

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
JANUARY 20, 2021

This meeting of the University Healthcare System Committee was held via teleconference¹ on Wednesday, January 20, 2021, beginning at 12:30 p.m.

Trustee Stuart C. King, chair of the committee, welcomed everyone to the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ricardo Estrada; Dr. Stuart C. King; Ms. Jocelyn Bravo, student trustee, Chicago. Mr. Donald J. Edwards, chair of the Board, was in attendance. Ms. Naomi D. Jakobsson; Mr. Ali Mirza, student trustee, Urbana; and Mr. Austin Verthein, student trustee, Springfield, attended the meeting as guests.

Also present were Mr. Lester H. McKeever, treasurer; President Timothy L. Killeen; Dr. Barbara J. Wilson, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Michael D. Amiridis, chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Karen M. Whitney, interim chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Avijit Ghosh, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh, interim vice president for

¹ Per Governor J. B. Pritzker's Executive Order 2021-01

economic development and innovation; Mr. Thomas R. Bearrows, University counsel; Mr. Thomas P. Hardy, executive director for University relations; and Mr. Gregory J. Knott, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members and some members of the media in attendance at this meeting.

Dr. King welcomed everyone to the meeting, and the secretary introduced others in attendance.

MOTION FOR EXECUTIVE SESSION

At 12:31 p.m., Dr. King stated: “A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University.”

On motion of Mr. Estrada, seconded by Ms. Bravo, this motion was approved by the following roll call vote: Aye, Ms. Bravo, Mr. Estrada, Dr. King; No, none.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

The executive session adjourned at 12:57 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 12:58 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

Dr. King requested a motion to approve the minutes of the meeting held November 11, 2020. On motion of Mr. Estrada, seconded by Ms. Bravo, the minutes were approved by the following roll call vote:² Aye, Ms. Bravo, Mr. Estrada, Dr. King; No, none.

OPENING REMARKS

Dr. King asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish commented on a new year and new hope and referred to reports that would be presented at this meeting. He commented on the importance of the Mile Square Health Center and recognized the collaborative efforts of UI Health in the effort to provide COVID-19 vaccinations, reporting that 12,000 vaccines have been administered to date. Dr. Barish said capacity and distribution is expected to increase, and he remarked on the rapid response to the pandemic. Dr. King expressed appreciation for the efforts of Dr. Barish and his staff.

² Per 5 ILCS 120/7(e), all votes are conducted by roll call.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON JANUARY 21, 2021

Dr. King introduced the recommended items within the purview of this committee on the Board's agenda for its meeting on January 21, 2021. All recommended items discussed at the meeting are on file with the secretary.

Amend the Medical Staff Bylaws of the University of Illinois Hospital Clinics

Dr. King asked Dr. Terry Vanden Hoek, chief medical officer, University of Illinois Hospital and Clinics, to provide information on the recommendation to amend the medical staff bylaws of the University of Illinois Hospital and Clinics. Dr. Vanden Hoek referred to the agenda item and materials made available to committee members outlining the proposed changes, and he gave an overview of the proposed substantive changes. He said the changes were approved by the Medical Staff Executive Committee and by the Medical Staff members, and that per the Bylaws, Board of Trustees approval is required.

Purchase Recommendations

Next, Dr. King asked Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics, to report on purchase recommendations. Mr. Zenn reported on the recommended purchase of 340B prescription drugs from McKesson Pharmaceutical for the College of Medicine at Chicago. He said the College of Medicine operates five UI Health Community Clinic Network (UCCN) HIV/AIDS clinics in underserved

communities that are eligible for the 340B discounted drug program and that UCCN is partnering with Walgreens as their contract pharmacy and is using McKesson as their wholesaler to acquire needed medications. Mr. Zenn said this purchase is exempt from competitive selection procedures in accordance with the Illinois Procurement Code and that Business Enterprise Program (BEP) goals are not established for such contracts.

Next, Mr. Zenn reported on the recommended purchase of COVID-19 testing reagents and supplies for UI Hospital and Clinics from January 22, 2021, through January 21, 2023, from Abbott Laboratories. He said the hospital has performed nearly 30,000 polymerase chain reaction methodology (PCR) tests for inpatients, community clinics, drive-through locations, and employees, and that it is expected that the need for COVID-19 testing will continue even with the implementation of a vaccine. Mr. Zenn said this purchase is exempt to competitive selection procedures in accordance with the Illinois Procurement Code and as such does not have established BEP goals.

Mr. Zenn then discussed the recommended purchase of temporary clinical and non-clinical staffing services to support the operations of the UI Hospital and Clinics for January 21, 2021, through June 30, 2022, from Cross Country Staffing, Inc./Medical Staffing Network. He described the types of positions included and said these are needed because of demand due to increased intensive care patients, patients hospitalized with COVID-19, implications of contact tracing, and staff diagnosed with COVID-19. Mr. Zenn said this is a reliable source for temporary staffing needs.

