

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
NOVEMBER 11, 2020

This meeting of the University Healthcare System Committee was held via teleconference¹ on Wednesday, November 11, 2020, beginning at 12:30 p.m.

Trustee Stuart C. King, chair of the committee, welcomed everyone to the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ricardo Estrada; Dr. Stuart C. King; Mr. Edward L. McMillan; Mr. Ali Mirza, student trustee, Urbana. Mr. Ramón Cepeda and Ms. Jill B. Smart were absent. Mr. Donald J. Edwards, chair of the Board, was in attendance. Ms. Naomi D. Jakobsson; Mr. Lester H. McKeever, treasurer; and Mr. Austin Verthein, student trustee, Springfield, attended the meeting as guests.

Also present were President Timothy L. Killeen; Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois at Urbana-Champaign, and vice president, University of Illinois; Dr. Michael D. Amiridis, chancellor, University of Illinois at Chicago, and vice president, University of Illinois; Dr. Karen M. Whitney, interim chancellor, University of Illinois at Springfield, and vice president, University of Illinois; Dr. Avijit Ghosh, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh, interim vice

¹ Per Governor J. B. Pritzker's Executive Order 2020-59

president for economic development and innovation; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Mr. Gregory J. Knott, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members and some members of the media in attendance at this meeting.

Dr. King welcomed everyone to the meeting, and the secretary introduced others in attendance. Dr. King then asked for a moment of silence in recognition of Veterans Day. Next, he requested a motion to approve the minutes of the meeting held September 9, 2020. On motion of Mr. McMillan, seconded by Mr. Mirza, the minutes were approved by the following vote:² Aye, Mr. Estrada, Dr. King, Mr. McMillan, Mr. Mirza; No, none; Absent, Mr. Cepeda, Ms. Smart.

OPENING REMARKS

In honor of Veterans Day, Dr. King thanked all who have served and recognized Mr. McMillan for his service. He then asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish remarked on the final weeks of 2020 and the expertise and innovation seen throughout the hospital system, particularly while dealing with COVID-19. He recognized the efforts of those throughout the UI Health community. Dr. Barish emphasized the importance of the academic health enterprise and highlighted the achievements and distinguished career of Dr. Richard

² Per 5 ILCS 120/7(e), all votes are conducted by roll call.

Novak, Harry F. Dowling Professor and chief, Division of Infectious Diseases, Chicago, who would be providing a presentation later in the meeting. Dr. King thanked Dr. Barish for his remarks and recognized him for his service in the military.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON NOVEMBER 12, 2020

Dr. King introduced the recommended items within the purview of this committee on the Board's agenda for its meeting on November 12, 2020. All recommended items discussed at the meeting are on file with the secretary.

Approve Revisions to the University's Liability Self-Insurance Plan

Dr. King asked Mr. Bearrows to provide information regarding the recommendation to approve revisions to the University's liability self-insurance plan. Mr. Bearrows gave a history of the plan, which was first adopted in 1976 and is periodically amended, and explained it covers members of the Board and health-care service providers. He said University Risk Management requested that University counsel assist in conducting a comprehensive review of the plan and that Mr. Michael T. Trucco of Stamos and Trucco was retained as outside counsel. Mr. Bearrows described Mr. Trucco's extensive experience in insurance matters and medical malpractice defense. Mr. Bearrows said a working group consisting of members of University Risk Management, the Office of University Counsel, and Mr. Trucco met to review all aspects of the plan, and he gave an

overview of the proposed changes. Mr. Bearrows described extensive consultation and discussion with various individuals, including Dr. Barish; Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics; Dr. Marc I. Rosenblatt, dean of the College of Medicine; and Dr. David E. Schwartz, head of the department of anesthesiology and assistant vice chancellor for health affairs for medical liability. Mr. Bearrows referred to consensus support for the proposed revisions and noted there were no material changes to the substantive provisions of the plan. He said that a redline version and clean version of the updated plan were provided to members of the committee in advance of this meeting. There were no comments or questions for Mr. Bearrows or Mr. Trucco regarding this recommendation.

Approve Revisions to the Mission Statement on Graduate Medical Education,
University of Illinois College of Medicine at Chicago and
University of Illinois Hospital and Health Sciences System, Chicago

Dr. King asked Dr. Raymond H. Curry, senior associate dean for educational affairs, College of Medicine, Chicago, to discuss the recommendation to approve revisions to the mission statement on Graduate Medical Education at the University of Illinois College of Medicine at Chicago and University of Illinois Hospital and Health Sciences System, Chicago. Dr. Curry explained that the Accreditation Council for Graduate Medical Education (ACGME) requires institutions sponsoring graduate medical education to have a written mission statement documenting their commitment to graduate medical education, and that the statement must be reviewed, dated, and signed at least once every

five years. He said the statement is due for its five-year revision and is included in the recommendation for Board approval. Dr. Curry noted that the campuses at Peoria and Rockford have their own distinct mission statement.

Purchase Recommendations

At 12:46 p.m., Dr. King asked Mr. Zenn to report on purchase recommendations. Mr. Zenn reported on the recommended purchase from Aramark Healthcare Support Services, LLC, for a comprehensive hospital dining services, management, and operations program for the University of Illinois Hospital and Clinics. He listed the type of services and products offered and said competitive selection procedures were followed in accordance with the Illinois Procurement Code. Mr. Zenn told the committee this purchase is expected to improve patient satisfaction by providing patients, students, staff, and visitors a high-quality food service experience.

Mr. Zenn then provided information on the recommended purchase of prescription Tecfidera and Vumerity for the UI Health Ambulatory Care Pharmacy. He explained these are exempt from competitive selection procedures in accordance with the Illinois Procurement Code and said Tecfidera and Vumerity are used to treat relapsing forms of multiple sclerosis.

Appoint Members to the Advisory Board,
Division of Specialized Care for Children (DSCC) in Springfield, Chicago

Dr. King asked Dr. Amiridis to report on the recommendation to appoint members to the advisory board of the Division of Specialized Care for Children (DSCC) in Springfield, Chicago. Dr. Amiridis said that this item recommends the appointment of Dr. Carolyn C. Foster and Dr. Sarah Ann Sobotka to the advisory board and described the backgrounds and experience of each. Dr. Amiridis said they fulfill the requirements regarding background and geographic area.

There was no objection to these items being forwarded to the full Board for voting.

PRESENTATION

Overview of COVPN Research Agenda

Dr. King asked Dr. Barish to introduce Dr. Novak, who would give an overview of the COVPN research agenda (materials on file with the secretary). Dr. Barish told the committee that eight COVID-19 clinical trials are underway at UI Health that involve more than 50 faculty and researchers. He said there are also four COVID-19 research and innovation projects in progress, and that UI Health had the first COVID-19 vaccine clinical trial in the Chicago area. Dr. Barish then introduced Dr. Novak and highlighted his work treating AIDS and HIV.

Dr. Novak reported on COVPN Phase 3 vaccine trials and discussed vaccine efficacy measures. He provided information and updates on studies and trials underway at the university. Dr. Novak referred to a study and a trial on the use of

monoclonal antibodies for prevention of disease in specific populations; a study on the surveillance of SARS-CoV-2 among children and in nursing homes and public venues; and adaptive COVID-19 treatment trials. He told the committee that Accelerating COVID-19 Therapeutic Interventions and Vaccines (ACTIV) is a public-private partnership led by the National Institutes of Health that develops coordinated research strategies for prioritizing and speeding the development of treatments and vaccines. Dr. Novak said ACTIV is part of the federal government's Operation Warp Speed initiative, and he described the university's role as co-leaders in the development and implementation of clinical trials to identify, prevent, and treat COVID-19 associated coagulopathy.

