

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
MARCH 11, 2020

This meeting of the University Healthcare System Committee was held in Illini Rooms B and C, Illini Union, 1401 West Green Street, Urbana, Illinois, on Wednesday, March 11, 2020, beginning at 12:34 p.m.

Trustee Stuart C. King, chair of the committee, welcomed everyone to the meeting and asked the secretary-designate to call the roll. The following committee members were present: Mr. Ramón Cepeda; Dr. Stuart C. King; Mr. Edward L. McMillan; Ms. Jill B. Smart; Ms. Susan E. Panek,¹ student trustee, Chicago. Mr. Ricardo Estrada was absent. Ms. Naomi D. Jakobsson attended the meeting as a guest.

Also present were President Timothy L. Killeen; Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Dr. Susan J. Koch, chancellor, University of Illinois at Springfield, and vice president, University of Illinois; Dr. Avijit Ghosh, comptroller (and vice president/chief financial officer); Dr. Edward Seidel, vice president for economic

¹ Ms. Panek arrived at 12:35 p.m.

development and innovation; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the University; and Mr. Gregory J. Knott, secretary-designate of the Board of Trustees and of the University. Attached is a listing of other staff members and some members of the media in attendance at this meeting.

MOTION FOR EXECUTIVE SESSION

At 12:34 p.m., Dr. King stated: “A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University.”

On motion of Ms. Smart, seconded by Mr. Cepeda, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 12:50 p.m.

REGULAR MEETING RESUMES

The meeting resumed at 12:56 p.m., with all committee members recorded as being present at the start of the meeting in attendance. Dr. King welcomed everyone to the meeting and asked those in attendance to introduce themselves. Dr. King requested a motion to approve the minutes of the meeting held January 15, 2020. On motion of Mr. Cepeda, seconded by Ms. Smart, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Dr. King asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish told the committee that the Department of Ophthalmology and Visual Sciences moved up in its ranking to No. 5 by the National Institutes of Health, ahead of Harvard University and Stanford University. He said that at today’s meeting, the committee will hear plans for a premier facility to provide world-class care in Illinois and beyond. Dr. Barish said there would also be a financial presentation that shows the hospital’s financial position remains strong. Dr. King thanked Dr. Barish for his remarks.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON MARCH 12, 2020

Dr. King introduced the recommended items within the purview of this committee on the Board’s agenda for its meeting on March 12, 2020. All recommended items discussed at the meeting are on file with the secretary.

Approve Actions for the Construction of the
University of Illinois Hospital and Clinics Outpatient Surgery Center
and Specialty Clinics Facility, Chicago

Dr. King asked Dr. Barish; Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics; and Mr. David H. Loffing, chief operating officer, University of Illinois Hospital and Clinics, to report on the recommendation to approve actions for the construction of the University of Illinois Hospital and Clinics Outpatient Surgery Center and Specialty Clinics facility at Chicago. Dr. Barish expressed appreciation for the efforts of those in the Office of Governmental Relations and the legislature who worked to make this arrangement possible. He said this is a transformational project and described the improvements, efficiencies, and expansion that will result from this facility. Dr. Barish then asked Mr. Loffing to begin the presentation (materials on file with the secretary) and provide additional information about the project.

Mr. Loffing reviewed the project budget and explained this is a public-private partnership with a total budget of \$194.0 million. He outlined the funding structure for the project and presented the pro forma and 10-year pro forma assumptions. Mr. Loffing discussed the guiding goals and principles, presented the square footages and function for each floor of the building, and showed a building and site section diagram. He presented the site location, described street access to the building, and presented diagrams of the exterior. Mr. Loffing then showed renderings of the exterior and interior from various perspectives and presented building floor plans, sustainability goals, and

potential landscaping. Mr. McMillan expressed concern regarding the busy intersection at Wood Street and Taylor Street that will serve as the main entrance and patient drop off for the building. Mr. Loffing stated that the university is working with the City of Chicago on changes to that intersection, including curb cutouts, the elimination of parking on one side of Taylor Street, and the addition of a traffic light. Some discussion followed regarding the increase in capacity that will result from the construction of this building and the impact of putting a traffic light at the intersection of Wood Street and Taylor Street. Mr. Cepeda said that this item was discussed at the meeting of the Audit, Budget, Finance, and Facilities Committee, noting that he and Mr. McKeever were happy with the rate of minority participation. Mr. Cepeda said Shive-Hattery Architecture and Engineering gave a design presentation, which was followed by a thorough discussion.

Authorize Application of Excess Funds in
Health Services Facilities System Revenue Fund

Dr. King then asked Dr. Ghosh to discuss the recommendation to authorize application of excess funds in the health services facilities system (HSFS) revenue fund. Dr. Ghosh noted he would be presenting on behalf of Ms. Sarah Crane, director of capital finance, who was unable to attend the meeting. Dr. Ghosh referred to Section 7.01 of the HSFS bond resolution that provides that excess funds from the HSFS revenue fund may be used for hospital projects, and he explained that this item recommends the authorization of the use of surplus revenues and the establishment of funds or accounts to hold the surplus

revenues. He said it also recommends the delegation of authority to the comptroller to transfer surplus revenues to the funds or accounts to make acquisition payments.

There were no objections to the agenda items listed above going forward to the full Board for voting.

REPORTS

Hospital and Clinics Chief Executive Officer Report

At 1:19 p.m., Dr. King asked Mr. Zenn; Mr. Loffing; and Dr. Terry Vanden Hoek, chief medical officer, University of Illinois Hospital and Clinics, to give a report (materials on file with the secretary). Mr. Zenn gave an overview of the financial position of the hospital and clinics and showed activity and financial performance for six months ending December 2019. He presented the key comparison ratios and briefly discussed the hospital's performance in each area. Next, Mr. Zenn presented on quality and safety and said Dr. Susan Casey Bleasdale, who is serving as interim chief quality officer, is also the infectious disease medical director. He commended her for her role at the hospital, University, and State in dealing with the coronavirus pandemic and said she was not able to attend today's committee meeting because of these obligations. Mr. Zenn discussed ratings and listed the four key practices found to improve ratings. He noted the positive impact Epic will have on these ratings, and he showed an improvement in the expected mortality rate for academic medical centers. Mr. Zenn then showed progress in the

inpatient mortality index and sepsis mortality index, and Dr. Vanden Hoek remarked on the improvements that Epic would bring to the hospital.

Mr. Zenn then gave an update on the 3i project. He said the go-live date is in 60 days on May 9, 2020, and he said progress is on track. Mr. Zenn showed the project schedule and timeline and gave training updates.

Next, Mr. Zenn referred to the *Community Assessment of Needs Report and Implementation Plan* for the University of Illinois Hospital and Health Sciences System that was shared with the committee in November, and said that the Champions Program (Changing Health through Advocacy and Employment in Our Neighborhoods) builds upon existing relationships to aid in the implementation of the *2019 UI Community Assessment of Needs*. He said this the Champions Program partners with the Chicago Public Schools, and he showed the outcome metrics for the program. Dr. Vanden Hoek commented on the value of being a good community partner and working with high school students to expand their opportunities in the future. He recalled his own experience volunteering in high school that changed his life and persuaded him to attend college.

Mr. Cepeda inquired about the project budget for the Outpatient Surgery Center and Specialty Clinics facility and source of funds that will be used. Mr. Zenn explained that internally restricted funds have been set aside for some parts of the project and that the building itself will be funded through the public-private partnership and bonds.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. Barish gave an update from the coronavirus task force and described the role of the systemwide team. He thanked the members of the team for their hard work. Dr. Barish and Mr. McMillan discussed a comparison of the coronavirus and the flu and the high mortality rate of those with COVID-19. Dr. Vanden Hoek also commented on the high mortality rate, particularly for the elderly and those with underlying health issues, such as diabetes and hypertension, and emphasized the focus on mitigation. President Killeen said that an announcement would be made on proactive steps to mitigate the impact of this virus and help health outcomes. He referred to the need for social distancing and avoiding risk and said it is important to take proactive and preventative measures.

Dr. King then announced that the next meeting is scheduled for May 20, 2020, at 12:30 p.m., in Springfield.

MEETING ADJOURNED

Dr. King then asked for a motion to adjourn the meeting. On motion of Mr. McMillan, seconded by Ms. Smart, the meeting adjourned at 1:51 p.m. There were no “nay” votes.

Respectfully submitted,

DEDRA M. WILLIAMS
Secretary

STUART C. KING, MD, MBA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary