in studio, are of value for study or work in landscape architecture, urban design and planning, public policy, history, law, journalism, or business.

Students will be admitted at the junior level after having completed two years of college, either at the Chicago campus or at other institutions. The program requires a total of 60 credit hours and will include seven out of the current 17 required B.S. in Architecture courses offered within the school. Two new Architecture courses have been designed for the proposed B.A. program.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules*



*Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

### **Establish the Bachelor of Arts in Public Health, School of Public Health, Chicago**

(13) The vice president, University of Illinois, and chancellor, University of Illinois at Chicago, with the advice of the Chicago Senate and the School of Public Health, recommends the establishment of the Bachelor of Arts in Public Health.

The mission of the proposed Bachelor of Arts in Public Health is to engage and enlighten students about matters related to the health of societies locally, nationally, and globally, and to systematically examine biological, environmental, cultural, behavioral, historical, economic, and political factors that mitigate health. The degree is being proposed in response to three important needs or trends. First, inequities in the health of the public are still pervasive. Second, the public health workforce (a very broadly inclusive group of practitioners and/or academics) needs revitalization and expansion. Third, an undergraduate major in public health has been identified nationally as one of the top five majors that students entering college wish to pursue.

The school is focusing on recruitment streams and relationships that will bring culturally and ethnically diverse students who want to serve and empower their communities toward better health. The school is initially partnering with the Humboldt Park Community of Wellness and Wright College to enhance the academic preparation of Latino/Latina students exploring health careers. Still other initiatives and opportunities to recruit underrepresented populations are envisioned as the program is implemented.

The proposed Bachelor of Arts is predicated on principles of liberal education with the intention of graduating students who will become part of an educated citizenry regardless of the roles they assume in life. Students will be admitted at the junior level after having completed two years of college including three pre-requisite public health courses, either at the Chicago campus or at other institutions. The program requires 60 credit hours of study, including 11 core public health courses. The core courses have been developed to incorporate six repetitive curricular themes: health as a moral endeavor, health equity, life course perspective, one health [human-animal-environment], cultural relevance, and local/global impact. For some undergraduate students, the baccalaureate degree in public health will be an end point while, for others, it will provide the academic basis for the pursuit of a professional graduate degree. Thus, students will pursue either a professional or academic track. Culminating the program, all students will complete a baccalaureate project.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

**Establish the Bachelor of Arts Degree in Environmental Studies,  
College of Public Affairs and Administration, Springfield**

(14) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Springfield, with the advice of the Springfield Senate, recommends approval of a proposal from the College of Public Affairs and Administration to establish the Bachelor of Arts degree in Environmental Studies.

The establishment of the Environmental Studies (ENS) Bachelor of Arts Degree Program will further develop a growing area of study at the Springfield campus, which currently offers both graduate degrees and a minor in ENS. This degree will provide students with the skills to engage in the many processes that are necessary to confront the challenges citizens, businesses, governments, and nongovernmental organizations face in light of rapidly changing modern global environmental issues.

Environmental concerns are of growing importance in both the private and public sectors, requiring the attention of a variety of stakeholders. This program will offer a multidisciplinary curriculum with interdisciplinary learning goals, incorporating natural sciences, social sciences, and humanities to ensure that graduates will gain a holistic understanding of complex environmental concerns and ethical implications while providing analytical tools for understanding and engaging in concerns related to the natural and social world.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

**Rename the Bachelor of Science in Liberal Arts  
and Sciences in Earth, Society, and Environment,  
College of Liberal Arts and Sciences, Urbana**

(15) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the College of Liberal Arts and Sciences to rename the Bachelor of Science in Liberal Arts and Sciences in Earth, Society, and Environment as the Bachelor of Science in Liberal Arts and Sciences in Earth, Society, and Environmental Sustainability.

The proposed name most accurately reflects the academic content of the major. The name is better understood by potential students of the program and external audiences. The degree is focused on the interconnectedness of environmental, economic, and social systems of the world; the implications of our actions on the environment; factors that determine the sustainability of human institutions, organizations, cultures, and technologies; finding solutions through innovative approaches; and expanding future options by practicing environmental stewardship. Following the classical definition of sustainability, the aim is to develop citizens, businesses, and societies that meet the needs of the present without compromising the ability of future generations to do the same.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

### **Reorganize the Department of Psychology, College of Liberal Arts and Sciences, Chicago**

(16) The vice president, University of Illinois, and chancellor, University of Illinois at Chicago, with the concurrence of the interim vice chancellor for academic affairs and provost at the advice of the interim dean of the College of Liberal Arts and Sciences, recommends approval to reorganize the Department of Psychology from its present structure of a department organized with a chair to a department organized with a head.

Pursuant to Article IV, Section 4, of the University of Illinois *Statutes*, the Department of Psychology voted on April 6, 2011, to change their mode of governance from a chairmanship to a headship. Fifteen of the faculty members voted in favor of changing the governance structure, while 14 voted against the change. There were no abstentions and, according to college records, two faculty members did not turn in ballots.

Despite a narrow vote, the majority of the department endorses the change. After soliciting further comments and counsel from the department, the college recommends a change from department chair to department head. Psychology is an excellent department and with strong leadership and vision could achieve even greater national prominence. Stronger structural leadership would benefit a department of this size and complexity—especially since it frequently interacts with other units external to the college. Moreover, since a chair serves only for three years, it is more difficult to make long-term plans or undertake significant initiatives at the departmental level.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation.

The president of the University recommends approval.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

### **Amend The General Rules Concerning University Organization and Procedure**

(17) In November 2009, then President Ikenberry appointed the Administrative Review and Restructuring (ARR) Working Group to broadly review the University's administrative structure and delivery of services and recommend reforms to improve performance and reduce costs. In its June 2010 final report, the ARR Working Group recommended, among other things, that *The General Rules* be amended to modernize contract processes and to reduce the layers of approval required for routine contracts. The recommendation was based on the report of the Regulatory Relief Subcommittee of the ARR Working Group.

Article II, Sections 4 to 6 of *The General Rules* currently provide for a manual, paper-driven contract process and require review and written approval by legal counsel of every contract, even those that pose little or no legal risk to the University. It is estimated that the University processed a minimum of 11,000 contracts in 2009. This number includes not only procurement contracts but also contracts for research grants, technology licenses, real estate transactions, academic affiliations, international collaborations, and many no-dollar arrangements. The number of contracts has grown approximately 13 percent annually over the past several years. *The General Rules* do not reflect recent changes in technology and State law that accommodate electronic systems of archiving and signatures. *The General Rules* also contain obsolete references to extinct administrative structures and do not acknowledge current best business practices.

The University counsel and the vice president/chief financial officer and comptroller recommend the attached revisions to Article II, Sections 4 to 6 of *The General Rules* in order to implement a key recommendation of the ARR Working Group. These revisions will reduce burdensome administrative processes in the contract process. They will afford flexibility in the use of administrative and legal resources through a contracting policy to be approved and routinely reviewed by the University counsel and the vice president/chief financial officer and comptroller. This important revision recognizes that financial and legal risks may shift over time and that not all contracts pose equal risk to the University. Accordingly, not all contracts will require review/approval by University counsel. The revisions will also eliminate the requirement that the secretary of the Board of Trustees attest to the comptroller's signature on every contract. In addition, the revisions to *The General Rules* will accommodate changes in State law contracting and archival practices and will clean up inconsistencies and inaccurate internal references.

The president has consulted with the University Senates Conference and recommends approval of the attached revisions to *The General Rules*, effective July 1, 2011.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

**Proposed Amendments to *The General Rules*  
Concerning *University Organization and Procedure*  
[Article II, Sections 4, 5 and 6]**

(Deleted material is ~~lined through~~; new material is underlined.)

**ARTICLE II. BUSINESS ORGANIZATION AND POLICIES**

***Section 4. Award and Execution of University Contracts***

(a) All contracts shall be awarded by the Board of Trustees in accordance with applicable state and federal law and University policies and rules. Contracts involving major changes in or deviations from University policies and rules shall be approved specifically by the Board of Trustees.

(b) All contracts, other than purchase orders, shall be executed at least in duplicate, and the original thereof shall be filed with the secretary of the Board of Trustees and remain in the custody of the secretary. A report shall periodically be made to the Board of Trustees by the comptroller of all contracts executed on behalf of the University, as the Board may require.

(c) Contracts relating to appointments to the staff may be executed by the secretary of the Board of Trustees. Agreements providing for the appointments of resident physicians and dentists may be executed by the chief of staff of the University of Illinois Hospital. Purchase orders issued pursuant to awards made by the Board of Trustees may be executed by the University official in charge of the purchasing activity as designated by the comptroller. Assurances and certifications related to research may be executed by the campus vice chancellor for research or, where there is no vice chancellor for research, the chancellor or their delegates. Unless otherwise ordered by the Board of Trustees in specific cases, other contracts to which the University is a party shall be executed by the comptroller of the University.

(d) The awarding of procurement contracts involving expenditures of University funds are governed by state procurement law.

(e) The Board of Trustees shall specifically authorize procurement contracts (excluding change orders) and leases involving payments by the University in one fiscal year in excess of such dollar amounts as the Board of Trustees may specify from time to time ("the Board limit") unless in the president's opinion necessity requires immediate action. The president, after consulting with each member of the executive committee of the Board who can reasonably be contacted, may approve emergency transactions in excess of the Board limit on behalf of the Board of Trustees and report the same promptly to the Board. If the amount of the emergency transaction exceeds such dollar

amounts as the Board of Trustees may specify from time to time the president must consult with all Board members who can reasonably be contacted before approving the emergency action.

(f) The comptroller is authorized to approve on behalf of the Board of Trustees procurements, intergovernmental contracts, leases, and other contracts and contract change orders not expressly requiring prior specific Board authorization and shall report such approvals to the Board as the Board may direct. The requirement for specific Board approval above the Board limit does not apply to, or supersede previous actions of the Board authorizing, the execution of those types and classes of contracts that the Board of Trustees has authorized to be executed without its prior specific approval, such as farm leases; purchases of food products, grain, livestock, fertilizer, and natural gas; procurements of generic commodities on joint bids with other State institutions; group procurement contracts deemed to offer economic benefit to the University that comply with state law; purchases for resale to students and others; procurements of other commodities that the Board may exempt; contracts for cultural and entertainment presentations; subcontracts and subgrants for research, gifts or grants awarded by the Board; contracts involving University Press publications; and any other transactions that the Board may specify.

(g) The seal of the University shall be in the custody of the secretary of the Board of Trustees.

(h) The comptroller and secretary are authorized to delegate to responsible members of the staff of the University authority to sign contracts in the name of the comptroller and the secretary of the Board, as the case may require.

(i) All bids received for a specific item or project may be rejected, without referral to the Board of Trustees in accordance with state law.

#### ***Section 5. Drafting and Approval of University Contracts***

(a) Contracts shall be drafted in tentative form by the University administrator best acquainted with the subject matter and in whose department rests the responsibility for performance and shall be approved by the comptroller or his/her delegate unless otherwise provided by the *Statutes* of the University or by other action of the Board of Trustees.

(b) Contracts are subject to review and approval as to legal form and validity by the University counsel in accordance with University policies and rules. The policies and rules shall reflect best business practices and shall be subject to modification from time to time as warranted.

#### ***Section 6. Research Gifts, Grants, and Contracts***

(a) *Sponsored Research Generally.* Research conducted under the auspices of the University may be supported in whole or in part with funds provided by third parties. Third-party offers to fund research activities by gift, grant of financial assistance, or contract must be reviewed and approved by the appropriate University administrative offices before formal acceptance by the University president (or his/her delegate) in the case of gifts, and by the University comptroller (or his/her delegate) in the case of grants and contracts. Faculty and staff may conduct preliminary negotiations with prospective research sponsors **with the prior knowledge and approval of the department head or other appropriate administrative officer and the dean or director if required by college policy** ~~in accordance with policies of the respective campuses~~ but have no authority to bind the University to a contract. Staff within the relevant University department will direct and conduct the sponsored research. The administrative coordination of research programs shall be under the Agricultural Experiment Station for units in the College of Agricultural, Consumer and Environmental Sciences and under the Office of vice chancellor for Research (OVCR) or the Chancellor's Office where there is no OVCR.

(b) *Research Results.* Contracts for research shall **conform to the rules regarding intellectual property as specified in Article III. The** ~~specify that the results of scientific research conducted by the University, including inventions and discoveries, are the property of the University, to be used for the benefit of the University and the public;~~

~~but~~ sponsor may receive preferential consideration in the disposition of the invention or discovery as provided in Article III, Section 7(p). Unless otherwise permitted by the Board of Trustees, the University shall not permanently grant or convey to a sponsor the exclusive benefits of the results of any investigation or research. The University will retain original records of investigations and research and may furnish reports or copies of such records to the sponsor. ~~The University shall have the exclusive right to publish, at its discretion, the results of scientific investigation and research unless provided otherwise in contracts.~~ The sponsor may not use any University trademark, service mark, trade name or other such property without the prior approval of the University president or his/her delegate.

(c) *Policy Waivers.* If the sponsor conditions its award of funding on the waiver of established University policies, such as reimbursement of indirect costs, rights of publication, or rights to intellectual property generated by the research, the University may accept such conditions if required by law or if a waiver is found to be clearly in the interests of the University and the public. Waivers related to intellectual property rights must be approved by the vice president for research. The determination of all other waivers must be made by either the vice chancellor for research (VCR) or the chancellor if no campus VCR exists, or his/her delegate.

(d) *Research Funding Proposals.* All sponsored research proposals must be prepared by the staff who will supervise the research and must contain at a minimum a scope of work and budget providing for all direct and indirect cost recovery in accordance with University policy. All research proposals must be reviewed, approved and executed by the appropriate University administrative staff and officials before formal submission as a University offer. Final approval of all proposals is the responsibility of the vice chancellor for research (VCR), or the chancellor where there is no campus VCR, or his/her delegate.

(e) *Expenditure of Funds.* The expenditure of funds received as indirect cost recovery as cost-of-education allowances, as general-support grants or as any other unrestricted gift or grant must be authorized by the Board of Trustees either as part of the University's annual budgets for operations or for capital improvements, or during the fiscal year as an addition to the annual budget for operations or for capital improvements.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

### **Amend the Bylaws of the Board of Trustees**

(18) This proposed amendment to Article VI, Section 5 of the *Bylaws* is a companion to the proposed revisions to Article II, Sections 4 to 6 of the *General Rules*.

In June 2010, then President Ikenberry's Administrative Review and Restructuring (ARR) Working Group issued a final report that recommended, among other things, amending the *General Rules* to modernize contract processes and reduce administrative processes and costs. Their recommendations on this issue were based on the report of the Regulatory Relief Subcommittee of the ARR Working Group. The subcommittee recommended eliminating the requirement that the secretary of the Board of Trustees attest to the comptroller's signature on all University contracts. The following amendment to the *Bylaws* is recommended by the University counsel and the vice president/chief financial officer and comptroller (proposed deletions are ~~lined through~~):

*Section 5. Comptroller.* The Comptroller of the Board shall be the general fiscal officer of the Board of Trustees and of the University and shall approve for the board all expenditures for which an appropriation has been made. The comptroller shall assist the Audit, Budget, Finance, and Facilities Committee of the board in matters pertaining to the handling of funds and investments. The comptroller shall report to the board quarterly the financial condition and operations of the University and at such times and on such other matters as it may direct. Unless otherwise ordered by the board in specific cases, contracts to which the University is a party shall be signed by the comptroller ~~and attested by the secretary.~~



As required by Article VIII, Section 2, the proposed amendment was submitted in writing to each member of the Board at least 30 days prior to this meeting. The President recommends adoption of the proposed amendment, effective July 1, 2011.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

On motion of Mr. Montgomery, seconded by Ms. Hasara, this recommendation was approved.

By consensus, the Board agreed that one roll call vote would be taken and considered the vote on each agenda item nos. 19 through 28 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of Board action appears at the end of each item.)

### **Approve Preliminary Operating Budget For Fiscal Year 2012**

(19) The University is preparing an operating budget from all sources of funds for the fiscal year beginning July 1, 2011 (Fiscal Year 2012), for presentation at a future Board of Trustees meeting. After completion and analysis of the State's Fiscal Year 2012 appropriation process, University budget plans may be updated at the July Board meeting to reflect information obtained subsequent to this meeting. Final approval of the detailed operating budget is expected to be requested of the Board at its September meeting. As State statutes require governing board approval of operating budgets prior to the beginning of a fiscal year, the vice president/chief financial officer and comptroller of the University recommends that beginning July 1, 2011, and continuing thereafter until further action by the Board, the Board authorizes expenditures at the levels reflected in the University's Fiscal Year 2011 operating budget (consistent with the governor's proposed budget).

Subject to the foregoing and the Board's directives concerning establishment of University of Illinois budgets, in accord with the needs of the University and the equitable interest involved and within total resources, authorization is also requested for the president of the University: (a) to accept resignations; (b) to make such additional appointments as are necessary and to approve the issuance of notices of non-reappointment, subject to the provisions of the University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and the *Policy and Rules*; and (c) to make such changes and adjustments in items included in the preliminary budget as are needed.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved and authority was given as requested by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Approve Issuance of Auxiliary Facilities System Revenue Bonds, Series 2011A and 2011B**

(20) The Board, at its meeting on March 23, 2011, authorized a number of actions leading toward the issuance of multiple series of Auxiliary Facilities System Revenue Bonds, Series 2011 (the "Bonds"). The Bonds will finance construction of the Stanley O. Ikenberry Commons—Residence Hall No. 2 and Forbes Hall Demolition on the Urbana-Champaign campus (collectively, the "Project") and the refunding of all or portions of the Auxiliary Facilities System Revenue Bonds, Series 2001B (Tax-Exempt) (the "Series 2001B") and the Auxiliary Facilities System Revenue Bonds, Series 2001C (Taxable) (the

“Series 2001C”). Interest paid on the Auxiliary Facilities System Revenue Bonds, Series 2011A (the “Series 2011A”) will be exempt from federal income tax. Interest paid on the Auxiliary Facilities System Revenue Bonds, Series 2011B (the “Series 2011B”) will not be exempt from federal income tax.

Actions leading toward the issuance of the Bonds have been completed including: retention of Pugh, Jones, Johnson & Quandt, P.C. as bond counsel; retention of Perkins Coie LLP as special issuer’s counsel; retention of Scott Balice Strategies LLC as financial advisor; retention of Barclays Capital, Inc., as managing underwriter; retention of The Bank of New York Mellon Trust Company, N.A. as bond registrar and trustee; the preparation of the Preliminary Official Statement; actions to pursue and obtain ratings on the revenue bonds; preparation of additional documents including a Supplemental Bond Resolution, Bond Purchase Agreement, and Continuing Disclosure Agreement. Subsequent to its retention, Scott Balice Strategies LLC was acquired by PFM Group, which will act through Public Financial Management, Inc.

Now it is requested that the Board authorize the issuance of the Bonds in an original principal amount not to exceed \$110.0 million to fund the Project, refund the Series 2001B and the Series 2001C bonds and pay capitalized interest and issuance costs (see Attachment). The final maturity of the Bonds shall be no later than April 1, 2041. The Bonds will be issued as fixed-rate bonds.

The Bonds will be fully registered and will be special, limited obligations of the Board and will be payable only from and secured by the net revenues of the Auxiliary Facilities System (the “System”), student tuition and fees (subject to prior payment of operating and maintenance expenses of the System, but only to the extent necessary), and the Bond and Interest Sinking Fund Account.

All legal matters incidental to the authorization and issuance of the Bonds, the forms of the Preliminary and final Official Statements, the Seventeenth Supplemental System Revenue Bond Resolution, the Bond Purchase Agreement, and the Continuing Disclosure Agreement will be approved by Pugh, Jones, Johnson & Quandt, P.C., Chicago, Illinois, Bond Counsel, and Perkins Coie LLP, Chicago, Illinois, Special Issuer’s Counsel; and certain legal matters will be passed upon by Ungaretti & Harris LLP, Chicago, Illinois, Underwriter’s Counsel.

The vice president/chief financial officer and comptroller recommends:

1. Authorization of the issuance and sale of the Bonds. Approval of the Preliminary Official Statement and approval of the final Official Statement with the addition of the final terms of the Bonds.<sup>1</sup>
2. Approval of the form of the Bond Purchase Agreement<sup>1</sup> with Barclays Capital, Inc., as managing underwriter wherein the underwriter agrees to purchase from the Board all of the Series 2011A bonds at a price, exclusive of net original issue discount or premium, not less than 98 percent of the par amount thereof and the true interest cost of the Series 2011A bonds will not exceed 6.75 percent; and, to purchase from the Board all of the Series 2011B bonds at a price, exclusive of net original issue discount or premium, not less than 98 percent of the par amount thereof and the true interest cost of the Series 2011B bonds will not exceed 7.50 percent.

---

<sup>1</sup>A copy is filed with the secretary of the Board for record and the appropriate officers of the Board are hereby authorized and directed to execute the same in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board’s approval of all changes from the form thereof presented to this meeting; provided, however, that if any such changes constitute a substantial change in the form thereof presented to this meeting they shall first be approved by the executive committee of the Board to which authority for such approval is delegated by the Board.



3. Delegate to the comptroller the authority to determine the principal amount, final terms, and terms of the sale of the Bonds within the limits expressed in this Board action.
4. Approval of the Seventeenth Supplemental System Revenue Bond Resolution.<sup>1</sup>
5. Approval of the form of the Continuing Disclosure Agreement by the Board with respect to the Bonds.<sup>1</sup>
6. Ratification and confirmation of all actions taken or to be taken by the officers and members of the Board in connection with the sale and delivery of the Bonds to the managing underwriter.
7. That the comptroller and other authorized officers of the Board be and they are hereby authorized and empowered to do and perform such other acts and things; and to make, execute, and deliver all such other instruments and documents on behalf of the Board as may be by them deemed necessary or appropriate in connection with the provisions of the Official Statement, the Seventeenth Supplemental System Revenue Bond Resolution, the Bond Purchase Agreement, the Continuing Disclosure Agreement, and all acts and things whether heretofore or hereafter done or performed by any of the officers of the Board which are in conformity with the intents and purposes of these resolutions shall be and the same are hereby in all respects, ratified, confirmed and approved.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funding will be available from the proceeds of the bonds.

The president of the University concurs.

On motion of Ms. Strobel, seconded by Dr. Koritz, these recommendations were approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Approve Fiscal Year 2012 Agreements for the University of Illinois Alumni Association and the University of Illinois Foundation**

(21) The vice president/chief financial officer and comptroller recommends the renewal of agreements with the University of Illinois Alumni Association and the University of Illinois Foundation for Fiscal Year 2012. Since 1982, the Board of Trustees has designated the Alumni Association and the University of Illinois Foundation as University-Related Organizations and authorized basic service agreements for certain services. The award of these agreements is in accordance with the procedures of the Illinois Procurement Code, and the *University Guidelines* of the Legislative Audit Commission.

#### **University of Illinois Alumni Association**

The agreement requires the Association to provide management and supervisory services for data gathering, data entry, and maintenance of alumni records on the Foundation Alumni Constituency Tracking System (FACTS) and management services of the activities of the Alumni Career Center. The Association will publish periodicals that will be distributed to alumni. The Association will provide support to University field activities such as meetings of alumni groups and off-campus communications with alumni and will administer Illinois Connection activities.

Contingent upon the University funding provided within the Fiscal Year 2012 State budget, the University will provide direct support for the Association at an estimated amount of \$2,496,000 for Fiscal Year 2012. This support will be provided during the course of the year through contractual payments to the Alumni Association for the costs of services rendered and through funds allocated in the University's Office of Alumni Relations and Alumni Career Center for the maintenance of alumni support functions. The agreement also provides for the Association's use of the FACTS to maintain membership records and for access to and joint ownership of such records. Ownership of the periodicals published by the Alumni Association resides with the Association. Also provided is the employer cost of benefits for University employees working in the Office of Alumni Relations and the Alumni Career Center.

### University of Illinois Foundation

The agreement requires the Foundation to provide fundraising services and other assistance to attract private gift funds to support University programs. The Foundation agrees to accept and administer such gifts according to terms specified by the donor, to inform the University of all gifts received for the benefit of the University, and to apply the same in accord with the terms of the gift or, as in the case of all undesignated gifts, as the University may determine. The Foundation also will provide management and supervisory services for the maintenance of donor records on the FACTS. The Foundation assesses a management fee to Foundation gift accounts as a means to support private gift fundraising, administrative, and stewardship operations.

Contingent upon the University funding provided within the Fiscal Year 2012 State budget, the University will provide direct support for the Foundation at an estimated amount of \$7,047,000 for Fiscal Year 2012. The support will be provided through payments to the Foundation during the course of the year based upon actual costs incurred and through funds allocated to the University Office of Development for the maintenance of donor records and other fundraising support functions.

Certain routine business and financial services will be provided to the Foundation as needed. The agreement also provides the Foundation with access to the University's FACTS for the purpose of conducting fundraising activities. Also provided is the employer cost of benefits for University employees working in the Office of Development.

Institutional funds, generated from a management fee assessed to University gift accounts, and State appropriated funds are available to support these agreements for Fiscal Year 2012.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Approve Revisions to Language in the University's Liability Self-Insurance Plan to Update Off-Site Medical Malpractice Limits**

(22) The Board of Trustees authorized the establishment of a program of self-insurance on July 21, 1976, for the purpose of paying certain types of liability claims that may be asserted against the University, Board members, officers, employees, and students arising from the scope of their University duties, relationships, or employment. Entitled the University of Illinois Liability Self-Insurance Plan (the "Plan"), it was made effective on August 1, 1976, and has been amended periodically to update Plan language as needed. Amendments are prepared by the vice president/chief financial officer and comptroller,

approved as to form by University counsel, and submitted to the president of the University for subsequent consideration by the Board of Trustees.

The Plan covers the Board as a whole and officers and members of the Board, as well as various employees and agents acting on behalf of the University. This includes employees and students who provide health-care services at both University-owned locations and non-University locations. Through various affiliation agreements, revenue generating, and managed care contracts, University employees and students provide clinical services at locations that are not owned, leased, or otherwise controlled by the University ("Off-site locations"). The University does not control the allocation of resources such as personnel and equipment at the Off-site locations. The University also has little if any ability to implement changes in safety policies, protocols, and procedures at the Off-site locations.

To manage the exposure to the Plan's assets caused by such Off-site activities, the vice president/chief financial officer and comptroller recommends that Plan language be amended to reflect the maximum amount payable from Plan funds be one million dollars (\$1,000,000) per Claim and three million dollars (\$3,000,000) annual Aggregate, per covered person, at Off-site locations. This language is consistent with the certificates of insurance currently provided to the University's contracted partners. This level of coverage is also consistent with medical malpractice insurance typically procured by medical professionals in the State of Illinois. Notification of this change was advertised in multiple newspapers within the State of Illinois and the University's contracted partners are being notified of the change where necessary.

The revised Plan document amending Off-site location medical malpractice limits of liability dated January 1, 2012, accompanies this item. (A copy of this document is filed with the secretary of the Board for record.)

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The University counsel concurs with this recommendation to approve the revisions of the University of Illinois Liability Self-Insurance Plan as shown effective January 1, 2012.

The president of the University recommends approval.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Award Construction Contract for Infrastructure Replacement and Renovations, University of Illinois Medical Center, Chicago**

(23) In January 2010, the Board approved the first phase of the University of Illinois Medical Center infrastructure replacement and renovation project, which is a \$40.0 million infrastructure modernization and remodeling project that includes upgrades to the mechanical, electrical, and vertical transportation systems in the main Hospital building, and other improvements including departmental reconfigurations that are critical to the operation of the University of Illinois Hospital. These upgrades and improvements are intended to position the Hospital to strategically meet current and anticipated needs for a 10- to 20-year horizon.

Bids for the construction work for the first bid package have been solicited; and in order for the project to proceed, the vice president, University of Illinois, and chancellor, University of Illinois at Chicago, with the concurrence of the appropriate administrative officers, recommends that the following contract be awarded. Competitive bidding procedures in accordance with the Illinois Procurement Code were followed; and the

award is to the lowest responsible bidder on the basis of its base bid plus the acceptance of indicated alternates.<sup>1</sup>

*Division V—Electrical Work*

Huen Electric Inc.	Base Bid	\$3,182,000
Broadview, IL	Alt. 1	\$ 15,730
	Alt. 2	\$ 15,730
	Alt. 3	\$ 15,730
	Alt. 6	\$ 29,150
	Alt. 7	\$ 55,300
	Alt. 8	\$ 11,700
<i>Total</i>		\$3,325,340

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and the Board of Trustees policies and directives.

Funds for this project are available from the restricted funds operating budget with anticipated reimbursement from the proceeds of a future sale of Health Services Facilities System Revenue Bonds.

The president of the University concurs.

A schedule of the bids received has been filed with the secretary of the Board for record.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Designate Expansion of University of Illinois Research Park, Urbana**

(24) Continuing development of the Research Park at the University of Illinois at Urbana-Champaign is important to the fulfillment of the University's economic development role and responsibilities. At its March 23, 2011, meeting, the Board of Trustees, acting as the sole member of the University of Illinois Research Park, LLC (UIRP), approved entering into a second 10-year Development Agreement with Fox/Atkins Development, LLC ("Developer"). Under the Development Agreement, the University leases ground to the Developer who constructs facilities for tenants in areas that have been incorporated into the Research Park by the Board of Trustees. The Development Agreement identifies an area, established by the 2001 South Campus Master Plan Update, that is generally bounded by Neil Street on the west, Fourth Street Extended on the east, Windsor Road on the south, and St. Mary's Road on the north as the "Research Park Development Planning Area." The Board of Trustees, in its sole discretion, may designate areas of the Research Park Development Planning Area to be incorporated into the Research Park. The vice president for research and the senior associate vice president for capital programs and real estate services recommend to designate the area, not specifically excluded by prior action and yet to be incorporated into the Research Park, which lies between First Street on the west, Fourth Street Extended on the east, Hazelwood on the south, and St. Mary's Road on the north, and is identified on the attached map as a part of the Research

<sup>1</sup>Description of Alternates: Alternate 1—Add combination wave form correction and surge protection device to existing US-1; Alternate 2—Add combination wave form correction and surge protection device to existing US-2; Alternate 3—Add combination wave form correction and surge protection device to existing US-3; Alternate 6—Change the transformers in US-1 and US-2 from 150 degree rise to 80 degree rise; Alternate 7—Install power metering on the normal power distribution, including the power monitoring network and software; and Alternate 8—Install metering on the emergency distribution system utilizing the power monitoring network and software provided as part of Alternate 7.

Park subject to the Board's right to withhold tracts in the future for University-owned facilities that will not be a part of the Research Park in accordance with the South Campus Master Plan Update (materials on file with the secretary). Consistent with the Development Agreement, tracts in the above described area will be leased to the developer on an individual project basis.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Approve Lease of Space for Cancer Research, Urbana**

(25) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, recommends, subject to the availability of funds and the resolution of final lease terms satisfactory to the University, that the comptroller be authorized to execute a lease of approximately 17,152 square feet of office space on the third floor of the building located at 509 West University Avenue, Urbana, Illinois, for the period of five years, July 1, 2011, through June 30, 2016, with one option to extend for five years. The landlord is The Carle Foundation. The leased space would accommodate cancer research managed through the vice chancellor for research. The proposed lease space is more than 10,000 square feet and the annual rent is more than \$100,000, consequently, the lease necessitated the publication of a Request for Information (RFI) and review of market opportunities pursuant to the Illinois Procurement Code. A RFI was published on July 22, 2010. Only one entity responded to the RFI. A selection committee evaluated the only response. The proposed location at 509 West University Avenue, Urbana, Illinois, represents the most suitable space that meets the RFI requirements.

The term of the proposed lease is five years, with an option to renew for an additional five-year period. The University will have the option to terminate the lease at any time after the first year of the lease term with six months written notice. The annual base rental cost for the first two years of the lease term is \$00.00/sf. The annual rental rate will gradually increase as follows: third year—\$15.33/sf, fourth year—\$23.00/sf and fifth year—\$34.50/sf. The rental rate will stabilize at \$45.00/sf or \$788,833.36 per year during the option period. The lease rate is full service and includes utilities, rubbish removal, common area maintenance, free parking, and insurance costs. The University will be responsible for its own telephone and internet charges.

The Mills family donated monies to Carle Foundation Hospital of Urbana to establish a cancer research facility, which was built on Carle Hospital grounds in 2009. The Board of Trustees of the University of Illinois and Carle Foundation Hospital entered into a "Research Affiliation Agreement" on January 15, 2010. The goal of the affiliation is to utilize the respective research strengths of the University and Carle Hospital. The Mills family donation has allowed the University to occupy the research space rent free during the current lease term and will continue to pay the rent during the first two years of the proposed lease term. The University is actively applying for grants that will pay for the gradual rent increases during the third, fourth, and fifth years of the lease term. The University's long-term goal is to acquire sufficient grant monies to pay the full agreed-to rental rate (\$45/sf absolute gross) during the five-year option period. The proposed lease includes a termination clause that allows the University to terminate the lease after the first year of the lease term with six months written notice. The University may need to utilize the termination clause if research grant monies to cover the rent are not realized.

The Board action recommended in this item complies in all material respects with applicable state and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **Authorize South Campus Land Exchange Agreement with University of Illinois Foundation, Urbana**

(26) The interim vice president, University of Illinois, and interim chancellor, University of Illinois at Urbana-Champaign, with the concurrence of the appropriate administrative officers, recommends that the comptroller be authorized to execute an agreement to transfer University-owned farmland to the University of Illinois Foundation in exchange for like-valued, Foundation-owned farm properties.

The Board of Trustees owns the property, commonly known as the Manteno Farm, in fee simple and there are no gift limitations. The Manteno Farm consists of approximately 200 acres and is located in Manteno Township, in Kankakee County, Illinois. The farm was acquired by the University in 1986 from the State of Illinois Central Management Services. The Manteno Farm is a good quality, productive farm, but intensive on-farm research by the College of Agricultural, Consumer and Environmental Sciences faculty and students is more efficiently managed on acreage in close proximity to the Urbana-Champaign campus.

Consistent with its mission to support the University, the Foundation, at the request of the University, has acquired a portfolio of properties within the Urbana Campus Master Plan boundaries, to which the University has been granted full use by way of master lease agreement between the parties.

The University has obtained an appraisal for the Manteno Farm property and the Foundation finds this valuation acceptable to support a property exchange transaction. The Foundation will order its own appraisal of the property before the final transaction details and values are completely defined. As consideration, the Foundation will transfer ownership to the University of an appropriate number of farm properties totaling a like-value to the mutually agreed upon Manteno Farm value.

After the property exchange, the Foundation is free to pursue a sale of the Manteno Farm or retain the farm for its own investment portfolio. In accordance with Legislative Audit Commission Guidelines, if a transaction results in a gain net of the Foundation's carrying costs, the net gain will be promptly transferred or made available by the Foundation to the University, and a loss will be retained by the Foundation.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and the Board of Trustees policies and directives.

The vice president/chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

**Purchase and Renewal Recommendations**

(27) The president submitted, with his concurrence, a list of purchases and renewals recommended by the directors of purchases and the vice president/chief financial officer.

These were presented in one category—purchases and renewals from institutional funds. The term designates funds received by the University under contracts with the United States government, private corporations, and other organizations; grants from foundations, corporations, and other donors; and University revolving funds authorized by law.

The total amounts of these purchases and renewals were:

*From Institutional Funds*

Purchases . . . . .	\$78,045,000
Renewals . . . . .	28,740,000

A complete list of the purchases and renewals with supporting information (including the quotations received) was sent to each member of the Board in advance of the meeting. A copy is being filed with the secretary of the Board for record.

On motion of Ms. Strobel, seconded by Dr. Koritz, the purchases and renewals recommended were authorized by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

**Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act**

(28) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

Items from October 1999 through January 2011 that have been heretofore unreleased are recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommend that the following matters considered in executive session for the time period indicated above be made available to the public at this time.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

**Executive Session Minutes Released to Public**

**July 13, 2006, Board of Trustees Meeting**

**Purchase of Real Property for Use by the University**

For this portion of the executive session, Mr. Eppley invited Vice President Rugg and Douglas Beckmann, senior associate vice president for business and finance, to join the Board for the discussion. Mr. Rugg then introduced a proposal to exchange land owned by the University, known as the Pell Farm, currently the University's Pomology Research Farm, for land owned by the University of Illinois Foundation. He described the location of the Pell Farm as the intersection of Philo and Windsor roads in Urbana, and said that this has been an area for development, with residential areas on the borders and commercial development coming immediately adjacent to it. He said the farm now was too close to development of the city of Urbana making it increasingly difficult to move farm equipment into and out of the farm.



Mr. Rugg told the Board that the Pell Farm was not surplus property and that the University could not sell it unless it was declared surplus property. He then explained that the Legislative Audit Commission Guidelines provide for exchange of property for other property of like value, thus the administration proposes exchanging this property for property of equal value currently owned by the University of Illinois Foundation. He stressed that these guidelines stipulate that the value of the property traded for State property must be the cost of the property at the time of the transaction to acquire it. The owner of the property traded is not permitted a profit on the property.

He explained that the University and the Foundation had each received an appraisal for the Pell Farm; one was \$15,600 per acre and the other was \$27,000 per acre. Given this, the Foundation and the University representatives suggest that the value of the Pell Farm be set at \$20,000 per acre to recognize the difference in the two appraisals and the Foundation's risk. Mr. Rugg also explained that if the Foundation should sell the Pell Farm property at a profit, none of the profit may accrue to the Foundation, but must go into a quasi-endowment for use by the Urbana campus, and if a future sale were for less than \$20,000 per acre the Foundation would sustain the loss.

Mr. Rugg indicated that the properties the University might acquire in the exchange from the Foundation are located in the area south of the campus and one is in the north campus area. He said it would be helpful to present an item to the Board at its September 7, 2006, meeting to recommend this plan for land exchange.

Mr. Bruce inquired about the technical aspects of this transaction, and Mr. Eppley explained that the guidelines of the Legislative Audit Commission provide for what had been described. Mr. Eppley also reminded the Board that as a member, ex officio, of the University of Illinois Foundation Board of Directors, he does not vote on matters before that Board. He reinforced the statement made earlier that the Foundation would not be permitted any profit from the transaction and said that the Foundation Board members would evaluate this proposal at their annual meeting in September.

Mr. Bearrows noted that the Foundation is a University-Related Organization and exists to support the University. Also, Mr. Rugg added that some of the Foundation Board members consulted had said that the Foundation could assume this risk and not be harmed.

At the conclusion of this discussion, Messrs. Rugg and Beckmann were excused.

#### **September 7, 2006, Board of Trustees Meeting**

### **Setting the Price for Property Owned by the University**

Vice President Rugg and Douglas Beckmann, senior associate vice president for business and finance, joined the Board to discuss the item under this aegis that concerned setting the price for land owned by the University in order to transfer it to the University of Illinois Foundation for an exchange of land of like value. Mr. Rugg stated that the University wishes to transfer the land known as the Pell Farm to the University of Illinois Foundation for this exchange. He explained that this type of transaction is provided for in the guidelines of the Legislative Audit Committee and that the provisions state that the Foundation may not profit from the transaction and that it is assumed that the Foundation might incur a loss in such a transaction.

Mr. Rugg explained that the Foundation acquires properties strategically located within the University's master plans and that it owns property that would be useful for the planned relocation of the South Farms at Urbana. He said that in preparation for the exchange, the University received two appraisals for the Pell Farm property and the Foundation was emphatic about paying the lower appraisal. Mr. Rugg told the Board that this was \$2.5 million, and reminded the members that he had indicated at the Board meeting on July 13, 2006, that the appraisal that had been received at that time was for \$3.2 million. He noted that the Foundation required two appraisals and that its representatives had emphasized the need to accept the lower appraisal. Mr. Beckmann explained that this was expected because the Foundation had fiduciary responsibilities to meet. Mr. Rugg added that if the sale of the property (Pell Farm) net of carrying costs should be more than the lower appraisal, those funds would go to the Urbana campus and that under



the guidelines of the Legislative Audit Commission the Foundation is not permitted to retain any profit. Mr. Eppley commented that the Foundation's insistence on accepting the lower of the two appraisals is not a problem for the University because any subsequent profit would go to the Urbana campus.

Mr. Rugg then described the property the University seeks to receive from the Foundation in exchange for two farms on the south campus at Urbana; one residence and one piece of farm property. Mr. Vickrey asked for assurance that the University wanted to acquire all of these properties and was given that. Mr. Rugg stated that the Foundation provides the loan note for such property and the University pays the carrying costs which enables the University to acquire property before the price increases.

Messrs. Rugg and Beckmann departed the meeting at the end of this discussion.

#### **January 18, 2007, Board of Trustees Meeting**

##### **Litigation**

Mr. Bearrows stated that he had sent a memorandum to the Board members who normally receive information regarding medical malpractice cases with information about some malpractice cases. He asked that they call him if they had questions as soon as possible; otherwise, he would proceed with his stated recommendations in the memorandum.

#### **September 6, 2007, Board of Trustees Meeting**

##### **Litigation**

Mr. Bearrows stated that he had circulated information on certain medical malpractice cases with detailed facts and indicated he would appreciate receiving comments or questions within the next week; he said that if he hears nothing he will proceed with the recommendations contained in his memorandum to the Board.

#### **January 17, 2008, Board of Trustees Meeting**

##### **Medical Malpractice Cases**

Mr. Bearrows stated that he had described two medical malpractices cases in a recent memorandum to the Board and would appreciate guidance if any trustee had comments or advice for him regarding these cases. He indicated that in the absence of direction from the Board he would proceed with the recommendations in his memorandum.

#### **July 23-24, 2008, Board of Trustees Meeting**

##### **Litigation**

Messrs. Bruce and Montgomery departed the executive session at this time.

Mr. Bearrows stated that he had recently sent the Board a memorandum with summaries of a few medical malpractice cases and asked the Board members to call him by July 31, 2008, if they have comments or questions. He indicated that if he hears nothing he will act on the recommendations made in his memorandum.

#### **November 13, 2008, Board of Trustees Meeting**

##### **Litigation**

Mr. Bearrows referred to a recent report he had sent to all trustees except Trustees Bruce, Dorris, and Montgomery, which contained specific recommendations as to how the University should proceed in regard to two cases. He stated that Dr. William H. Chamberlin, chief medical officer, University of Illinois Hospital, had reviewed this report and endorsed the recommendations. Mr. Bearrows suggested that if any member of the Board (excluding Trustees Bruce, Dorris, and Montgomery) had any questions or concerns, they should contact Dr. Chamberlin or himself by Friday, November 21. If no significant concerns arose, the two cases would be handled as recommended in the report.

Mr. Bearrows stated that he would continue to keep the trustees informed of material developments in the two matters.

**July 22-23, 2009, Board of Trustees Meeting**

**Medical Malpractice Cases**

Mr. Bearrows stated that he had described two medical malpractice cases in detail in his periodic written report to the Board. He said that a specific recommendation is set forth for each, including whether to try or settle, and if the latter, a recommended settlement range. He said that if any member of the Board has comments or questions, he/she should contact him or Dr. Chamberlin by close of business Wednesday, July 29.

**May 20, 2010, Board of Trustees Meeting**

**Discussion of Minutes of Meetings Lawfully  
Closed Under the Open Meetings Act**

Those in attendance at this portion of the executive session included all of the trustees, President Ikenberry, Vice President Knorr, University Counsel Bearrows, and Secretary Thompson.

Secretary Thompson reviewed the requirement in the Open Meetings Act that indicates that public boards must review sequestered minutes of closed sessions at least semi-annually to determine if any hitherto sequestered minutes may be released to the public. All of these minutes had been distributed to the Board earlier. She explained that she and University Counsel Bearrows had reviewed all such minutes and did not recommend release of any substantive minutes at this time; however, she noted that the report in the last semiannual review was presented in the executive session minutes of the meeting of November 12, 2009, and stated that she and Mr. Bearrows recommended that the report of this review that appears in the minutes of this meeting be released. She indicated that there is an item in the agenda for today's meeting recommending this. There was no discussion or comment.

**September 23, 2010, Board of Trustees Meeting**

**Purchase or Lease of Real Property for Use by the University**

Inasmuch as Chancellor Easter had been dean of the College of ACES at the time this matter began, he was asked to comment on the matter of purchasing land for use by the Agricultural Experiment Station in Monmouth, Illinois. He reviewed the history of the Agricultural Experiment Stations, stating that there were seven such field stations at one time and a few years ago, while he was dean of ACES he asked an alumnus, Mr. Edward McMillan, now a member of the Board of Trustees, to chair a task force to review all of these stations and make a recommendation about future use of them. The chancellor reported that the recommendation of the task force was that the experiment stations did not seem to be financially sustainable and should be closed. Chancellor Easter also stated that in the case of the experiment station at Monmouth, a local group, through a foundation, sought to assist this station financially. Since it was not possible for this organization to transfer funds to the University, an alternative means for supporting the experiment station was identified. This involved the local foundation purchasing 80 acres of farmland with the University, the revenue from which the University could use for the station, with the provision that the University would purchase an additional 80 acres to fully support the experiment station. The chancellor explained that in order to accomplish this, the University sold farmland that had been given as a gift to the University in another part of the State and used the proceeds from this sale to purchase 80 acres in the Monmouth area. Chancellor Easter said he felt good about this arrangement, which he said had taken four years to accomplish, and asked Mr. McMillan to comment. Mr. McMillan said he found this to be an excellent solution and he was impressed and amazed by the local interest in preserving this experiment station. Mr. Knorr then explained the financial facts of these transactions involved. He said that the cost for the University to purchase

80 acres near Monmouth was \$8,200 per acre, which was the appraisal that the University received for the land, and that the University could not pay more than the appraisal. He added that the seller required \$8,800 per acre and to meet this demand the local foundation was contributing the additional \$48,000 to complete the sale. It was explained that this briefing was to advise the Board of these transactions and that they did not require Board action, thus there was no action item on the agenda for today's meeting.

**November 18, 2010, Board of Trustees Meeting**

### **Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act**

Dr. Thompson explained that this discussion is required pursuant to the Open Meetings Act, which states that a review of sequestered minutes of executive sessions must occur every six months to determine if it is appropriate to release any of these minutes. She stated that she and Mr. Bearrows had reviewed all of the sequestered minutes of past executive sessions in order to determine if any were ripe for release to the public at this time. All of these minutes had been distributed to the Board earlier. She indicated that they had concluded that none of the sequestered minutes should be released at this time. There were no questions.

On motion of Ms. Strobel, seconded by Dr. Koritz, this recommendation was approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Mr. Oliver, Mr. Soso, Ms. Strobel; no, none; absent, Governor Quinn.

(The student advisory vote was: Aye, Ms. Khan, Mr. Olivier.)

### **President's Report on Actions of the Senates**

(29) The president presented the following report:

#### **Establish the Undergraduate Minor in Horticulture, College of Agricultural, Consumer and Environmental Sciences, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Agricultural, Consumer and Environmental Sciences to establish an undergraduate minor in Horticulture.

The minor in Horticulture is designed for students who desire a significant background in horticulture to support study and practice in their major field. The minor will provide students with basic knowledge of horticulture with some specialization in one or more subtopics, such as specialty crop production or the use of plants in landscape design.

#### **Establish the Undergraduate Minor in Leadership Studies, College of Agricultural, Consumer and Environmental Sciences, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Agricultural, Consumer and Environmental Sciences to establish an undergraduate minor in Leadership Studies.

The minor in Leadership Studies will examine the roles of leaders and their relationships with followers in the context of diverse organizational structures, in regard to change management, group dynamics, personal and team influence strategies, personality, ethics, communication, conflict management, cross-cultural competencies, and a variety of other factors. The minor will provide students with an intellectually rigorous study and critical analysis of seminal and emerging leadership theories and concepts, as well as the research that tests those theories.

#### **Revise the Bachelor of Science in Horticulture, College of Agricultural, Consumer and Environmental Sciences, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Agricultural, Consumer and Environmental Sciences to revise the Bachelor of Science in Horticulture.

The proposed revisions include eliminating the Urban Forestry, Horticultural Sciences, and the Production and Management concentrations and establishing the Sustainable Landscapes and Specialty Crops concentrations. In addition, the revision will reduce the total number of required hours from 130 to 126 hours.

**Rename the Concentration in Agri-Finance in the Bachelor of Science  
in Agricultural and Consumer Economics,  
College of Agricultural, Consumer and Environmental Sciences, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Agricultural, Consumer and Environmental Sciences to rename the Agri-Finance concentration as the Finance in Agribusiness concentration in the Bachelor of Science in Agricultural and Consumer Economics.

The proposed concentration title better describes the fact that this concentration involves application of standard financial concepts and methods to issues within the sphere of the College of Agricultural, Consumer and Environmental Sciences.

**Revise the Bachelor of Science in Materials Science and Engineering,  
College of Engineering, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Engineering to revise the Bachelor of Science in Materials Science and Engineering.

The proposed revision includes changing the requirements for the degree by reducing the number of total hours from 131 to 128 as recommended by the college executive committee. All engineering undergraduate programs are targeting 128 hours for graduation.

**Eliminate the Master of Arts in Mathematics,  
College of Liberal Arts and Sciences and the Graduate College, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Liberal Arts and Sciences and the Graduate College to eliminate the Master of Arts in Mathematics.

The Department of Mathematics is no longer admitting students, and there are no current students in the Master of Arts degree. The requirements for the Master of Arts degree are identical to the Master of Science degree, which is being retained.

**Rename the Interdisciplinary Minor in Gender and Women's Studies,  
College of Liberal Arts and Sciences, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Liberal Arts and Sciences to rename the Interdisciplinary Minor in Gender and Women's Studies as the Minor in Gender and Women's Studies.

The proposed revision aligns the undergraduate minor with the recently revised undergraduate major. The field itself is interdisciplinary in nature, and the distinction is no longer necessary.

**Revise the Doctor of Musical Arts, College of Fine and Applied Arts, Urbana**

The Urbana-Champaign Senate has approved a proposal from the College of Fine and Applied Arts to revise the Doctor of Musical Arts.

The proposed revision establishes concentrations in Instrumental Conducting—Wind Band and Instrumental Conducting—Orchestra. These concentrations allow the School of Music to remain competitive and meet increasing demand for instruction focused on the fields of band and orchestra conducting.

**Amendments to the Senate *Bylaws*, Urbana**

The Urbana-Champaign Senate has approved two amendments to the *Bylaws*. The first revision, Part B.6, amends the Committee on Committees Term of Office, allowing the Committee to begin its term at the end of the Senate year rather than the beginning of the academic year.

The second amendment stems from approval on November 9, 2009, of an amendment to the *Constitution* to add an Other Academic Staff electorate to the Urbana-Champaign Senate as well as making some changes to the Faculty electorate. Implementation of these changes requires changes to the Urbana-Champaign Senate *Bylaws* and the creation of *Senate Election Rules* for the Other Academic Staff electorate.

Details of the amendments are on file with the Senate Office.

**Establish a Nurse-Midwifery/Women's Health Nurse Practitioner  
Concentration, Master of Science in Nursing and Doctor  
of Nursing Practice, College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the establishment of the Nurse-Midwifery/Women's Health Nurse Practitioner Concentration within the Master of Science in Nursing and the Doctor of Nursing Practice (DNP).

Although there is much overlap in the education and clinical practice of a certified nurse-midwife (CNM) and a women's health nurse practitioner (WHNP), specific job positions may limit practice to either a CNM or WHNP based on the employer's understanding of the educational preparation for each role. Providing students with the option of enrolling in a dual concentration, such as this, will give them an expedient way to take all the courses and perform the clinical hours necessary to sit for dual certification and obtain dual licensure.

Master of Science students in this concentration will be required to take a total of 67 to 69 credit hours for the degree, and DNP students in this concentration will be required to take a total of 106 credit hours for the degree.

**Establish a Neonatal Nurse Practitioner Concentration,  
Doctor of Nursing Practice, College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the establishment of the Neonatal Nurse Practitioner Concentration within the Doctor of Nursing Practice (DNP).

Neonatal Nurse Practitioners (NNP) practice in the acute care setting (hospitals) and manage care for healthy newborns as well as ill infants, pre-term infants, and very low birth weight infants with severe, life-threatening complications. Graduates of this program will be well prepared to manage the biological, psychosocial, cultural, legal, ethical, economic, and political issues related to the nation's top cause of morbidity and mortality in newborns. The proposed program also incorporates principles of patient-family centered care (PFCC), which makes it unique among NNP programs.

DNP students enrolled in this concentration will be required to take a total of 93 credit hours.

**Rename the Acute Care Nurse Practitioner Concentration  
to the Adult-Gerontology Acute Care Nurse Practitioner Concentration,  
and Rename the Adult/Geriatric Nurse Practitioner Concentration to the  
Adult-Gerontology Primary Care Nurse Practitioner Concentration,  
Master of Science in Nursing and Doctor of Nursing Practice,  
College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the renaming of the Acute Care Nurse Practitioner Concentration to the Adult-Gerontology Acute Care Nurse Practitioner Concentration, and the renaming of the Adult/Geriatric Nurse Practitioner Concentration to the Adult-Gerontology Primary Care Nurse Practitioner Concentration within the Master of Science in Nursing and the Doctor of Nursing Practice (DNP).

In July 2008, nursing's leading professional organizations reached consensus on a model for advanced practice registered nurse (APRN) regulation. The proposed name changes are being made in order to meet certification and licensing requirements proposed in the APRN Consensus Model, specifically, that program names should clearly specify the population focus of that program.

**Rename the Advanced Community Health Nurse Specialist Concentration  
to the Advanced Community Health Nurse Concentration  
and Rename the Occupational Health/Advanced Community Health  
Nurse Specialist Concentration to Occupational Health/Advanced  
Community Health Nurse Concentration,  
Master of Science in Nursing and Doctor of Nursing Practice,  
College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the renaming of the Advanced Community Health Nurse Specialist Concentration to Advanced Community Health Nurse Concentration and the renaming of the Occupational Health/Advanced Community Health Nurse Specialist Concentration to Occupational Health/Advanced Community Health Nurse Concentration within the Master of Science in Nursing and Doctor of Nursing Practice (DNP).

The proposed name changes are being made as a result of recent changes in board certification exams which require that the college remove the term “specialist” from the concentration names because the programs of study are not designed to prepare students for the “specialist” exams in this area.

**Rename the School/Advanced Community Health Nurse Specialist  
Concentration to School/Advanced Community Health Nurse  
Concentration, Master of Science in Nursing,  
College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the renaming of the School/Advanced Community Health Nurse Specialist Concentration to the School/Advanced Community Health Nurse Concentration within the Master of Science in Nursing.

The proposed name change is being made as a result of recent changes in board certification exams which require that the college remove the term “specialist” from the concentration names because the programs of study are not designed to prepare students for the “specialist” exams in this area.

**Rename the Mental Health Clinical Nurse Specialist Concentration  
to the Psychiatric-Mental Health Clinical Nurse Specialist Concentration,  
and Rename the Mental Health Nurse Practitioner Concentration  
to Psychiatric-Mental Health Nurse Practitioner Concentration,  
Master of Science in Nursing and Doctor of Nursing Practice,  
College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the renaming of the Mental Health Clinical Nurse Specialist Concentration to the Psychiatric-Mental Health Clinical Nurse Specialist Concentration, and the renaming of the Mental Health Nurse Practitioner Concentration to the Psychiatric-Mental Health Nurse Practitioner Concentration, within the Master of Science in Nursing and Doctor of Nursing Practice (DNP).

The addition of the term “Psychiatric” in the concentration name will clarify the level of care that graduates from this program are educated to provide, i.e., acute/chronic as well as mental health, and it matches the language used in the certification exam title.

**Eliminate the Acute Care Clinical Nurse Specialist Concentration,  
Master of Science in Nursing and Doctor of Nursing Practice,  
College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the elimination of the Acute Care Clinical Nurse Specialist Concentration within the Master of Science in Nursing and Doctor of Nursing Practice (DNP).

Since 1993, 26 students have graduated from the Acute Care Clinical Nurse Specialist program, which is an average of 1.5 students per year. Currently there are 11 students enrolled in the program, but several are considering changing to the Nurse Practitioner track. The faculty time required for approximately one student in each clinical course each semester is too great to continue offering the concentration.

**Eliminate the Adult Nurse Practitioner Concentration and Geriatric Nurse Practitioner Concentrations, Master of Science in Nursing and Doctor of Nursing Practice, College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the elimination of the Adult Nurse Practitioner Concentration and Geriatric Nurse Practitioner Concentration within the Master of Science in Nursing and Doctor of Nursing Practice (DNP).

In July 2008, nursing's leading professional organizations reached consensus on a model for advanced practice registered nurse (APRN) regulation. Based on the *APRN Consensus Model*, the American Association of Colleges of Nursing recommends that all current programs preparing individuals to provide care to the adult or gerontology populations merge the programs so that graduates are prepared with the full complement of competencies necessary to provide comprehensive care to the entire adult population. In the future, students interested in either of these concentration areas will be admitted to the newly renamed Adult-Gerontology Primary Care Nurse Practitioner concentration.

**Eliminate the Geriatric Clinical Nurse Specialist Concentration, Master of Science in Nursing and Doctor of Nursing Practice, College of Nursing, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Nursing has approved the elimination of the Geriatric Clinical Nurse Specialist Concentration within the Master of Science in Nursing and Doctor of Nursing Practice (DNP).

Only one student has graduated from the Geriatric Clinical Nurse Specialist Concentration in the last five years. Currently there are two students enrolled in this concentration and both are contemplating changing to the Nurse Practitioner concentration. In addition, it is anticipated that the Geriatric Clinical Nurse Specialist certification exam may no longer be available as of 2012.

**Establish a Maternal and Child Health Epidemiology Concentration, Master of Public Health, School of Public Health, Chicago**

The Chicago Senate with the recommendation of the School of Public Health, has approved the establishment of the Maternal and Child Health Epidemiology Concentration within the Master of Public Health (MPH).

This interdisciplinary program was developed in the 1990s in response to a national call to increase the number of individuals who can assist state and local public health agencies in strengthening their data and analytic capacity related to the health of women, children, and families. Graduates of this program will have the analytic skills to perform many of the activities of the maternal and child health planning cycle—surveillance, assessment, planning, implementation, monitoring, evaluation, and policy development—at a high level. This program is being formalized into an interdivisional concentration, with a minimum of 28 to 29 credit hours required for the concentration.

**Establish an Environmental Planning and Policy Concentration, Master of Urban Planning and Policy, College of Urban Planning and Public Affairs, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Urban Planning and Public Affairs has approved the establishment of the Environmental Planning and Policy Concentration, Master of Urban Planning and Policy (MUPP).



As attention to environmental issues in planning and the number of job opportunities in this field has grown, the number of students interested in this topic has similarly increased. Currently, many students develop self-designed programs to prepare themselves in environmental planning. However, department faculty feel that students would be best served by a curricular approach that addresses issues of theoretical foundations, methods and/or policy, and elements of practice (following the structure of other Master of Urban Planning and Policy concentrations), so that students are best prepared. Therefore, a formal three-course concentration is being established.

**Rename the Physical Planning Concentration as the  
Spatial Planning and Design Concentration, Master of Urban Planning  
and Policy, College of Urban Planning and Public Affairs, Chicago**

The Chicago Senate with the recommendation of the Graduate College and the College of Urban Planning has approved the renaming of the Physical Planning Concentration as the Spatial Planning and Design Concentration within the Master of Urban Planning and Policy (MUPP).

The proposed name change will more accurately reflect both current language in planning and the new tracks in the concentration, one in land use (spatial planning) and one in urban design, approved in 2010.

**Eliminate the Minor in the Teaching of German  
and the Minor in the Teaching of Spanish,  
College of Liberal Arts and Sciences, Chicago**

The Chicago Senate with the recommendation of the College of Liberal Arts and Sciences has approved the elimination of the Minor in the Teaching of German and the Minor in the Teaching of Spanish.

In the past, completion of a minor in the teaching of German or in the teaching of Spanish fulfilled most of the requirements in Illinois for teaching German or teaching Spanish as a second subject. The Illinois State Board of Education (ISBE) has changed requirements so that a minor is no longer sufficient. Instead, the ISBE makes possible only an endorsement in teaching a second subject. Interested students will be referred to the UIC Council on Teacher Education for information about current requirements for teaching a second subject.

**Establish a Water Quality and Health Concentration,  
Master of Public Health, School of Public Health, Chicago**

The Chicago Senate with the recommendation of the School of Public Health has approved the establishment of the Water Quality and Health Concentration within the Master of Public Health (MPH).

The new concentration will ground students in the natural and risk sciences important to understanding the phenomena and consequences of water scarcity, mechanisms of chemical and microbial water contamination, risks to human health, and methods to study and graphically display indicators of water contamination. These are skills that are required by governmental and nongovernmental organizations and will prepare students for employment in a variety of public health practice settings. MPH students in this concentration will be required to take a minimum of 45 credit hours for the degree.

**Establish an Environmental and  
Occupational Health Policy Concentration,  
Master of Public Health, School of Public Health, Chicago**

The Chicago Senate with the recommendation of the School of Public Health has approved the establishment of the Environmental and Occupational Health Policy Concentration within the Master of Public Health (MPH).



The new concentration will provide students the opportunity to obtain grounding in the multidisciplinary, applied sciences that underpin environmental and occupational health, in conjunction with a policy orientation. Assessment of student interest and post-graduate placements demonstrates a need for this type of program, where students obtain familiarity with both science and policy. The addition of a policy background would enhance performance in most jobs in the field, including positions in policy analysis, communications, and government relations. MPH students in this concentration will be required to take a minimum of 43 credit hours for the degree.

**Suspend the Academic Politics Concentration and Practical  
Politics Concentration in the Political Science Master's Degree,  
College of Public Affairs and Administration, Springfield**

The Springfield Senate has approved a proposal from the College of Public Affairs and Administration to suspend the graduate concentration in Academic Politics and the graduate concentration in Practical Politics.

The academic and practical concentrations were designed to serve both students who were considering a career in higher education teaching and students with an interest in applied politics. The current concentrations focus primarily on American politics, but faculty expertise is now more international, theoretical, and legal and a more general degree reflects that diversity of expertise. In addition, the distinction between academic and practical politics has blurred over the years both in theory and in coursework and is no longer a legitimate basis for dividing the degree into such concentrations.

The concentrations will be replaced by one degree with the addition of a certificate in Practical Politics. Students currently enrolled in each concentration will be able to finish their studies, as the courses for each concentration will still be offered.

This report was received for record.

**Investment Report for the Quarter Ended March 31, 2011**

(30) The comptroller presented this report as of March 31, 2011. A copy has been filed with the secretary of the Board.

This report was received for record.

**Report Concerning Participation of Minority  
and Female Business Enterprises (MAFBE)  
to the Board of Trustees of the University of Illinois**

(31) This report responds to the Board of Trustees' request for periodic information on MAFBE expenditures. The report lists the number of MAFBE vendors in total and by category and expenditures by category for the period July 1, 2010, through March 31, 2011. A copy has been filed with the secretary of the Board.

This report was received for record.

**Report on Compliance Activities,  
University of Illinois Medical Center at Chicago**

(32) This report prepared in compliance with The Joint Commission was presented to the Board for record. A copy has been filed with the secretary of the Board.

This report was received for record.

**Natural Gas and Electricity Procurement Program Report**

(33) The comptroller presented this report. A copy has been filed with the secretary of the Board.

This report was received for record.

**Report of the Secretary:  
Selection of Student Members of the  
University of Illinois Board of Trustees, 2011-2012**

(34) The secretary presented the following report:

**Urbana-Champaign Campus**

The election was held on March 8 and March 9, 2011. Ms. Hannah Ehrenberg was elected.

The total number of votes cast for student trustee was 2,982. The tally for each candidate was:

Hannah Ehrenberg	1,743
Jim Maskeri	830
Shao Gao	249

Ms. Ehrenberg is a senior majoring in human development and family studies. She is involved in Alpha Phi Omega, a coed service fraternity, the Illinois Student Senate, and is serving as an undergraduate research assistant in the Department of Human Development and Family Studies. She has served as both secretary and president of the Alpha Alpha chapter of Alpha Phi Omega, the largest chapter in the nation. Additionally, she has served as an Illinois Student Senator twice and served as the vice president external of the Illinois Student Senate for the 2010-2011 academic year. She spent the past winter break in Cape Town, South Africa, volunteering and sightseeing with 17 fellow Illini. Outside of school, Hannah enjoys traveling, antiquing, and spending time with her family in Lincolnwood, Illinois.

**Chicago Campus**

The election for the student member of the University of Illinois Board of Trustees from the Chicago campus was held on March 2 and March 3, 2011. Mr. Kenneth Thomas was elected.

The total number of ballots cast for a student trustee on the UIC campuses—Chicago, Peoria, Rockford, and Urbana—was 1,079. Mr. Thomas faced two other candidates in the election and the tally was:

Kenneth Thomas	576
Seyed Mirzamani	267
Kenneth Vaser	236

Mr. Kenneth Thomas of Midlothian, Illinois, is currently a sophomore with a dual major in history and political science in the College of Liberal Arts and Sciences. His past leadership experiences include: various leadership positions with Undergraduate Student Government including chair of the Elections Steering Committee; chair of the Committee on Representation and Student Services; and speaker. In addition, Mr. Thomas has served as a student representative to the UIC Senate and has been a member of the following Senate committees: Student Affairs; Student Admission; and Retention and Recruitment. He is a member of the Vice Chancellor for Academic Affairs Search Committee and has served as vice chair of the Coalition of Chicago Colleges.

**Springfield Campus**

The Student Government Association Election was held April 13 and April 14, 2011. Mr. John W. Tienken was elected student trustee from the Springfield campus. The tally was:

John Tienken	155
Kevin Catlin	125
Tyler Scherer	102
No Vote	46

Mr. John W. Tienken of Clarendon Hills, Illinois, is a sophomore Capital Scholars student majoring in political science and English. He is founder and captain of the UIS Squash Team, and a mentor in the Capital Scholars Honors Program. Mr. Tienken also worked as a columnist and reporter for the UIS Journal. He participated in the UIS AmeriCorps program during his freshman year and was a member of the UIS Model UN delegation. He previously served on the Capital Scholars Honors Steering Committee, the Student Organization Funding Association, and the UIS Student Government Association Governmental Affairs Committee.

This report was received for record.

**SECRETARY’S REPORT**

The secretary presented for record changes to academic appointments for contract year 2010-11, new hires, reappointed retirees, resignations, and notices of nonreappointment. A copy has been filed with the secretary of the Board.

**DEGREES CONFERRED**

The secretary presented for record the following list of degrees conferred on candidates at the Urbana-Champaign, Chicago, and Springfield campuses on the dates indicated.

**Summary**

**Urbana-Champaign**

*Degrees Conferred August 9, 2010*

*Graduate Degrees*

Doctor of Audiology.....	1
Doctor of Education .....	4
Doctor of Musical Arts .....	7
Doctor of Philosophy .....	221
<i>Total, Doctors .....</i>	<i>(233)</i>
Master of Accounting Science .....	3
Master of Architecture .....	2
Master of Arts .....	43
Master of Business Administration.....	40
Master of Computer Science .....	7
Master of Education.....	86
Master of Fine Arts.....	10
Master of Landscape Architecture .....	3
Master of Music .....	6
Master of Music Education .....	7
Master of Science .....	332
Master of Science in Public Health.....	1
Master of Social Work .....	33
Master of Urban Planning .....	10
<i>Total, Masters.....</i>	<i>(583)</i>

*Certificate of Advanced Study*

Educational Organization and Leadership .....	2
Library and Information Science .....	4
<i>Total, Certificates.....</i>	<i>(6)</i>

*Total, Graduate Degrees.....* 822

*Undergraduate Degrees*

College of Agricultural, Consumer and Environmental Sciences	
Bachelor of Science.....	38
College of Applied Health Sciences	
Bachelor of Science.....	101
College of Business	
Bachelor of Science.....	66
College of Education	
Bachelor of Science.....	12
College of Engineering	
Bachelor of Science.....	66
College of Fine and Applied Arts	
Bachelor of Arts.....	3
Bachelor of Fine Arts.....	9
Bachelor of Landscape Architecture.....	2
Bachelor of Music.....	2
Bachelor of Music Education.....	2
Bachelor of Science.....	7
<i>Total, College of Fine and Applied Arts.....</i>	<i>(25)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts in Liberal Arts and Sciences.....	171
Bachelor of Science.....	6
Bachelor of Science in Liberal Arts and Sciences.....	59
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(236)</i>
College of Media	
Bachelor of Science.....	9
Bachelor of Science in Journalism.....	4
<i>Total, College of Media.....</i>	<i>(13)</i>
<i>Total, Undergraduate Degrees.....</i>	<i>560</i>
<i>Total, Degrees Conferred August 9, 2010.....</i>	<i>1,382</i>

*Degrees Conferred December 20, 2010**Graduate Degrees*

Doctor of Education.....	3
Doctor of Musical Arts.....	13
Doctor of Philosophy.....	252
Doctor of the Science of Law.....	1
<i>Total, Doctors.....</i>	<i>(269)</i>
Master of Accounting Science.....	7
Master of Architecture.....	4
Master of Arts.....	36
Master of Business Administration.....	8
Master of Computer Science.....	14
Master of Education.....	131
Master of Fine Arts.....	9
Master of Human Resources and Industrial Relations.....	82
Master of Landscape Architecture.....	3
Master of Music.....	6
Master of Music Education.....	5
Master of Science.....	434
Master of Science in Public Health.....	2
Master of Social Work.....	48

Master of Urban Planning .....	2
<i>Total, Masters</i> .....	(791)
Certificate of Advanced Study	
Curriculum and Instruction .....	1
Human Resource Education .....	1
Library and Information Science .....	1
Special Education.....	1
<i>Total, Certificates</i> .....	(4)
<i>Total, Graduate Degrees</i> .....	1,064
<i>Professional Degrees</i>	
College of Law	
Juris Doctor.....	7
College of Veterinary Medicine	
Doctor of Veterinary Medicine.....	1
<i>Total, Professional Degrees</i> .....	8
<i>Undergraduate Degrees</i>	
College of Agricultural, Consumer and Environmental Sciences	
Bachelor of Science.....	93
Bachelor of Science in Agriculture .....	1
<i>Total, College of Agricultural, Consumer and Environmental Sciences</i> .....	(94)
College of Applied Health Sciences	
Bachelor of Science.....	88
College of Business	
Bachelor of Science.....	139
College of Education	
Bachelor of Science.....	4
College of Engineering	
Bachelor of Science.....	271
College of Fine and Applied Arts	
Bachelor of Arts.....	11
Bachelor of Fine Arts .....	21
Bachelor of Landscape Architecture .....	3
Bachelor of Music .....	2
Bachelor of Music Education .....	10
Bachelor of Science.....	11
<i>Total, College of Fine and Applied Arts</i> .....	(58)
College of Liberal Arts and Sciences	
Bachelor of Arts in Liberal Arts and Sciences .....	279
Bachelor of Science.....	32
Bachelor of Science in Liberal Arts and Sciences .....	208
<i>Total, College of Liberal Arts and Sciences</i> .....	(519)
College of Media	
Bachelor of Science.....	20
Bachelor of Science in Journalism .....	14
<i>Total, College of Media</i> .....	(34)
Institute of Aviation	
Bachelor of Science in Aviation Human Factors.....	6
<i>Total, Undergraduate Degrees</i> .....	1,213
<i>Total, Degrees Conferred December 20, 2010</i> .....	2,285

*Degrees Conferred May 15, 2011**Graduate Degrees*

Doctor of Audiology.....	6
Doctor of Education .....	5
Doctor of Musical Arts .....	19
Doctor of Philosophy .....	267
Doctor of the Science of Law .....	1
<i>Total, Doctors .....</i>	<i>(298)</i>
Master of Accounting Science .....	205
Master of Architecture .....	66
Master of Arts .....	117
Master of Business Administration.....	155
Master of Computer Science .....	13
Master of Education.....	115
Master of Fine Arts .....	21
Master of Human Resources and Industrial Relations .....	26
Master of Landscape Architecture .....	8
Master of Laws.....	82
Master of Music .....	30
Master of Music Education.....	4
Master of Public Health .....	5
Master of Science .....	822
Master of Science in Public Health.....	3
Master of Social Work .....	32
Master of Urban Planning .....	19
<i>Total, Masters.....</i>	<i>(1,723)</i>
Artist Diploma .....	1

*Certificate of Advanced Study*

Educational Organization and Leadership .....	1
Library and Information Science .....	3
<i>Total, Certificates.....</i>	<i>(4)</i>

*Total, Graduate Degrees.....* 2,026

*Professional Degrees*

College of Law	
Juris Doctor.....	182
College of Veterinary Medicine	
Doctor of Veterinary Medicine.....	115
<i>Total, Professional Degrees.....</i>	<i>297</i>

*Undergraduate Degrees*

College of Agricultural, Consumer and Environmental Sciences	
Bachelor of Science.....	435
Bachelor of Science in Agriculture .....	1
<i>Total, College of Agricultural, Consumer and Environmental Sciences .....</i>	<i>(436)</i>
College of Applied Health Sciences	
Bachelor of Science.....	366
College of Business	
Bachelor of Science.....	578
College of Education	
Bachelor of Science.....	151

College of Engineering	
Bachelor of Science.....	873
College of Fine and Applied Arts	
Bachelor of Arts.....	21
Bachelor of Fine Arts .....	122
Bachelor of Landscape Architecture .....	23
Bachelor of Music .....	31
Bachelor of Music Education .....	27
Bachelor of Science.....	112
<i>Total, College of Fine and Applied Arts.....</i>	<i>(336)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts.....	13
Bachelor of Arts in Liberal Arts and Sciences .....	1,239
Bachelor of Science.....	140
Bachelor of Science in Liberal Arts and Sciences.....	1,026
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(2,418)</i>
College of Media	
Bachelor of Science.....	196
Bachelor of Science in Journalism .....	64
<i>Total, College of Media.....</i>	<i>(260)</i>
Institute of Aviation	
Bachelor of Science in Aviation Human Factors.....	13
<i>Total, Undergraduate Degrees .....</i>	<i>5,431</i>
<i>Total, Degrees Conferred May 15, 2011.....</i>	<i>7,754</i>

### Chicago

*Degrees Conferred August 8, 2010*

College of Applied Health Sciences	
Bachelor of Science.....	23
Doctor of Physical Therapy .....	1
<i>Total, College of Applied Health Sciences.....</i>	<i>(24)</i>
College of Architecture and the Arts	
Bachelor of Arts.....	4
Bachelor of Fine Arts .....	5
Bachelor of Science.....	11
<i>Total, College of Architecture and the Arts.....</i>	<i>(20)</i>
College of Business Administration	
Bachelor of Science.....	65
College of Dentistry	
Advance Certificate .....	13
College of Engineering	
Bachelor of Science.....	29
<i>Graduate Programs</i>	
Doctor of Arts .....	1
Doctor of Nursing Practice.....	3
Doctor of Occupational Therapy.....	1
Doctor of Philosophy .....	131
Master of Architecture .....	6
Master of Arts .....	30

Master of Business Administration.....	83
Master of Education.....	24
Master of Engineering .....	4
Master of Fine Arts.....	3
Master of Health Care Administration .....	2
Master of Health Professions Education.....	6
Master of Public Administration .....	8
Master of Science .....	155
Master of Science in Teaching.....	1
Master of Social Work .....	1
Master of Urban Planning and Policy.....	17
<i>Total, Graduate Programs.....</i>	<i>(476)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts.....	151
Bachelor of Science.....	52
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(203)</i>
College of Medicine	
Doctor of Medicine (Chicago).....	2
College of Nursing	
Bachelor of Science.....	14
School of Public Health	
Doctor of Public Health.....	1
Master of Public Health .....	27
<i>Total, School of Public Health.....</i>	<i>(28)</i>
College of Urban Planning and Public Affairs	
Bachelor of Arts.....	6
<i>Total, Degrees Conferred August 8, 2010.....</i>	<i>880</i>
<i>Degrees Conferred December 12, 2010</i>	
College of Applied Health Sciences	
Bachelor of Science.....	46
Certificate of Advanced Study .....	1
Doctor of Physical Therapy .....	1
<i>Total, College of Applied Health Sciences.....</i>	<i>(48)</i>
College of Architecture and the Arts	
Bachelor of Arts.....	11
Bachelor of Fine Arts .....	15
Bachelor of Science.....	1
<i>Total, College of Architecture and the Arts.....</i>	<i>(27)</i>
College of Business Administration	
Bachelor of Science.....	200
College of Dentistry	
Doctor of Dental Surgery.....	5
College of Education	
Bachelor of Arts.....	1
College of Engineering	
Bachelor of Science.....	125
<i>Graduate Certificates</i>	
Nursing .....	1
<i>Graduate Programs</i>	
Doctor of Nursing Practice.....	4



Doctor of Occupational Therapy.....	2
Doctor of Philosophy.....	84
Master of Architecture.....	1
Master of Arts.....	31
Master of Business Administration.....	79
Master of Education.....	65
Master of Energy Engineering.....	11
Master of Engineering.....	10
Master of Fine Arts.....	5
Master of Health Professions Education.....	2
Master of Public Administration.....	40
Master of Science.....	189
Master of Science in Teaching.....	8
Master of Social Work.....	1
Master of Urban Planning and Policy.....	15
<i>Total, Graduate Programs.....</i>	<i>(547)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts.....	361
Bachelor of Science.....	131
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(492)</i>
College of Medicine	
Doctor of Medicine (Chicago).....	5
Doctor of Medicine (Rockford).....	1
<i>Total, College of Medicine.....</i>	<i>(6)</i>
College of Nursing	
Bachelor of Science.....	10
College of Pharmacy	
Doctor of Pharmacy.....	3
School of Public Health	
Master of Public Health.....	16
College of Urban Planning and Public Affairs	
Bachelor of Arts.....	2
<i>Total, Degrees Conferred December 12, 2010.....</i>	<i>1,483</i>
<i>Degrees Conferred May 4-8, 2011</i>	
College of Applied Health Sciences	
Bachelor of Science.....	110
Certificate of Advanced Study.....	5
Doctor of Physical Therapy.....	28
<i>Total, College of Applied Health Sciences.....</i>	<i>(143)</i>
College of Architecture and the Arts	
Bachelor of Arts.....	19
Bachelor of Fine Arts.....	105
Bachelor of Science.....	55
<i>Total, College of Architecture and the Arts.....</i>	<i>(179)</i>
College of Business Administration	
Bachelor of Science.....	356
Bachelor of Business Administration.....	8
<i>Total, College of Business Administration.....</i>	<i>(364)</i>
College of Dentistry	
Advance Certificate.....	29
Doctor of Dental Surgery.....	89
<i>Total, College of Dentistry.....</i>	<i>(118)</i>

College of Education	
Bachelor of Arts.....	71
College of Engineering	
Bachelor of Science.....	238
<i>Graduate Certificates</i>	
Social Work.....	3
<i>Graduate Programs</i>	
Doctor of Philosophy.....	96
Master of Architecture.....	22
Master of Arts.....	85
Master of Arts in Teaching.....	6
Master of Business Administration.....	136
Master of Education.....	153
Master of Energy Engineering.....	11
Master of Engineering.....	12
Master of Fine Arts.....	23
Master of Health Care Administration.....	22
Master of Health Professions Education.....	6
Master of Public Administration.....	27
Master of Science.....	383
Master of Science in Teaching.....	4
Master of Social Work.....	204
Master of Urban Planning and Policy.....	56
<i>Total, Graduate Programs.....</i>	<i>(1,246)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts.....	815
Bachelor of Science.....	322
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(1,137)</i>
College of Medicine	
Doctor of Medicine (Chicago).....	180
Doctor of Medicine (Peoria).....	44
Doctor of Medicine (Rockford).....	44
Doctor of Medicine (Urbana).....	24
<i>Total, College of Medicine.....</i>	<i>(292)</i>
College of Nursing	
Bachelor of Science.....	145
College of Pharmacy	
Doctor of Pharmacy.....	161
School of Public Health	
Doctor of Public Health.....	3
Master of Public Health.....	67
<i>Total, School of Public Health.....</i>	<i>(70)</i>
College of Urban Planning and Public Affairs	
Bachelor of Arts.....	19
<i>Total, Degrees Conferred May 4-8, 2011.....</i>	<i>4,186</i>

### Springfield

#### *Degrees Conferred July 31, 2010*

College of Business and Management	
Bachelor of Arts.....	19
Bachelor of Business Administration.....	26

Master of Arts .....	6
Master of Business Administration.....	4
Master of Science .....	4
<i>Total, College of Business and Management</i> .....	(59)
College of Education and Human Services <sup>1</sup>	
Bachelor of Social Work .....	8
Master of Arts .....	37
<i>Total, College of Education and Human Services</i> .....	(45)
College of Liberal Arts and Sciences	
Bachelor of Arts.....	40
Bachelor of Science.....	15
Master of Arts .....	7
Master of Science .....	18
<i>Total, College of Liberal Arts and Sciences</i> .....	(80)
College of Public Affairs and Administration	
Bachelor of Arts.....	17
Master of Arts .....	25
Master of Public Administration .....	3
Master of Public Health .....	1
<i>Total, College of Public Affairs and Administration</i> .....	(46)
<i>Total, Degrees Conferred July 31, 2010</i> .....	230
<i>Degrees Conferred December 18, 2010</i>	
College of Business and Management	
Bachelor of Arts.....	29
Bachelor of Business Administration.....	46
Master of Arts .....	14
Master of Business Administration.....	5
Master of Science .....	24
<i>Total, College of Business and Management</i> .....	(118)
College of Education and Human Services <sup>2</sup>	
Bachelor of Social Work .....	13
Master of Arts .....	32
<i>Total, College of Education and Human Services</i> .....	(45)
College of Liberal Arts and Sciences	
Bachelor of Arts.....	76
Bachelor of Science.....	36
Master of Arts .....	11
Master of Science .....	39
<i>Total, College of Liberal Arts and Sciences</i> .....	(162)
College of Public Affairs and Administration <sup>3</sup>	
Bachelor of Arts.....	20
Master of Arts .....	34
Master of Public Administration .....	15
Master of Public Health .....	4
Master of Science .....	3
<i>Total, College of Public Affairs and Administration</i> .....	(76)
<i>Total, Degrees Conferred December 18, 2010</i> .....	401

<sup>1</sup>Ten IBHE-approved certificates of advanced study and one IBHE-approved certificate (post baccalaureate or graduate) also were awarded.

<sup>2</sup>Three IBHE-approved certificates of advanced study and one IBHE-approved certificate (post baccalaureate or graduate) also were awarded.

<sup>3</sup>Two IBHE-approved certificates (post baccalaureate or graduate) also were awarded.

*Degrees Conferred May 14, 2011*

College of Business and Management	
Bachelor of Arts.....	35
Bachelor of Business Administration.....	66
Master of Arts .....	14
Master of Business Administration.....	40
Master of Science .....	27
<i>Total, College of Business and Management.....</i>	<i>(182)</i>
College of Education and Human Services <sup>1</sup>	
Bachelor of Social Work .....	20
Master of Arts .....	52
<i>Total, College of Education and Human Services.....</i>	<i>(72)</i>
College of Liberal Arts and Sciences	
Bachelor of Arts.....	151
Bachelor of Science.....	44
Master of Arts .....	23
Master of Science .....	41
<i>Total, College of Liberal Arts and Sciences.....</i>	<i>(259)</i>
College of Public Affairs and Administration <sup>2</sup>	
Bachelor of Arts.....	58
Master of Arts .....	28
Master of Public Administration .....	42
Master of Public Health .....	12
Doctor of Public Administration.....	1
<i>Total, College of Public Affairs and Administration.....</i>	<i>(141)</i>
<i>Total, Degrees Conferred May 14, 2011.....</i>	<i>654</i>

**REPORT ON DIVERSITY AT THE UNIVERSITY**

Next, Mr. Kennedy asked President Hogan to introduce a report on diversity. President Hogan recognized Vice President Rao for her efforts toward increasing diversity throughout the University, stating that she has probably done more than most in this area. He said that today's presentation would focus on diversity among academic professional staff, and he explained that academic professional staff come from a variety of backgrounds and have a wide range of skills and experience, often holding positions throughout the University in areas such as research, administration, and technology, among others. He stated that there are currently 8,500 academic professional staff members at the University, and said that efforts are needed to increase diversity among this group. He invited Mr. Eric Smith, director of equal opportunity, University Administration, to share information about diversity among academic professional staff, and he also introduced Dr. Menah Pratt-Clarke, director and assistant chancellor for equal opportunity and access, Urbana; Ms. Caryn Bills, director of access and equity, Chicago; and Ms. Deanie Brown, associate chancellor for access and equal opportunity, Springfield.

Mr. Smith began his presentation (materials on file with the secretary) by defining academic professional staff, and he presented a chart reflecting

<sup>1</sup>Three IBHE-approved certificates of advanced study and three IBHE-approved certificates (post baccalaureate or graduate) also were awarded.

<sup>2</sup>Nine IBHE-approved certificates (post baccalaureate or graduate) also were awarded.

diversity of the academic professional staff throughout the University. He then showed a chart reporting diversity by campus, noting that Chicago has the most diverse academic professional staff in the University, and presented charts illustrating the change in selected minority groups over 10 years by campus. He discussed highlights of recruitment and retention challenges and emphasized that searches with a narrowly defined regional scope and internal searches affect the applicant pool and limit diversity. He also discussed the assumption that certain geographic locations make recruiting a diverse pool of candidates and retaining a diverse workforce difficult and stated that a campus climate survey that will collect data regarding impressions of the hospitality of campus populations to a diverse workforce is forthcoming. He provided an overview of current efforts to increase diversity among the academic professional staff, and he concluded his presentation with additional suggestions for improvement.

Board members discussed the presentation with Mr. Smith, Dr. Pratt-Clarke, Ms. Bills, and Ms. Brown, and many trustees expressed concern about the lack of diversity within academic professional staff and a lack of progress toward this goal. They discussed efforts to increase diversity, including greater accountability, the possibility of requiring searches to encompass a broader geographic area, establishing clearly defined goals, and retention efforts. They also discussed the impact of bias and the assumption that some candidates would not have an interest in working on campuses in certain geographic areas, and Dr. Easter stated that greater efforts could be made when interviewing candidates for academic professional positions by spending time introducing them to and familiarizing them with the campus environment and the local community. Interim Vice President Schook described the difficulty of identifying a broader applicant pool that reflects diversity when filling positions for research assistants, since many of these positions require a very specific set of skills and knowledge and are often temporary positions that are grant funded. He said these are important considerations, and indicated that he would like to work with Mr. Smith on an approach to this. Additional discussion followed and included the importance of retention of a diverse workforce and of the ability to effectively survey the campus climate regarding receptivity to greater diversity. Mr. Montgomery and Mr. McKeever said that Mr. Smith and his colleagues should compile these ideas and provide a report to the Board.

## **OTHER REPORTS AND COMMENTS**

### **Report from the Faculty**

Next, Mr. Kennedy asked Dr. John C. Martin, assistant professor of astronomy-physics, Springfield, to report from the faculty. Dr. Martin provided a presentation (materials on file with the secretary) on teaching, stating that he hoped to illustrate the full extent of work involved in teaching. He described the unseen effort that is required for teaching, referred to the levels of cognitive development and growth that teaching is meant to encourage, and discussed the many methods for classroom delivery. He provided examples of certain methods for teaching and the amount of time it takes to prepare and deliver each, noting that the additional effort

required to utilize these approaches is worthwhile because of improved student learning and engagement. He then discussed the time-consuming nature of formative grading and assessment, and said that methods for communicating with students include face to face interaction, e-mail, and other forms of electronic social media. He described the skills and time required to teach effectively online, and he told trustees that additional interaction with students, including mentoring and advising, are often not included in the calculated hours for teaching. He then discussed self-evaluation and assessment, and he concluded his presentation by emphasizing the unseen efforts that are often involved in teaching and thanking the Board for the opportunity to share this important part of faculty members' work.

Brief discussion followed, including comments about the time needed to teach online, the importance of good teaching in online courses, teaching courses with large enrollments, and training for faculty in teaching. Vice President Rao told the Board that a presentation on teaching, including faculty development and training, was also made at the Academic and Student Affairs Committee meeting in March 2011.

### **Annual Report from the Chicago Senate**

Mr. Kennedy then introduced Dr. Philip Patston, chair of the UIC Senate executive committee, Chicago, to provide a report from the Chicago Senate. Dr. Patston welcomed trustees to the Chicago campus and described the past year as a period of transition. He thanked the Board and President Hogan for their efforts throughout the year, and he stated that the annual report of the Chicago Senate was included in the materials for today's meeting. He discussed the Senate's educational policy responsibilities and referred to the upcoming analysis of the quality of the academic programs at Chicago, noting that the Committee on Institutional Cooperation (CIC) removed the Chicago campus's guest status in that organization earlier this year. He briefly discussed the history of the Chicago campus and expressed optimism that it will see continued success in the next year.

Mr. Kennedy thanked Dr. Patston for the report and said he appreciated the support and dialogue throughout the year.

### **OLD BUSINESS**

There was no business presented under this aegis.

### **NEW BUSINESS**

Dr. Koritz referred to his recent attendance at commencement ceremonies at Urbana and Rockford, and suggested that inviting State legislators to graduation ceremonies may pose an opportunity for engagement. Mr. Kennedy thanked him for this idea and agreed it may be a good approach.

### **REPORT FROM THE UNIVERSITY OF ILLINOIS ALUMNI ASSOCIATION**

Mr. Kennedy then asked Mr. Loren R. Taylor, president and chief executive officer of the University of Illinois Alumni Association, to provide a report. Mr. Taylor provided an update on the Illinois Connection program, and said that while membership was initially small, it has grown to 10,236

members. He discussed the group's advocacy efforts at both the federal and State level, including thousands of e-mails, letters, phone calls, and numerous meetings with elected officials. He also discussed recent interest in strengthening alumni ties in China and developing a University alumni presence there, and stated that a formal endorsement of this is forthcoming.

### **PUBLIC COMMENT SESSION**

Next, Mr. Kennedy announced a public comment session and explained that the Board's policy *Procedures Governing Appearances Before the Board of Trustees* allows for a maximum of six individuals to speak for five minutes each. He then introduced the first of two speakers, Mr. Dana Dann-Messier. Since Mr. Messier was not present, he then introduced the second commenter, Mr. Lukasz Wojaszek.

Mr. Wojaszek stated that he graduated from Urbana with a degree in engineering in 2009. He then expressed concern about the lack of efforts dedicated to energy sustainability at the campus. He said he was disappointed that the wind turbine project was not on the agenda at the Board's last meeting, and he referred to President Hogan's previously stated commitment to the project's completion. He said that University administration should engage the student body and communicate with students, acting as partners, rather than adversaries. He stated that the University has fallen behind in its efforts to comply with the climate action plan, and said that the Urbana and Chicago campuses recently received a low rating for their use of renewable energy and local food sources. He provided a list of proposed sustainability initiatives, and said that the University shares the responsibility for sustainability with its students.

### **ANNOUNCEMENTS**

Mr. Kennedy announced that the Board is scheduled to meet on Wednesday, July 20, and Thursday, July 21, in Chicago; September 8 in Springfield; and December 2 in Urbana.

Mr. Olivier thanked the Board for his experience as a student trustee over the past year, and said each trustee has impacted him in some way. He also thanked Dr. Ting, Dr. Thompson, and her staff for their help throughout the year.

### **MOTION TO ADJOURN BOARD MEETING**

On motion of Dr. Koritz, seconded by Mr. Montgomery, the Board adjourned at 4:24 p.m.

MICHELE M. THOMPSON  
*Secretary*

CHRISTOPHER G. KENNEDY  
*Chair*