President Killeen thanked Dr. Novak for the presentation and expressed pride in the research underway to combat the COVID-19 pandemic. President Killeen asked about the engagement of diverse subjects in this research. Dr. Novak referred to his experiences conducting HIV vaccine research in the 1980s. He discussed the approaches to recruiting minority participants for COVID-19 clinical trials and research and the mission of COVPN of increase participation of minority populations. Dr. Novak noted that minority populations are overrepresented in the at-risk and number of coronavirus infections and said that 75 percent of those enrolled in the Moderna vaccine clinical trial at the university were minorities. Mr. McMillan inquired about research on genomics, and Dr. Novak described some work in this area. Mr. Estrada thanked Dr. Novak for his work and asked for an example of how clinical trials and therapeutics with Emergency

Use Authorization might work for patients at the hospital. Dr. Novak used the treatment of Remdesivir as an example, which he said would be given to COVID-19 patients who qualified, and noted that while this is a good treatment, other better options are being investigated.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Next, Dr. King asked Mr. Zenn to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Zenn gave an overview of the financial performance of the hospital and clinics and highlighted certain metrics from Fiscal Year 2021. He showed the year-to-date statement of operations and the year-to-date operating margin as of August 2020, which reflected a \$15.0 million loss. He reported on days of cash on hand and unrestricted and restricted cash and investments. Mr. Zenn reviewed key comparison ratios used for bond ratings and told the committee that other health-care organizations will have similar metrics for 2020. He noted that despite unfavorable medians, the hospital's cash to debt ratio is strong.

Mr. Zenn then gave a COVID-19 update and referred to a significant spike in cases. He showed a graph depicting the trend of patients admitted to the hospital with COVID-19 and said the number has doubled since the end of October. Mr. Zenn showed the positivity rate at UI Health. He discussed mitigation strategies and the delayed impact on the positivity rate and hospital admissions, and he said that staffing is a critical issue.

Next, Mr. Zenn gave an update on the 3i project and the implementation of Epic. He said it has been 60 days since the go-live date and told the committee that Epic gave the project a score of 4.0 out of 5. He then asked Dr. Shelly Major, chief nursing officer, University of Illinois Hospital and Clinics, to report on service excellence and nursing quality.

Dr. Major presented graphs depicting the rise in the inpatient and outpatient HCAHPS (Hospital Consumer Assessment of Healthcare Providers and Systems) and CAHPS (Consumer Assessment of Healthcare Providers and Systems) ratings since Fiscal Year 2019, reflecting increased patient satisfaction. She said the Emergency Department CAHPS ratings have improved but noted that more work is needed in this area. Dr. Major reported on zero harm metrics and said the hospital is below the national average for hospital acquired pressure injuries. She discussed metrics related to patient falls and the relationship to efforts to prevent deep vein thrombosis, and she showed that incidents of patient falls with injury have decreased.

Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, then reported on the impact of COVID-19 on quality measures and told the committee that the Centers for Medicare and Medicaid Services (CMS) Five-Star Quality Rating System would not include certain metrics due to the impact of COVID-19. She showed graphs reflecting increases in the inpatient mortality index and the sepsis mortality index, and a dramatic increase in the rate of post-operative pulmonary emboli or deep vein thrombosis, which she said is due to treating patients with COVID-19. Dr.

Bleasdale said the long-term use of invasive devices by COVID-19 patients resulted in an increase in standard infection ratios. She showed the trend of medication errors and said that the implementation of Epic should help address some of these issues. She stated there has been a decrease in the number of employee injuries, which are reported on a monthly basis.

There were no comments or questions regarding the report. Dr. King thanked Mr. Zenn, Dr. Major, and Dr. Bleasdale for the information.

Graduate Medical Education Report

At 1:39 p.m., Dr. King asked Dr. Curry to give a report on Graduate Medical Education. Dr. Curry stated that this report is provided at the request of the Board and to fulfill Accreditation Council for Graduate Medical Education (ACGME) requirements, and that the written report was provided to members of the committee. He told the committee that all programs received full accreditation, noting that one program received a warning that is awaiting decision. Dr. Curry reported on recruitment and said that all positions offered through the National Resident Matching Program were filled. He referred to changes in leadership, which he said are included in the report. Dr. Curry said accreditation is being sought for a new residency program in partnership with OSF St. Joseph Medical Center in Bloomington, and he commented on the impact on residency programs of the closure of Mercy Hospital. He said sponsored programs are thriving, and he commented on the essential role of the College of Medicine and the Graduate Medical Education program in

Illinois, noting that 40 percent of physicians currently licensed in Illinois received their MD degree and/or completed postgraduate training at the University of Illinois at Chicago. Dr. Curry also acknowledged Veterans Day and said that the College of Medicine was one of the original members of the Veterans Affairs Deans Committee.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. King asked if there was any old business to discuss. He acknowledged that it is Mr. McMillan's last meeting of this committee, and he thanked him for his time and dedication. Mr. McMillan said it has been an honor and a privilege to serve on this committee.

Dr. King then announced that the next meeting is scheduled for January 20, 2021, at 12:30 p.m., at a location to be determined.

MOTION FOR EXECUTIVE SESSION

At 1:48 p.m., Dr. King stated: "A motion is now in order to hold an executive session to consider the discussion of minutes of meetings lawfully closed under the Open Meetings Act."

On motion of Mr. Estrada, seconded by Mr. McMillan, this motion was approved by the following vote: Aye, Mr. Estrada, Dr. King, Mr. McMillan, Mr. Mirza; No, none; Absent, Mr. Cepeda, Ms. Smart.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 1:52 p.m.

REGULAR MEETING RESUMES

The meeting resumed at 1:53 p.m., with all committee members recorded as being present at the start of the meeting in attendance. Dr. King stated that there was one agenda item requiring action by the committee, and Mr. Knott read aloud the title of the item, "Disclose Certain Minutes of Executive Sessions Pursuant to the Open Meetings Act." The committee agreed that one roll call vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act

must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception. Pursuant to the Act, “[m]inutes of meetings closed to the public shall be available only after the public body determines that it is no longer necessary to protect the public interest or the privacy of an individual by keeping them confidential....” [5 ILCS 120/2.06(f)].

An item from July 2014 through March 2020 that has been heretofore unreleased is recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

Executive Session Minutes Released to Public

November 13, 2019, University Healthcare System Committee

Dr. King convened this executive session at 1:36 p.m. All committee members were present. Also present were President Timothy L. Killeen; Mr. Thomas R. Bearrows, University counsel; Ms. Dedra M. Williams, secretary of the Board of Trustees and of the

University; Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; and Dr. Avijit Ghosh, comptroller (and vice president/chief financial officer).

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Dr. King asked Ms. Williams to discuss the recommendation regarding the disclosure of minutes of executive sessions of the University Healthcare System Committee held July 2014 through July 2019. Ms. Williams outlined the requirement within the Open Meetings Act for public bodies to review minutes, at least twice annually, for purposes of protection of public interest and in the interest of protection of any individual, and to consider whether a need for these materials to be held from release continues. She stated that she has undertaken this review in conjunction with Mr. Bearrows and recommend the release of minutes from May 15, 2019, which state the discussion of review at that time. No other minutes were proposed for release at this time.

Dr. King then asked for the doors to be opened.

On motion of Mr. McMillan, seconded by Mr. Estrada, this recommendation was approved by the following vote: Aye, Mr. Estrada, Dr. King, Mr. McMillan, Mr. Mirza; No, none; Absent, Mr. Cepeda, Ms. Smart.

MEETING ADJOURNED

Dr. King asked for a motion to adjourn the meeting. On motion of Mr. Estrada, seconded by Mr. Mirza, the meeting adjourned at 1:54 p.m. by the following vote: Aye, Mr. Estrada, Dr. King, Mr. McMillan, Mr. Mirza; No, none; Absent, Mr. Cepeda, Ms. Smart.

Respectfully submitted,

GREGORY J. KNOTT
Secretary

STUART C. KING, MD, MBA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary