

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
MARCH 13, 2019

This meeting of the University Healthcare System Committee was held in Illini Rooms B and C, Illini Union, 1401 West Green Street, Urbana, Illinois, on Wednesday, March 13, 2019, beginning at 12:32 p.m.

Trustee Stuart C. King, chair of the committee, welcomed everyone to the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ricardo Estrada; Dr. Stuart C. King; Ms. Shaina Humphrey, voting student trustee, Springfield. Mr. Ramón Cepeda and Mr. Edward L. McMillan were absent. Ms. Naomi D. Jakobsson attended the meeting as a guest.

Also present were President Timothy L. Killeen; Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Dr. Susan J. Koch, chancellor, University of Illinois at Springfield, and vice president, University of Illinois; Dr. Avijit Ghosh, comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University; and Mr.

Thomas P. Hardy, executive director for University relations. Attached is a listing of other staff members in attendance at this meeting, as well as some members of the media.

Dr. King asked if there were any comments or corrections to the minutes from the meeting held November 14, 2018. On motion of Ms. Humphrey, seconded by Mr. Estrada, the minutes were approved. There were no “nay” votes.

Dr. King welcomed everyone to the meeting and asked those in attendance to introduce themselves.

OPENING REMARKS

Dr. King invited Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish highlighted the UI Health marketing campaign, which he said is UI Health’s largest marketing campaign to date. He showed a short video from the campaign and said additional videos are available online. Dr. Barish then referred to the recommended appointment of Dr. Mark I. Rosenblatt as the dean of the College of Medicine at Chicago and introduced Dr. Rosenblatt to the committee. Dr. Barish mentioned Dr. Rosenblatt’s impressive biography and reviewed his background, experience, education, and areas of research. Dr. Barish thanked him for accepting the position. Dr. King also expressed appreciation that Dr. Rosenblatt is willing to serve in this role.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON MARCH 14, 2019

Dr. King introduced the recommended items within the purview of this committee on the Board's agenda for its meeting on March 14, 2019. All recommended items discussed at the meeting are on file with the secretary.

Eliminate the Center for Cognitive Medicine, College of Medicine, Chicago

Dr. King asked Dr. Barish to report on the recommendation to eliminate the Center for Cognitive Medicine in the College of Medicine, Chicago. Dr. Barish stated the Center for Cognitive Medicine was established in 2001, and he explained that the founding director of the center left the university in 2011. He said that while faculty continue to conduct research in areas of cognitive medicine, the center effectively became inactive with the departure of the director and is no longer functioning.

Eliminate the Parkinson's Disease Center for Excellence, College of Medicine, Chicago

Next, Dr. Barish provided information on the recommendation to eliminate the Parkinson's Disease Center for Excellence in the College of Medicine at Chicago. He said the Parkinson's Disease Center for Excellence was established in 1999 and became inactive in 2002 when the center's director left the university. He said the center is inactive and not functioning and noted that research in this area is still being conducted by faculty.

There was no objection to the items listed above going forward to the full Board for voting.

Hospital and Clinics Chief Executive Officer Report

Dr. King asked Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics, to provide a report (materials on file with the secretary) on the University of Illinois Hospital and Clinics. Mr. Zenn echoed the comments about Dr. Rosenblatt and remarked on increased collaboration between the College of Medicine and the hospital. He then began his report and gave an overview of the financial position of the hospital as of December 2018. Mr. Zenn showed key comparison ratios for A-rated hospitals and discussed days of cash on hand and unrestricted and restricted cash and investments. He gave an overview of activity and financial performance in the six months ending December 2018 and highlighted a strengthening balance sheet; reduction of accounts receivable; and increased activity, and he briefly reported on operating expenses. Discussion followed regarding the cost of the marketing campaign and a shift in the payor mix. Mr. Zenn commented on the dual responsibility to the people of the state and population at-large and remarked on the hospital's focus on health disparities, and he said there will be a presentation at one of the next committee meetings on the benefits of the hospital to the community. Committee members then discussed Federally Qualified Health Centers (FQHCs), and Dr. Barish briefly reported on the opening of the health-care facility at Drake Elementary School in Chicago. President Killeen remarked

on previous financial issues at the hospital and asked about the cause of improvement. Dr. Barish credited Dr. Ghosh's leadership and said that Mr. Zenn has also been a great leader. Mr. Zenn acknowledged the partnership with the College of Medicine and an increased focus in several important areas, including accounts receivable. Dr. Amiridis commented on the many strengths of the hospital, and Dr. Barish also emphasized the benefits of the current relationship with the College of Medicine. Dr. King clarified that the lower accounts receivable was attributed to improved collections procedures, and Mr. Zenn confirmed that lower accounts receivable is a positive result of improvements in collections procedures.

Mr. Zenn then began the report on quality and safety (materials on file with the secretary) and explained he would be making this report on behalf of Ms. Jodi S. Joyce, chief quality officer, UI Hospital and Clinics, and associate vice chancellor for quality and patient safety, Chicago, who was unable to attend the meeting. Mr. Zenn presented highlights of the 2018 annual report on quality and safety and discussed the alignment of various metrics with external ratings. He reviewed Fiscal Year 2019 quality and patient safety goals and described a multifaceted approach to reducing post-operative blood clots, noting that performance in this area is beginning to improve. He then reported on efforts to reduce rates of sepsis and progress that is being made toward the goal of zero harm events. Mr. Zenn referred back to external ratings metrics and said that improvements in these areas will result in higher ratings.

Next, Mr. Zenn gave an update on the 3I project and said that the go-live date for Epic is May 9, 2020. He gave an overview of the phases of implementation and discussed various aspects of the implementation process.

Mr. Zenn then gave a strategic planning update and explained the approach includes three overarching phases. He said UI Health and the College of Medicine are aligning their strategic plans and planning endeavors and referred to the process overview and timeline.

Lastly, Mr. Zenn reported on progress of the Ambulatory Surgery Center and Specialty Clinics Building and showed a rendering of the building, its site location, and project timeline. He discussed the pro forma, funding arrangements and lease payments, and a revised funding agreement.

Dr. King thanked Mr. Zenn for the presentation and said that increased collaboration between UI Health and the College of Medicine is an excellent development. He also remarked that Dr. Rosenblatt's background and training will be helpful in his role as dean of the College of Medicine.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Zenn referred to letters of appreciation that are written by many former patients and sent to the hospital. He mentioned two letters specifically that were sent to the staff in the emergency room and in the pediatric intensive care unit in which parents thanked the staff for the care and expertise shown to their child and for saving his life.

Dr. King asked Dr. Barish if he had any updates on kidney transplants, and Dr. Barish said the hospital is currently leading in the number of kidney transplants performed in the Chicago area. Dr. Amiridis noted that being in first place is unprecedented.

Dr. King announced that the next meeting is scheduled for May 15, 2019, at 12:30 p.m., in Springfield.

MEETING ADJOURNED

Mr. Estrada asked where he might learn more about the Carle Illinois College of Medicine, and Dr. King said it is being discussed at the Academic and Student Affairs Committee.

Dr. King then asked for a motion to adjourn the meeting. On motion of Mr. Estrada, seconded by Ms. Humphrey, the meeting adjourned at 1:33 p.m. There were no “nay” votes.

Respectfully submitted,

DEDRA M. WILLIAMS
Secretary

STUART C. KING, MD, MBA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary