

ANNUAL MEETING OF THE BOARD OF TRUSTEES

OF THE

UNIVERSITY OF ILLINOIS

January 23, 2014



This annual meeting of the Board of Trustees of the University of Illinois was held in Michèle M. Thompson Rooms A, B, and C, UIC Student Center West, 828 South Wolcott Avenue, Chicago campus, Chicago, Illinois, on Thursday, January 23, 2014, beginning at 8:05 a.m.¹

Chair Christopher G. Kennedy called the meeting to order and asked the secretary to call the roll. The following members of the Board were present: Mr. Ricardo Estrada, Mr. Patrick J. Fitzgerald, Ms. Karen Hasara, Ms. Patricia Brown Holmes, Mr. Christopher G. Kennedy, Dr. Timothy N. Koritz, Mr. Edward L. McMillan, Mr. James D. Montgomery,² Ms. Pamela B. Strobel. Governor Pat Quinn was absent. Mr. Michael A. Cunningham, voting student trustee from the Urbana campus, was present. The following nonvoting student trustees were present: Mr. Jamaal E. Hollins, Springfield campus; Ms. Danielle M. Leibowitz, Chicago campus. President Robert A. Easter was present.

Also present were the officers of the Board: Mr. Lester H. McKeever Jr., treasurer; Mr. Walter K. Knorr, comptroller (and vice president/ chief financial officer); Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary. In addition, the following persons were

¹At 8:01 a.m., Mr. Kennedy convened the meeting of the Board of Trustees as the sole member of Wolcott, Wood and Taylor, Inc. All members of the Board were present except Governor Quinn and Mr. Montgomery. There was one agenda item, which was approved. On motion of Ms. Strobel, seconded by Mr. McMillan, the meeting adjourned at 8:05 a.m.

²Mr. Montgomery arrived at 8:12 a.m.

also in attendance: Ms. Marna K. Fuesting and Ms. C. Ellen Foran, both assistant secretaries, and Ms. Eileen B. Cable, special assistant to the secretary.

MOTION FOR EXECUTIVE SESSION

At 8:05 a.m., Mr. Kennedy stated: "A motion is now in order to hold an executive session to consider University employment or appointment-related matters; collective negotiating matters; and pending, probable, or imminent litigation against, affecting, or on behalf of the University."

On motion of Mr. McMillan, seconded by Mr. Cunningham, this motion was approved. There were no "nay" votes.

EXECUTIVE SESSION

A CONTINUING NEED FOR
CONFIDENTIALITY
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EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 9:50 a.m.

REGULAR MEETING RESUMED

The meeting resumed at 10:00 a.m., with all Board members recorded as being present at the start of the meeting in attendance.

PERFORMANCE OF THE STATE SONG

Mr. Kennedy introduced Mr. Trevor Cole, a performance major at Chicago, and Ms. Marlena Keller, a piano performance major at Chicago, to perform the State song, *Illinois*. This was followed by a round of applause.

INTRODUCTION OF UNIVERSITY OFFICERS AND SENATE OBSERVERS

President Easter welcomed everyone to the meeting and introduced the vice presidents of the University in attendance: Dr. Phyllis M. Wise, chancellor, Urbana campus, and vice president, University of Illinois; Dr. Susan J. Koch, chancellor, Springfield campus, and vice president, University of Illinois; Dr. Christophe Pierre, vice president for academic affairs; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); and Dr. Jerry L. Bauman, interim vice president for health affairs. Dr. Lon S. Kaufman, vice chancellor for academic affairs and provost, Chicago, attended the meeting on behalf of Dr. Paula Allen-Meares, chancellor, Chicago campus, and vice president, University of Illinois. President Easter also introduced Ms. Katherine R. "Kappy" Laing, executive director of the University Office of Governmental Relations; and Mr. Thomas P. Hardy, executive director for University relations. President Easter then introduced the senate observers and the representative of the academic professional staff: Dr. Donald Chambers, professor, Department of Physiology and Biophysics, Chicago, representing the University Senates Conference; Dr. Mary Jo Ladu, associate professor, Department of Anatomy and Cell Biology, Chicago, representing the Chicago Senate; Dr. Roy Campbell, professor, Department of Computer Science, Urbana, and chair of the Senate executive committee, representing the Urbana Senate; Dr. Kathy Jamison, associate professor and chair, Department of Communication, Springfield, representing the Springfield Senate; Dr. Ahlam Al-Kodmany, director of IHRP financial operations, Institute for Health Research and Policy, Chicago, representing the academic professional staff. Also in attendance were: Dr. Philip A. Patston, associate professor, Department of Oral Medicine and Diagnostic Sciences, Chicago, and chair of the Chicago Senate executive committee; Dr. Jorge Villegas, associate professor, Department of Business Administration, Springfield, and chair, University Senates Conference; and Dr. Lynn Fisher, associate professor, Department of Sociology/Anthropology, Springfield, and chair, Senate executive committee at the Springfield campus.

President Easter referred to the discussions that took place at the Board retreat that was held the previous day and thanked Dr. Pierre, Dr. Schook, and Dr. Kies for their hard work.

Mr. Hardy then introduced members of the media present at the meeting.

Mr. Kennedy thanked Ms. Strobel and Dr. Kies for their work on the retreat and stated that the participants were thrilled with the experience.

SPECIAL ORDER OF BUSINESS

Mr. Kennedy stated that the Board holds its annual meeting in January, at which time the Board is required to elect its chair and members of the Executive Committee, appoint certain officers, and approve the signators for documents. He asked to have the Special Order of Business entered into the minutes rather than read aloud.

Mr. Kennedy asked for a nomination for the office of chair.

Election of the Chair of the Board of Trustees

The office of chair is established by State statute (110 ILCS 310/5). The chair of the Board is elected annually and presides at all meetings of the board and of its executive committee; signs diplomas, warrants for funds, and other legal documents; appoints the standing committees of the Board; and fixes the dates and places of meetings when the Board has not done so. The chair may determine the date (other than that of the annual meeting) and place of any meeting when necessary. The duties are further set forth in Article VI, Section 1, of the *Bylaws* of the Board of Trustees. The chair is an *ex officio* member of all committees, with vote.

Mr. Montgomery nominated Mr. Kennedy as chair, stating that Mr. Kennedy has served the University well with his exceptional background and experience. Ms. Strobel seconded the nomination, and with no other nominations stated, Mr. Kennedy asked that all in favor signify by stating "aye." There was a resounding statement of "ayes," and no one expressed opposition.

By unanimous ballot, Mr. Kennedy was reelected chair of the Board to serve until the next annual meeting of the Board or until his successor shall have been elected.

Election of the Executive Committee

The chair of the Board is chairperson of the Executive Committee.

The Board has set certain limitations on the powers of the Executive Committee in its *Bylaws*:

ARTICLE IV. STANDING COMMITTEES OF THE BOARD

Section 1. At the annual meeting in January of each year, the Board shall elect two members to an "Executive Committee," consisting of three members, the Chair of the Board to be the chair *ex officio*, which members shall hold office for one year, or until their successors have been elected.

Section 2. The Executive Committee shall meet whenever the Chair, or two members thereof, shall find it necessary for the transaction of any business which is urgent and cannot be postponed to a regular meeting of the board. If a quorum of the committee, two members, is present in the same location or participates via video conference, the third member may participate via telephone. The committee may transact business providing a quorum is present. All trustees shall be given the same notice of the meeting that is sent to the members of the Executive Committee and any who wish may elect to participate in the meeting as nonvoting participants.

Section 3. The Executive Committee functions as an instrument of the Board and shall possess all the powers of the Board when in session, provided that it shall not overrule, revise, or change the previous acts of the Board, or take from regular or special committees any business referred to them by the Board.

Section 4. The Executive Committee shall make a written record of all its transactions and submit it to the Board at its next regular meeting, signed by all the members of the Executive Committee agreeing thereto. Such record shall thereupon be incorporated in the minutes of the Board as an integral part thereof.

Within these limitations, the actions of the Executive Committee are final.

Mr. Kennedy asked for nominations for the Board's Executive Committee, with the chair of the Board serving as chair, *ex officio*. Ms. Holmes nominated Mr. McMillan and provided some information about his background. Mr. Montgomery seconded the nomination, which was followed by

a resounding statement of “ayes.” Ms. Hasara nominated Ms. Strobel and discussed her background and experience, noting that she has brought fresh ideas and enthusiasm to the Board. Mr. McMillan seconded the nomination, and this was followed by a resounding statement of “aye” votes. There were no “nay” votes expressed in response to either nomination.

By unanimous ballot, Mr. McMillan and Ms. Strobel were elected members of the Executive Committee to serve until the next annual meeting of the Board or until their successors shall have been elected.

**Board of Trustees
Board Committees, Membership**

Academic and Student Affairs	Ricardo Estrada Karen Hasara, chair Patricia Brown Holmes Michael A. Cunningham Jamaal E. Hollins Danielle M. Leibowitz
Audit, Budget, Finance, and Facilities	Timothy N. Koritz Lester H. McKeever Jr. Edward L. McMillan, chair James D. Montgomery Pamela B. Strobel Michael A. Cunningham Jamaal E. Hollins
Governance, Personnel, and Ethics	Patrick J. Fitzgerald Karen Hasara James D. Montgomery Pamela B. Strobel, chair Danielle M. Leibowitz
University Healthcare System	Ricardo Estrada Patrick J. Fitzgerald Timothy N. Koritz, chair

Representatives to External Boards

Civil Service Merit Board	Karen Hasara Patricia Brown Holmes James D. Montgomery
University of Illinois Alumni Association	James D. Montgomery
University of Illinois Foundation	Christopher G. Kennedy
University of Illinois Research Park, LLC	Edward L. McMillan
IllinoisVENTURES, LLC	Edward L. McMillan

Secretary, Comptroller, and University Counsel of the Board

Next, Mr. Kennedy moved to the election of the secretary, comptroller, and University counsel. He stated that in accordance with the *Bylaws* of the Board, the president of the University had conveyed his advice to the Board that all incumbents be reelected: Mr. Walter K. Knorr, comptroller of the

Board; Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary of the Board.

Ms. Strobel moved to approve the incumbents, which was seconded by Mr. Montgomery. There were no “nay” votes expressed.

The incumbents—Mr. Knorr, Mr. Bearrows, and Dr. Kies—were elected comptroller, University counsel, and secretary, respectively, to serve until the next annual meeting of the Board or until their successors shall have been elected.

Delegation of Signatures

Mr. Kennedy offered the following resolutions and moved their adoption:

RESOLVED that the chair of the Board of Trustees is authorized to delegate to such individuals as he/she may designate from time to time authority to sign his/her name as chair of the Board of Trustees to vouchers presented to the State comptroller and authority to sign his/her name to warrants on the University treasurer covering vouchers approved in accordance with regulations approved by the Board; and

RESOLVED further that the secretary of the Board of Trustees is authorized to delegate to such individuals as he/she may designate from time to time authority to sign her name as secretary of the Board of Trustees to vouchers presented to the State comptroller and to warrants on the University treasurer covering vouchers approved in accordance with regulations of the Board. And be it further

RESOLVED that the State comptroller is hereby authorized and directed to honor vouchers bearing facsimile signatures of the chair and secretary of the Board of Trustees of the University of Illinois if such facsimile signatures resemble the facsimile specimens duly certified to or filed with the State comptroller by the secretary.

These authorizations are to continue in effect until the State comptroller has been supplied with specimen signatures of succeeding officers of this Board.

On motion of Dr. Koritz, seconded by Mr. Cunningham, these resolutions were approved. There were no “nay” votes.

This ended the Special Order of Business for the annual meeting.

WELCOME FROM THE CHANCELLOR AT CHICAGO

Mr. Kennedy asked Dr. Kaufman to provide a presentation on the Chicago campus (materials on file with the secretary) in Dr. Allen-Meares’s absence. Dr. Kaufman provided an overview of highlights from the Chicago campus and told trustees that promotional materials about the campus had been placed at their seats. He reported on improved campus rankings, research updates, and faculty fellows, and he discussed the development of Chicago campus spin-off companies and the importance of the translation of research to market. Dr. Kaufman provided an update on the campus’s status as a Hispanic-serving institution and commented briefly on the 2013 Urban Forum, which was cohosted by Dr. Allen-Meares. He discussed the campus’s bid for the Obama presidential library. He then listed some recent student honors and showed a video featuring three students who discussed their

positive experiences at the Chicago campus. Dr. Kaufman introduced two of the students from the video who were also in attendance at the meeting, which was followed by a round of applause.

Quarterly State Economic Report and Illinois Report

At 10:36 p.m., Mr. Kennedy asked Dr. Richard F. Dye, economist with the Institute of Government and Public Affairs (IGPA), to provide a report (materials on file with the secretary). Dr. Dye provided an update on recent IGPA activities on fiscal topics. He then presented an economic overview and discussed unemployment in Illinois and the United States and showed that Illinois has improved at a slower rate than the rest of the country. Dr. Dye compared unemployment in Illinois to unemployment in Michigan, Indiana, and Wisconsin, and he discussed a decrease in the labor force and payrolls in Illinois. He stated that Moody's placed Illinois last in its projections for employment in all states throughout the country.

Dr. Dye then provided a fiscal overview and discussed the State's unpaid bills. He commented on the impact of recently passed pension reform and the potential extension of higher income tax rates. He reported on bond ratings and stated that Standard and Poor's changed the State's credit rating from a negative to a developing outlook, which he said may lower the cost of borrowing for the State. Mr. Kennedy thanked Dr. Dye for the presentation.

Financial Indicators

At 10:52 a.m., Mr. Kennedy asked Mr. Knorr to provide a report on University finances (materials on file with the secretary). Mr. Knorr provided a federal update and discussed the federal omnibus budget bill and its potential impact on research funding to the University. He then provided an update on State finances and discussed pension reform legislation, and he presented the University's portion of the estimated unfunded pension obligation.

Mr. Knorr then reported on billings and collections of State appropriation revenue and the month-end general revenue fund receivable. He discussed tuition revenue and compared State support to tuition from Fiscal Year 2000 through Fiscal Year 2014, noting a decrease in State support. Next, he reported on the lack of funding for capital appropriations and presented a chart that showed the estimate of the cost of annual deferred maintenance at the University. Mr. Knorr then presented hospital finances and discussed revenue, expenses, and income. He reported on federal grant and contract expenditures at the University and commented that the federal omnibus budget act may impact funding. Mr. Knorr then presented a chart depicting the level of institutional support as a percentage of total expenditures in Fiscal Year 2012 among Big Ten institutions and showed that the University is the third-lowest among these institutions. He showed a second chart with hospital expenditures excluded. Lastly, Mr. Knorr reported on the Moody's Investors Service ratings report and discussed the University's strengths and challenges. He also presented the University's debt capacity.

Mr. Kennedy thanked Mr. Knorr for the presentation and commented on the impact of delayed State payments on the University's long-term investment strategy, stating that an 8 percent return on the amount equal to that regularly owed by the State could fund the tuition of 4,000 students.

**REPORT FROM CHAIR,
AUDIT, BUDGET, FINANCE, AND FACILITIES COMMITTEE**

Mr. Kennedy asked Mr. McMillan, chair of the Audit, Budget, Finance, and Facilities Committee, to provide a report from that committee. Mr. McMillan serves on the committee with Dr. Koritz, Mr. McKeever, Mr. Montgomery, Ms. Strobel, Mr. Cunningham, and Mr. Hollins.

Mr. McMillan reported that the committee met January 13, 2014, at 1:00 p.m., and that committee members approved the minutes of the meeting that was held November 4, 2013. He stated that several presentations, including those related to Board items, were provided. Mr. McMillan reported that Dr. Pierre made a presentation on the proposed student fees and housing rates for Academic Year 2014-15, proposed tuition rates for Academic Year 2014-15, and proposed tuition and fee increases for cost recovery and aviation programs for Academic Year 2014-15; Mr. Robert L. Plankenhorn, director of capital financing, provided a presentation on the recommendation to approve the issuance of Auxiliary Facilities System Revenue Bonds, Series 2014; and Mr. Michael B. Bass, senior associate vice president and deputy comptroller, provided information regarding several proposed capital and real estate items. Mr. McMillan stated that associates from Dewberry Architects presented the proposed design for the student union at Springfield, and that Mr. Knorr provided a presentation on the framework for a supplemental plan in response to recent pension legislation and the proposed resolution to direct the University to explore alternative mechanisms to address changes in the State's retirement plans. In addition, Mr. McMillan stated that Mr. Daniel L. Mortland, assistant vice president for enterprise services, provided a presentation on enterprise risk management and Dr. Schook provided an overview of a proposed resolution for Dr. James L. Foght. Lastly, Mr. McMillan reported that Mr. Knorr provided a federal, State, and local budget and financial update.

Mr. McMillan stated that committee members reviewed the items within the purview of the committee on the Board's agenda, and he listed these items. He stated that the next meeting of this committee will be held February 24, 2014, at 1:00 p.m. He then introduced Dr. Pierre to provide a brief presentation on tuition and fees and affordability.

**Tuition and Fees and Affordability,
Academic Year 2014-15**

Dr. Pierre presented the combined cost of tuition, fees, and room and board for Academic Year 2014-15 and showed the percent increase at each campus. He stated that the proposed guaranteed general tuition for undergraduate Illinois residents for Academic Year 2014-15 reflects a 1.7 percent increase and is comparable to the rate of inflation. He stated that this is the smallest rate increase in 19 years, for the second consecutive year.

**REPORT FROM CHAIR,
GOVERNANCE, PERSONNEL, AND ETHICS COMMITTEE**

Mr. Kennedy then asked Ms. Strobel, chair of the Governance, Personnel, and Ethics Committee, to provide a report, and stated that Ms. Strobel serves on the committee with Mr. Fitzgerald, Ms. Hasara, Mr. Montgomery,

and Ms. Leibowitz. Ms. Strobel reported that the committee last met January 9, 2014, and approved the minutes of the last meeting that was held October 31, 2013. She said the committee reviewed the items within the purview of the committee in today's agenda for Board consideration, and she listed those items. She stated that Dr. Pierre and Dr. Schook discussed plans for the retreat that was held the previous day, and that committee members briefly discussed the results of the Board's self-evaluation, which were positive. She said that one area of improvement is providing trustees with opportunities to interact with donors, and said there was also feedback regarding reports from the deans. Ms. Strobel then stated that committee members discussed upcoming searches for leadership positions at the University and that much work associated with the searches for the president of the University and chancellor of the Chicago campus will occur in 2014 in order to fill these positions in 2015. She reported that President Easter will bring a recommendation regarding search processes to the committee at its February 18, 2014, meeting, and said he had valuable input regarding upcoming searches. Ms. Strobel announced that the next meeting of this committee will be held February 18, 2014, at 1:00 p.m.

REPORT FROM CHAIR, UNIVERSITY HEALTHCARE SYSTEM COMMITTEE

Mr. Kennedy then asked Dr. Koritz, chair of the University Healthcare System Committee, to provide a report. Dr. Koritz stated that he serves on the committee with Mr. Estrada and Mr. Fitzgerald, and he thanked them for being assets to the committee. He said the committee met January 13, 2014, at 3:00 p.m., and that committee members approved the minutes of the meeting that was held November 4, 2013. Dr. Koritz stated that the committee welcomed Mr. Jeffrey M. Rooney, interim chief financial officer, University of Illinois Hospital, and that he discussed the hospital's finances. Dr. Koritz commented briefly on the hospital's net income and increase in the number of days of cash on hand. He reported that Dr. William H. Chamberlin, chief director of compliance, presented a compliance update, and Dr. Koritz discussed the current emphasis on education in this area. He stated that the committee received a report on quality and patient safety and said that goals were met in two areas, noting that the 30-day readmit goal is multifaceted. He provided an update on the recent Joint Commission visit, which was a success, and indicated that the hospital passed with flying colors. He referred to uncertainty in health care and stated that he is optimistic that the hospital will thrive in this new environment. Dr. Koritz reported that the committee reviewed the items within the purview of the committee in the day's agenda for Board consideration, and he listed these items.

AGENDA

At 11:31 a.m., Mr. Kennedy announced that the agenda for this meeting would now be considered. All Board members recorded as present at the start of the meeting were in attendance. Mr. Kennedy explained the items for which a voice vote of the Board is requested would be first and that the secretary would read the titles of these items. He noted that several Board members had previously discussed concerns with President Easter

and other staff members regarding these items, and he said that he would welcome further discussion at this time.

By consensus, the Board agreed that one vote would be taken and considered the vote on each agenda item nos. A1 through 20 inclusive. The recommendations were individually discussed but acted upon at one time.

(The record of the Board action appears at the end of each item.)

Approve Minutes of Board of Trustees Meetings

(A1) The secretary presents for approval the minutes of the Board of Trustees meetings of November 14, 2013, and December 13, 2013 (special).

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these minutes were approved.

University of Illinois Board of Trustees Schedule of Meetings 2015-16

(1) The president submitted the following schedule:

<i>Date</i>		<i>Location</i>
	2015	
Thursday, September 10		Urbana
Thursday, November 12		Chicago
	2016	
Wednesday/Thursday, January 20-21 (Board Retreat and Meeting)		Chicago
Wednesday, March 16		Urbana
Thursday, May 19		Springfield
Wednesday/Thursday, July 20-21 (Board Retreat and Meeting)		Chicago

Meetings begin at 8:00 a.m. unless announced otherwise.

The Audit, Budget, Finance, and Facilities Committee and the University Health-care System Committee will meet approximately 10 days prior to each Board meeting.

The Governance, Personnel, and Ethics Committee will meet a few days before each Board meeting unless announced otherwise.

The Academic and Student Affairs Committee will normally meet the day before each Board meeting.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this schedule was approved.

Appointments to the Faculty, Administrative/Professional Staff, and Intercollegiate Athletic Staff

Appointments to the Faculty

(2) According to State statute, the student trustee will not vote on those items marked with an asterisk.

The following new appointments to the faculty at the rank of assistant professor and above, and certain administrative positions, have been approved since the previous meeting of the Board of Trustees and are now presented for your confirmation.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Urbana

College of Business

KUN YAO, assistant professor of business administration, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time,

at an annual salary of \$145,000, beginning November 16, 2013; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, at an annual salary of \$145,000, effective August 16, 2014.

College of Engineering

ANDRÉ SCHLEIFE, assistant professor of materials science and engineering, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$91,500, beginning December 16, 2013; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, at an annual salary of \$91,500, effective August 16, 2014.

HAO ZHU, assistant professor of electrical and computer engineering, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$92,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

College of Liberal Arts and Sciences

*GABRIELLE DAWN ALLEN, professor of astronomy, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on zero percent time, non-salaried, beginning January 10, 2014; and associate director for computational research and education programs, National Center for Supercomputing Applications, Office of the Vice Chancellor for Research, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$143,000 and an administrative increment of \$38,800, beginning January 10, 2014, for a total salary of \$181,800.

ALEXANDRA NICOLE HARMON-THREATT, assistant professor of entomology, School of Integrative Biology, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$73,000, beginning November 1, 2013; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

NU-CHU LIANG, assistant professor of psychology, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$70,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

ALEXANDRA MARY NEWTON, assistant professor of philosophy, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$70,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

NATHAN R. TODD, assistant professor of psychology, probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, at an annual salary of \$72,000, beginning January 1, 2014.

College of Veterinary Medicine

PAUL ANDREW EUBIG, assistant professor of comparative biosciences, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$84,000, beginning October 16, 2013; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

Emeriti Appointments

JANE BLOCK, professor emerita, University Library, January 1, 2014

THOMAS HAROLD DUNNING JR., professor emeritus of chemistry, January 1, 2014

JOYCE C. WRIGHT, associate professor emerita of library administration, University Library, January 1, 2014

Chicago

College of Architecture, Design, and the Arts

SUNG B. JANG, assistant professor, School of Design, probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, at an annual salary of \$65,000, beginning August 16, 2013.

College of Dentistry

SEUNG HYUK CHUNG, assistant professor of oral biology, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$80,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

JOSÉ IRIARTE-DÍAZ, assistant professor of oral biology, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$80,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

DAVID ANDREW REED, assistant professor of oral biology, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$80,000, beginning December 1, 2013; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

College of Engineering

BENJAMIN O'CONNOR, assistant professor of civil and materials engineering, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$95,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

College of Liberal Arts and Sciences

*ANDREAS E. FELDMANN, associate professor, Latin American and Latino Studies Program, on indefinite tenure, on an academic year service basis, on 75 percent time, at an annual salary of \$97,500, beginning August 16, 2014; and associate professor of political sciences, on indefinite tenure, on an academic year service basis, on 25 percent time, at an annual salary of \$32,500, beginning August 16, 2014, for a total salary of \$130,000.

College of Medicine at Chicago

LAURA HIRSHFIELD, assistant professor of medical education, probationary faculty on tenure track year one, on a twelve-month service basis, on 100 percent time, at an annual salary of \$75,000, beginning August 16, 2013.

VUK USKOKOVIĆ, assistant professor of bioengineering, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$100,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

School of Public Health

MARIA ARGOS, assistant professor, Division of Epidemiology and Biostatistics, probationary faculty on initial/partial term appointment, on an academic year service basis, on 65 percent time, at an annual salary of \$52,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 65 percent time, effective August 16, 2014. Dr. Argos was also appointed to the rank of research assistant professor, Division of Epidemiology and Biostatistics, non-tenured, on an academic year service basis, on 35 percent

time, at an annual salary of \$28,000, beginning January 1, 2014, for a total salary of \$80,000.

EBBIN DOTSON, assistant professor, Division of Community Health Sciences, probationary faculty on initial/partial term appointment, on an academic year service basis, on 75 percent time, at an annual salary of \$60,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 75 percent time, effective August 16, 2014. Dr. Dotson was also appointed to the rank of research assistant professor, Division of Community Health Sciences, non-tenured, on an academic year service basis, on 25 percent time, at an annual salary of \$20,000, beginning January 1, 2014; and assistant dean, Urban Health and Diversity Programs, non-tenured, on an academic year service basis, with an administrative increment of \$10,000, beginning January 1, 2014. In addition, he will receive an amount equal to two-ninths of his total annual salary for two months of service during each summer of his appointment as assistant dean (\$20,000 during Summer 2014), for a total salary of \$110,000.

University Library

SONIA YACO, assistant professor and special collections librarian, probationary faculty on tenure track year one, on a twelve-month service basis, on 100 percent time, at an annual salary of \$72,000, beginning November 11, 2013.

Emeriti Appointments

CHRISTINA HUI-CHAN, professor emerita of physical therapy, August 16, 2013

ROSEMARY C. WHITE-TRAUT, professor emerita of women, children and family health science, October 1, 2013

Springfield

College of Public Affairs and Administration

MEGAN A. STYLES, assistant professor of environmental studies, probationary faculty on initial/partial term appointment, on an academic year service basis, on 100 percent time, at an annual salary of \$51,000, beginning January 1, 2014; and continuing as probationary faculty on tenure track year one, on an academic year service basis, on 100 percent time, effective August 16, 2014.

Administrative/Professional Appointments

Urbana-Champaign

JIE CHEN, head of the Department of Cell and Developmental Biology, School of Molecular and Cellular Biology, College of Liberal Arts and Sciences, Urbana-Champaign, non-tenured, on an academic year service basis, with an administrative increment of \$5,500, beginning January 24, 2014. In addition, she will receive an amount equal to one-ninth of her academic year salary for one month's service during each summer of her appointment as head (\$14,355 for Summer 2014). Dr. Chen was appointed to serve as interim head under the same conditions and salary arrangement beginning January 1, 2014. She will continue to hold the rank of professor of cell and developmental biology, School of Molecular and Cellular Biology, College of Liberal Arts and Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$123,698, effective January 1, 2014; and affiliate, Institute for Genomic Biology, Office of the Vice Chancellor for Research, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective January 1, 2014, for a total salary of \$143,553.

STEVEN CHRISTOPHER LOERCH, head of the Department of Animal Sciences, College of Agricultural, Consumer and Environmental Sciences, Urbana-Champaign, non-tenured, on a twelve-month service basis, with an administrative increment of \$20,000, beginning March 1, 2014. In addition, Dr. Loerch will receive an amount equal to

two-ninths of his total academic year salary for two months of faculty service during each summer of his appointment as head (\$30,000 during Summer 2014). He will be appointed to the rank of professor of animal sciences, College of Agricultural, Consumer and Environmental Sciences, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$135,000, beginning March 1, 2014, for a total salary of \$185,000.

Chicago

PATRICIA FRANCES BARRERA, director, UI Health Human Resource Services, University of Illinois Hospital and Health Sciences System, Chicago, non-tenured, on a twelve-month service basis, at an annual salary of \$112,491, beginning January 27, 2014. Ms. Barrera was appointed to serve as an interim director, UI Health Human Resource Services, non-tenured, on a twelve-month service basis, with an administrative increment of \$8,333, beginning November 16, 2013.

FARZAD MASHAYEK, director of the Manufacturing Research Center, Department of Mechanical and Industrial Engineering, College of Engineering, Chicago, non-tenured, on an academic year service basis, with an administrative increment of \$12,000, beginning January 24, 2014. Dr. Mashayek was appointed to serve as interim director under the same conditions and salary arrangement beginning October 16, 2013. He will continue to hold the rank of professor of mechanical and industrial engineering, College of Engineering, on indefinite tenure, on an academic year service basis, on 100 percent time, at an annual salary of \$157,086, effective August 16, 2013; head of the Department of Mechanical and Industrial Engineering, College of Engineering, non-tenured, on an academic year service basis, with an administrative increment of \$20,000, effective August 16, 2013; and professor of bioengineering, College of Engineering, non-tenured, on an academic year service basis, on zero percent time, non-salaried, effective August 16, 2013, for a total salary of \$189,086.

MICHAEL MOLNAR, director, Capital Program Projects, Facilities Management, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$160,000, beginning January 27, 2014. Mr. Molnar was appointed to serve as visiting director under the same conditions and salary arrangement beginning October 28, 2013.

JANET PARKER, vice provost for budget and resource planning and associate chancellor, Office of the Vice Chancellor for Academic Affairs and Provost and Office of the Chancellor, Chicago, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$200,000, beginning January 24, 2014. Ms. Parker was appointed as interim vice provost for budget and resource planning and associate chancellor, under the same conditions and salary arrangement beginning December 1, 2013.

BERNARD H. PYGON, acting chief medical officer, University of Illinois Hospital and Health Sciences System, Chicago, non-tenured, on a twelve-month service basis, with an administrative increment of \$20,000, beginning January 24, 2014. Dr. Pygon was appointed to serve as acting chief medical officer-designate under the same conditions and salary arrangement beginning December 1, 2013. He will continue to hold the rank of associate professor of clinical anesthesiology, College of Medicine at Chicago, non-tenured, on a twelve-month service basis, on 56 percent time, at an annual salary of \$242,685, effective August 16, 2013; and physician surgeon, University of Illinois Hospital and Health Sciences System, Chicago, non-tenured, on a twelve-month service basis, on 44 percent time, at an annual salary of \$145,315, effective August 16, 2013, for a total salary of \$408,000.

WILLIAM ALLEN RANDALL, director, Enterprise Architecture and Development, Academic Computing and Communications Center, Chicago, non-tenured, on a twelve-month service basis, at an annual salary of \$125,000, beginning January 27, 2014. Mr.

Randall was appointed to serve as visiting director under the same conditions and salary arrangement beginning November 16, 2013.

MARY JO SMITH, assistant vice president human resources, University of Illinois Hospital and Health Sciences System, Chicago, non-tenured, on a twelve-month service basis, at an annual salary of \$170,750, beginning January 27, 2014. Ms. Smith was appointed to serve as an interim assistant vice president human resources, non-tenured, on a twelve-month service basis, with an administrative increment of \$11,171, beginning October 16, 2013.

University Administration

CHRISTOPHER BARTON, director, information security and technology performance optimization, Administrative Information Technology Services, University Administration, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$137,500, beginning January 27, 2014. Mr. Barton was appointed to serve as interim director under the same conditions and salary arrangement beginning November 16, 2013.

Intercollegiate Athletic Staff

Urbana-Champaign

WILLIAM J. CUBIT, assistant varsity coach, football, Division of Intercollegiate Athletics, Urbana-Champaign, on 100 percent time, first amendment to extend the current multiyear agreement an additional year, through January 31, 2016. Coach shall be promoted from assistant varsity coach to associate head football coach/offensive coordinator, effective February 1, 2014. Coach's current annual base salary of \$250,000 shall remain in effect from February 1, 2014, through January 31, 2015. He will continue to be eligible for an annual salary increase effective February 1 each year, beginning in 2015. A performance review will be held in January of each contract year to determine any future salary adjustments. The amount of coach's annual increment for television, radio, education, public relations, and promotional activities shall be increased from \$150,000 to \$250,000, effective February 1, 2014, for a total annual salary of \$500,000.

ALEXSEY GOLESH, assistant varsity coach, football, Division of Intercollegiate Athletics, Urbana-Champaign, a first amendment to extend the current multiyear agreement an additional year, on 100 percent time, at an annual salary of \$200,000, through January 31, 2016. A performance review will be held in January of each contract year to determine any compensation increases after January 31, 2015.

Addendum

Faculty Biosketches

MENAH PRATT-CLARKE, associate professor of education policy, organization and leadership, College of Education, on indefinite tenure, on an academic year service basis, on 25 percent time, at an annual salary of \$37,271, beginning October 16, 2013; associate professor of African American studies, College of Liberal Arts and Sciences, non-tenured, on an academic year service basis, on zero percent time, non-salaried, beginning October 16, 2013. In addition, Dr. Pratt-Clarke will receive an amount equal to two ninths of her faculty base salary for two months of faculty service, on 25 percent time, during each summer of her appointment as associate chancellor (\$8,283 during Summer 2014). She was appointed as associate provost for diversity, Office of the Provost and Vice Chancellor for Academic Affairs, non-tenured, on ~~an academic year~~ **a twelve-month** service basis, on zero percent time, non-salaried, beginning ~~October 31~~ **November 1**, 2013. Dr. Pratt-Clarke will continue to serve as associate chancellor, Office of the Chancellor, non-tenured, on a twelve-month service basis, on 75 percent time, at an annual salary of \$136,659, **effective October 16, 2013**, and an administrative increment of \$20,000, effective October 3, 2013, for a total salary of \$202,213.

Administrative Biosketches
University Administration

~~SONJA BOONE, senior director, Community Based Practices, University of Illinois Hospital and Health Sciences System, Chicago, and Office of the Vice President for Health Affairs, University Administration, non tenured, on a twelve month service basis, on 100 percent time, at an annual salary of \$250,000, beginning May 30, 2013. Dr. Boone was appointed to serve as visiting senior director under the same conditions and salary arrangement beginning April 1, 2013.~~

~~Former position: instructor, internal medicine, Northwestern University, Evanston, Illinois (since 1999); and director of physician health and healthcare disparities, American Medical Association, Chicago, Illinois (since 2008)~~

~~Education: University of California Davis, B.A., 1984; Northwestern University, Evanston, Illinois, MD, 1990~~

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these appointments were approved.

**Amend Multiyear Contract with Director,
Division of Intercollegiate Athletics, Urbana**

(3) The Division of Intercollegiate Athletics (DIA) at the Urbana campus is an original member of the NCAA and a charter member of the Big Ten Conference since 1896. The DIA serves approximately 500 student-athletes in 19 varsity sports and is a self-sustained unit with a current budget of approximately \$77.0 million. The stated mission of DIA is "to provide a culture which fosters the development of our student-athletes for excellence academically, competitively, and socially with the utmost integrity and adherence to our institutional governing bodies."

On September 9, 2011, the Board of Trustees approved an employment contract with Michael J. Thomas as director of the Division of Intercollegiate Athletics, effective August 29, 2011. This employment contract was for a period of five years with an option for a two-year extension after a 24-month review at the chancellor's discretion. Mr. Thomas's initial base salary was \$475,000, with provisions for annual review for salary increases. The contract allowed for Mr. Thomas to receive supplemental compensation up to \$200,000 annually for achieving academic and athletic performance goals. In addition, the contract provided that a sum of \$100,000 would be contributed annually by the University to a deferred compensation plan. Per terms of the contract, full standard benefits on the same terms as provided by the University to all professional employees, with contributions and benefit amount based upon the base salary where relevant, were provided to Mr. Thomas.

A 28-year veteran of college athletics administration, Mr. Thomas has continued to boost the Fighting Illini athletic program to national prominence in men's and women's sports. DIA has achieved great successes in numerous areas during his tenure, including academics, in competition, fundraising, capital development, and community outreach.

During the 2011-12 and 2012-13 academic years, Illinois athletic teams posted a combined grade point average of 3.05 and 3.12, respectively. The 2013 student-athlete graduation rate of 90 percent tied for best in school history and followed a graduation rate of 89 percent in 2012. Illinois finished second in the Big Ten in student-athlete graduation, including best among public institutions. In 2012-13, Illinois set a school record with six teams earning the NCAA Public Recognition Award based on their most recent Academic Progress Rate (APR), and 19 of 21 Illini teams (indoor track and field, outdoor track and field, and cross country are counted separately) equaled or exceeded national APR averages for their sports, including four with perfect 1,000 multiyear APR rates.

During the past two years, Fighting Illini teams won numerous team Big Ten championships, including men's golf, women's indoor track and field, men's gymnastics, men's tennis, and women's soccer. Illinois won a national title in men's gymnastics and was national runner-up in volleyball (2012) and golf (2013). Fifteen of 19 varsity teams participated in postseason play over the last two academic years. The Fighting Illini produced

eight individual national champions and 54 individual All-Americans over the past two years. The men's basketball team advanced to the round of 32 at the 2013 NCAA tournament and has been ranked among the nation's Top 25 teams in the 2013-14 season. The football program continues to progress and improve, having set program marks for grade-point-averages and community service. In 2012, Illinois finished 21st in the final Learfield Director's Cup standings (overall competitive), just one spot behind the school's highest all-time finish.

Under Mr. Thomas's leadership, DIA has also enjoyed success in numerous facets of administration and operations. The University launched the \$165.0 million State Farm Center renovation project and entered into the largest corporate naming rights deal for a college-only venue in the country in a \$60.0 million naming rights and sponsorship agreement with State Farm. Mr. Thomas also oversaw numerous other facility and operational improvements, including a \$7.2 million renovation to Memorial Stadium. DIA outsourced its multimedia rights in a comprehensive package and realized more than \$2.3 million net increase in value year-over-year and estimates that the agreement will generate more than \$60.0 million over its lifetime.

In addition, DIA has realized an increase in the I FUND annual fund, in enhanced focus on corporate sponsorship opportunities, in the number of Loyalty Circle members, and in the overall donor base. In addition to the State Farm commitment of \$60.0 million, DIA has secured a record high of \$34.1 million in cash and pledge commitments in Fiscal Year 2013. Also in Fiscal Year 2013, DIA received over \$19.5 million in cash donations (third most in DIA history) for I FUND scholarships, endowments, planned gifts, and premium seating revenue.

During Mr. Thomas's tenure, Illinois student-athletes, coaches and staff have completed more than 7,000 hours of community service annually, which is an increase from previous years. Mr. Thomas himself made nearly 340 public speaking engagements, excluding press conferences, during the 2011-12 and 2012-13 academic years. He and his wife, Jeni, support numerous Champaign-Urbana community activities, including serving as cochairpersons for CASA (Court Appointed Special Advocates).

At this time, the chancellor intends to exercise the option to extend the term of the contract two additional years and recommends adding an additional year to the term so that the contract shall end on August 28, 2019. At the chancellor's option, the contract may be extended an additional two years after a sufficient period of time has passed for the chancellor to be in a position to make an informed decision regarding such an extension. His current annual base salary of \$503,928 shall be increased to \$554,320 upon execution of the proposed amended contract. The limit on Mr. Thomas's potential supplemental compensation will be increased from \$200,000 to \$300,000 annually for achieving academic and athletic performance goals as determined by the chancellor, with Mr. Thomas's agreement with those goals. The increase in the limit on supplemental compensation shall be applied retroactively to the beginning of the 2013-14 academic year. Consistent with the original contract, Mr. Thomas shall be entitled to annual deferred compensation of \$100,000. The proposed base salary is slightly less than the Big Ten average. The total compensation package value is consistent with the Big Ten average should Mr. Thomas realize the full amount of allowable supplemental compensation.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this recommendation was approved.

Appoint Associates to the Center for Advanced Study, Urbana

(4) Each year the Center for Advanced Study awards appointments as associates in the center, providing one semester of release time for creative work. Associates are selected in an annual competition from the faculty of all departments and colleges to carry out self-initiated programs of scholarly research or professional activity.

The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends the following list of associates selected for the 2014-15 academic year, and offers a brief description of their projects:

ANTONIOS AUGOUSTAKIS, associate professor, classics, *Death and Ritual in Flavian Epic*

Death and Ritual in Flavian Epic is the first monograph that provides a systematic analysis of scenes of death and burial in the three epic poems of the Flavian period (Silius Italicus' "Punica," Statius' "Thebaid," and Valerius Flaccus' "Argonautica"). By drawing on various modern studies on religion and ritual and the relationship between literature and religion in the Greco-Roman world, this book asks questions about the role of death, lament, funeral, and burial as represented in the poetry of the Flavian age, seeking to offer a broad understanding of the sociopolitical and cultural background of the poems and their period.

ROBERT BRUNNER, associate professor, astronomy, *Accelerating the Fourth Paradigm: Data Intensive Astronomical Research*

The explosion of data across a wide range of disciplines has created a new paradigm of research—data intensive scientific discovery. This project will promote this new paradigm of knowledge discovery in massive data by developing new, probabilistic classifications and applying these to the analysis of large astronomical data sets.

JIANJUN CHENG, associate professor, materials science and engineering, *In Vivo Targeting via Bioorthogonal Chembody/Chemgen Technology*

Antibody/antigen interaction is widely used for targeting in vivo but has several key drawbacks, such as the large size, immunogenicity, and difficulty of production and handling of antibodies. This proposed study will develop an unprecedented and transformative technology, namely Chembody/Chemgen to facilitate in vivo targeting of interested organs, tissues, or cells with high specificity and efficiency through covalent conjugation chemical reaction.

WENDY CHO, professor, political science, *A Computational Approach to Redistricting Reform*

This study will approach redistricting from a nonlegal perspective. Rather than proposing regulations intended to constrain mapmaking, a tool to illuminate and open up the redistricting process will be proposed. An accessible computational tool that provides access to relevant data and enables users to explore the universe of possible redistricting plans would engage a much broader array of interested citizens and make the process eminently more fair and transparent.

KARIN DAHMEN, professor, physics, *Unifying Theory of Universal Quake Statistics: From Nanocrystals to Earthquakes*

Collapsing bridges, earthquakes, snow avalanches, and power-grid failures are all examples of dangerously large fluctuations in systems responding to small forcing, on scales spanning 13 decades in length, from the atomic to the tectonic. This project will develop and test a unifying theory that predicts the statistics of these fluctuations, in slowly-compressed solids and related systems, and to develop new materials-testing methods to predict and, if possible, prevent catastrophic failure events in solids and a wide range of other systems exhibiting avalanches.

AUGUSTO ESPIRITU, associate professor, history, *"El legado de España": The Discourse of Hispanism in Cuba, Puerto Rico, and the Philippines in the American Empire*

This research focuses on how nationalist intellectuals from Cuba, Puerto Rico, and the Philippines utilized the discourse of "Hispanismo" through forms of affective, pro-Spanish discourse, as a mode of questioning, accommodating to, or resisting the U.S. empire during the first half of the 20th century. This work will help lead to an understanding of the rise of "Hispanics" in the U.S., America's complex relationships with much of the postcolonial world, and the potential dialogues about the overlapping heritage of the Spanish and U.S. empires for Cuba, the Philippines, and Puerto Rico at home and in the diaspora.

KEVIN FORD, professor, mathematics, *Sharp Bounds for Small Moments of Multidimensional Weyl Sums*

This project will extend and adapt recently developed innovative techniques to analyze integer solutions of special systems of equations known as Vinogradov's

systems, to greatly improve bounds for more general types of systems. The systems under consideration possess a certain symmetry and other special structures, and the goal is to prove that the number of solutions is small whenever the number of variables in the system is also small.

EDUARDO FRADKIN, professor, physics, *Topological Order and Symmetry Breaking in Condensed Matter Physics*

The purpose of this research is to develop the theory of the interplay of topological order and symmetry breaking in condensed matter physics. The development of the theory of electronic liquid crystal phases in strongly correlated electronic systems will also be completed.

ARELI MARINA, associate professor, art history, *Sanctified in Water, Sealed in Stone: The Italian Baptistery 1000-1600*

Although the freestanding Christian baptistery building is rare elsewhere in Europe, more than 80 of them were built in Italy from the 11th through the 15th centuries. This study presents a new answer to this persistent scholarly puzzle: it is the product of Italy's peculiar ecclesiastical and political fragmentation and its tradition of architectural patronage, not liturgical eccentricity or political self-assertion on the part of its city-states.

FARANAK MIRAFTAB, professor, urban and regional planning, *Making a Home in the Heartland: Immigration and Global Labor Mobility*

This project is about rapid demographic change in Beardstown, Illinois, the formerly all-white town where Cargill Corporation recruited West African and Latin American immigrant labor for their meat-packing plant. Using a multisited ethnography (in Illinois, Togo, and Mexico), the project uncovers (a) processes that produce immigrant workers who end up in Illinois—namely dispossession and displacement; (b) practices of transnational care work that allow these workers to stay in high-risk, low-pay jobs—namely the global restructuring of social reproduction; and (c) the specificities of local context that facilitate the ability of diverse populations to renegotiate their interracial and interimmigrant social dynamics outside the workplace in residential neighborhoods, schools, and public spaces.

THOMAS NEVINS, associate professor, mathematics, *Research in Geometric Representation Theory*

This research explores an emerging paradigm that links microlocal D-modules and generalizations to exciting recent developments in symplectic geometry, geometric representation theory, and string theory. The proposed work is timed to take advantage of a thematic program at the Mathematical Sciences Research Institute in Berkeley, California.

CATHERINE PRENDERGAST, professor, English, *Writer, Painter, Banker, Thief: The American Arts Colony in the Public Account*

Writer, Painter, Banker, Thief offers a history of the founding of the oldest American literary, musical, and visual arts colonies—Yaddo, MacDowell, Byrdcliffe, and Carmel-by-the-Sea—focusing on their struggles with their immediate neighbors. While annoying to the Gilded Age founders of these colonies, this project argues that their rural neighbors' demands that colonies account for their purpose and wealth paradoxically helped each colony to fulfill its promise.

LESLIE REAGAN, professor, history, *Agent Orange: The Cultural History of a Reproductive Hazard in the United States and Vietnam*

Scientists continue to dispute whether the herbicide Agent Orange is responsible for terrible damage to the environment and human health, yet American Vietnam War veterans receive benefits if they were exposed and the U.S. government has agreed to fund disabilities programs in Vietnam. This research into the cultural and political impact of Agent Orange finds it was the response to the herbicide's reproductive effects that particularly galvanized domestic and transnational social movements and won these services in spite of scientific and corporate opposition.

VALERIA SOBOL, associate professor, Slavic languages and literatures, *The Haunted Empire: The Russian Literary Gothic and the Imperial Uncanny, 1793-1844*

This book argues that in Russian literature the Gothic mode served as a particularly apt form for the experience of “the imperial uncanny”—a sense of danger and uncertainty in an ambiguous colonial space within Russia’s borders. Unlike the prevailing view that regards the Russian Gothic as an imitation of the popular Western form, this project reconceptualizes this body of literature as a key genre that dramatizes uniquely Russian imperial anxieties and concerns and offers a powerful critique of the empire

MARA WADE, professor, German languages and literatures, *Emblematic Practices: Emblems and Culture in Early Modern Germany*

This project seeks to frame a new study with the tentative title “Emblematic Practices,” by studying the book emblems as presented in Emblematica Online through the lens of cultural practices in early modern Germany. The study comprises five core chapters and at least one white paper reflecting on digital humanities and new modes of scholarship.

JAMES WHITFIELD, professor, entomology, *Testing of New Phylogenetic Network Methods with Appropriate Empirical Biological Data Sets*

Phylogenetic networks form a rapidly expanding and relatively new class of analytical methods that promise to broaden our view of how organisms evolve. This project is aimed toward meeting the challenge of properly testing these developing methods by providing targeted, appropriate, and real biological datasets.

DAVID WRIGHT, associate professor, English, *All the Best Things Thus (a novel)*

In 1818, the Dahomeyan king Adandozan, ruler of the stretch of West Africa known as the Slave Coast, was “destooled” and banished for attempting to shift the economy away from the trade in human chattel for what he saw as more stable product, palm oil, used worldwide to grease the machinery of the Industrial Revolution. It was not permitted to speak his name aloud again, and Dahomey continued trading in slaves for another 75 years, until the colonizing French overthrew the dynasty. This proposed project, *All the Best Things Thus (a novel)*, will recover the forgotten story of Adandozan as a way to explore the complicated and complicitous role that Africans played in the trans-Atlantic slave trade.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs.

The president of the University recommends approval.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these appointments were approved.

Appoint Fellows to the Center for Advanced Study, Urbana

(5) Each year the Center for Advanced Study awards appointments as fellows in the center, providing one semester of release time for creative work. Fellows are selected in an annual competition from the faculty of all departments and colleges to carry out self-initiated programs of scholarly research or professional activity.

The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, recommends the following list of fellows selected for the 2014-15 academic year, and offers a brief description of their projects:

VENERA BEKTESHI, assistant professor, social work, *Contextual Approach to Cultural Implications of Mammography Screening in Mexican-Born Women in New-Growth Areas of Illinois*

Although there have been recent gains in the two-year mammography utilization and breast cancer mortality rates, Latina immigrant women remain at higher risk of presenting with late-stage breast cancer than non-Hispanic white women. This study adopts a contextual approach to the impact of culturally based factors on mammography screening among Mexican-born women in Champaign, Douglas, Iroquois, Macon, and Vermilion counties in Illinois.

SOON-JO CHUNG,¹ assistant professor, aerospace engineering, *Revolutionary Aerial Drones: Control and Motion Planning Algorithms for Robotic Falcons to Prevent Airport Bird Strikes*

This research represents the first major attempt to develop control and guidance strategies for a highly maneuverable, field-worthy robotic bird capable of performing a highly challenging mission of preventing bird strikes. This work will build upon the PI's previous work on the control of flapping-wing aircraft and PDE control of dynamics, and novel strategies for herding, utilizing state-of-the-art tools in control theory and real-time optimization will be key contributions of the proposed work.

KATHRYN CLANCY,¹ assistant professor, anthropology, *Ecological Determinants of Luteal Reproductive Function*

This research looks at ovarian and endometrial function through the implantation window in Polish agriculturalists as a way to better understand natural variation in reproduction during a miscarriage-sensitive period. Other goals of this project include developing a structured mentoring program for an all-female team of graduate and undergraduate students on this project and revitalizing online outreach.

NEAL DALAL, assistant professor, astronomy, *New Signatures of Neutrinos in Cosmology*

The purpose of this project is to perform supercomputer simulations of the formation of cosmological structure using a recently developed novel code. The results will lead to new probes of fundamental particles called neutrinos, fundamental particles whose properties remain poorly characterized, decades after their initial discovery.

PHILIP GODFREY,¹ assistant professor, computer science, *Networking at the Speed of Light*

Even a fraction of a second of delay significantly affects humans in interactive uses of the Internet. This proposed work attacks the challenge of networking at the speed of light: achieving responsiveness in the Internet close to the underlying physical limits, roughly an order of magnitude lower latency than today's Internet applications.

VERA MIKYOUNG HUR,¹ assistant professor, mathematics, *Analysis of Surface Water Waves*

This project will develop new technical tools in partial differential equations and other branches of mathematics, and will extend and combine existing tools in order to tackle challenging open problems in the mathematical aspects of surface water waves. They include global existence versus finite-time singularities for the initial value problem, the existence of solitary waves and their classification, the stability and instability of traveling waves.

YI LU, assistant professor, electrical and computer engineering, *Designing Next Generation Computing*

This project will address the fundamental problems with scalability, response quality and speed, and energy consumption with cloud computing. The proposed research plan will design a computing system that is amenable to big data, is scalable, energy-efficient, and has performance guarantees. It will lead to new ways of interacting with data from, for instance, medical imaging, genomics, and social networks, and eventually to ubiquitous computing.

CHARLES SCHROEDER,¹ assistant professor, chemical and biomolecular engineering, *Molecular Design and Engineering of Materials for Advanced Functionality*

This research aims to develop new molecular methods to control the structure, shape, and sequence of polymeric materials. In this way, the work is focused at the interface of single molecule polymer dynamics and materials chemistry, with the overall goal of developing advanced functional materials such as DNA-based hydrogels and chemically responsive "smart" materials.

¹These faculty members have been recommended for appointment as Beckman Fellows in the Center for Advanced Study, named for the donor of a gift that permits additional recognition for outstanding younger fellow candidates who have already made distinctive scholarly contributions.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs.

The president of the University recommends approval.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these appointments were approved.

Award Honorary Degree, Springfield

(6) The Senate at the Springfield campus has recommended that an honorary degree be conferred on the following person at Commencement Exercises on May 17, 2014:

EVELYN BRANDT THOMAS, cofounder, Brandt Consolidated, Inc.—the honorary degree of Doctor of Letters

Evelyn Brandt grew up on a small family farm near Pleasant Plains, Illinois. She graduated from Springfield High School in 1940 and went on to earn an Accounting degree at Illinois Business College, an unusual step for a young woman in her day. In the early 1950s, Evelyn and her brother, Glen, started a small fertilizer business to supplement the family's income on the farm. Evelyn managed the business while Glen applied anhydrous ammonia to local farmers' fields.

Over the course of 60 years, Evelyn and Glen have remained co-owners of the business, which has grown to become Brandt Consolidated, a multimillion dollar international company dedicated to helping Illinois farmers adopt new and profitable technologies on the family farm. Today the company is one of Springfield's largest employers and it now operates offices in Chile and France, as well as in Egypt and South Africa. In 2012, the company was named to Inc. Magazine's list of 500 Fastest Growing Private Companies with over \$438.0 million in revenue. The fact that Evelyn has been one of only a very few women to succeed in agricultural business is a special tribute to her expertise, determination, and diplomacy. Today, at 90 years of age, Evelyn continues to perform an active role in the business, serving as secretary-treasurer and going to work nearly every day.

A person of distinction for success in business, Evelyn Brandt Thomas has also been active in philanthropy for many years, making significant contributions to 4-H and many other nonprofit organizations in Central Illinois, as well as to many colleges and universities, including the University of Illinois. She has encouraged women to pursue careers in business through her support of the Evelyn Brandt Thomas Scholarship at UIS. In 2002, the Association of Fund Raising Professionals awarded Evelyn Brandt Thomas and her husband, Gordon, its Outstanding Philanthropist Award.

Evelyn Brandt Thomas has made distinguished and innovative contributions to the technological transformation of farming in Illinois, contributions that have made it possible for family farming to be sustained as a small business. She has been an inspiration for women in business for decades. Her widespread philanthropy and sustained community service have contributed to the quality of life for all who live and work in the Springfield community.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The chancellor, University of Illinois at Springfield, and vice president, University of Illinois, concurs with this recommendation.

The vice president for academic affairs recommends approval.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this degree was authorized as recommended.

Eliminate the Bachelor of Science in Agricultural and Environmental Communications and Education, College of Agricultural, Consumer and Environmental Sciences, Urbana

(7) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the advice of the Urbana-Champaign Senate, recommends approval of a proposal from the College of Agricultural, Consumer and Environmental Sciences to eliminate the Bachelor of Science in Agricultural and Environmental Communications and Education.

A series of curricular changes, including the establishment of a new Bachelor of Science in Agricultural Leadership and Science Education and the establishment of a Bachelor of Science in Agricultural Communication, have duplicated and updated the curriculum originally offered through the existing Bachelor of Science in Agricultural and Environmental Communications and Education. Students enrolled in the Agricultural and Environmental Communications and Education curriculum had the option to complete the program or transfer to the newer curricular options. New students interested in the field were admitted to the new major or other related programs starting in Fall 2011. The transition from the old curriculum is now complete.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this recommendation was approved.

Appoint Interim Dean, College of Dentistry, Chicago

(8) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, has recommended the appointment of George William Knight, presently associate professor of restorative dentistry, associate professor, dental clinics, and executive associate dean, College of Dentistry, as interim dean, College of Dentistry, non-tenured, on a twelve-month service basis, on 100 percent time, at an annual salary of \$199,720, and an administrative increment of \$95,280, beginning January 24, 2014, for a total annual salary of \$295,000.

In addition, he will continue to serve as executive associate dean, College of Dentistry, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, effective December 16, 2013; associate professor of restorative dentistry, College of Dentistry, on a twelve-month service basis, on indefinite tenure, on zero percent time, non-salaried, effective December 16, 2013; and associate professor of restorative dentistry, College of Dentistry, non-tenured, on a twelve-month service basis, on zero percent time, non-salaried, effective December 16, 2013. Dr. Knight was appointed to serve as interim dean-designate under the same conditions and salary arrangement beginning December 16, 2013.

Dr. Knight will succeed Bruce S. Graham, who has served as dean since April 2000 and who will continue as professor of restorative dentistry, College of Dentistry.

This recommendation is made in consultation with the executive committee, heads, and other senior leadership in the college.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation.

The president of the University recommends approval.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this appointment was approved.

Appoint and Reappoint Members to the Advisory Board, Division of Specialized Care for Children (DSCC) in Springfield, Chicago

(9) The Division of Specialized Care for Children (DSCC) is the Illinois Title V agency that provides care coordination for families and children with special health-care needs and financial assistance for those who meet financial and medical eligibility requirements. In 1957, the Illinois General Assembly created an advisory board for the DSCC to advise the administrators of the University of Illinois regarding DSCC. The Board of Trustees is charged with appointing members to this advisory board.

The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, recommends the following appointments and reappointments to the DSCC Advisory Board for the term January 1, 2014, through December 31, 2017:

STEPHEN E. BASH, MD, professor of pediatrics, section of cardiology, Department of Pediatrics, University of Illinois College of Medicine at Peoria; pediatric physician, Children's Hospital of Illinois Medical Group, Peoria, Illinois; active staff, OSF Saint Francis Medical Center, Peoria, Illinois; courtesy staff, Methodist Medical Center and Proctor Hospital, Peoria, Illinois

ERIC T. ELWOOD, MD, FACS, chief of Division of Plastic and Reconstructive Surgery, chief of pediatric plastic surgery, associate professor of surgery and neurosurgery, University of Illinois College of Medicine at Peoria; Chief of Division of Plastic and Reconstructive Surgery, OSF St. Francis Medical Center, Peoria, Illinois; director of multidiscipline cleft palate team, Central Illinois Orofacial Anomalies Team; medical director and department chair of surgery, Methodist Medical Center of Illinois, Methodist Medical Center, Peoria, Illinois; adjunct clinical instructor of physician assistant program, Midwestern University, Downers Grove, Illinois

BRENDA JONES, DHSc, MSN, RN, WHNP-BC, deputy director of Office of Women's Health, Illinois Department of Public Health, Springfield, Illinois; member of Association of Women's Health, Obstetric and Newborn Nursing (AWHONN), Institute of Healthcare Improvement (IHI), American Organization of Nurse Executives (AONE), Illinois Maternal Child Health Coalition (IMCHC), National Patient Safety Foundation (NPSF), American Nurses Credentialing Center (ANCC), Illinois State-wide Healthy Babies Healthy Moms

KATHY D. SWAFFORD, MD, medical director, Children's Medical Resource Network, Anna, Illinois; pediatrician, Swafford Pediatrics, Anna, Illinois; assistant professor of clinical pediatrics, Southern Illinois University School of Medicine, Springfield, Illinois; clinical associate professor of family practice, Southern Illinois University School of Medicine, Carbondale, Illinois

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives

The president of the University concurs.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these appointments were approved.

Establish the Department of Emergency Medicine, College of Medicine at Peoria, Chicago

(10) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the advice of the Chicago Senate and the College of Medicine, recommends the establishment of the Department of Emergency Medicine, College of Medicine at Peoria.

When emergency medicine first emerged as a discipline, it generally resided as a section within departments of surgery. This is the current configuration of Emergency Medicine in the College of Medicine at Peoria (COMP). Over the last decade, most emergency medicine sections have evolved into independent departments; currently 90 percent of emergency medicine residencies in the United States occur in independent departments.

The College of Medicine at Peoria and its affiliate hospital, OSF-Saint Francis Medical Center (OSF-SFMC) have collaborated in the education and training of emergency medicine physicians since 1983. The hospital's Emergency Services is a Level One Trauma Center that sees more than 90,000 patients annually. The residency has been consistently fully accredited, and trains 12 residents each year. In addition, Emergency Medicine provides education to third- and fourth-year medical students from COMP and across the country, and faculty and residents provide care to patients in rural hospitals in the surrounding communities.

As a section of the Department of Surgery, Emergency Medicine already functions quite autonomously. It is fiscally self-sustaining with funding that supports 36 residents, residency directors, and support staff. There are 12 core and 23 affiliated faculty. This organizational structure and associated funding will remain in place as the section converts to a department. The COMP Department of Surgery and Emergency Services at OSF-SFMC fully support the establishment of an independent Department of Emergency Medicine.

An independent Emergency Medicine department will operate academically and administratively on the same level as other departments in the College of Medicine and be recognized internally and externally as an autonomous unit with all the associated responsibilities. The change in status will provide stronger academic support, increase the research potential, assist in student/faculty recruitment, and increase the ability to participate in national and international academic emergency medicine organizations.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this recommendation was approved.

Transfer the Child and Family Development Center, College of Education, Chicago

(11) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the advice of the Chicago Senate and the colleges of Education and Applied Health Sciences, recommends the transfer of the Child and Family Development Center from the College of Education to the Institute on Disability and Human Development, College of Applied Health Sciences.

The Child and Family Development Center (CFDC) was approved by the Illinois Board of Higher Education (IBHE) as a permanent center in 2009. The primary goal of the CFDC is to improve developmental outcomes for young children with and without disabilities and their families at the local, state, and national level. It addresses this goal by working concurrently in the areas of public service, research, and training. The Institute on Disability and Human Development (IDHD), an IBHE-approved permanent institute since 1998, has a related mission. Specifically, the IDHD works to eliminate or reduce barriers for people with disabilities through activities in four core areas: training and continuing education, direct services, technical assistance, and research and information dissemination.

The transfer of the CFDC from the College of Education to the IDHD was originally discussed in early 2013. Following a series of conversations to address the benefits and costs of the transfer, both colleges agreed the transfer constitutes a good programmatic fit with a stronger fiscal base and outlook in the College of Applied Health Sciences. Most significantly, the CFDC will augment IDHD's lifespan approach to addressing disparities for people with disabilities, filling a current gap in the area of early intervention, and expanding the range of clinical, research, and educational services currently provided by IDHD. The colleges have articulated and agreed upon guidelines for how the transfer impacts personnel, student training, financial operations, and space.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this recommendation was approved.

**Eliminate the Temporomandibular Joint and Facial Pain
Research Center, College of Dentistry, Chicago**

(12) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the advice of the Chicago Senate and the College of Dentistry, recommends the elimination of the Temporomandibular Joint and Facial Pain Research Center.

The center was established in 1963 and had National Institutes of Health (NIH) funding and a robust research program until 1984. At that time, the NIH grant funding ended and the center's director left the University. Since then, the center has existed in name only. Although attempts have been made to revitalize the center, the college was unable to attract collaborators and identify new funding. In addition, the College of Dentistry's research enterprise has evolved to focus upon wound healing and cancer. These factors and the determination that the center is not a viable entity in which to invest resources have led the college to propose the formal elimination of the center.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this recommendation was approved.

**Eliminate the Bachelor of Science in Dentistry,
College of Dentistry, Chicago**

(13) The chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the advice of the Chicago Senate and the College of Dentistry, recommends the elimination of the Bachelor of Science in Dentistry.

The Bachelor of Science in Dentistry was created to provide students pursuing the Doctor of Dental Surgery (DDS) who had entered dental school prior to the completion of an undergraduate degree the opportunity to earn a bachelor's degree. In addition to the DDS requirements, students needed to demonstrate the successful completion of the University's requirements for a Bachelor of Science degree. Once created, most DDS students, even those with bachelor's degrees, requested and were awarded the Bachelor of Science in Dentistry. This practice created an administrative burden and for most students provided no value to their professional credentials. In Fall 2011, the DDS was phased down and replaced by the Doctor of Dental Medicine (DMD). For the last several years of the DDS program and since the establishment of the DMD, all students matriculating into the professional doctorate have been required to have a bachelor's degree or its equivalent. So there is no longer a need to award the Bachelor of Science in Dentistry. Further, the college last awarded the bachelor's degree in 2009.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president for academic affairs concurs with this recommendation. The University Senates Conference has indicated that no further senate jurisdiction is involved.

The president of the University recommends approval. This action is subject to further review and approval by the Illinois Board of Higher Education.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this recommendation was approved.

Resolution for James L. Foght

(14) The Board of Trustees of the University of Illinois sincerely appreciates the dedicated leadership and outstanding professional service of James L. Foght, a loyal alumnus and as an inaugural member of the board of managers of IllinoisVENTURES, LLC, and of the Illinois Emerging Technologies Fund I and II, and as the inaugural chair of the IllinoisVENTURES, LLC, board of managers.

IllinoisVENTURES, LLC, was created in 2000 by the University to serve faculty, staff, and students and to help fulfill the University's obligation to promote the growth and development of Illinois' high-technology economy by providing world-class support for start-up companies commercializing University technologies and fulfillment of the University's fourth mission of economic development.

Dr. Foght shared this vision and accepted the challenge to create a new approach for the development of University-based technology start-ups. His commitment to excellence propelled IllinoisVENTURES, LLC, to the forefront of university commercialization efforts nationally and IllinoisVENTURES, LLC, to a premier seed and early-stage technology investment firm that reflects the University's preeminence in research, education, and public service. Dr. Foght's outstanding, dedicated, business, investment, and venture capital leadership from 2000 to 2013 was essential for the development of IllinoisVENTURES, LLC, and for the establishment of the Illinois Emerging Technologies Fund I and II, for the effective commercialization of University-based technologies.

The members of the Board of Trustees gratefully acknowledge the loyalty and dedicated leadership and service of James L. Foght to the University of Illinois and direct that this resolution become part of the official public record incorporated into the minutes of today's meeting.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this resolution was approved.

Approve Resolution to Direct the University to Explore Alternative Mechanisms to Address Changes in the State's Retirement Plans

(15) In order to fulfill its missions, it is vital that the University make available to its employees a competitive compensation plan, including pension-related programs and options, to attract and retain a high quality workforce. The State of Illinois currently makes available to University employees and retirees multiple retirement plans and programs, including the State University Retirement System (SURS). The recent pension reform legislation (PA 98-0599) modified certain terms and conditions under SURS, including but not limited to cost of living adjustments, extension of retirement age, and caps on pensionable salary. This legislation may have an impact on the University's ability to provide a competitive compensation package necessary to attract and retain faculty and staff. The law's effective date is June 1, 2014.

It is the highest priority for the University to remain competitive in the higher education market place, which will require the University to consider implementation of supplemental programs and options to address the changes made by the State's pension reform.

Therefore, be it resolved, that the Board directs the president of the University and the administration to assess the impact of the recent pension plan amendments and recommend to the Board programs or options to address deficiencies which may cause these competitive concerns. This review should include a study of retirement benefit plans and programs offered at similar institutions and may include external consultant assistance and input from constituencies on the campuses. This process should be expedited and

recommendations be presented to the Board in a timely manner to allow the Board to consider any recommendation for supplemental programs or options in conjunction with the effective date of the pension reform law.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, this resolution was approved.

Approve Tuition Rates, Academic Year 2014-15

(16) At its January 2011 meeting, the Board reaffirmed the Board's policy on tuition and approved a resolution whereby tuition changes going forward shall include a comparison to a price index as well as account for changes in State support and for University cost reductions. Tuition adjustments geared to a rate of inflation are meant to sustain the high quality of the education provided to students and to preserve the purchasing power of the University, while also recognizing the ongoing cash flow and budget difficulties of the State of Illinois, as well as the increasing financial burden facing many students and their families. In consideration of tuition recommendations for the next academic year, the University is confronting current fiscal realities while at the same time protecting access for students and upholding academic quality. The Board approved a budget request from the State for Fiscal Year 2015 in September 2013 and reviewed tuition and affordability at the November 2013 ABFF committee meeting. The budget request and the tuition review focused on three major areas: (1) sustaining academic quality; (2) addressing crucial operational needs; and (3) meeting inflationary and essential cost increases. Critical high-priority expenditures include need- and merit-based financial aid to ensure access for qualified students and recruit the best students, competitive salaries to attract and retain top faculty and staff, and pay for continuing cost increases.

Following extensive reviews and recommendation from the chancellors/vice presidents and provosts at each campus, and with concurrence of the vice president for academic affairs and the vice president/chief financial officer, the president recommends the following tuition increases. The recommended increase in the guaranteed general tuition levels for undergraduate students who are Illinois residents is \$101 per semester at the Urbana-Champaign campus; \$89 per semester at the Chicago campus; and \$5.25 per credit hour at the Springfield campus. These tuition increases apply to students who will be enrolling for the first time in the general undergraduate degree programs. These rates for new students will not increase for four years to comply with the tuition guarantee mandate found in Section 25 of the University of Illinois Act, 110 ILCS 305/25, which ensures that an incoming student will pay a fixed tuition rate for four years. Thus, continuing undergraduate students will be covered by the guaranteed tuition policy and will be subject to tuition charges appropriate for their cohort of matriculation. This recommendation amounts to a one-time increase for the incoming freshman class of 1.7 percent (approximately equivalent to an increase of 0.7 percent per year over four years). The new tuition rates for Academic Year 2014-15 apply to the cohort of undergraduate students who enter in May of 2014 or after.

Concurrent with the recommended tuition increases, as per Board policy, the University will allocate additional funds to need-based student aid. Currently, more than one-half of all University of Illinois undergraduate students receive some form of need- or merit-based aid. In addition to meeting other essential costs, a portion of the revenues from the recommended tuition increase will be allocated to need-based grant aid.

The president also recommends tuition increases for several specific programs at the graduate and professional levels as well as undergraduate tuition differentials in applicable curricula. All tuition recommendations are summarized in the attached table.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Tuition Increases Per Semester Undergraduate Students (Residents)¹

	Urbana-Champaign ^{2,3,4,5,6,7}			Chicago ⁷			Springfield ⁸		
	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase
Guaranteed Tuition for New Undergraduates*									
College of Engineering & Eng. Related	\$8,377	\$8,520	\$143	\$6,353	\$6,442	\$ 89			
Chem/Life Sciences	8,377	8,520	143						
Fine and Applied Arts	6,719	6,820	101						
Business	8,377	8,520	143						
ACES (ANSC, FSHN, TSM) ⁹	7,189	7,311	122						
ACES (CPSC, NRES) ¹⁰	6,554	6,666	112						
ACES (ACE) ¹¹	6,719	6,833	114						
Dept. of Journalism & Dept. of Advertising	6,307	6,408	101						
Architecture & the Arts				6,523	6,612	89			
Business Administration				6,203	6,292	89			
Nursing				7,238	7,375	137			
Movement Sciences/Kinesiology				5,703	5,792	89			
Health Information Mgmt				6,303	6,442	139			
LAS Sciences				6,078	6,167	89			
Human Nutrition				5,828	5,917	89			
Public Health				6,203	6,292	89			
General Undergraduate	5,917	6,018	101	5,203	5,292	89	\$308.25	\$313.50	\$5.25
BSLAS - ESES Online	353	359	6						
"e" Tuition				494	500	6	352.50	358.50	6.00
BS in Nursing—RN Completion				650	650	0			
Bac. of Bus. Administration Degree Completion				406	406	0			
Undergraduates Entering AY10-11: Tuition guarantee expires and students will move to the "Undergraduates Entering AY11-12" cohort¹²									
College of Engineering & Eng. Related	\$7,557	\$7,964	\$407	\$5,601	\$5,988	\$387			
Chem/Life Sciences	7,557	7,964	407						
Fine and Applied Arts	5,943	6,317	374						
Business	7,557	7,964	407						
ACES (ANSC, FSHN, TSM/ABE) ⁹	6,440	6,824	384						
ACES (CPSC, NRES) ¹⁰	5,817	6,189	372						
ACES (ACE) ¹¹	5,943	6,317	374						
Dept. of Journalism	5,557	5,924	367						
Dept. of Advertising	5,557	5,924	367						
Architecture & the Arts				5,767	6,142	375			
Business Administration				5,317	5,632	315			
Nursing				6,485	6,800	315			
Movement Sciences				5,067	5,382	315			
Health Information Management				5,567	5,882	315			
LAS Sciences				5,442	5,757	315			
Human Nutrition				4,882	5,197	315			
General Undergraduate	5,193	5,552	359	4,567	4,882	315	\$270.25	\$289.00	\$18.75
"e" Tuition				469	479	10			
BS in Nursing—RN Completion				617	617	0	309.25	330.50	21.25
Bac. of Bus. Administration Degree Completion				406	406	0			
Undergraduates Entering in AY11-12, AY12-13 and AY13-14: Tuition Is Unchanged									

Undergraduate notes:

*Guaranteed tuition rates will also apply to new undergraduate students admitted in Summer 2014.

- 1) Comparable increases are proposed for extramural, GIS, part-time, nonresident and students not eligible for the tuition guarantee, including phase in of rates, consistent with existing policies. Entering international students at UIUC will be assessed an additional \$407 per semester tuition surcharge in all colleges except engineering where the assessment will be \$1,424 per semester. Nondegree undergraduate exchange students will be assessed an International Student fee of \$35 per semester. Summer rates at UIUC and UIC may be assessed on a per credit hour basis.
- 2) College of Education at UIUC: \$790 clinical experience fee for students enrolled in programs leading to P-12 certification. Beginning in Fall 2013, Art Education majors in the School of Art and Design will also be assessed this \$790 clinical experience fee. Juniors in the Human Development and Family Studies program in the College of ACES at UIUC will be assessed a \$1,095 practical experience supervision fee.
- 3) Students at UIUC entering Fall 2010 or later will be assessed an additional \$300 per course tuition for a series of courses within the School of Molecular and Cellular Biology (MCB), unless they are already paying differential tuition during the term of course enrollment. These courses are often taken to meet pre-medicine requirements and include MCB 250, MCB 251, MCB 252, MCB 253, and MCB 450.
- 4) Students at UIUC entering Fall 2012 or later will be assessed an additional \$250 per course internship supervision fee for SOCW 461, SOCW 470, and SOCW 471. Students entering prior to Fall 2012, who were to be assessed a \$1,000 internship supervision fee will be assessed at the reduced rate.
- 5) Beginning Summer 2014, undergraduate students enrolled only in zero-credit internships, ACCY290, BUS299, CHBE202, CHBE210, CHEM293, CHEM295, ENG202, or ENG310, will be assessed course tuition of \$200 in lieu of program-based tuition.
- 6) UIUC Engineering related includes programs in the College of Liberal Arts and Sciences (Chemical Engineering; Math and Computer Science; Statistics and Computer Science; Physics; Teaching of Computer Science; Computer Science and Anthropology; Computer Science and Astronomy; Computer Science and Chemistry; Computer Science and Linguistics) and the College of ACES (Agriculture & Biological Engineering; ABE).
- 7) E-Tuition, BSLAS at UIUC, BS in Nursing—RN Completion and Bac. of Business Admin. Degree Completion at UIC are per credit hour rates.
- 8) Per credit hour charge at UIS. Additional Capital Scholars Honors fee of \$350 per semester for entering full-time students, \$250 per semester for students entering prior to Fall 2014.
- 9) The College of ACES tuition differential applies to the Department of Animal Sciences (ANSC), the Department of Food Science and Human Nutrition (FSHN) and the Technical Systems Management program (TSM).
- 10) The College of ACES tuition differential applies to the Department of Crop Sciences (CPSC) and the Department of Natural Resources and Environmental Sciences (NRES) and Horticulture (HORT).
- 11) The College of ACES tuition differential applies to the Department of Agriculture and Consumer Economics (ACE).
- 12) This section of rates is for informational purposes only. Rates were previously approved by the Board of Trustees in compliance with Public Act 93-0228.

Tuition Increases Per Semester
Graduate Students (Residents)¹

	Urbana-Champaign ^{2,3}			Chicago			Springfield ⁴		
	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase
Post-Bac Certificate in Accountancy⁵	\$ 6,000	\$ 6,000	\$ 0						
Graduate									
College of Engineering & Eng. Related ^{6,7}	8,377	8,563	186	\$6,983	\$7,270	\$287			
Chem/Life Sciences	7,988	8,087	99						
Fine and Applied Arts	6,360	6,475	115						
Library and Information Science	6,907	7,006	99						
Business	6,687	6,802	115						
Master of Accounting Science (MAS)	11,250	11,250	0						
MS in Accountancy-Tax	11,250	11,250	0						
Masters HRIR	9,879	10,175	296						
Dept. of Journalism	6,200	6,306	106						
Dept. of Advertising	6,200	6,306	106						
Master of Public Health	7,313	7,412	99						
MBA	9,988	10,987	999						
MBA (Professional Part-Time) ⁸	9,988	9,156	-832						
MS in Bus. Admin. (reinstated) ⁵		15,250							
Master of Social Work	6,358	6,503	145						
MS in Financial Engineering ⁵	17,000	18,000	1,000						
Graduate Degree Programs with a concentration in Professional Science Masters ⁹	7,850	7,850	0						
Master of Laws (LLM)	24,750	24,750	0						
Master of Studies in Law (MSL)	24,750	24,750	0						
Doctor of Science of Law (JSD)	24,750	24,750	0						

	Urbana-Champaign ^{2,3}			Chicago ⁴			Springfield ⁵		
	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase
Nursing				9,634	9,840	206			
Biomedical Visualization				8,258	9,440	182			
Business Admin—Liataud Grad. School of Business Programs				9,883	9,977	94			
Architecture & the Arts— Architecture				8,442	8,536	94			
Architecture & the Arts— Art & Design				7,942	8,036	94			
Architecture & the Arts— Art History ¹⁰				7,341	7,435	94			
MS in Architecture in Health Design				9,725	9,819	94			
MA in Arch Design Criticism				7,734	7,828	94			
MA in Museum & Exhibition Studies				8,545	8,639	94			
MS Medical Biotechnology				8,982	9,076	94			
MS in Occupational Therapy				7,667	7,857	190			
Graduate Public Health (all students)				7,398	7,492	94			
Master of Healthcare Administration				10,579	10,774	195			
Master/PhD Public Administration				7,533	7,627	94			
Master/PhD Urban Planning & Policy				8,033	8,127	94			
Master/PhD Social Work				5,916	6,010	94			
Master of Energy Engineering				8,828	9,087	259			
LAS Grad Sciences				6,408	6,502	94			
MS Kinesiology				6,158	6,252	94			
MS Nutrition				6,158	6,252	94			
MS Computer Science (new)							\$360.00		
DPA Public Administration (new)								400.00	
Off-Campus MBA							\$590.00	599.25	\$9.25
General Graduate	5,813	5,912	99	5,533	5,627	94	310.00	319.25	9.25

Graduate notes:

- 1) Comparable increases for extramural, part-time and nonresident students are proposed, including phase in of rates, consistent with existing policies. International graduate students at UIUC will be assessed an International Student fee of \$35 per semester. Summer rates at UIUC and UIC may be assessed on a per credit hour basis.
- 2) College of Education at UIUC: \$790 clinical experience fee for students enrolled in programs leading to P-12 certification. Beginning in Fall 2013, Art Education majors in the School of Art and Design will also be assessed this \$790 clinical experience fee.
- 3) Students in Food Science and Human Nutrition (FSHN) in the college of ACES enrolled in the Graduate Dietetic Internship will be assessed an additional Practical Experience Fee of \$1,000 per semester when enrolling in FSHN 590 and FSHN 591.
- 4) Per credit hour charges at UIS.
- 5) Post-Bac Certificate Program in Accountancy students are also assessed an additional \$1,000 per semester for program fees. Master of Science in Financial Engineering (MSFE) students are also assessed an additional \$2,200 per semester for program fees for Fall and Spring terms only, however students entering prior to Fall 2014 will be assessed the program fees initially assessed when entering the program. Master of Science in Business Administration (MSBA) students will be assessed an additional \$1,750 per semester for program fees for the fall and spring terms only.
- 6) UIUC Engineering related includes programs in the College of Liberal Arts and Sciences (Chemical Engineering; Math and Computer Science; Statistics and Computer Science; Physics; Teaching of Computer Science; Computer Science and Anthropology; Computer Science and Astronomy; Computer Science and Chemistry; Computer Science and Linguistics) and the College of ACES (Agriculture & Biological Engineering: ABE).
- 7) UIC: Excludes Master of Energy Engineering. Effective Fall 2013, tuition differential applies to master's programs. PhD students will be assessed the general graduate rate.
- 8) Professional part-time MBA is a seven-term program (three spring, two fall and two summer terms). No tuition increase is being requested; however, there will be a change in how the tuition is assessed over the course of the program with equal assessments in the Fall and Spring terms (above) and summer assessments of \$4,577. Nonresident students will be assessed using the same methodology.
- 9) Professional Science Masters (PSM) students are required to enroll in an internship course. Should a student enroll in credit bearing summer courses, the tuition charged for those credits may be in addition to the tuition required for the internship course.
- 10) Beginning in Fall 2014, tuition differential applies to master's programs. PhD students in Art History will be assessed the general graduate rate.

University of Illinois
Tuition Increases Per Semester
Professional Students (Residents)¹

	Urbana-Champaign			Chicago		
	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase
Professional						
Veterinary Medicine ²	\$12,870	\$13,120	\$250			
Law (entered prior to Summer 2011) ³	16,830	16,830	0			
Law (entering Summer 2011) ³	18,200	18,200	0			
Law (entering Summer 2012) ³	18,550	18,550	0			
Law (entering Summer 2013 & after) ³	19,125	19,125	0			
Doctor of Audiology	5,813	5,912	99			
Doctor of Physical Therapy				\$ 7,730	\$ 7,885	\$ 155
Doctor of Occupational Therapy				7,667	7,879	212
Dentistry—DDS/DMD ⁴				14,974	15,423	449
Dentistry—Adv Certificate Programs ⁵				11,681	12,032	351
Dentistry—DDS International Dentist Program ^{4,6}				27,356	28,724	1,368
Medicine ⁷				17,289	17,721	432
Doctor of Nursing Practice (new classification)					10,852	
Pharm-D				11,814	12,227	413

Notes:

- 1) Comparable increases for extramural, part-time and nonresident students are proposed, including phase in of rates, consistent with existing policies. International professional students at UIUC will be assessed an International Student fee of \$35 per semester. Summer rates may be assessed on a per credit hour basis.
- 2) All Veterinary Medicine students will be assessed a \$100 per semester activity fee.
- 3) Includes graduate programs in the College of Law, except the JSD, LL.M, and MSL programs separately listed in the graduate tuition table.
- 4) DDS/DMD students are assessed the same tuition rate regardless of term (Fall, Spring, Summer). DDS/DMD students will also be assessed an additional Clinic Infrastructure Assessment of \$10,588 for new students. Existing students will continue to pay the DDS/DMD Clinical Infrastructure fee rate as initially assessed when entering the program.
- 5) Advanced Certificate Programs in Endo, Ortho, Peri and Prosthodontics. One year program which includes Fall, Spring and summer sessions. The summer rate will be assessed at approximately 67% of the fall/spring semester rate.
- 6) The DDS International Dentist Program is a one year program which includes a fall, spring and summer session. Each of the three sessions will be assessed at the same per term rate.
- 7) Medicine summer term tuition for residents is \$11,526.

University of Illinois
Tuition Increases Per Credit Hour
Graduate/Professional Online & Continuing Education Programs¹

	Urbana-Champaign ^{2,3}			Chicago			Springfield		
	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase
Extramural, Online and E-Tuition									
Base Rate	387	394	7	461	469	8			
Base + Differential ⁴	582	592	10						
MSW: Social Work	491	499	8						
MA: Translation & Interpretation	1,122	1,122	0						
Library & Information Sciences- LEEP (residents)	576	586	10						
Library & Information Sciences- LEEP (nonresidents)	1,003	1,003	0						
Engineering	1,017	1034	17	736	757	21			
Nursing				803	820	17			
LAS Grad. Sciences				534	542	8			

	Urbana-Champaign ^{2,3}			Chicago			Springfield		
	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase	Fall 2013	Fall 2014	Dollar Increase
MEd in Measurement, Evaluation, Statistics and Assessment (MESA)				777	793	16			
Dr. of Nursing Practice				777	793	16			
School of Public Health				777	793	16			
Urban Planning & Policy				777	793	16			
Master of Engineering				777	815	38			
Master of Health Professional Health Informatics				777	815	38			
MS Patient Safety Leadership (entering prior to Fall 2013)				640	640	0			
MS Patient Safety Leadership (entering Fall 2013 but before Fall 2014)				750	750	0			
MS Patient Safety Leadership (entering Fall 2014 or after)					770	20			
E-Tuition							343.25	352.50	9.25
MS Computer Science								393.25	
MPA Public Administration								443.25	

Notes:

- 1) Comparable increases and rates will be assessed for off-site programs and nondegree students, including phase in of rates, consistent with existing policies.
- 2) Students are assessed an additional \$50 per credit hour administrative fee.
- 3) EDM- Special Education Program is assessed a flat tuition rate of \$1,000 per course and no administrative fee.
- 4) Program differential is assessed based on the campus approval process and takes into account things such as cost of delivering the program, market analysis, etc.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these recommendations were approved.

Approve Tuition and Fee Increases, Cost Recovery, and Aviation Programs, Academic Year 2014-15

(17) The Urbana-Champaign campus provides several academic programs on a “full cost recovery” basis, i.e., all costs are met through a combination of tuition and fee charges. Tuition and fee requirements for each of these programs are reviewed and adjusted annually to ensure that adequate revenues are available to operate each program. Program fees are specific to the program and do not include campus required fees, except where noted.

For Academic Year (AY) 2014-15, the following actions are proposed for Cost Recovery Programs:

**Proposed Annual Tuition and Fees
Academic Year 2014-15**

	Executive MBA Program*		
	AY 13-14	Proposed AY 14-15	AY 14-15 Increase
Tuition	\$55,500	\$55,500	
Program Fees	38,500	41,500	
<i>Total</i>	\$94,000	\$97,000	\$3,000

*Program cost for five-term program. Rates include campus general fee.

Master of Science in Finance

	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>AY 14-15 Increase</i>
Tuition	\$41,000	\$42,230	
Program Fees	4,650	4,670	
<i>Total</i>	\$45,650	\$46,900	\$1,250

Master of Science in Technology Management

	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>AY 14-15 Increase</i>
Tuition	\$34,700	\$36,200	
Program Fees	7,400	7,400	
<i>Total</i>	\$42,100	\$43,600	\$1,500

Master of Science in Policy Economics*

	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>AY 14-15 Increase</i>
Tuition	\$25,118	\$25,546*	
Program Fees	2,700	2,700	
<i>Total</i>	\$27,818	\$28,246*	\$ 428*

*MSPE students will be assessed the General Graduate Non-Resident tuition rate, preliminary until general graduate rate is passed. MSPE program fees will be assessed in the Fall and Spring terms only (\$1,350 per term).

Master of Science in Accountancy

	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>AY 14-15 Increase</i>
Tuition	\$37,000	\$38,000	
Program Fees	4,500	4,000	
<i>Total</i>	\$41,500	\$42,000	\$ 500

Master of Science in Taxation (Chicago) (UIUC in Chicago)*

	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>AY 14-15 Increase</i>
Tuition	\$31,000	\$30,500	
	5,500	7,000	
<i>Total</i>	\$36,500	\$37,500	\$1,000

*Program costs are for the three-term program beginning with the summer term. Students will be assessed the same tuition and program fees for each of the three terms (Summer 2014, Fall 2014, and Spring 2015). Students will also be assessed the campus general fee.

The **Executive MBA Program** is a five-semester program including one summer. The proposed Academic Year 2014-15 tuition and fee rates will be assessed to the students in the entering class of Academic Year 2014-15. Total tuition revenue available for Academic Year 2014-15 will be sufficient to cover all projected academic program costs.

The **Finance, Technology Management, Policy Economics, Taxation, and Accountancy** programs are specially designed, intensive programs of study leading to a Master of Science degree in a business-related discipline. They are intended for promising professionals who need additional training in their respective disciplines. Additional funds are required in Academic Year 2014-15 to provide for normal cost increases for these programs.

II

The **Institute of Aviation** and its structure of unique costs associated with instructional requirements to provide flight courses will transition to Parkland College during Academic Year 2014-15. The final semester of instruction through the University of Illinois will be the Fall 2014 semester. To allow current University students to complete their instructional requirements with minimal financial impact, the flight fees for all Institute

of Aviation courses will remain the same for the Fall 2014 semester as they were during Academic Year 2013-14.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

These changes have been reviewed and are recommended for approval by the chancellors, University of Illinois, and vice presidents, University of Illinois, at each campus and the vice president for academic affairs.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these recommendations were approved.

Approve Student Fees for Urbana, Chicago, and Springfield, Academic Year 2014-15

(18) The chancellors, University of Illinois, and vice presidents, University of Illinois, at each campus have recommended student fee levels for Academic Year 2014-15 to support auxiliary operations, student programs and activities, and student health services. The fees recommended are required to meet continuing components (salaries and wages, utilities, goods and services), student programs, and operating costs including debt service, and repair and replacement programs of facilities that comprise the Auxiliary Facilities Systems.

The Academic Facilities Maintenance Fund Assessment (AFMFA) as per Board policy increases each year by a percentage equal to the inflation rate for building repair and replacement costs as determined by authoritative external sources such as the Engineering News Record and the Capital Development Board construction index.

Urbana-Champaign Campus

The \$34.00 increase (2.3 percent) in the Service, General, Health Fees, and other fees for the Urbana-Champaign campus represents changes to accommodate the budget guidelines and program and staff enhancements. The Service Fee decrease of \$1.00 is a reduction of the State Farm Center fee for support of the Band program. Other changes in the Service Fee were made to keep the total an even dollar amount. The General Fee increase of \$26.00 is a result of a \$25.00 increase in the State Farm Center fee to cover debt service, a \$1.19 increase in the Illini Union fee and a \$0.19 decrease in the Illinois Leadership Center fee. No increase is recommended for the Library/IT Assessment or for the Student Initiated Fees.

Chicago Campus

The \$26.00 increase (1.7 percent) in the Service, General, Health Fees, and other fees for the Chicago campus is primarily driven by several factors: salary parameter, bond requirements, and administrative allowance. Additionally, the Service Fee increase will provide for additional services to students enrolled at Rockford and the Quad Cities due to larger enrollments. The Transportation Fee rate (currently at \$140.00) will be established after the Chicago Transit Authority (CTA) provides the Fiscal Year 2015 rate in March 2014. No increase is recommended for the Library/IT Assessment.

Springfield Campus

The \$39.00 increase (4.1 percent) in the Service, General, Health Fees, and other fees for the Springfield campus represents changes to accommodate the budget guidelines and program and staff enhancements. The largest increase is related to the Health and Counseling Fee. No increase is recommended for the Library/IT Assessment.

The General Fees at each of the three University of Illinois campuses are assessments of all students for certain costs related to auxiliary facilities and other matters.

Costs supported by these fees include payments for improvements and enhancements for facilities within the Auxiliary Facilities System (including repair and replacement), utilities costs, overhead and employment-related costs and allowances for University and campus overhead, eligible grant programs, and capital financing and related costs.

All of these fees and assessments including AFMFA and Library/IT Assessment are eligible funds for use for need-based student aid pursuant to the Board's financial aid policy. The attached table presents the current and proposed fee levels for the programs described above.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president/chief financial officer and comptroller and the vice president for academic affairs concur with the fee levels proposed.

The president of the University recommends approval.

Summary of Semester Student Fees for Urbana, Chicago, and Springfield Academic Year 2014-15

Urbana-Champaign	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>Percent Increase</i>
Student Fees/Assessments			
Service Fee	\$ 284	\$ 283	
General Fee	262	288	
Health Fee	231	231	
Student Initiated Fees	66	66	
Campus Transit/Safe Rides Fee	56	59	
Aca. Fac. Maint. Assessment	315	321	
Library/IT Assessment*	244	244	
<i>Total Per Semester</i>	<i>\$1,458</i>	<i>\$1,492</i>	<i>2.3%</i>

*The Law Library/IT fee will be \$274

Note: Law students are assessed a \$12.50 loan repayment assistance program (LRAP) fee. Veterinary medicine students are assessed a \$100 activity fee.

Student Health Insurance Fee[†]

Undergraduate	\$254	Not Available
Graduate	\$328	Not Available

[†]The Student Health Insurance fee will be established at a future Board of Trustees meeting.

Chicago	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>Percent Increase</i>
Student Fees/Assessments			
Service Fee	\$ 323	\$ 343	
General Fee	431	438	

Health Fee	89	83	
Transportation Fee*	140	140	
Student-to-Student Assistance Fee	3	3	
Sustainability	4	3	
Aca. Fac. Maint. Assessment	315	321	
Library/IT Assessment	200	200	
<i>Total Per Semester</i>	<u>\$1,505</u>	<u>\$1,531</u>	1.7%

*The Transportation Fee rate (currently at \$140) will be established after the Chicago Transit Authority (CTA) provides the AY 2014-15 rate in March 2014.

Student Health Insurance Fee [†]	\$461	Not Available
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[†]The Student Health Insurance fee will be established at a future Board of Trustees meeting.

Springfield	<i>AY 13-14</i>	<i>Proposed AY 14-15</i>	<i>Percent Increase</i>
Student Fees/Assessments			
Service Fee	\$340.00	\$346.00	
General Fee	292.00	292.00	
Health Fee	40.00	70.00	
Student Assistance Fee	4.00	4.00	
Aca. Fac. Maint. Assessment*	157.50	160.50	
Library/IT Assessment*	112.50	112.50	
<i>Total Per Semester</i>	<u>\$946.00</u>	<u>\$985.00</u>	4.1%

*Library/IT and Academic Facility Maintenance Assessment are assessed on a per credit hour basis.

Note: Fees shown represent full-time undergraduate charges. Beginning in AY 11-12, graduate students are charged fees on a per hour basis, without a maximum. The AY 14-15 graduate rate per hour will be \$84.75 for Service, General, and Health.

Student Health Insurance Fee [†]	\$318.00	Not Available
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[†]The Student Health Insurance fee will be established at a future Board of Trustees meeting.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these recommendations were approved.

**Approve Rate Changes
for University-Operated Housing Facilities,
Urbana, Chicago, and Springfield,
Academic Year 2014-15**

(19) The chancellors/vice presidents at each campus have recommended rate changes for University-operated housing for Academic Year 2014-15. The increases are required to meet operational costs (salaries and wages, utilities, and general price increases including food costs), to provide for student program enhancements, and to provide for debt service and repair and replacement reserve requirements.

Urbana-Champaign

Housing requests an increase in the basic double room with 12 meals and 15 café credits (for new students) from \$9,979 to \$10,180 (\$201 or 2.0 percent increase), to cover increased debt service as a result of new buildings in the Champaign area (Stanley O.

Ikenberry Commons development). Housing maintains the same rate from year to year for returning students.

Undergraduate Housing (room and board, academic year)

Traditional Rooms (without air conditioning)

Residence Halls: Allen, Barton-Lundgren, Lincoln Avenue, Pennsylvania Avenue, Taft-Van Doren.

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single	\$11,402	\$11,630	\$228	2.0%
Double	9,979	10,180	201	2.0
Triple	9,420	9,608	188	2.0

Traditional Rooms (with air conditioning)

Residence Halls: Busey-Evans, Florida Avenue, Hopkins, Illinois Street, Snyder, Weston.

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single	\$11,719	\$11,954	\$235	2.0%
Double	10,296	10,502	206	2.0
Triple	9,738	9,934	196	2.0

Clustered Rooms (with air conditioning)

Residence Halls: Nugent Hall

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single	\$12,061	\$12,302	\$241	2.0%
Double	10,636	10,850	214	2.0

Semi-Private Rooms (with air conditioning)

Residence Halls: Bousfield

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Single Suite	\$13,060	\$13,322	\$262	2.0%
Shared Bath				
Double	11,142	11,366	224	2.0
Shared Bath				

Notes:

The above rates are for new contracts only. Returning residents pay their original rate.

The above undergraduate rates include a traditional board plan of 12 classic meals plus 15 café credits. All undergraduate housing contracts must include one of four meal plans.

Rates in halls with learning communities will be up to \$310 higher than the above rates.

Residential Fund Council (RFC) student government dues of \$16 per year will be added to the above rates.

Graduate Housing (room only, academic year)

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Sherman Hall</u> (air conditioned)				
Single	\$5,099	\$5,202	\$103	2.0%
Double	4,880	4,978	98	2.0
<u>Daniels Hall</u> (air conditioned)				
Single/private bath	\$6,736	\$6,872	\$136	2.0%
Single/shared bath	6,464	6,594	130	2.0
Double	5,898	6,016	118	2.0

Note: Rates quoted do not include the \$8 student government dues.

Apartments**Goodwin-Green Apartments** (monthly rates—includes heat)

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Sleeping rooms	\$570	\$570	\$0	0.00%
Efficiency	720	725	5	0.69
One bedroom	820	825	5	0.61

Orchard Downs Apartments (monthly rates)

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
One bedroom	\$660	\$670	\$10	1.52%
One bedroom-unfurnished	610	620	10	1.64
One bedroom- REMODELED-furnished	810	820	10	1.23
One bedroom- REMODELED-unfurnished	710	720	10	1.41
Two bedroom-furnished	710	720	10	1.41
Two bedroom- unfurnished	660	670	10	1.52
Two bedroom- REMODELED-furnished	860	870	10	1.16
Two bedroom- REMODELED-unfurnished	760	770	10	1.32
Two bedroom-furnished at Orchard South	660	670	10	1.52
Two bedroom-unfurnished at Orchard South	550	560	10	1.82

Note: Rates quoted do not include the \$8 student government dues.

Ashton Woods Apartments (monthly rates)

<u>Unit</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
Two bedroom-furnished	\$770	\$780	\$10	1.30%
Two bedroom-unfurnished	670	680	10	1.49
Two bedroom-furnished galley	820	830	10	1.22
Two bedroom-unfurnished galley	720	730	10	1.39
Two bedroom-furnished open	870	880	10	1.15
Two bedroom-unfurnished open	770	780	10	1.30

Note: Open and galley refer to the kitchen style and level of updates in the apartment.

Chicago

The standard basic double room and board annual rate will increase by \$257 from \$10,261 to \$10,518, which is a 2.5 percent increase. These rates reflect variable increases of 2 percent to 3 percent depending on room configuration with consideration of bathroom to student ratio. Campus Housing has consulted with students and they support this moderate increase in rates. The increases are required to meet operational costs (salaries and wages, utilities, general price increases including food) and to provide for debt service and repair and replacement reserve requirements.

Residence Halls (room and board, academic year)

These rates include a board charge of \$2,761

<u>Unit/Suites/Clusters</u>	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>James Stukel Towers (JST)</u>				
Single	\$11,734	\$12,073	\$339	3.0%
Double	11,022	11,298	276	2.5
<u>Student Residence Hall (SRH)</u>				
Single	10,800	11,112	312	3.0
Double	9,815	10,026	211	2.0
<u>Polk Street Residence Hall (PSR)</u>				
Single	10,979	11,212	233	2.0
Double	10,300	10,520	220	2.0
<u>Student Residence and Commons (SRC)*</u>				
Double	10,261	10,518	257	2.5

*Note: Rates for the Student Residence and Commons rooms will range from \$9,700 to \$12,180 depending on room configuration.

Apartments (room only—no board plan, academic year per person)

	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Single Student Residence Hall (SSR)</u>				
Two-person apt.	\$ 8,949	\$ 9,174	\$225	2.5%
Three-person apt.	8,770	8,990	220	2.5
Four-person apt.	8,872	9,094	222	2.5
Two/Three-person suite	7,648	7,840	192	2.5
Studio apt.	10,665	10,986	321	3.0
<u>Thomas Beckham (TBH) and Marie Robinson Halls(MRH)</u>				
Two-person apt.	\$ 9,859	\$10,156	\$297	3.0%
Four-person apt.	9,680	9,970	290	3.0
Studio apt.	11,544	11,890	346	3.0

Springfield

Housing requests an increase in the basic double room (LRH) for new students from \$7,000 to \$7,300 (\$300 or 4.3 percent increase), to cover operational costs.

Apartments (room only, academic year)

	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Family Apartments</u>				
Two bdrm/Furnished	N/A	\$9,200	—	—
Two bdrm/Unfurnished	8,060	8,200	140	1.7
One bdrm/Furnished	7,300	7,500	200	2.7
One bdrm/Unfurnished	6,000	N/A	—	—
	<u>2013-14</u>	<u>Proposed 2014-15</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Single Student Apartments (all fully furnished)</u>				
Four bedroom/Private/ Townhouse	\$5,700	\$5,800	\$100	1.8%
2-3-5 bedroom/ Private-Premium	5,400	5,800	400	7.4

2-3-5 bedroom/ Private-Standard	5,200	5,300	100	1.9
2-3-5 bedroom/Shared	N/A	—	—	—
Four bedroom/Private/Flat	5,400	5,800	400	7.4
One bedroom/Private/Flat	7,300	7,500	200	2.7
Two bedroom/Shared/ Flat (4 people)	N/A	4,400	—	—

Residence Halls (furnished, room only, academic year)

	2013-14	Proposed 2014-15	Dollar Increase	Percent Increase
Lincoln Residence Hall (LRH)				
Shared room	\$7,000	\$ 7,300	\$300	4.2%
Private room (double- single as available)	9,900	10,000	100	1.0
Founders Hall				
Shared room	\$7,000	\$ 7,300	\$300	4.3%
Private room (designed single)	9,900	10,000	100	1.0

Notes:

Select options/rates eliminated during FYs 2012-2014, as previously planned and reported, have resurfaced to fulfill student demand or valid administrative needs for FY 15. Two bedroom furnished option has been reinstated to reflect accommodations for primarily visiting staff or exchange faculty. Shared rate option has been reinstated primarily for international students seeking to return to live on-campus at a cost-effective rate for accommodations not readily preferred by most domestic students. Recently completed renovations in east campus apartment flats prompted rate reconfiguration for older previously renovated Clover units which do not match current amenities or standards. Rates for townhouses and renovated flats will be standardized. All rates are fully inclusive of utility charges, including electricity/heat/AC, cable TV, and technology/telecommunication costs passed along to residents.

The standardized rate for residents of LRH and Founders Hall includes proposed increases in room only. The Board rate each student is required to select will not increase this year for standard plans (\$1,150 or \$1,675 per semester), but a new third plan of \$2,200 per semester is being implemented to better respond to student usage patterns and demand. This will increase total package accordingly. No meal plan is required of apartment residents, but residents may purchase any of the plans noted above, or one for \$375 per semester.

The apartment rate is for a selected bedroom style only. Number of units per respective rate varies greatly, by area. Projected rate increases in newly-renovated units are largely consistent with pre-renovation pro-forma.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president/chief financial officer and comptroller and the vice president for academic affairs concur with these recommendations.

The president of the University recommends approval.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these recommendations were approved.

Approve Renaming of Multiple Buildings, College of Fine and Applied Arts, Urbana

(20) The chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends approval of renaming multiple buildings within the College of Fine and Applied Arts. The name changes are necessary in order to better reflect functions and references to buildings and to provide accurate identification and minimize confusion. The recommended building name changes are as follows:

- Building Research Council Building to College of Fine and Applied Arts Design Research Laboratory
- Art East Annex, Studio 1 to Architecture Annex

- Art East Annex, Studio 2 to College of Fine and Applied Arts Performing Arts Annex

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

On motion of Dr. Koritz, seconded by Mr. Fitzgerald, these recommendations were approved.

By consensus, the Board agreed that one roll call vote would be taken and considered the vote on agenda item nos. 21 through 25 inclusive as listed below. The recommendations were individually discussed but acted upon at one time.

Auxiliary Facilities System Revenue Bonds, Series 2014

(21) The Board, at its meeting on May 29, 2013, authorized a number of actions leading toward the issuance of one or more series of Auxiliary Facilities System Revenue Bonds (the "Bonds"). The Bonds will finance construction of the Stanley O. Ikenberry Commons—Residence Hall No. 3 and the demolition of Taft and Van Doren residence halls and renovation and addition to the State Farm Center on the Urbana-Champaign campus (collectively, the "Projects"). The Bonds are expected to be issued in multiple Series (i) as Bonds bearing interest at fixed rates and paying interest semiannually (the "Fixed Rate Bonds") and (ii) as Bonds bearing interest at variable rates adjusted and reset from time to time (the "Variable Rate Bonds"). Wells Fargo Bank, National Association will serve as managing underwriter for the Bonds (the "Managing Underwriter"). Each Series of Bonds may be issued as Bonds the interest on which is (i) exempt from federal income taxation (the "Tax-Exempt Bonds") or (ii) subject to federal income taxation (the "Taxable Bonds"). The terms of each Series of the Bonds will be determined at the time of sale thereof by the vice president/chief financial officer and comptroller of the Board (the "Comptroller") and other authorized officers of the Board as hereinafter provided.

Actions leading toward the issuance of the Bonds have been completed including: retention of Chapman and Cutler LLP as bond counsel; retention of Freeborn & Peters LLP as special issuer's counsel; retention of Public Financial Management, Inc., as financial advisor; retention of the Managing Underwriter; retention of The Bank of New York Mellon Trust Company, N.A., as bond registrar and trustee; selection of The Northern Trust Company (the "Bank") as credit and liquidity provider for the Variable Rate Bonds; preparation of the Preliminary Official Statement; actions to pursue and obtain ratings on the revenue bonds; and preparation of additional documents including: a Twentieth Supplemental System Revenue Bond Resolution (the "Twentieth Supplemental Resolution"), Bond Purchase Agreement for the Fixed Rate Bonds (the "Fixed Rate BPA"), Bond Purchase Agreement for the Variable Rate Bonds (the "Variable Rate BPA"), Modal Agreement, Reimbursement Agreement, Remarketing Agreement, and Continuing Disclosure Agreement.

Now it is requested that the Board authorize the issuance of the Bonds in an aggregate original principal amount not to exceed \$270.0 million to fund the Projects and pay issuance costs. The final maturity of the Bonds shall be no later than April 1, 2044. Each Series of the Bonds will be designated "University of Illinois Auxiliary Facilities System Revenue Bonds," with such additional designations as may be determined at the time of sale thereof to be appropriate to reflect the order of sale of such Bonds, whether such Bonds are being issued as Fixed Rate Bonds or Variable Rate Bonds, whether such Bonds are being issued as Tax-Exempt Bonds or Taxable Bonds, and any other authorized features of such Series of Bonds.

The Bonds will be fully registered and will be special, limited obligations of the Board and the Bonds and the obligations of the Board to the Bank under the Reimbursement Agreement will be payable only from and secured by the net revenues of the Auxiliary Facilities System (the "System"), student tuition and fees (subject to prior payment of operating and maintenance expenses of the System, but only to the extent necessary), and the Bond and Interest Sinking Fund Account, as provided in the Twentieth Supplemental Resolution, the Modal Agreement, and the Reimbursement Agreement.

All legal matters incidental to the authorization and issuance of the Bonds, the forms of the Preliminary and final Official Statements, the Twentieth Supplemental Resolution, the Fixed Rate BPA, the Variable Rate BPA, the Modal Agreement, the Reimbursement Agreement, the Remarketing Agreement, and the Continuing Disclosure Agreement will be approved by Chapman and Cutler LLP, Chicago, Illinois, bond counsel, and Freeborn & Peters LLP, Chicago, Illinois, special issuer's counsel.

The vice president/chief financial officer and comptroller recommends:

1. Authorization of the issuance and sale of the Bonds on the terms described herein and in the Twentieth Supplemental Resolution. Approval of the Preliminary Official Statement and approval of the final Official Statement with the addition of the final terms of the Bonds.¹ The Preliminary Official Statement and/or Official Statement for any Series of Variable Rate Bonds shall be in substantially the form of the Preliminary Official Statement presented to the Board, with such changes as the Comptroller determines to be necessary and desirable to reflect (i) the terms of the Twentieth Supplemental Resolution, Modal Agreement, Reimbursement Agreement, and Remarketing Agreement and (ii) any other terms and provisions applicable to such Variable Rate Bonds.
2. Approval of the form of the Fixed Rate BPA¹ with the Managing Underwriter wherein the Managing Underwriter agrees to purchase from the Board all of the Fixed Rate Bonds in one or more Series (i) in an aggregate principal amount not exceeding \$210.0 million; (ii) with a final maturity of no later than April 1, 2044; (iii) at a price, exclusive of net original issue discount or premium, not less than 98 percent of the par amount thereof and the true interest cost of Fixed Rate Bonds (A) sold as Tax-Exempt Bonds will not exceed 7.00 percent and (B) sold as Taxable Bonds will not exceed 8.00 percent. If sold in multiple Series, the Fixed Rate Bonds may be sold pursuant to a single Fixed Rate BPA or pursuant to a separate Fixed Rate BPA for each Series.
3. Approval of the form of the Variable Rate BPA¹ with the Managing Underwriter wherein the Managing Underwriter agrees to purchase from the Board all of the Variable Rate Bonds (i) in an aggregate principal amount not exceeding \$60.0 million; (ii) with a final maturity of no later than April 1, 2044; (iii) at a price not less than the par amount thereof; and (iv) with a maximum compensation to the Managing Underwriter of not to exceed 1.5 percent of the par amount thereof. The Bond

¹A copy is filed with the secretary of the Board for record and the appropriate officers of the Board are hereby authorized and directed to execute the same in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the form thereof presented to this meeting; provided, however, that if any such changes constitute a substantial change in the form thereof presented to this meeting they shall first be approved by the Executive Committee of the Board to which authority for such approval is delegated by the Board.

Purchase Agreement sets forth the terms and conditions of the initial purchase from the Board of the Variable Rate Bonds to be publicly sold, which Variable Rate Bonds shall bear interest at a rate or rates not to exceed (i) on the date of issuance thereof, 1.00 percent per annum and (ii) on any date thereafter, the lower of 12 percent per annum and the maximum rate permitted by applicable law.

4. Approval of the form of the Reimbursement Agreement¹ with the Bank. The annual fee paid to the Bank or any other financial institution that provides a credit facility with respect to the Bonds shall not exceed 0.35 percent per annum. Any Bond owned or held as collateral by the Bank to secure the obligations of the Board under the Reimbursement Agreement shall bear interest at a rate or rates not to exceed the lower of 12 percent per annum and the maximum rate permitted by applicable law.
5. Delegation to the Comptroller of the authority to determine the principal amount, final terms, and terms of the sale of each Series of the Bonds within the limits expressed in this Board action and the Twentieth Supplemental Resolution.
6. Approval of the Twentieth Supplemental Resolution.¹
7. Approval of the form of the Modal Agreement and the Remarketing Agreement with respect to the Variable Rate Bonds.¹
8. Approval of the form of the Continuing Disclosure Agreement with respect to the Bonds.¹ The Continuing Disclosure Agreement for any Series of Variable Rate Bonds shall be in substantially the form of the Continuing Disclosure Agreement presented to the Board, with such changes as the Comptroller determines to be necessary and desirable to reflect the terms of such Variable Rate Bonds.
9. Ratification and confirmation of all actions taken or to be taken by the officers and members of the Board in connection with the sale and delivery of the Bonds to the Managing Underwriter.
10. That the Comptroller and other authorized officers of the Board be and they are hereby authorized and empowered to do and perform such other acts and things; and to make, execute, and deliver all such other instruments and documents on behalf of the Board as may be by them deemed necessary or appropriate in connection with the provisions of the Official Statement, the Twentieth Supplemental Resolution, the Fixed Rate BPA, the Variable Rate BPA, the Modal Agreement, the Reimbursement Agreement, the Remarketing Agreement, and the Continuing Disclosure Agreement, including a Tax Exemption Certificate and Agreement to be delivered upon the issuance of a Series of Tax-Exempt Bonds, and all acts and things whether heretofore or hereafter done or performed by any of the officers of the Board

¹A copy is filed with the secretary of the Board for record and the appropriate officers of the Board are hereby authorized and directed to execute the same in the name of and on behalf of the Board in substantially the form presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the form thereof presented to this meeting; provided, however, that if any such changes constitute a substantial change in the form thereof presented to this meeting they shall first be approved by the Executive Committee of the Board to which authority for such approval is delegated by the Board.

which are in conformity with the intents and purposes of these resolutions shall be and the same are hereby in all respects, ratified, confirmed, and approved.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funding will be available from the proceeds of the Bonds.

The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Holmes, these recommendations were approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Strobel, Mr. Cunningham; No, none; Absent, Governor Quinn. (The student advisory vote was: Aye, Mr. Hollins, Ms. Leibowitz.)

Approve Project for Common Area Improvements, Science and Engineering Laboratories, Chicago

(22) This \$11,714,750 project will renovate the interior common areas for Science and Engineering Laboratories. This facility is the largest academic building on the Chicago campus and has had only minor modifications since it opened. The purpose of the Science and Engineering Laboratories renovation is to address needs prioritized from students/faculty questionnaires/interviews, as well as professionally-identified facility assessment needs. The building's character was cited by the faculty and students to be in poor condition, difficult to navigate, and with little opportunity for informal learning and collaboration across the many disciplines.

The scope of work will consist of updating corridor finishes; providing collaborative student faculty learning spaces; providing code-compliant stairs including areas of rescue assistance; a new elevator sized for accessibility requirements; accessible washrooms; and electrical infrastructure improvements.

Accordingly, the chancellor, University of Illinois at Chicago, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the Science and Engineering Laboratories common areas improvements project be approved with a budget of \$11,714,750.

The Board action recommended in this item complies in all material respects with applicable State and federal Laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funds for this project are available from the Academic Facilities Maintenance Fund Assessment Fund.

The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Holmes, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Strobel, Mr. Cunningham; No, none; Absent, Governor Quinn. (The student advisory vote was: Aye, Mr. Hollins, Ms. Leibowitz.)

Approve Project, Amend Professional Services Consultant Contract, and Approve Design for Student Union, Springfield

(23) The University of Illinois at Springfield is planning to construct its first Student Union. Originally founded as Sangamon State University in 1969, the campus historically catered to upperclassmen and graduate-level students. Following its integration into the University of Illinois in 1995, the school has grown and the culture has shifted toward a more traditional four-year model. Given the continued evolution of the campus, UIS lacks a critical component of campus life that is so prominent at other higher education institutions: a Student Union.

In May 2013, the chancellor, University of Illinois at Springfield, and vice president, University of Illinois, approved proceeding with the programming, conceptualization,

and schematic design phase of the proposed Student Union. Since then, the University and the approved Professional Services Consultant have engaged the stakeholders, developed program information, completed the programming, conceptualization, and schematic design efforts, and developed a consensus for implementing near-term and long-range goals for this capital endeavor.

The \$21,750,000 new facility will be located at the south end of the campus quadrangle in accordance with the Campus Master Plan. It will house a Student Leadership Center, campus food service, entertaining and event venues, open lounge space, a convenience store/spirit shop, coffee shop, and a variety of teaming, collaboration, and meeting spaces. This 50,000-gross-square feet project is being designed to achieve LEED Gold certification.

Accordingly, the chancellor, University of Illinois at Springfield, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the Student Union project be approved with a budget of \$21,750,000.

Additionally, in order for the project to proceed, it is necessary to amend the professional services agreement for architect/engineer services required for the remainder of the project phases through the conclusion of construction administration. The selection of the architect/engineer for this project was in accordance with the requirements and provisions of Public Act 87-673 (Architectural, Engineering and Land Surveying Qualifications Based Selection Act).

Accordingly, the chancellor, University of Illinois at Springfield, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that Dewberry Architects, Inc., of Peoria, Illinois, continue to be employed and their contract amended for the professional services required for the design development, construction documents, bidding, construction administration, and post construction phases of the project. The increase to the firm's professional services agreement for fixed basic services fee will be \$929,858; for on-site observation on an hourly basis not to exceed a total of \$170,800; for authorized reimbursable expenses estimated at \$127,300; and for other supplemental services for a fixed fee of \$315,276 for a total of \$1,543,234.

Additionally, in order for the project to proceed, it is necessary to approve the design. The design meets all campus building standards, including the Americans with Disabilities Act accessibility and applicable State and federal standards and is within the approved budget.

Accordingly, the chancellor, University of Illinois at Springfield, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the design be approved.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funds for this project are available from the institutional funds operating budget of the Springfield campus with anticipated reimbursement from the proceeds of a future sale of auxiliary facilities system revenue bonds and gift funds.

The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Holmes, these recommendations were approved by the following vote: Aye, Mr. Estrada, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Strobel, Mr. Cunningham; No, none; Absent, Governor Quinn. (Mr. Fitzgerald asked to be recorded as not voting on this item)

(The student advisory vote was: Aye, Mr. Hollins, Ms. Leibowitz.)

Approve Budget Increase for Gas Boiler Replacement, Abbott Power Plant, Urbana

(24) In May 2012, the Board approved the \$7.4 million Abbott Power Plant gas boiler replacement project, and in September 2013, the Board approved the purchase of one dual-fuel, 850 psig steam generating boiler. This boiler is a higher pressure, more energy efficient boiler than the 325 psig boiler it will replace. Costs of these improvements, equipment, and associate installation will require the project budget to increase from \$7.4 million to \$8.8 million. The expected date of completion is December 2014.

Accordingly, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the Board approve the increase in project budget for this project to \$8.8 million, an increase of \$1.4 million.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funds for the project are available from institutional funds operating budget.

The president of the University concurs.

On motion of Mr. McMillan, seconded by Ms. Holmes, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Mr. Montgomery, Ms. Strobel, Mr. Cunningham; No, none; Absent, Governor Quinn.

(The student advisory vote was: Aye, Mr. Hollins, Ms. Leibowitz.)

Authorize Payment of Judgment

(25) The University counsel recommends that the Board approve payment of the judgment in *Gomez/Ramirez v. Baraniewski, MD, et al.*, in the amount of \$1,481,799.10. After a seven-day bench trial, Judge Lynch returned a verdict in that amount in favor of the plaintiff, Martha Gomez, as special administrator of the estate of 72-year-old Guadalupe Ramirez. The plaintiff had alleged improper performance of a cardiac catheterization and failure to timely diagnose and treat an injury to the femoral artery, resulting in the death of Ms. Ramirez.

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The vice president/ chief financial officer and comptroller concurs.

The president of the University recommends approval.

On motion of Mr. McMillan, seconded by Ms. Holmes, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Ms. Hasara, Ms. Holmes, Mr. Kennedy, Dr. Koritz, Mr. McMillan, Ms. Strobel, Mr. Cunningham; No, none; Absent, Governor Quinn. (Mr. Montgomery asked to be recorded as not voting on this item.)

(The student advisory vote was: Aye, Mr. Hollins, Ms. Leibowitz.)

Report of Action by the Executive Committee

(26) The following action has been taken by the Executive Committee since the last meeting of the Board. This action is now reported to the Board as a whole.

Award Contract for Renovation and Addition, State Farm Center, Urbana

(1) In May 2013, the Board of Trustees approved the State Farm Center renovation and addition project. This \$165.0 million, 431,340-gross-square foot proposed renovation and addition project will enhance amenities to improve the experience for attendees and participants during events at the State Farm Center. Major elements of the renovation work may include the addition of guest suites, new bowl seating, added restroom facilities, replacement of mechanical systems and controls to include air conditioning of the facility, replacement of building lighting and controls, replacement of the electrical distribution system, addressing code and Americans with Disabilities Act (ADA) requirements and enlarging the concourse for added circulation, restroom, and concession space.

The bids were solicited, and in order for the project to proceed, the chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois, with the concurrence of the appropriate administrative officers, recommends that the following contract be awarded. Competitive bidding procedures in accordance with the Illinois

Procurement Code were followed; and the award is to the lowest responsible bidder on the basis of its base bid plus the acceptance of indicated alternates:¹

Division 15—Concrete Work

Grunloh Construction, Effingham, IL	Base Bid	\$12,411,000
	Alt. 1	(260,000)
	Alt. 2	(79,000)
	Alt. 3	<u>(50,000)</u>
<i>Total</i>		\$12,022,000

The Board action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes, The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

Funds for this project are available from institutional funds operating budget of the Urbana-Champaign campus with anticipated reimbursement from the proceeds of a future sale of auxiliary facilities system revenue bonds and gift funds.

The president of the University concurs.

(Construction is scheduled to begin in February 2014.)

On motion of Mr. McMillan, seconded by Mr. Kennedy, this recommendation was approved by the following vote: Aye, Mr. Kennedy, Mr. McMillan; No, none. Ms. Strobel abstained from voting on this item.

This report was received and confirmed.

President's Report on Actions of the Senates

(27) The president presented the following report:

Establish an Interdisciplinary Undergraduate Minor in Medieval Studies, College of Liberal Arts and Sciences, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Liberal Arts and Sciences to establish an undergraduate minor in Medieval Studies.

The undergraduate minor in Medieval Studies introduces students to medieval (ca. 500 to ca. 1500 CE) cultures across the world, providing them with an understanding of periods and movements, institutions, material culture, ideas, beliefs, and values of the diverse cultures that compose the medieval globe. The coursework spans both geographical regions and disciplines to introduce students to the breadth of medieval cultures as well as to the diversity of methods and perspectives for their study.

Eliminate the Graduate Concentration in Physiological and Molecular Plant Biology in the Master of Science and Doctor of Philosophy in Biology, College of Liberal Arts and Sciences and Graduate College, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Liberal Arts and Sciences and the Graduate College to eliminate the graduate concentration in Physiological and Molecular Plant Biology in the Master of Science and Doctor of Philosophy in Biology.

At the height of the interdepartmental program, students were trained by faculty in both the Department of Plant Biology in the College of Liberal Arts and Sciences and the Department of Crop Sciences in the College of Agricultural, Consumer and Environmental Sciences. Expertise in these disciplines, particularly molecular biology, is now represented within participating departments and students receive training in these disciplines

¹Description of Alternates: Alternate 1—Eliminate all permanent handrails and guardrails between grids 15-34. Alternate 2—Delete planters on grids 22e, 24e, 25e, and 27e and replace with steps, rails, and planter curbs. Delete planters and cubes between grids 16e-20e and 29e-33e and continue concrete slab interrupted at those locations. Alternate 3—Eliminate the site benches at the southeast and southwest ramps adjacent to the ramp walls at grade.

within their respective departments. The program has outlived its usefulness and stopped admitting students in 2010. The remaining students will complete the program in May.

Revise the Master of Science in Taxation, College of Business and Graduate College, Urbana

The Urbana-Champaign Senate has approved a proposal from the College of Business and the Graduate College to revise the Master of Science in Taxation.

Based on a series of recommendations from a variety of individuals, including tax professionals, the curriculum will be revised to require an additional course, "Taxes in Business Strategy." The total required hours for the degree will increase from 32 hours to 36 hours. A critical component of a tax professional's skill set is the ability to become a trusted advisor and valued member of the business team. The new course will develop the students' ability to not only understand tax law but also how the tax law interacts with a broad spectrum of factors affecting business decisions.

Establish the Minor in Business Administration, College of Business Administration, Chicago

The Chicago Senate, with the recommendation of the College of Business Administration, has approved the establishment of the minor in Business Administration.

The minor will be open to students enrolled in any Chicago campus undergraduate degree program outside the College of Business Administration, and is designed to introduce students to basic business concepts and skills in core business areas to enhance their knowledge and marketability upon graduation. It is anticipated the minor will be of interest to students from a wide range of academic backgrounds who will seek to begin careers in the broader business community. Further, the minor will serve as a signal to employers of students' preparation for and commitment to business careers.

The minor will require 18 to 19 hours, including one course from the core offerings of each College of Business Administration department (i.e., Accounting, Finance, Information and Decision Sciences, and Managerial Studies).

Eliminate the Advanced Certificate in Histology, College of Dentistry, Chicago

The Chicago Senate, with the recommendation of the College of Dentistry, has approved the elimination of the Advanced Certificate in Histology.

Currently the College of Dentistry supports 10 IBHE-approved, postgraduate certificates in advanced dental specialty training. The Advanced Certificate in Histology is one of four certificate programs being eliminated.

The certificate has been inactive since 1999. Further, the certificate no longer fits with the mission and vision of the college. By eliminating the certificate, the college can focus its efforts and resources on productive and highly competitive programs that are critical to its core activities.

Eliminate the Advanced Certificate in Oral Diagnosis and Oral Medicine, College of Dentistry, Chicago

The Chicago Senate, with the recommendation of the College of Dentistry, has approved the elimination of the Advanced Certificate in Oral Diagnosis and Oral Medicine.

