

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS NOVEMBER 15, 2017

This meeting of the University Healthcare System Committee was held in Michèle M.

Thompson Rooms B and C, UIC Student Center West, 828 South Wolcott Avenue,

Chicago, Illinois, on Wednesday, November 15, 2017, beginning at 12:35 p.m.

Trustee Timothy N. Koritz, chair of the committee, welcomed everyone to the meeting and asked the clerk to call the roll. The following committee members were present: Mr. Patrick J. Fitzgerald; Dr. Stuart C. King; Dr. Timothy N. Koritz; Mr. Edward L. McMillan; Ms. Karina Reyes, voting student trustee, Chicago. Mr. Trayshawn M. W. Mitchell, student trustee, Urbana, attended as a guest. President Timothy L. Killeen was in attendance.

Also present were Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Dr. Avijit Ghosh, interim comptroller (and vice president/chief financial officer); Dr. Edward Seidel, vice president for economic development and innovation; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University. Attached is a listing

of other staff members in attendance at this meeting, as well as some members of the media.

Dr. Koritz welcomed everyone to the meeting and asked participants to introduce themselves. He then requested a motion to approve the minutes of the meeting held September 6, 2017. On motion of Mr. McMillan, seconded by Mr. Fitzgerald, the minutes were approved. There were no "nay" votes.

OPENING REMARKS

Dr. Koritz announced that this would be the last meeting where he would serve as chair of the committee and said that Dr. King will begin serving as chair of this committee in January 2018. Dr. Koritz thanked Dr. King for agreeing to serve as chair of the committee. Dr. Koritz then invited Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish announced that Dr. Terry Vanden Hoek, chair, Department of Emergency Medicine, is now serving as interim chief medical officer, and Dr. Barish introduced other members of the leadership team. He also introduced Dr. Michele Major, who was newly appointed as chief nursing officer, and he described her background and experience.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON NOVEMBER 16, 2017

Dr. Koritz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on November 16, 2017. All recommended items discussed at the meeting are on file with the clerk.

Reappoint Member to the Advisory Board, Division of Specialized Care for Children (DSCC) in Springfield, Chicago

Dr. Koritz asked Dr. Amiridis to provide information on the recommendation to reappoint Dr. Kathy Denise Swafford and Dr. Eric T. Elwood to the advisory board of the Division of Specialized Care for Children (DSCC) in Springfield, Chicago. Dr. Amiridis gave some information on the DSCC and reported on the background and experience of Dr. Swafford and Dr. Elwood. There were no comments or questions regarding this recommendation.

Amend the Medical Staff Bylaws of the University of Illinois Hospital and Health Sciences System

Next, Dr. Koritz asked Dr. Vanden Hoek to discuss the recommendation to amend the Medical Staff Bylaws for the University of Illinois Hospital and Health Sciences System. Dr. Vanden Hoek outlined the recommended changes and provided some background information on the proposed amendments. He also discussed the process used to

recommend changes to the Bylaws. Dr. Vanden Hoek said it involves an extensive number of people and represents a large volume of work.

Award Construction Contract for Lower Level Simulation Laboratory, College of Nursing, Chicago

Dr. Koritz then asked Dr. Amiridis to report on the recommendation to award a construction contact for the Lower Level Simulation Laboratory. Dr. Amiridis described the history of the project and provided some additional details. He said the gift agreement for the project names F. H. Paschen, Chicago, as the contractor.

There were no objections to the items listed above going forward to the full Board.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Dr. Koritz asked Dr. Barish to provide a report (materials on file with the clerk). Dr. Barish referred to the appointment of Dr. Wayne H. Giles as dean of the School of Public Health at Chicago, which was approved by the Board in July, and said that he is thrilled to welcome Dr. Giles to the university. Dr. Barish discussed Dr. Giles' background and experience and said he is confident Dr. Giles can promote the mission of the college. Dr. Barish then asked Mr. Michael B. Zenn, chief financial officer, University of Illinois Hospital and Clinics, to provide a report.

Mr. Zenn gave an update on the 3i project and referred to a delay caused by a protest related to the Request for Proposal process. He said the matter is being evaluated by the State executive ethics committee and that a final determination will be made, hopefully in three or four weeks. Brief discussion followed regarding the complaint and next steps in the 3i implementation process. Mr. Zenn then presented issues related to risk for this project that have been evaluated and discussed and said that some of these were identified at the last meeting of this committee. Mr. McMillan and Mr. Zenn discussed responsibility for the transition process, and Mr. Zenn listed the members of an executive committee and emphasized that this project involves both the hospital and College of Medicine.

Mr. Zenn then reported on capital planning for the University of Illinois Hospital, which includes the 3i project, and discussed key initiatives and sources of funding for these projects. He reported on Standard and Poor's ratings for health systems and bond rating medians for A/A2 hospitals, and Mr. McMillan inquired about the impact of the State's credit rating on the credit rating of the hospital. Mr. Zenn and Dr. Amiridis discussed issues affecting the hospital's credit rating, and Mr. Zenn said the impact of the State's credit rating is difficult to assess. Committee members also briefly discussed the increase in healthcare payments by the State due to a recent bond issuance.

Next, Mr. David H. Loffing, chief operating officer, University of Illinois Hospital, reported on the infrastructure improvement plan. He discussed the impact and importance of some technical and clinical improvements and provided details on some upcoming projects, such as the ambulatory surgery center and renovation of the hospital lobby. Dr. Koritz commented on advantages of the ambulatory center and said it is a critical necessity that is likely to have a good return on investment.

Dr. Barish then introduced Ms. Jodi S. Joyce, associate vice president for quality and patient safety, to report on quality and patient safety. Ms. Joyce remarked on her five-year anniversary of serving as associate vice president for patient safety and said it has been the most rewarding and challenging position of her career. She showed the total inpatient mortality index and reported on improvements in the monthly sepsis mortality index and rates of post-operative pulmonary emboli or deep vein thromboses, central line associated blood stream infections, and catheter associated urinary tract infections. Ms. Joyce referred to significant and sustained improvements, and she and committee members discussed the conditions and diseases often treated at the hospital and how this impacts some of the hospital's metrics when compared to other hospitals. They also discussed various treatment options to prevent pulmonary emboli or deep vein thromboses, and Ms. Joyce commented on the success of a national "Surviving Sepsis" initiative. She presented other zero harm metrics and discussed the reporting of potential patient safety-related nurse staffing issues recommended by the National Quality Forum and measured through the Leapfrog Hospital Survey.

Graduate Medical Education Report

Next, Dr. Koritz asked Dr. Raymond H. Curry, senior associate dean for education, College of Medicine, Chicago, to provide a graduate medical education report (on file with the secretary). He told the committee that the College of Medicine at Chicago is the Accreditation Council for Graduate Medical Education (ACGME) institutional sponsor for all University of Illinois at Chicago graduate medical education programs and that graduate medical education programs at Peoria, Rockford, and Urbana are separately accredited. Dr. Curry said the Graduate Medical Education Committee (GMEC) at Chicago oversees a total of 149 residency and fellowship programs, and he provided some additional information regarding these programs. He reported on the accreditation of several programs and said that UI Health had its second ACGME Clinical Learning Environment Review (CLER) site visit. Dr. Curry said these visits explore the six focus areas of the CLER program and are scheduled by the ACGME approximately every 18 months.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. Koritz announced that the next meeting is scheduled for January 17, 2018, at 12:30 p.m.

MOTION FOR EXECUTIVE SESSION

At 1:49 p.m., Dr. Koritz stated that a motion was in order to convene an executive session to consider the discussion of minutes of meetings lawfully closed under the Open Meetings Act. On motion of Mr. Fitzgerald, seconded by Mr. McMillan, this motion was approved. There were no "nay" votes.

EXECUTIVE SESSION

Dr. Koritz convened this executive session at 1:51 a.m. All committee members were present. Also present were Mr. Thomas R. Bearrows, University counsel, and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that an item discussed in executive sessions during the July 12, 2017, meeting be made available to the public. She said this portion concerns the discussion of minutes lawfully closed under the Open

Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Mr. Bearrows advised the committee of the guidelines applied during this review for certain types of discussions based on the exception invoked.

EXECUTIVE SESSION ADJOURNED

There being no further business, the executive session adjourned at 1:53 p.m.

AGENDA

At 1:53 p.m., the open session resumed. Dr. Koritz stated that there was one agenda item requiring action by the committee, and Ms. Williams read aloud the title of the item, "Disclose Certain Minutes of Executive Sessions Pursuant to the Open Meetings Act."

The committee agreed that one roll call vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception.

An item from July 2014 through July 2017 that has been heretofore unreleased is recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*,

The General Rules Concerning University Organization and Procedure, and Board of Trustees policies and directives.

The president of the University concurs.

Executive Session Minutes Released to Public

July 12, 2017, University Healthcare System Committee

Dr. Koritz convened this executive session at 9:58 a.m. All committee members were present. Also present were Mr. Thomas R. Bearrows, University counsel; and Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Ms. Williams stated that the Open Meetings Act requires that minutes from business conducted under exceptions specified in the Act must, at least every six months, be reviewed to determine whether the need for confidentiality still exists with respect to

each item considered under such exception. Ms. Williams reported that she and Mr. Bearrows reviewed all sequestered items considered in executive session during meetings of the University Healthcare System Committee and recommend that two matters discussed in executive sessions during the May 5, 2016, and November 9, 2016, meetings be made available to the public. She said these portions concern the discussion of minutes lawfully closed under the Open Meetings Act, and she and Mr. Bearrows recommend that all other matters continue to be sequestered. Mr. Bearrows advised the committee of the guidelines applied during this review for certain types of discussions based on the exception invoked.

On motion of Mr. Fitzgerald, seconded by Ms. Reyes, this recommendation was approved by the following vote: Aye, Mr. Fitzgerald, Dr. King, Dr. Koritz, Mr. McMillan, Ms. Reyes; No, none.

MEETING ADJOURNED

On motion of Mr. Fitzgerald, seconded by Ms. Reyes, the meeting adjourned at 1:53 p.m. There were no "nay" votes.

Respectfully submitted,

Mediam. Williams

Dedra M. Williams Clerk

TIMOTHY N. KORITZ, MD Chair

EILEEN B. CABLE

Assistant Clerk