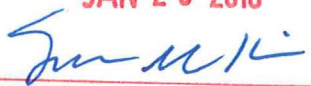


APPROVED BY THE
COMMITTEE
JAN 20 2016

SECRETARY OF THE BOARD

MEETING OF THE ACADEMIC AND STUDENT AFFAIRS COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
NOVEMBER 11, 2015

This meeting of the Academic and Student Affairs Committee was held in Michèle Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott Avenue, Chicago campus, Chicago, Illinois, on Wednesday, November 11, 2015, beginning at 3:04 p.m.

Trustee Karen Hasara, chair of the committee, convened the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Ricardo Estrada, Ms. Karen Hasara, Ms. Patricia Brown Holmes. The following student trustees were present: Mr. Dominique Wilson, voting student trustee, Springfield campus; Mr. Jaylin D. McClinton, Urbana campus; Mr. Jauwan Hall¹, Chicago campus. Mr. Ramón Cepeda was absent. Mr. Edward L. McMillan, chair of the Board, and President Timothy L. Killeen were present.

The following University officers were also present: Dr. Barbara J. Wilson, interim chancellor, Urbana campus, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, Chicago campus, and vice president, University of

¹ Mr. Hall arrived at 3:10 p.m.

Illinois; Dr. Susan J. Koch, chancellor, Springfield campus, and vice president, University of Illinois; Dr. Christophe Pierre, vice president for academic affairs; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members and some members of the media in attendance at this meeting.

Ms. Hasara thanked those present for attending this meeting. She stated that it was Veterans Day and asked all veterans to stand and be acknowledged, which was followed by a round of applause. Ms. Hasara recognized Mr. McMillan, Mr. Hall, and others for their service. She then asked for a moment of silence for all veterans in honor of Veterans Day.

Ms. Hasara asked if there were questions or corrections regarding the minutes from the committee meeting held September 9, 2015, and there were none. On motion of Ms. Holmes, seconded by Mr. McClinton, the minutes were approved with no "nay" votes.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON NOVEMBER 12, 2015

Ms. Hasara introduced the Board items within the purview of the committee on the agenda for the Board of Trustees meeting the following day and asked that certain

individuals make comments. The recommended Board items discussed at the meeting are on file with the clerk.

Appointments to the Faculty, Administrative/Professional Staff,
and Intercollegiate Athletic Staff

Dr. Kies explained that the appointments of faculty, administrative and professional staff, and intercollegiate athletic staff recommended in this item have been thoroughly vetted and reviewed at the appropriate levels within the college, department, or unit, and she encouraged committee members to contact her with any questions.

Appoint Interim Director, Division of Intercollegiate Athletics, Urbana

Ms. Hasara asked Dr. Wilson to report on the recommendation to appoint Mr. Paul Kowalczyk, currently senior associate athletic director for administration, University of Illinois at Urbana-Champaign, as interim director, Division of Intercollegiate Athletics, Urbana. Dr. Wilson stated that Mr. Kowalczyk would continue to hold his current appointment while also serving as interim director of intercollegiate athletics, and she discussed his proposed salary increase.

Establish a Bachelor of Science in Middle Grades Education with Concentrations in
Literacy; Mathematics; Science; and Social Science; College of Education, Urbana

Dr. Wilson asked Dr. Edward J. Feser, interim vice chancellor for academic affairs and provost, Urbana, to provide information on the recommendation to establish a Bachelor of Science in Middle Grades Education with concentrations in literacy, mathematics,

science, and social science in the College of Education at Urbana. Dr. Feser explained that the proposed program is being recommended in response to changes in the endorsement of teachers from the Illinois State Board of Education.

Transfer the Center for Prevention Research and Development, Urbana

Dr. Feser then discussed the recommendation to transfer the Center for Prevention Research and Development from the Institute for Government and Public Affairs (IGPA) to the School of Social Work. He discussed the rationale for this and told the committee that this proposed change requires no funding.

Award Honorary Degree, Chicago

Next, Ms. Hasara asked Dr. Amiridis to comment on the recommendation to award an honorary degree to Dr. Cheryl Ganz. Dr. Amiridis told the committee that Dr. Ganz, curator of philately emerita at the National Postal Museum of the Smithsonian Institution, is a UIC success story. He referred to her reputation as a distinguished and award-winning historian and described her philanthropic support of the Chicago campus. Dr. Amiridis stated that there is faculty support for this recommendation.

Appoint Vice Chancellor for Health Affairs, Chicago

Dr. Amiridis then discussed the recommendation to appoint Dr. Robert A. Barish as vice chancellor for health affairs, Chicago. Dr. Amiridis stated that this recommendation comes as result of a national search and that there is robust support from students,

faculty, and staff for this appointment. He described Dr. Barish's background, experience, and current position as professor of emergency medicine and chancellor, Louisiana State University Health Sciences Center at Shreveport. President Killeen also expressed support and enthusiasm for this recommended appointment and said that Dr. Barish has a distinguished track record and that he personifies the Chicago campus mission. Ms. Hasara stated that she is looking forward to meeting Dr. Barish.

Establish the Bachelor of Science in Athletic Training,
College of Liberal Arts and Sciences, Springfield; and
Establish the Bachelor of Science in Exercise Science,
College of Liberal Arts and Sciences, Springfield

Next, Ms. Hasara asked Dr. Lynn Pardie, vice chancellor for academic affairs and provost, Springfield, to provide information on the recommendation to establish a Bachelor of Science in Athletic Training and a Bachelor of Science in Exercise Science, both in the College of Liberal Arts and Sciences at Springfield. Dr. Pardie stated that these recommendations come as a result of a task force that was asked to identify new degrees and majors that could be offered by the Springfield campus. She said that both proposed degrees build on courses already offered in other departments. Dr. Pardie described the emphasis of these majors, components of the programs, and areas of study for each degree. Brief discussion followed, and Dr. Pardie indicated that these degrees may be offered beginning in Fall 2017.

Reorganize the Department of Management Information Systems,
College of Business and Management, Springfield

Dr. Pardie then discussed the recommendation to reorganize the Department of Management Information Systems in the College of Business and Management, Springfield. She explained that the proposed reorganization would change the governance from a department chair to a department head, and she referred to faculty support for this change.

There was no opposition to the items listed above going forward to the full Board for voting.

PRESENTATIONS

Student Trustee Presentations

At 3:21 p.m., Ms. Hasara asked the three student trustees to make presentations on veteran services at each campus in honor of Veterans Day (materials on file with the clerk). Mr. Hall reported on student veteran affairs at Chicago and discussed its history, mission, and role on the campus. He described past and present initiatives, sponsored events, and community development activities to help facilitate a community and provide support for veteran students. Mr. Hall reported on the Warrior Summit, which he said is the most comprehensive veteran support event in the Midwest, and said that it connects veterans to local and national veteran support agencies and organizations. He thanked those involved with student veteran affairs, and this was followed by a round of applause. Discussion followed, and Ms. Hasara asked how many veterans are enrolled at the

Chicago campus. Mr. Hall explained that this can only be tracked by the number of individuals who have used veteran services and said the current estimate is 500. Dr. Amiridis said the number is likely closer to 1,000 if faculty and staff are included, and he referred to plans for a Veterans Day event on campus next year. President Killeen and Mr. Hall briefly discussed opportunities for connecting with individuals who studied at Navy Pier, and President Killeen noted that this was the origin of the campus. Ms. Hasara asked Mr. Hall to comment on his own experience as a veteran, and his comments were followed by a round of applause.

Next, Mr. McClinton gave a presentation on services to veterans with disabilities at Urbana. He reported on the history of accessibility at the Urbana campus and described current innovations in this area. Mr. McClinton provided data regarding veteran students and listed the services that are available, and he highlighted the Chez Family Foundation Center for Wounded Veterans in Higher Education. He discussed the success of these programs and future opportunities, and he referred to the Urbana campus's commitment to lead the nation in disability support and research. Dr. Wilson informed the committee that Dr. Timothy J. Nugent, founder of the Division of Disability Resources and Educational Services at Urbana and pioneer of campus accessibility, passed away that morning. Mr. McMillan commented on accessibility at Urbana and relayed the story of Dr. Kenneth M. Viste Jr., former president of the University of Illinois Alumni Association, who used a wheelchair and was able to attend Urbana and later pursue a career as a neurosurgeon.

Mr. Wilson then discussed veteran affairs at Springfield. He emphasized the need to recognize the sacrifice made by veterans to improve our lives, and he read a quote from Sir Winston Churchill. He reported on the services received by the approximately 376 veteran students at Springfield, and he reviewed options for financial support for veterans at the campus. He referred to a yellow ribbon campaign that has been held yearly for the past four years, in which students tie and hang yellow ribbons throughout campus to honor veterans. He also reported on Team Rubicon, which he said unites the skills and experiences of veterans with first responders, and he described the benefits of this program.

Ms. Hasara thanked the student trustees for their presentations.

Context for Fiscal Year 2017 Tuition and Financial Aid

At 3:55 p.m., Ms. Hasara asked Dr. Pierre to give a presentation on the context for Fiscal Year 2017 tuition and financial aid (materials on file with the clerk). Dr. Pierre and Ms. Hasara briefly discussed the importance of Veterans Day and remembering loved ones who were veterans. Dr. Pierre then began his presentation by reviewing essential considerations and drivers of tuition decisions. He presented the State appropriation and tuition and fees from Fiscal Year 2006 through the present, highlighting the decrease in State support. He then discussed the increase in enrollment, noting the largest freshman class to date in 2015, and he showed the net tuition revenue by student residency and level. Dr. Pierre described factors leading to the increase in tuition revenue and said it is important for the campuses to analyze these trends. He then showed Fiscal Year 2016

undergraduate base tuition, fees, and room and board, and he presented a graph comparing the cost of tuition and fees to Pell and Monetary Award Program (MAP) awards over a 12-year period. He showed increases in supplemental need based aid from Fiscal Year 2006 to 2016 and presented a graph depicting sources of undergraduate aid in Fiscal Year 2015. Next, he reported on the net cost to students and compared tuition and fees at the University to other Big Ten institutions. He discussed the low increases in tuition at many Big Ten and peer institutions and presented the estimated additional revenue from a potential 2016-17 tuition increase. He concluded his presentation with a summary of facts related to a tuition decision.

President Killeen commented on the demand and enrollment at each campus and discussed strategy and enrollment management, emphasizing that there will be no compromise on excellence. He also referred to challenges resulting from the State budget impasse and whether this will be resolved prior to the January Board meeting. Discussion followed regarding the comparison of University tuition to those in the Big Ten, and Mr. Estrada asked to see out-of-state tuition rates for these institutions. Mr. McMillan said it would be helpful to see what students actually pay. Ms. Holmes and President Killeen discussed the trend of increasing tuition costs and its impact on the market. President Killeen told committee members that he believes there should not be an increase in tuition and that recruiting out of state should be increased to raise revenue, adding that these students should not displace in-state students. Dr. Amiridis commented on the importance of controlling costs, and Mr. McMillan mentioned that the University may also need to absorb pension costs over the next 10 years. Discussion followed

regarding the role of fees. President Killeen mentioned the development of a strategic plan for the University and highlighted many of the topics addressed in this discussion.

OLD BUSINESS

There was no business conducted under this aegis.

NEW BUSINESS

Ms. Hasara announced that the next meeting of this committee is scheduled for January 20, 2016, at 3:00 p.m., at the Chicago campus.

COMMITTEE MEETING ADJOURNED

There being no further business, and on motion of Ms. Holmes, seconded by Mr.

McClinton with no "nay" votes, the meeting adjourned at 4:45 p.m.

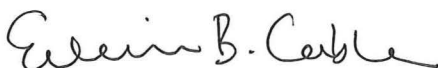
Respectfully submitted,



SUSAN M. KIES
Clerk



KAREN HASARA
Chair



EILEEN B. CABLE
Assistant Clerk