Currently the College of Dentistry supports 10 IBHE-approved, postgraduate certificates in advanced dental specialty training. Established in 2001, the Advanced Certificate in Oral Diagnosis and Oral Medicine is one of four certificate programs being eliminated. Nationally, a number of established programs exist within this specialty training field. However, the College of Dentistry has been unable to develop a viable and sustainable program, due largely to the departure of faculty initially recruited for this purpose. By eliminating the certificate, the college can focus its efforts and resources on productive and highly competitive programs that are critical to its core activities.

No students are currently enrolled in the certificate program, and no certificates have ever been awarded.

**Eliminate the Advanced Certificate in Oral Pathology,
College of Dentistry, Chicago**

The Chicago Senate, with the recommendation of the College of Dentistry, has approved the elimination of the Advanced Certificate in Oral Pathology.

Currently the College of Dentistry supports 10 IBHE-approved, postgraduate certificates in advanced dental specialty training. Established in 2001, the Advanced Certificate in Oral Pathology is one of four certificate programs being eliminated. Nationally, a number of established programs exist within this specialty training field. However, the College of Dentistry has been unable to develop a viable and sustainable program, due largely to the departure of faculty initially recruited for this purpose. By eliminating the certificate, the college can focus its efforts and resources on productive and highly competitive programs that are critical to its core activities.

No students are currently enrolled in the certificate program, and no certificates have ever been awarded.

**Eliminate the Advanced Certificate in Radiology (Dental),
College of Dentistry, Chicago**

The Chicago Senate, with the recommendation of the College of Dentistry, has approved the elimination of the Advanced Certificate in Radiology (Dental).

Currently the College of Dentistry supports 10 IBHE-approved, postgraduate certificates in advanced dental specialty training. Established in 2001, the Advanced Certificate in Radiology (Dental) is one of four certificate programs being eliminated. Nationally, a number of established programs exist within this specialty training field. However, the College of Dentistry has been unable to develop a viable and sustainable program, due in part to the insufficient number of available faculty. By eliminating the certificate, the college can focus its efforts and resources on productive and highly competitive programs that are critical to its core activities.

No students are currently enrolled in the certificate program, and no certificates have ever been awarded.

**Revise the Requirements for the Minor in Chemistry,
College of Liberal Arts and Sciences, Springfield**

The Springfield Senate has approved a proposal from the College of Liberal Arts and Sciences to revise the minor in Chemistry.

The Department of Chemistry has proposed to increase the total hours of the minor in Chemistry from 16 hours to 19 hours. This increase in the number of hours will make the minor comparable to other public universities in Illinois. This change will not require any new immediate resources.

**Revise the Requirements for the Minor in Psychology,
College of Liberal Arts and Sciences, Springfield**

The Springfield Senate has approved a proposal from the College of Liberal Arts and Sciences to revise the minor in Psychology.

The Psychology Department has proposed to decrease the total hours of the minor in Psychology from 20 hours to 16 hours. This decrease in the number of hours will make the minor more comparable to other similar minors at the Springfield campus, making it more attractive to students. This change in hours will not require any new resources.

**Eliminate the Graduate Certificate in Digital Organizations,
College of Business and Management, Springfield**

The Springfield Senate, with the recommendation of the College of Business and Management, has approved the elimination of the Graduate Certificate in Digital Organizations within the Department of Management Information Systems.

This nine-credit hour certificate has not been offered for the past four years due to lack of demand. No students are currently enrolled in the certificate program and future demand for the certificate is not anticipated.

This report was received for record.

Change Orders Report to the Board of Trustees

(28) On September 23, 2010, the Board of Trustees delegated the authority to the comptroller to approve change orders to University contracts and purchase agreements. Change orders related to medical center operations that exceed 25 percent of the original Board approved contract or purchase agreement and change orders that are not related to the medical center operations that exceed 5 percent of the original Board approved contract for construction or professional services or original Board approved purchase agreements for supplies or equipment will be reported to the Board at its next scheduled meeting.

The intent of this report is to provide the Board of Trustees a review of those changes germane to the respective projects which have occurred. A copy has been filed with the secretary of the Board.

This report was received for record.

Third Quarter 2013 Investment Update

(29) The comptroller presented this report for the third quarter 2013. A copy has been filed with the secretary of the Board.

This report was received for record.

Investment Transaction Report (Fiscal Year 2013)

(30) The comptroller presented this report for Fiscal Year 2013. A copy has been filed with the secretary of the Board.

This report was received for record.

Medical Staff Credentialing Report

(31) The Joint Commission (TJC) requires that the Board of Trustees receive a report on the credentialing of members of the University of Illinois Hospital medical staff on an annual basis. The Credentials Committee of the Medical Staff reviews every application for privileges to determine if appropriate standards are met. The recommendations of the Credentials Committee are passed on to the Medical Staff Executive Committee during the monthly Medical Staff Executive Committee Meeting. If approved, the recommendations from the Medical Staff Executive Committee are then passed along to the University Healthcare System Committee of the Board of Trustees for review and approval. The Joint Commission requires active involvement of the Board of Trustees as the entity to which the health system reports. A copy of this report has been filed with the secretary of the Board.

This report was received for record.

Quality Report

(32) The Quality and Patient Safety program at the University of Illinois Hospital and Health Sciences System ("UI Health") supports quality and safety improvement for UI Health's entire scope of clinical operations, including Mile Square Health Center.

During 2013, several key changes were made to improve alignment and integration of quality and safety efforts with other organizational priorities, as well as to facilitate more effective partnerships with UI Health's seven health sciences colleges. A copy of this report has been filed with the secretary of the Board.

This report was received for record.

Secretary's Report

(33) The secretary presented for record changes to academic appointments for contract year 2013-14, new hires, resignations, notices of nonreappointment, and retirees rehired. A copy has been filed with the secretary of the Board.

MOTION FOR EXECUTIVE SESSION

At 11:30 a.m., Mr. Kennedy stated: “A motion is now in order to hold an executive session to consider University employment or appointment-related matters; collective negotiating matters; and pending, probable, or imminent litigation against, affecting, or on behalf of the University.”

On motion of Mr. McMillan, seconded by Mr. Montgomery, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

A CONTINUING NEED FOR
CONFIDENTIALITY
EXISTS FOR THIS SECTION.

University Employment or Appointment-Related Matters

Dr. Kies discussed her duties related to Board meeting preparations. She discussed the materials that will be developed to distribute to the Board to make communications more efficient.

**A CONTINUING NEED FOR
CONFIDENTIALITY
EXISTS FOR THIS SECTION.**

EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 1:23 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:30 p.m., with all Board members recorded as being present at the start of the meeting in attendance. Mr. Kennedy invited Ms. Deleatrice Alexander, information services supervisor in the Office of Research Services, Office of the Vice Chancellor for Research, Chicago, to perform. Mr. Kennedy described Ms. Alexander's musical career and stated that she is among the premier vocalists and songwriters in American music and well known in Chicago. Ms. Alexander introduced Mr. Dan Murphy, who accompanied her on piano. The performance was followed by a round of applause, and Mr. Kennedy thanked them for their performances.

DASHBOARD REPORTS

Chicago Campus

At 11:39 a.m., Mr. Kennedy asked Dr. Kaufman to provide a dashboard report on the Chicago campus (materials on file with the secretary). Dr. Kaufman presented an analysis of dashboard indicators, beginning with areas meeting or exceeding expectations, which include student diversity, degrees granted in STEM-disciplines, and degrees granted in health-related fields. He then discussed freshman-to-sophomore retention rates, underrepresented freshman graduation rates, and rising institutional costs of student financial aid and explained that these areas need improvement. He discussed strategies to improve in these areas. Next, Dr. Kaufman presented areas that are improving but are still carefully

watched by the administration and reported that these include freshman six-year graduation rates; percent of doctorates with employment or postdoc training commitments; and undergraduate tuition and fees. Mr. Kennedy inquired about the improvement in the ranking of the Chicago campus, and Dr. Kaufman stated that this was due to a change in the metrics and weighting used by *U.S. News & World Report*. Mr. Kennedy and Dr. Kaufman also discussed the impact of joining the Common Application Consortium (Common App), and Dr. Kaufman stated that it had a positive effect on the quality of the applicant pool, noting that this was unexpected. Additional discussion followed, and Dr. Kaufman commented on goals related to four-year graduation rates and improvements that have already occurred in this area. Dr. Kaufman responded to questions from Mr. Estrada regarding the availability of summer courses and courses offered by the City Colleges, and he discussed online courses that were recently launched and an upcoming meeting to discuss transfer credits from the City Colleges. Trustees also discussed the African American-serving institution designation, and Dr. Kaufman indicated that receiving the minority-serving institution designation would be a more realistic goal.

Springfield Campus

Mr. Kennedy then asked Dr. Koch to provide a dashboard report on the Springfield campus (materials on file with the secretary). Dr. Koch presented an analysis of dashboard indicators and discussed areas meeting or exceeding expectations. She stated that these include graduate enrollment, diversity of the student body, number of degrees awarded, and graduate STEM degrees. She then discussed enrollment, freshman graduation rates, and need-based scholarships, which she said are areas in need of improvement, and she described strategies to improve in these areas. Next, she listed areas that are being watched, which she said include the size of the freshman class, cost of tuition and fees compared to other public universities in Illinois, student debt, and retention of students from underrepresented groups. Discussion regarding the availability of student jobs on campus followed, and Dr. Koch stated that these opportunities are important. Ms. Strobel inquired about diversity, and Dr. Lynn Pardie, vice chancellor for academic affairs and provost at Springfield, provided this information.

Urbana Campus

Next, Mr. Kennedy asked Dr. Wise to provide a dashboard report on the Urbana campus (materials on file with the secretary). Dr. Wise presented an analysis of dashboard indicators and began with areas of strength at Urbana. She reported that these include underrepresented faculty, undergraduate applications, undergraduate underrepresented enrollment, strength of the undergraduate freshman class, and National Science Foundation funding. Dr. Wise then discussed the underrepresented student six-year graduation rate, student aid, and fundraising, and stated that these are areas in need of improvement. She reviewed strategies for addressing these areas

and listed some areas to watch, including national recognition of faculty, faculty salaries, freshman yield, total federal research and development funding, number of patents and disclosures, and student debt. Ms. Strobel requested data reflecting the number of high school graduates in Illinois, the number that applied to the University, and the number that were accepted. Dr. Pierre agreed to provide this information at a later date. Discussion followed regarding the expected birth rate in Illinois and anticipated number of high school graduates, as well as the number of students qualified to attend the University. Dr. Kaufman commented on efforts to better prepare students for success in college and referred to Thrive Chicago, a collective impact model that aims to create a cradle-to-career continuum of services for young people in Chicago. Mr. Montgomery asked Dr. Wise about the role of the University of Illinois Foundation in development activities, and Dr. Wise explained that it is campus-centered but coordinated with the Foundation.

Hospital

Mr. Kennedy then asked Dr. Bryan Becker, associate vice president of operations, University of Illinois Hospital, to provide a dashboard report on the hospital (materials on file with the secretary). Dr. Becker stated that many areas in the dashboard are in need of improvement or are improving, and he discussed revenues, expenses, and income. He described the process for selecting peer institutions for benchmarking, and he reviewed a series of metrics related to financial stability. Dr. Becker stated that the number of days of cash on hand has increased, and he discussed the management of expenses and referred to efforts to reduce costs. He then reported on patient satisfaction measures and stated that while patient satisfaction has increased, additional improvements need to be made. Next, Dr. Becker discussed patient volume and explained that the number of unique patients, which is currently flat, needs to grow in order for the hospital to be sustainable. Discussion followed regarding the utilization of the operating room and the need to increase surgical capabilities. Dr. Becker then presented data regarding patient harm and explained that while progress has been made in this area, goals have not been met. He commented on the anticipated time frame for improvement in comparison to peer groups and also discussed improvements in patient satisfaction. He discussed the importance of having an exceptional clinical delivery system and stated that much work is being done to improve. Brief discussion followed regarding a trauma center, and Dr. Becker provided information regarding the availability of trauma centers in the Chicago area.

Mr. Estrada left the meeting at 2:46 p.m., and Mr. Fitzgerald left the meeting at 2:58 p.m.

PRESENTATIONS

Honors College

At 2:58 p.m., Mr. Kennedy invited Dr. Bette L. Bottoms, dean of the Honors College and vice provost for undergraduate affairs at Chicago, to make a presentation on the Honors College at Chicago (materials on file with

the secretary). Dr. Bottoms stated that the Honors College provides additional challenges and support to its currently enrolled 1,550 students. She stated that the graduation rate of students enrolled in the Honors College is 85 percent, and she compared the six-year graduation rate to that at peer institutions. Dr. Bottoms then presented the achievements of Honors College students and discussed their success in college, noting that the ACT is not a good predictor of the graduation rate at the Chicago campus. She described services, housing, and other types of support offered by the Honors College and highlighted components of the program during each year of a student's Honors College experience.

Mr. McMillan inquired about criteria for accepting Honors College students, and Dr. Bottoms stated that students are first accepted into another college on campus and are then invited to apply to the Honors College. She provided a brief overview of the process. She then stated that she believes that success for all students would increase if they could receive the type of support that is given to students in the Honors College. Discussion followed regarding the cost of the program, and Dr. Bottoms explained how she manages a budget of \$1.4 million per year for 1,550 students. Ms. Leibowitz stated that as a member of the Honors College, she is inspired by the faculty and proud to be a part of it.

UI LABS

Mr. Kennedy then invited Dr. Schook to provide an update on UI LABS. Dr. Schook commented briefly on work that is underway and referred to competition for several grants. He acknowledged and thanked the UI LABS partners. He stated that the Illinois Manufacturing Lab is doing well and moving forward, and he acknowledged the support of those partners. Dr. Schook stated that UI LABS is working on two initiatives and indicated that he would have additional updates at a later date.

Underrepresented Minorities Student Enrollment at the College of Medicine

At 3:15 p.m., Mr. Kennedy asked Dr. Dimitri T. Azar, dean of the College of Medicine at Chicago, to make a presentation on underrepresented enrollment at the College of Medicine at Chicago (materials on file with the secretary). Dr. Azar first acknowledged Dr. William E. Walden, associate dean for diversity and inclusion at the College of Medicine, which was followed by a round of applause. Dr. Azar then read the mission statement of the College of Medicine and discussed aspects of its clinical, research, and educational components. He presented overarching educational goals and discussed a program to assist students in obtaining residency positions. Dr. Azar compared underrepresented student enrollment in the College of Medicine at Chicago to its peers and provided a chart that showed a snapshot of medical student ethnicity at the campus. He commented briefly on the Hispanic Center of Excellence and the College of Medicine Urban Health Program, and he discussed graduate medical education in the medical sciences, noting that efforts are underway to increase diversity in this area. Dr. Azar concluded his presentation by listing underrepresented minority student awards.

Mr. Montgomery inquired about Dr. Azar's reference to a program for students waiting for a residency placement, and Dr. Azar indicated that the goal is to better prepare students to increase their chances of obtaining residency placements and have all students placed in residency programs upon graduation.

Report from the University of Illinois Foundation

Next, Mr. Kennedy asked Dr. Thomas J. Farrell, president of the University of Illinois Foundation, to present a report from the University of Illinois Foundation (materials on file with the secretary). Dr. Farrell referred to a current period of transition and presented fundraising goals for Fiscal Year 2014. He reported on new business, cash flow, annual giving, and donors to date in Fiscal Year 2014, and highlighted an increase in cash flow. He then presented data regarding development activities in Fiscal Year 2014 and discussed visits and gift solicitations. Mr. Kennedy thanked him for the report.

Report from University of Illinois Alumni Association

Mr. Kennedy then asked Mr. Loren R. Taylor, president of the University of Illinois Alumni Association, to provide a report from the University of Illinois Alumni Association (materials on file with the secretary). Mr. Taylor presented the results of a 2013 alumni barometer survey based on a random sample population of Urbana graduates. He discussed key takeaways regarding the role of this type of survey, attitudes from alumni, and insights on the Alumni Association. Mr. Taylor reviewed next steps and indicated that plans are underway to develop an alumni profile. Brief discussion followed, and Mr. Kennedy thanked Mr. Taylor for the presentation.

REPORT FROM THE UNIVERSITY SENATES CONFERENCE

At 3:44 p.m., Mr. Kennedy invited Dr. Fisher to provide a report from the University Senates Conference (materials on file with the secretary). Dr. Fisher discussed the faculty perspective on open access and emphasized the importance of input and leadership from faculty in this area. She defined open access and discussed some strategies and common practices. She provided an overview of Illinois Public Act 098-0295 (Open Access to Research Articles Act) and discussed faculty perspectives. She emphasized the importance of engaging faculty and commented on the short time frame stipulated in the legislation. Brief discussion regarding intellectual property followed, and Dr. Fisher explained that the open-access legislation pertains to research articles, which do not generate income for faculty.

PUBLIC COMMENT

At 4:00 p.m., Mr. Kennedy announced a public comment session and explained that the *Procedures Governing Appearances Before the Board of Trustees* allows for a maximum of six individuals to speak for five minutes each. He then introduced Mr. Drew O'Bryan. Mr. O'Bryan stated that he is a junior at the Urbana campus studying physics and environmental science and that he is speaking today as a representative of Beyond Coal. He referred to the issue of coal divestment and reported on the group's presence in the media. Mr. O'Bryan stated that a referendum on coal divestment was passed

by the student body and received much support. He outlined the components of the four-part resolution that Beyond Coal is asking the Board to pass and asked that members of the Board meet with Beyond Coal to begin a dialogue.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

There was no business presented under this aegis.

ANNOUNCEMENTS

Mr. Kennedy announced that the dates of the upcoming Board meetings have been distributed.

MOTION TO ADJOURN

At 4:05 p.m., Chair Kennedy requested a motion to adjourn the meeting. On motion of Mr. Montgomery, seconded by Mr. Hollins, the meeting adjourned. There were no “nay” votes.

SUSAN M. KIES

Secretary

CHRISTOPHER G. KENNEDY

Chair