Brief discussion followed regarding the use of Coronavirus Aid, Relief, and Economic Security (CARES) Act funding for testing, reagents, and other expenses related to COVID-19.

There was no objection to these items being forwarded to the full Board for voting.

PRESENTATION

Mile Square Health Center

Dr. King asked Mr. Henry Taylor, executive director of Mile Square Health Center, and Dr. Karriem S. Watson, associate executive director of Mile Square Health Center, to give a presentation (materials on file with the secretary). Mr. Taylor gave some background on Mile Square and described its history. He reported on the essential elements of community health centers. Mr. Taylor showed the Mile Square Chicago region service area, noting that it includes the poorest communities in Chicago, and provided information about the Rockford region service area. He reported on clinical excellence and described the wide range of services provided by Mile Square. Mr. Taylor showed growth trends, which have been impacted by COVID-19. Dr. Watson then highlighted behavioral health initiatives and programs and gave examples of collaborations across the health sciences colleges, including the implementation of a community-based breast cancer screening program with the UI Cancer Center and a partnership with the Department of Pediatrics to expand behavioral health services. He

gave examples of training programs and opportunities to train the next generation of health science leaders and support the mission and vision of the University of Illinois at Chicago. Lastly, Dr. Watson reported on their response to COVID-19 and efforts to address inequities through community-based testing, meal delivery, and research projects.

Mr. Estrada expressed appreciation for the efforts of Mile Square and congratulated them on their expansion to the Auburn Gresham area. He asked Mr. Taylor and Dr. Watson how they address COVID-19 vaccine hesitation and increase acceptance rates. Mr. Taylor discussed community outreach and engagement initiatives to increase COVID-19 testing and said similar approaches are being used to address myths related to the pandemic and COVID-19 vaccines. Dr. Watson told the committee that administering COVID-19 vaccines at Mile Square, where there is already established trust between providers and patients, would be helpful.

REPORTS

Hospital and Clinics Chief Executive Officer Report

At 1:37 p.m., Dr. King asked Mr. Zenn to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Zenn gave a COVID-19 update and reported on COVID-19-positive admitted patients and the positivity rate. He discussed Operation Vaccine, which he described as controlled, safe, and fast, and showed the phases of vaccine distribution. Mr. Zenn said that 4,349 doses have been

administered as of January 4. He shared additional details about vaccine administration and inventory.

Mr. Zenn then gave an overview of the financial performance of the hospital and clinics and summarized his report by stating that decreased activity and increased personnel costs have resulted in an operating loss of \$41.0 million in the first four months of the fiscal year. He said the hospital received \$68.0 million in CARES Act funding.

Next, Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, reported on the 2020 Leapfrog hospital safety grade. She told the committee that the hospital received a C rating, which was an improvement over the prior year when the hospital received a D, and noted this rating was issued prior to the implementation of Epic. Dr. Bleasdale gave a brief overview of the survey and its results and referred to patient safety indicators in Fiscal Year 2018 and Fiscal Year 2019. Mr. Estrada inquired about Chicago-area hospitals with A ratings. Mr. Zenn provided some examples of these and said that Rush University Medical Center suggested that UI Health focus on peer review and clinical documentation, both of which are supported by Epic and are being implemented. Dr. Bleasdale reviewed quality and safety performance goals for Fiscal Year 2021 and said she expects the hospital's Leapfrog rating to improve after the implementation of Epic and clinical documentation changes. Dr. King thanked Mr. Zenn and Dr. Bleasdale for the information.

At 1:51 p.m., Dr. King asked Dr. Vanden Hoek to give the chief medical officer report (materials on file with the secretary). Dr. Vanden Hoek described initiatives to increase medical staff engagement and highlighted incidental findings and radiological reports tracking that have resulted in improved patient outcomes. He referred to a virtual staff meeting and highlighted diverse leadership, and he showed the UI Health Top Box Doc Fiscal Year 2020 quarterly award recipients and physicians on the Patient Experience Physician Honor Roll. Dr. Vanden Hoek reported on provider efficiency tools to reduce burnout and shared remarks acknowledging the great work done this year and the advancement of a common purpose in building health equity. He concluded his comments by referring to two town halls that were well attended that addressed COVID-19 vaccine questions and concerns.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. King asked if there was any old business to discuss. He announced that the next meeting is scheduled for March 10, 2021, at 12:30 p.m., at a location to be determined.

MEETING ADJOURNED

Dr. King asked for a motion to adjourn the meeting. On motion of Mr. Estrada, seconded by Dr. King, the meeting adjourned at 1:59 p.m. by the following roll call vote: Aye, Ms. Bravo, Mr. Estrada, Dr. King; No, none.

Respectfully submitted,

GREGORY J. KNOTT
Secretary

STUART C. KING, MD, MBA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary