

APPROVED BY THE
COMMITTEE

SEP 06 2017


SECRETARY OF THE BOARD

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JULY 12, 2017

This meeting of the University Healthcare System Committee was held in Michèle M. Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott Avenue, Chicago, Illinois, on Wednesday, July 12, 2017, beginning at 8:30 a.m.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Patrick J. Fitzgerald, Dr. Timothy N. Koritz, Mr. Edward L. McMillan. Ms. Karina Reyes, voting student trustee, Chicago, was present. President Timothy L. Killeen was in attendance.

Also present were Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Mr. Walter K. Knorr, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and

of the University. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held March 14, 2017. On motion of Mr. McMillan, seconded by Mr. Fitzgerald, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Dr. Koritz invited Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish told the committee that Dr. Cynthia Barnes-Boyd, director of the Office of Community Engagement and Neighborhood Health Partnerships at the University of Illinois Mile Square Health Center, died suddenly on June 28. He referred to a conference, titled “Advancing Trust in Medical Research: A Community Dialogue with the Family Members of Henrietta Lacks,” and explained that Ms. Lacks was an African American woman whose cancer cells were the source of the HeLa cell line, the first immortalized cells grown and used in medical research. Dr. Barish said that Ms. Lacks and her family did not give permission and were not aware that her cells were used in this way. He told the committee that the Lacks family was honored at the conference and that it was dedicated to Dr. Barnes-Boyd. Dr. Barish reported that the conference was attended by more than 700 people.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON JULY 13, 2017

Dr. Koritz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on July 13, 2017. All recommended items discussed at the meeting are on file with the clerk.

Revise the Health Insurance Portability and Accountability Act (HIPAA)
Privacy and Security Compliance Policy

Dr. Koritz asked Ms. Donna S. McNeely, executive director of ethics and compliance, to give a presentation on proposed revisions to the Health Insurance Portability and Accountability Act (HIPAA) Privacy and Security Compliance Policy. Ms. McNeely explained that the current policy needed to be updated and streamlined, and she outlined five substantive changes that are being recommended. She introduced Ms. Cynthia E. Herrera Lindstrom, chief information officer and executive director and HIPAA privacy and security officer, Chicago, and said that they served together on a University-wide task force with several other individuals to suggest changes, create structure, and establish a Memorandum of Understanding to share costs with departments who benefit from these services. Ms. McNeely told the Board this is one example of a method for finding a solution to the University's funding issues. Dr. Koritz thanked Ms. McNeely for the presentation and said the proposed changes represent a great deal of work. Dr.

William H. Chamberlin, chief compliance officer, UI Hospital and clinics, said he does not have any concerns regarding the recommended changes to the policy.

Name the POZEN Plaza, College of Pharmacy, Chicago

Next, Dr. Koritz called on Dr. Barish to discuss the recommendation to name the POZEN Plaza at the College of Pharmacy, Chicago, in recognition of Dr. John and Ms. Clare Platcheka's generous gift supporting renovation of the plaza. Dr. Barish reported that Dr. Platcheka is an alumnus of the College of Pharmacy and was a classmate of Dr. Jerry L. Bauman, dean of the College of Pharmacy. Dr. Barish gave a brief history of POZEN Pharmaceuticals and said the plaza will feature the second-largest mortar and pestle in the world.

Approve Project for Lower Level Simulation Laboratory,
College of Nursing, Chicago

Dr. Barish then provided information on the recommendation to approve the project for the lower level simulation laboratory at the College of Nursing, Chicago. He discussed aspects of the project and said that simulated settings give students additional clinical experience in an environment where actual patient health cannot be compromised. He also reported on funding for the project.

Purchase Recommendations

Next, Dr. Koritz asked Mr. Richard D. Elmore, assistant vice president for procurement services, to report on purchase recommendations. Mr. Elmore first discussed the recommendation to purchase stem cell acquisition services on an as-needed basis from the National Marrow Donor Program for the Transplant Unit at Chicago. He said this is a sole-source purchase because it is the only source for the required services.

Mr. Elmore then provided information on the recommendation to purchase medical courier services for the University of Illinois Hospital and Health Sciences System Reference Laboratory from MedSpeed. He told the committee that competitive bidding procedures were followed and that a best and final process realized a cost savings of 1.5 percent. He also reported that MedSpeed submitted a Business Enterprise Program (BEP) Participation and Utilization Plan and has made a good faith effort to identify BEP-certified vendors to meet the 25 percent goal of subcontract awards to diverse vendors.

Next, Mr. Elmore reported on the recommendation to purchase coding, coding auditing, and charge capture services on an as-needed basis for various University of Illinois at Chicago medical agencies. He told the committee that this recommendation includes several vendors who will be used on an as-needed basis.

Lastly, Mr. Elmore provided information on a renewal option to provide radiation oncology services from the University of Chicago for the University of Illinois Hospital and Health Sciences System Department of Radiation Oncology Services. He

explained that the University of Illinois Hospital and Health Sciences System does not employ radiation oncologists, and that the University of Chicago began providing these services to the University in 2004. He stated that this agreement allows for the continuation of radiation oncology services.

President Killeen noted that this will be Mr. Elmore's last meeting of this committee and said that he is leaving the University for a position at Pennsylvania State University. Mr. McMillan expressed appreciation for his tenacity and thoroughness.

COLLABORATION HIGHLIGHT

Collaborations and Innovations at Jump: The University of Illinois
College of Medicine, OSF St. Francis Healthcare, and the
University of Illinois at Urbana-Champaign College of Engineering

Dr. Koritz introduced the collaboration highlight and asked Dr. Sara L. Rusch, regional dean, College of Medicine, Peoria; Dr. Antonios Michalos, associate director of the Health Care Engineering Systems Center at the College of Engineering, Urbana; Dr. John A. Vozenilek, executive director, Jump Trading Simulation and Education Center, to provide a presentation on collaborations and innovations at Jump (materials on file with the clerk). Dr. Rusch gave some background on Jump and described some of its current programs. She highlighted a pre-med student education summer immersive program and said that Jump provides a very large and active simulation space. Dr. Vozenilek discussed the ways in which the space is used to inspire youth and promote interest in science,

technology, engineering, and math in grade school and high school. He reported on a highly competitive internship program for engineering students and medical students that provides an opportunity to address real world problems. Dr. Michalos then reported on the Jump Applied Research for Community Health through Engineering and Simulation (ARCHES) and said it was created in 2014 with a \$50.0 million endowment and has funded projects in simulation, robotics, and health-care education. He told the committee that most projects involve faculty from both the University of Illinois College of Medicine and the College of Engineering at Urbana and that Jump ARCHES also provides simulation-based curriculum and technology for the University of Illinois College of Medicine. Dr. Vozenilek then described Jump Advanced Imaging and Modeling (AIM), which he said is funded through ARCHES and focuses on the use of clinical imagery for teaching, patient education, and clinical decision making. He described applications of medical visualization and gaming. Dr. Rusch concluded the presentation by describing an evolving collaboration and outlining the dean's award for innovative medical student curriculum.

Mr. McMillan commented on the benefits of providing medical education and medical services to the community in Peoria, and Dr. Rusch commented briefly on its economic impact. Dr. Koritz said that Jump is a tremendous resource and discussed the application of simulation in medicine. President Killeen encouraged trustees to visit Jump, and he and Dr. Rusch briefly discussed related opportunities and programs in rural areas. Dr. Chamberlin commended those at Jump for their outreach to young people. Dr.

Rusch thanked Dr. Koritz for the opportunity to share their collaborative endeavor with the committee.

REPORTS

Chief Medical Officer Report

Dr. Koritz then asked Dr. Bernard H. Pygon, chief medical officer, University of Illinois Hospital, to give a report. Dr. Pygon explained that this is one of two reports to the Board mandated by the Centers for Medicare and Medicaid Services (CMS), and he provided an overview of the updated process for credentialing physicians, noting that this policy had been distributed to trustees in advance of this meeting. Brief discussion followed regarding the process, and Dr. Pygon agreed that some additional information regarding potential issues or malpractice claims may be shared with the trustees prior to the Board's voting on the related agenda item that grants privileges to physicians at the University of Illinois Hospital. Dr. Pygon added that this will be his last meeting of this committee as chief medical officer and indicated that he is stepping down as chief medical officer and returning to the anesthesia department full time.

Illinois Surgical Quality Improvement Collaborative – Year 3 Update

Dr. Koritz asked Dr. Ari B. Rubenfeld, assistant professor, Department of Otolaryngology, Chicago, to give an update on the Illinois Surgical Quality Improvement Collaborative (materials on file with the clerk). Dr. Rubenfeld referred to the National

Surgical Quality Improvement Collaborative (NSQIP) and the Illinois Surgical Quality Improvement Collaborative (ISQIP) and reviewed the hospital's team members that are involved in this initiative. He discussed the outcome and findings of a surgical debrief project and reported on its impact on wound classification. He also described a project to update pre-anesthesia intake instructions, which utilized a public-private partnership to create new marketing materials, and he presented the findings from that project. He commented on overall impact and told the committee that data reflects that while progress is being made, there is work to do. He emphasized the creation of a foundation for surgical quality and listed some relevant goals for making progress in this area.

Committee members inquired about sterilization processes for surgical procedures, and Mr. David H. Loffing, chief operating officer, University of Illinois Hospital and Health Sciences System, stated that a third party ensures that items from external vendors are properly sanitized. Dr. Rubenfeld commented on the widespread problem of surgical site infections. Dr. Amiridis inquired about the impact of the high utilization rate of the operating room, and a discussion followed about behavioral improvements that can be made to improve surgical quality, and well as the impact of facility capacity issues. Dr. Pygon stated that staff are being asked to do more than was intended by the facility.

Compliance Report

Next, Dr. Koritz asked Dr. Chamberlin to give a compliance report (materials on file with the clerk). Dr. Chamberlin discussed the issue of concurrent surgeries and said that these are facing new attention as a result of some instances of litigation. He listed the benefits and disadvantages of this practice and reported that The Joint Commission and the American College of Surgeons released statements and regulations that pertain to concurrent surgeries. Dr. Chamberlin stated that the hospital will no longer schedule concurrent surgeries and revised the procedure consent form and policy to reflect this change. Dr. Barish and Dr. Pygon described the debate that occurred during these discussions and indicated medical staff now support this change.

Dr. Chamberlin then discussed aspects of contract management and emphasized that this focuses on effective monitoring of already established contracts. He reported that a contract administration program is being created under the direction of the vice chancellor for health affairs.

Hospital and Clinics Chief Executive Officer Report

Dr. Koritz asked Dr. Avijit Ghosh, chief executive officer, University of Illinois Hospital, to provide a report (materials on file with the clerk). Dr. Ghosh reported on recognition received for the hospital's stroke program and told the committee that a new initiative has been implemented to make "care calls" to patients who have recently been released from the hospital, noting that this helps to identify potential issues and reduce the readmission

rate of patients. He gave an update on the labor and delivery quality improvement program and the sepsis prevention task force, and he presented an operating summary that showed an increase in the operating margin and net income compared to last year. Dr. Ghosh reviewed data reflecting an increase in cases, clinic visits, surgeries, and transfers of high acuity cases from other hospitals and also discussed length of stay data, receivables, and days of cash on hand. He reported on the hospital's credit rating, which was maintained by Standard & Poor's, and he provided an update on the 3i project, which he said is a plan to replace the hospital's suboptimal information technology system.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. Koritz announced that the next meeting is scheduled for September 6, 2017, at 12:30 p.m.

MOTION FOR EXECUTIVE SESSION

Dr. Koritz stated that a motion was in order to convene an executive session to consider the discussion of minutes of meetings lawfully closed under the Open Meetings Act. On motion of Mr. Fitzgerald, seconded by Mr. McMillan, this motion was approved. There were no "nay" votes.

EXECUTIVE SESSION

Dr. Koritz convened this executive session at 9:58 a.m. All committee members were present. Also present were Mr. Thomas R. Bearrows, University counsel; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that two matters discussed in executive sessions during the May 5, 2016, and November 9, 2016, meetings be made available to the public. She said these portions concern the discussion of minutes lawfully closed under the Open Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Mr. Bearrows advised the committee of the guidelines applied during this review for certain types of discussions based on the exception invoked.

EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session adjourned at 10:00 a.m.

AGENDA

At 10:00 a.m., the open session resumed. Dr. Koritz stated that there was one agenda item requiring action by the committee, and Ms. Williams read aloud the title of the item, "Disclose Certain Minutes of Executive Sessions Pursuant to the Open Meetings Act." The committee agreed that one roll call vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

An item from July 2014 through November 2016 that has been heretofore unreleased is recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

Executive Session Minutes Released to Public

November 9, 2016, University Healthcare System Committee

Dr. Koritz convened this executive session at 2:35 p.m. All committee members listed as being present at the start of the meeting were in attendance. Also present were President Timothy L. Killeen; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that a portion of the

executive session from May 5, 2016, be made available to the public. She said that this portion of minutes was regarding the discussion of minutes of meetings lawfully closed under the Open Meetings Act, and that all other matters will continue to be sequestered. There were no additional comments or concerns expressed regarding this recommendation.

May 5, 2016, University Healthcare System Committee

Dr. Koritz convened this executive session at 3:58 p.m. All committee members were present. Also present were President Timothy L. Killeen; Dr. Avijit Ghosh, chief medical officer, University of Illinois Hospital; Mr. Thomas R. Bearrows, University counsel; Dr. Susan M. Kies, secretary of the Board of Trustees and of the University; and Ms. Dedra M. Williams, secretary-designate of the Board of Trustees and the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that one matter discussed in executive session during the October 29, 2015, meeting be made available to

the public. She said this portion concerns the discussion of minutes lawfully closed under the Open Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Dr. Koritz confirmed that Mr. Estrada and Mr. Fitzgerald were familiar with the process, and they indicated that they were.

On motion of Mr. Fitzgerald, seconded by Mr. McMillan, this recommendation was approved by the following vote: Aye, Mr. Fitzgerald, Dr. Koritz, Mr. McMillan, Ms. Reyes; No, none.

MEETING ADJOURNED

On motion of Mr. Fitzgerald, seconded by Ms. Reyes, the meeting adjourned at 10:01 a.m. There were no "nay" votes.

Respectfully submitted,


DEDRA M. WILLIAMS
Clerk


TIMOTHY N. KORITZ, MD
Chair


EILEEN B. CABLE
Assistant Clerk