

APPROVED BY THE  
COMMITTEE

NOV 09 2016

*Dedra M. Williams*  
SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

AUGUST 25, 2016

This meeting of the University Healthcare System Committee was held in Room 270, College of Pharmacy Building, 833 South Wood Street, Chicago, Illinois, on Thursday, August 25, 2016, beginning at 2:01 p.m. Attendance via videoconference was available in Room 1030, National Center for Supercomputing Applications, 1205 West Clark Street, Urbana, Illinois; the Hatmaker Room, Room 550, Public Affairs Center, One University Plaza, Springfield, Illinois; and Dean's Conference Room, 1601 Parkview Avenue, College of Medicine, Rockford, Illinois.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Patrick J. Fitzgerald, Dr. Timothy N. Koritz. Mr. Ricardo Estrada was absent. President Timothy L. Killeen was present.

Also in attendance were Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University; and Mr. Thomas P. Hardy, executive director for University relations.

Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held July 7, 2016. On motion of Mr. Fitzgerald, seconded by Dr. Koritz, the minutes were approved. There were no "nay" votes.

Dr. Koritz discussed the size of the committee and announced that, beginning in November 2016, the committee will be composed of five members rather than three and that meetings will be held the day before the Board meeting.

Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, recognized Dr. Jerry A. Krishnan, professor of medicine and public health, Chicago, and announced that the University of Illinois at Chicago received a \$4.4 million grant from the National Institutes of Health to improve outcomes for patients with sickle cell disease. Dr. Barish referred to the increasing breadth and depth of the Population Health Sciences Program at Chicago and the growth in grant funding. Dr. Barish then discussed the new University of Illinois Hospital and Health Sciences System (UI Health) logo and thanked Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital and Clinics, and his team for their efforts. Dr. Barish referred to the hospital's rise in rankings in Illinois and Chicago and expressed appreciation for the outstanding UI Health team. Dr. Koritz thanked Dr. Barish for his comments and congratulated him and those at UI Health on the improvement in the hospital's rankings.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON SEPTEMBER 8, 2016

Dr. Koritz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on September 8, 2016. All recommended items discussed at the meeting are on file with the clerk.

Purchase Recommendations

Dr. Koritz asked Mr. Richard D. Elmore, assistant vice president for procurement services, to report on purchase and renewal recommendations. Mr. Elmore provided information on the recommended sole source purchase of a TrueBeam linear accelerator to be used in the Department of Radiation Oncology at the University of Illinois Hospital and Health Sciences System. He provided information about the equipment and said that sole source procedures were followed in accordance with the Illinois Procurement Code.

Mr. Elmore then reported on the recommended renewal for patented medical products on an as-needed basis for cardiac, spinal, and orthopedic surgeries for the Department of Surgical Services at the University of Illinois Hospital and Health Sciences System. He described the type of equipment to be purchased and said that costs will be passed on to the recipient when possible. Mr. Elmore stated that this is the first of two renewal options and indicated that this vendor has demonstrated greater than satisfactory performance.

Next, Mr. Elmore gave information on the recommended renewal for the Department of Radiation Oncology at the University of Illinois Hospital and Health Sciences System for the purchase of specialized radiation oncology services from the University of Chicago. He said this is the second of three renewals. Mr. Elmore explained that professional radiation oncology services have been provided through an outsource agreement with the University of Chicago hospitals since 2004, noting that the University of Illinois Hospital and Health Sciences System does not employ staff to provide these services.

#### COLLABORATION HIGHLIGHT

At 2:15 p.m., Dr. Koritz introduced Dr. Lisa Brosseau, professor of environmental and occupational health sciences, Chicago; Dr. Joseph Zandoni, director of continuing education and outreach, Chicago; and Dr. Robert Aherin, professor of agricultural engineering, Urbana, and asked them to give a presentation on collaborations between Urbana and Chicago in occupational health and safety (materials on file with the clerk). Dr. Brosseau gave an overview of the Illinois Occupational and Environmental Health and Safety Education and Research Center, and Dr. Zandoni described goals, activities, and areas of focus for continuing education and outreach. Dr. Aherin discussed aspects of each of the agricultural safety and health program academic education goals at Urbana and gave examples of related activities. The presenters then described additional



agricultural safety and health collaborations and discussed the value of collaboration across the University.

Discussion followed regarding some environmental and health issues in the agricultural industry, and the presenters referred to initiatives and current research related to these concerns. They also gave examples of engagement with other groups in the State, such as the Illinois Farm Bureau. Dr. Krishnan proposed potential opportunities for grant funding for research related to heart and lung diseases that are prevalent among farmers due to the impact of particulates in the air. When the discussion ended, Dr. Koritz thanked them for their presentation.

## REPORTS

### Hospital and Clinics Chief Executive Officer Report

At 2:32 p.m., Dr. Koritz asked Dr. Ghosh, to provide a report on the University of Illinois Hospital (materials on file with the clerk). Dr. Ghosh reviewed milestones and goals for Fiscal Year 2016 and referred to increases in the number of patients served, emergency room visits, and surgeries performed. He discussed the opening of the Pilsen clinic and told the committee that this reflects the hospital's growing role as an acute care provider. Dr. Ghosh then highlighted the 4,169 IPAL (Illinois Provider Access Line) transfers to the hospital and said this has grown in recent years, noting the regional impact of the hospital. He provided additional information about the transfers and said that it demonstrates the hospital's position as an acute care facility. Next, Dr. Ghosh presented

the case mix and emphasized the critical nature of many of the hospital's patients. He then reviewed a variety of areas of focus for improving care throughout the hospital. He gave an update on the clinical decision unit and discussed its impact, and he reviewed improvements in patient safety. Dr. Ghosh told the committee that the University of Illinois Hospital improved its *U.S. News & World Report* ranking as a regional hospital, moving up to eighth best in the Chicago area and in the state of Illinois.

Next, Dr. Ghosh presented the hospital's financial performance, and he presented a pre-audit statement of operations for Fiscal Year 2016. He then reviewed Fiscal Year 2017 goals and initiatives, and he concluded his presentation by stating that the goal of UI Health is to be recognized as one of the preeminent providers of health care in the nation. Dr. Barish congratulated the UI Health team on the positive outcome of all their hard work.

#### Legislative and Policy Update

At 3:04 p.m., Dr. Koritz asked Dr. Nicole Kazee, assistant vice chancellor for strategy, Chicago, to give a legislative and policy update (materials on file with the clerk). Dr. Kazee discussed the shift to Medicaid managed care, emphasized its impact in Chicago, and commented on the impacts of this change. She gave an update on accountable care entities, which she said have now disappeared, and reported on the shift from per diem payments to payments based on all patient refined diagnosis related groups (APR-DRG). Brief discussion followed, and Mr. Michael Zenn, chief financial officer, University of

Illinois Hospital and Clinics, briefly commented on the decrease in number of days of cash on hand and increase in receivables. He said this is due to a delay in the processing of Medicaid Managed Care payments during the transition to the DRG-based rate methodology.

## PRESENTATION

### Precision Medicine Initiative Cohort Program

At 3:18 p.m., Dr. Koritz asked Dr. Robert A. Winn, associate vice chancellor for community-based practice and director of the Cancer Center, Chicago, to give a presentation on precision medicine (materials on file with the clerk). Dr. Winn referred to President Barack Obama's precision medicine initiative and gave an overview of scientific opportunities related to precision medicine. Dr. Winn highlighted aspects of the summary statement and reported on the precision medicine initiative (PMI) cohort program. He listed its core values and described the advantages of precision medicine and its ability to bring researchers to data. Dr. Winn outlined methods of enrollment and major components of the program, and he described the governance structure of the program. Brief discussion followed regarding the future of the PMI cohort and the composition of its current team.

## OLD BUSINESS

There was no business presented under this aegis.

## NEW BUSINESS

At 3:34 p.m., Dr. Koritz asked Dr. Bernard H. Pygon, chief medical officer, to give a report. Dr. Pygon stated that he is required to give periodic reports to this committee and that this report satisfies this requirement. He discussed the increase in Medicare patients and described the impact of changes to the Medicare reimbursement rate, and he commented on the hospital's ability to provide quality care for patients.

Dr. Koritz announced that the next meeting is scheduled for November 9, 2016, at 1:00 p.m.

## MOTION FOR EXECUTIVE SESSION

At 3:37 p.m., Dr. Koritz requested a motion for an executive session to consider University employment or appointment-related matters. On motion of Mr. Fitzgerald, seconded by Dr. Koritz, this motion was approved.

## EXECUTIVE SESSION

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)**

## EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session ended at 4:26 p.m.



## MEETING ADJOURNED

On motion of Mr. Fitzgerald, seconded by Dr. Koritz, the meeting adjourned at 4:27 p.m.

There were no "nay" votes.

Respectfully submitted,

  
DEDRA M. WILLIAMS  
*Clerk*

  
TIMOTHY N. KORITZ, MD  
*Chair*

  
EILEEN B. CABLE  
*Assistant Clerk*

