

FEB 26 2015


SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
JANUARY 5, 2015

This meeting of the University Healthcare System Committee was held in Room 270, College of Pharmacy Building, 833 South Wood Street, Chicago campus, Chicago, Illinois, on Monday, January 5, 2015, beginning at 2:27 p.m. Attendance via videoconference was available in Room 1030, National Center for Supercomputing Applications, 1205 West Clark Street, Urbana campus, Urbana, Illinois; the Hatmaker Room, Room 550, Public Affairs Center, One University Plaza, Springfield campus, Springfield, Illinois; and Dean's Conference Room, 1601 Parkview Avenue, College of Medicine, Rockford, Illinois.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Ricardo Estrada, Mr. Patrick J. Fitzgerald, Dr. Timothy N. Koritz. Mr. Lucas N. Frye, student trustee from the Urbana campus, and Ms. Danielle M. Leibowitz, voting student trustee from the Chicago campus, were present.

President Robert A. Easter and President-elect Timothy L. Killeen attended the meeting via videoconference from a remote location. Also in attendance were Dr. Paula Allen-Meares, chancellor, Chicago campus, and vice president, University of

Illinois; Dr. Susan J. Koch, chancellor, Springfield campus, and vice president, University of Illinois; Mr. Walter K. Knorr, vice president/chief financial officer and comptroller; Dr. Jerry L. Bauman, interim vice president for health affairs; Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz requested a motion to approve the minutes of the meeting held November 3, 2014. On motion of Mr. Fitzgerald, seconded by Mr. Estrada, the minutes were approved. There were no “nay” votes.

Dr. Koritz thanked all in attendance and referred to the upcoming annual meeting and new trustees that will be joining the Board, noting that the date and time of the next meeting of the committee will depend on the availability of committee members. He then asked Dr. Bauman to comment.

Dr. Bauman commented on Medicare penalties and said that this topic will be discussed by Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital, later in the meeting. Dr. Bauman then provided information on the University’s relationship with the Shriners Hospital for Children – Chicago, stating that the University has had a long-standing, unofficial affiliation with the hospital that has recently become an official affiliation through an approved memorandum of understanding. Dr. Bauman stated that the creation of other partnerships is underway. Dr. Koritz referred to his experience with Shriners Hospitals for Children and said that this partnership is beneficial for both parties.

COMMITTEE REPORTS

Dashboard Presentation

Dr. Koritz asked Dr. Ghosh to provide a dashboard report on the University of Illinois Hospital and Health Sciences System (materials on file with the clerk). Dr. Ghosh explained that this report would focus on October and November, as the results of the latest quarter are not yet available. He reported on the average daily census, which had declined during October and November, and discussed the variance in the average daily census and impact of the potential nursing strike during this time frame. Dr. Ghosh then showed the inpatient volume trend, outpatient care center visits, and Mile Square visits, and he reported on days of cash on hand. He then asked Mr. Jeffrey M. Rooney, interim chief financial officer, University of Illinois Hospital, to discuss finances.

Mr. Rooney presented the statement of operations and discussed year-to-date performance. He commented on costs during the month of November and referred to the average daily census variance, and he told the committee that financials are back on track now that the potential for a nursing strike has ended and the holidays have passed. Dr. Ghosh then asked Ms. Jodi S. Joyce, associate vice president for quality and patient safety, to report on quality and safety.

Ms. Joyce stated that additional data will be available at the next meeting, and she reported on central line-associated blood stream infections and catheter-associated urinary tract infections, noting that the monthly rate of catheter-associated urinary tract infections is the lowest in the hospital's history. Dr. Ghosh then discussed

Medicaid penalties, which he said are assessed as a result of hospital-acquired infections, and explained that recent penalties are based on data from 2012 and 2013. He stated that the rate of hospital-acquired infections has declined since that time. Mr. Fitzgerald asked whether fines might be assessed if the 2015 data were used, and Dr. Ghosh said this is hard to predict because other hospitals are improving simultaneously, adding that the penalty would be lower if one were assessed.

Dr. Ghosh then acknowledged the high level of care provided by the hospital and reported that the hospital recently received the PRISM award for exceptional nursing practice. He also told the committee that plans for caring for Ebola patients continues to be an area of focus. Discussion followed regarding Medicare penalties and the impact of a potential strike on the hospital's finances.

Facilities Report

Next, Mr. David H. Loffing, chief operating officer, University of Illinois Hospital, provided a report on facilities. He gave an update on the \$71.0 million infrastructure improvement project, which he said is halfway complete, and he told the committee that he has worked closely with the Office of Capital Programs to ensure the project stays within budget. Dr. Ghosh thanked Mr. Loffing for his efforts and said that all five completed projects have been completed at or under budget.

Legislative and Policy Report

At 3:11 p.m., Dr. Koritz asked Dr. Nicole Kazee, senior director, health policy and strategy, University of Illinois Hospital, to provide a legislative and policy report (materials on file with the clerk). Dr. Kazee discussed the impact of the 2014 State and federal elections on health care in Illinois. She also discussed ongoing efforts to enroll uninsured patients in Medicaid or insurance available through the marketplace, and she said that UI Health has 23 trained and certified application counselors. Discussion followed regarding enrollment in UI Health Plus, and Dr. Kazee reported that 4,553 people are currently enrolled, with an anticipated goal of 40,000. She stated that enrollment should increase in January, and Dr. Bauman stated that the shift to Medicaid managed care in the State may be delayed. Dr. Kazee also commented on clinical capacity and specialty providers. Dr. Bauman and Dr. Kazee also responded to questions regarding the UI Health Plus application process and the role of certified application counselors. They explained that certified application counselors assist uninsured patients by helping them enroll in Medicaid or insurance available through the marketplace and that enrollment in UI Health Plus is handled by Medicaid client services. Dr. Bauman stated that new Medicaid enrollees are asked to select a managed care provider or are automatically enrolled according to ZIP code, which is how he said a number of enrollees in UI Health Plus will be added.

PRESENTATIONS

An Innovative Partnership to Meet the Nursing Education and Health Care Needs of Central Illinois

At 3:29 p.m., Dr. Koritz asked Dr. Koch and Dr. Terri E. Weaver, dean, College of Nursing, Chicago, to provide a presentation on a partnership to meet the nursing education and health-care needs of central Illinois (materials on file with the clerk). Dr. Koch referred to a partnership between the Chicago campus, Springfield campus, and Memorial Health System, and said that the demand for nurses with a Bachelor of Science in Nursing degrees far exceeds supply in central Illinois. She discussed attributes and priorities of the Springfield campus and said that nursing is one of the most frequently requested undergraduate majors not currently offered there. Dr. Weaver highlighted qualities of the College of Nursing at Chicago and listed the degrees currently offered at Chicago and the regional campuses. She discussed priorities of the College of Nursing, which she said include establishing a regional Bachelor of Science in Nursing program on the Springfield campus. Dr. Weaver told the committee that approval to offer programs leading to the Bachelor of Science in Nursing, Advanced Generalist Master of Science, and Doctor of Nursing Practice was received by the Illinois Board of Nursing and the Illinois Board of Higher Education in September 2014. She then discussed investment and support provided by Memorial Health System and said their priority is to increase the number of highly-qualified nursing professionals at their institution. Dr. Weaver provided information regarding program implementation for the Bachelor of Science in Nursing and explained that students will complete their prerequisite

coursework at Springfield during their first two years of study, followed by two years of UIC nursing coursework to be completed in Springfield. She also commented on implementation for graduate programs. Discussion followed regarding the requirement for students to apply to the College of Nursing at Chicago after being admitted to the Springfield campus as a pre-nursing student and completing their prerequisites there. Dr. Weaver explained that because there are two institutions involved, students will need to apply and be admitted to the Chicago campus to complete their third- and fourth-year work and will graduate with a Bachelor of Science in Nursing from Chicago. She noted that not all students can be accepted into the Bachelor of Science in Nursing program in Chicago, regardless of their originating institution, and that the Springfield pre-nursing students would be considered transfer students in a competitive process at Chicago. Mr. Estrada commented on being able to move from one University institution to another with ease. Dr. Bauman inquired about the possibility of high-performing students gaining automatic acceptance into the program, and Dr. Weaver stated that a program similar to the one in Chicago would be implemented in Springfield. Dr. Koch commented that students need to be academically strong in order to succeed in the Bachelor of Science in Nursing program. Dr. Koch and Dr. Weaver stated that this arrangement is an excellent example of collaboration, and Dr. Koch told the committee that Memorial Health System has 70 openings for qualified nurses at any given time and that they emphasize Bachelor of Science in Nursing graduates. Dr. Weaver also responded to questions regarding graduate degree programs.

Mile Square Health Center

At 3:46 p.m., Dr. Koritz asked Mr. Henry Taylor, executive director, Mile Square Health Center, to provide a presentation on the Mile Square Health Center (materials on file with the clerk). Mr. Taylor discussed the mission of Mile Square Health Center and provided the definition and qualities of a community health center. He then described the history of Mile Square, including its designation as a public-sector federally qualified community health center, and he discussed the relationship between the University of Illinois and Mile Square and presented the Mile Square organizational chart. Next, Mr. Taylor provided information regarding the communities served by Mile Square and listed the top 10 diagnoses of the patients served there. He discussed the expansion of Mile Square locations and listed the services provided, and he commented on community and civic engagement. Mr. Taylor then reported on the payor mix, growth, financial performance, and funding. Lastly, he discussed future plans for growth and ways to optimize the relationship with the University. Dr. Koritz thanked Mr. Taylor for the presentation.

Dr. Allen-Meares reported that the Chicago campus has been asked to convene a discussion on community-based care. Mr. Estrada asked Mr. Taylor to comment on the governance of Mile Square, and Mr. Taylor provided information on the Mile Square board of directors and its relationship with the Board of Trustees of the University of Illinois. Discussion followed regarding UI Health Plus and the capacity of Mile Square to serve as a primary care provider. Committee members also discussed access to specialty care, and Mr. Taylor provided information about this, noting that some

services are provided onsite. Dr. Koritz commented on the increase in Mile Square visits and inquired about the financial deficit. Dr. Heather J. Haberaecker, executive assistant vice president, Office of Business and Finance, referred to financial problems that occurred from Fiscal Year 2010 through Fiscal Year 2013 related to overstated revenues and rates and said this was a one-time adjustment. Dr. Koritz and Mr. Taylor then discussed Unified Data System quality outcomes reporting, and Mr. Taylor indicated that this is a requirement for all federally qualified community health centers.

REPORTS

Graduate Medical Education Report

Next, Dr. Koritz asked certain individuals to review reports that were submitted to the committee. Dr. Dmitri T. Azar, dean of the College of Medicine at Chicago, summarized the Graduate Medical Education report (materials on file with the clerk) that is provided to the Board each year in accordance with the accreditation standards of the Accreditation Council for Graduate Medical Education (ACGME). He discussed the outcomes of the ACGME reviews and areas of focus for the upcoming year.

Quality, Safety, and Risk Report

Ms. Joyce then reviewed the Quality and Patient Safety report (materials on file with the clerk) and described the composition of the four teams that comprise the quality and patient safety division of the University of Illinois Hospital and Health Sciences System.

She reported on performance and success in meeting goals in Fiscal Year 2014 and listed the target goals for Fiscal Year 2015. Ms. Joyce referred to dramatic improvements in several areas and said that the rate of central line-associated blood stream infections and catheter-associated bloodstream infections were reduced by 43 percent and 44 percent, respectively. Ms. Joyce then referred to recommendations that were made at a Leadership Summit on Quality and Safety, noting that about half of these have been implemented, and she discussed work related to the prevention and response to patient harm. Lastly, Ms. Joyce presented a UHC “Vitals in Performance” metric and showed significant improvements from fourth quarter of 2014 compared to the first quarter of 2013. Dr. Koritz congratulated Ms. Joyce on these improvements and said he is optimistic. Mr. Estrada echoed his comments.

Medical Staff Credentialing Report

Dr. Bernard H. Pygon, chief medical officer, University of Illinois Hospital, referred to the medical staff credentialing report, which he said is distributed to trustees annually to meet the requirements of the Joint Commission.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. Bauman provided an update on the search for the vice chancellor for health affairs at Chicago. He stated that a search committee has been formed and that the deadline for completing the search is spring 2015.

Dr. Koritz stated that the date and time for the next meeting will be announced after the new trustees are appointed to the Board. The meeting had been scheduled for Monday, March 2, 2015, at 2:30 p.m.

MEETING ADJOURNED

With no further questions or comments, and on motion of Mr. Estrada, seconded by Mr. Fitzgerald, the meeting adjourned at 4:32 p.m. There were no "nay" votes.

Respectfully submitted,



SUSAN M. KIES
Clerk



TIMOTHY N. KORITZ, M.D.
Chair



EILEEN B. CABLE
Assistant Clerk

