

**APPROVED BY THE
COMMITTEE**

JUL 07 2016



SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

MAY 5, 2016

This meeting of the University Healthcare System Committee was held in Room 270, College of Pharmacy Building, 833 South Wood Street, Chicago campus, Chicago, Illinois, on Thursday, May 5, 2016, beginning at 2:15 p.m. Attendance via videoconference was available in Room 1030, National Center for Supercomputing Applications, 1205 West Clark Street, Urbana campus, Urbana, Illinois; the Hatmaker Room, Room 550, Public Affairs Center, One University Plaza, Springfield campus, Springfield, Illinois; and Dean's Conference Room, 1601 Parkview Avenue, College of Medicine, Rockford, Illinois.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Patrick J. Fitzgerald, Dr. Timothy N. Koritz. Mr. Ricardo Estrada¹ attended the meeting via telephone. President Timothy L. Killeen was present.

Also in attendance were Dr. Christophe Pierre, vice president for academic affairs; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr.

¹ Mr. Estrada joined the meeting at 2:17 p.m.

Thomas P. Hardy, executive director for University relations; Mr. Thomas R. Bearrows, University counsel; Dr. Susan M. Kies, secretary of the Board of Trustees and of the University; and Ms. Dedra M. Williams, secretary-designate of the Board of Trustees and the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held March 3, 2016. On motion of Mr. Fitzgerald, seconded by Dr. Koritz, the minutes were approved. There were no “nay” votes.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON MAY 19, 2016

Dr. Koritz introduced the recommended items within the purview of this committee on the Board’s agenda at its meeting on May 19, 2016. All recommended items discussed at the meeting are on file with the clerk.

Establish the Bachelor of Science in Disability and Human Development,
College of Applied Health Sciences, Chicago

Dr. Koritz asked Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital, to discuss the recommendation to establish the Bachelor of Science in Disability and Human Development in the College of Applied Health Sciences, Chicago. Dr. Ghosh told the committee that the Department of Disability and Human Development already

offers a master's degree and doctoral degree in the field and that the creation of a bachelor's degree would respond to a current need in the field. He stated that this degree would be self-supporting and would not require new State funds.

Establish the Department of Health Sciences Education,
College of Medicine at Peoria, Chicago;
and Establish the Department of Health Sciences Education,
College of Medicine at Rockford, Chicago

Next, Dr. Koritz asked Dr. Ghosh to report on the recommendation to establish departments of Health Sciences in the College of Medicine at the Peoria and Rockford regional campuses. Dr. Ghosh explained that this is being recommended in preparation for students receiving their entire medical education and training at the Peoria and Rockford campuses, instead of completing their first year of medical school at the Urbana regional campus, which had been done previously. Mr. Fitzgerald asked for clarification and whether the establishment of the Carle Illinois College of Medicine at Urbana makes it impossible for students to receive their first year of medical education there. Dr. Ghosh indicated that the first year of medical education at Urbana will now be different than what is offered at Chicago, Rockford, and Peoria, and that these differences in curriculum impact accreditation. Discussion followed regarding the number of faculty to be hired and potential alternative options that are less costly. Dr. Ghosh stated that a task force examined a variety of options and said he would provide their report to the Board prior to the upcoming Board meeting.

Approve Lease of Space for Biomedical and Translational Research, Urbana

Dr. Koritz then asked Mr. Michael B. Bass, senior associate vice president and deputy comptroller, to provide information on the recommendation to approve the lease of space for biomedical and translational research at Urbana on the third floor of the Mills Breast Cancer Institute building at 509 West University Avenue, Urbana. Mr. Bass stated that the lease for a portion of this space was approved by the Board in 2011 for a five-year term and explained that this new proposed lease would give the University the exclusive right to expand. He reviewed details of the lease term and components of the lease, including current and potential future cost of rent. Mr. Bass stated that the space will be used to continue research activities that have occurred there over the past five years and said that the space may be expanded at a later date to accommodate biomedical and translational research in connection with the Carle Illinois College of Medicine at Urbana.

Purchase Recommendations

Next, Dr. Koritz asked Mr. Richard D. Elmore, assistant vice president for procurement services, to report on purchase recommendations. Mr. Elmore first discussed the recommended purchase of spinal surgery supplies for the University of Illinois Hospital and Health Sciences System and explained this is a sole-source purchase because the items are patented and the vendor is the only manufacturer. He reported on the anticipated cost of this purchase, which he said reflects the expected increase in patient

census, and described the advantages of using these products. Brief discussion followed regarding the use of these patented items.

Mr. Elmore then commented on the recommended purchase of da Vinci surgical robotics instruments and disposables for utilizing the da Vinci robot at the University of Illinois Hospital and Health Sciences System, and he stated that this is a sole-source purchase because the robotic instruments and disposables are patented and are compatible with existing robotic equipment from the same manufacturer. He referred to the continued need for these supplies, and discussion followed regarding the use and number of da Vinci robots owned by the hospital.

Next, Mr. Elmore provided information regarding the recommended renewal option for the purchase of reagents for DNA analyzer systems for the Roy J. Carver Biotechnology Center at Urbana. He stated that these supplies are needed for use with the Roy J. Carver Biotechnology Center's six Illumina DNA sequencing instruments and that these will be used by multidisciplinary researchers in various campus departments. Mr. Elmore reported that this is a sole-source purchase because the items are patented, uniquely compatible with existing equipment, and the vendor is the only manufacturer and distributor. He told the committee that negotiations resulted in a 5 to 10 percent discount on this renewal.

Mr. Elmore then discussed the recommended renewal option for the purchase of temporary personnel services at the Chicago campus and the University of Illinois Hospital and Health Sciences System. He stated that three vendors were selected

using competitive selection procedures to provide temporary staff in a variety of areas, and he noted that one of the primary vendors, Premier Staffing Source, is a certified Minority and Female Business Enterprise (MAFBE) firm, owned by an African American female.

Lastly, Mr. Elmore provided information on the recommended renewal for the purchase of human organs, including tissue and histocompatibility testing, for accredited transplant programs on an as-needed basis for the University of Illinois Hospital and Health Sciences System. He indicated this is a sole-source purchase because Gift of Hope Organ and Tissue Donor Network, Inc., is the only organ and tissue transplantation program for the region appointed by the U.S. Department of Health and Human Services and is the only certified, federally-qualified organ procurement organization in the area. Mr. Estrada referred to some concerns he had regarding this vendor last year and said that the chief executive officer met with him and adequately answered his questions.

Discuss Recommendation to Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

Dr. Koritz asked Ms. Williams to discuss the recommendation to disclose certain minutes of executive sessions pursuant to the Open Meetings Act. Ms. Williams stated that this pertains to the Open Meetings Act requirement that sequestered minutes be reviewed every six months to determine if the need for confidentiality still exists, and she said that this recommendation will be discussed in executive session later in the meeting.

COLLABORATION HIGHLIGHT

Population Health Sciences

At 3:04 p.m., Dr. Koritz introduced the collaboration highlight and asked Dr. Jerry Krishnan, associate vice chancellor for population health sciences, Chicago, and Dr. Barry Pittendrigh, professor and C. W. Kearns, C. L. Metcalf and W. P. Flint Endowed Chair, School of Integrative Biology, Urbana, to give a presentation on population health sciences (materials on file with the clerk). Dr. Krishnan and Dr. Pittendrigh presented a variety of metrics related to health care and told the committee that about half of all patients in the United States receive the care that they need, and they indicated that there is an issue with the delivery of care. They reviewed the demographics of the primary service area of UI Health and noted areas of concentrated poverty. They then discussed aspects of the population health sciences program. They provided information about collaboration with Scientific Animations Without Borders (SAWBO), and they showed videos from SAWBO intended to help patients understand information pertaining to various diseases, tests, administration of medications, and other health issues. Dr. Koritz thanked them for the presentation.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Next, Dr. Koritz asked Dr. Ghosh to provide a report on the University of Illinois Hospital (materials on file with the clerk). Dr. Ghosh reviewed a series of quality metrics and compared them to those at Chicago-area academic medical centers. He discussed areas of improvement and told the committee that patient readmissions are a challenge for the hospital. Discussion followed regarding reasons for hospital readmissions and complications experienced by patients with sickle cell disease. A discussion was then had regarding the treatment of sickle cell disease and advances that have been made at the hospital in the treatment of the disease, and Dr. Ghosh referred to the impact of changes to Medicaid Managed Care, which is requiring that these patients change primary care providers.

Dr. Ghosh then gave an operating summary for the hospital and told the committee that Blue Cross and Blue Shield of Illinois recently awarded UI Health the Blue Distinction Center+ for maternity care and bariatric care, and he said this is awarded for achieving high quality care at a low cost. He also reported on the capital investment challenge.

Legislative and Policy Report

At 3:24 p.m., Dr. Koritz asked Dr. Nicole Kazee, assistant vice chancellor for strategy, to give a legislative and policy report. Dr. Kazee discussed the higher education funding bill that also provided \$11.0 million to the hospital, and she emphasized the importance of the funding, which receives a federal match. She then discussed the implementation of the Affordable Care Act and described the role of certified application counselors (CACs), and she indicated the increased enrollment in Medicaid and health insurance is a positive outcome of the legislation.

Illinois Surgical Quality Improvement Collaborative – Two Year Update

Next, Dr. Koritz asked Dr. Ari Rubinfeld, assistant professor in clinical otolaryngology, Chicago, to provide an update on the Illinois Surgical Quality Improvement Collaborative (materials on file with the clerk). Dr. Rubinfeld commented on the role of big data and described the relationship between NSQIP (National Surgical Quality Improvement Program) and ISQIC (Illinois Surgical Quality Improvement Collaborative). He listed the hospitals throughout the state that participate and explained that this allows the hospital to compare data with other institutions. Dr. Rubinfeld listed team members and described the benefits of ISQIC membership, which he said provides a framework for quality improvement programming. He indicated that this granular view of data results in surgical quality improvement. Dr. Rubinfeld then presented two examples of ISQIC reports and reviewed the results of data from the hospital compared to other area

hospitals. He provided information on the data extraction process and described how this varies from other approaches. Lastly, he discussed the role of statistics and its impact patients' selection of hospitals. Dr. Koritz thanked Dr. Rubenfeld for the report.

Compliance Report

Dr. Koritz then asked Dr. William H. Chamberlin, chief compliance officer, to give a compliance report (materials on file with the clerk). Dr. Chamberlin gave information on hospital operations issues and reported on areas of staff education. He referred to proactive programs, such as drug diversion and the human resources exit process, and he commented on issues related to clinical research billing. Dr. Chamberlin also gave the committee an update on audits and investigations, noting that an audit from 2007 was recently settled, and he said that he would provide additional information on an investigation conducted by the Illinois Office of the Executive Inspector General (OEIG) during the committee's executive session.

PRESENTATION

Overview of Health Insurance Portability and Accountability Act (HIPAA) Privacy and Security Directive

At 3:50 p.m., Dr. Koritz asked Ms. Cynthia Herrera Lindstrom, HIPAA privacy and security officer, Chicago, to give an overview of the HIPAA privacy and security directive (materials on file with the clerk). Ms. Lindstrom gave some background

information and reviewed the HIPAA directive, and she gave an overview of each section of the policy. She then discussed the hospital's HIPAA program, which she said is generally consistent with this directive, and she referred to two main areas of difference that will be addressed through a Memorandum of Understanding. She discussed the growing importance of HIPAA at Urbana and reviewed next steps in the implementation process.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. Koritz announced that the next meeting is scheduled for Thursday, July 7, 2016, at 2:15 p.m.

MOTION FOR EXECUTIVE SESSION

At 3:57 p.m., Dr. Koritz stated that a motion was in order to convene an executive session to consider the discussion of minutes of meetings lawfully closed under the Open Meetings Act and University employment or appointment-related matters. On motion of Mr. Fitzgerald, seconded by Mr. Estrada, this motion was approved. There were no "nay" votes.

EXECUTIVE SESSION

Dr. Koritz convened this executive session at 3:58 p.m. All committee members were present. Also present were President Timothy L. Killeen; Dr. Avijit Ghosh, chief medical officer, University of Illinois Hospital; Mr. Thomas R. Bearrows, University counsel; Dr. Susan M. Kies, secretary of the Board of Trustees and of the University; and Ms. Dedra M. Williams, secretary-designate of the Board of Trustees and the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that one matter discussed in executive session during the October 29, 2015, meeting be made available to the public. She said this portion concerns the discussion of minutes lawfully closed under the Open Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Dr. Koritz confirmed that Mr. Estrada and Mr. Fitzgerald were familiar with the process, and they indicated that they were.

EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session adjourned at 4:08 p.m.

AGENDA

At 4:09 p.m., the open session resumed. Dr. Koritz stated that there was one agenda item requiring action by the committee, and Ms. Williams read aloud the title of the item, "Disclose Certain Minutes of Executive Sessions Pursuant to the Open Meetings Act." The committee agreed that one roll call vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions
Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

An item from July 2014 through October 2015 that has been heretofore unreleased is recommended for release at this time.

The University Counsel and the Secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The President of the University concurs.

Executive Session Minutes Released to Public

October 29, 2015, University Healthcare System Committee

Dr. Koritz convened this executive session at 3:52 p.m. All committee members were present. Also present were Mr. Thomas R. Bearrows, University counsel; and Dr. Susan M. Kies, secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Dr. Kies stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Dr. Kies reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that one matter discussed in executive session during the April 23, 2015, meeting be made available to the public. Dr. Kies said this portion concerns the discussion of minutes lawfully closed under the Open Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Dr. Kies outlined the topics discussed in the executive sessions that will continue to be sequestered. There were no additional comments or concerns expressed regarding this recommendation.

On motion of Mr. Fitzgerald, seconded by Mr. Estrada, this recommendation was approved by the following vote: Aye, Mr. Estrada, Mr. Fitzgerald, Dr. Koritz; No, none.

MEETING ADJOURNED

On motion of Mr. Fitzgerald, seconded by Mr. Estrada, the meeting adjourned at 4:11 p.m. There were no "nay" votes.

Respectfully submitted,



SUSAN M. KIES
Clerk



TIMOTHY N. KORITZ, MD
Chair



EILEEN B. CABLE
Assistant Clerk