

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JULY 21, 2021

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 West Roosevelt Road, Chicago, Illinois, on Wednesday, July 21, 2021, beginning at 12:30 p.m.

Trustee Stuart C. King, chair of the committee, welcomed everyone to the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Ms. Tami Craig Schilling; Mr. Ricardo Estrada; Dr. Stuart C. King; and Ms. Sarah C. Phalen.¹ Mr. Lavleen Mal, student trustee, Chicago, was absent. Ms. Naomi D. Jakobsson and Mr. Austin Verthein, voting student trustee, Springfield, attended the meeting as guests.

Also present were President Timothy L. Killeen; Dr. Avijit Ghosh, interim executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Michael D. Amiridis, chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Karen M. Whitney, interim chancellor,

¹ Ms. Phalen attended the meeting via remote video conference and joined at 12:34 p.m.

University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, interim comptroller (and vice president/chief financial officer); Mr. Thomas R. Bearrows, University counsel; Dr. Joseph T. Walsh Jr., interim vice president for economic development and innovation; Ms. Adrienne Nazon, vice president of external relations and communications; and Mr. Gregory J. Knott, secretary of the Board of Trustees and of the University. Attached is a listing of other staff members and some members of the media in attendance at this meeting.

MOTION FOR EXECUTIVE SESSION

At 12:32 p.m., Dr. King stated: “A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University.”

On motion of Mr. Cepeda, seconded by Ms. Craig Schilling, this motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no other comments or questions, the executive session adjourned at 1:01 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:02 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

Dr. King requested a motion to approve the minutes of the meeting held May 19, 2021. On motion of Ms. Craig Schilling, seconded by Mr. Cepeda, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

At 1:03 p.m., Dr. King asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make some opening remarks. Dr. Barish referred to the challenges of the COVID-19 pandemic and the future of UI Health. He highlighted the Outpatient Surgery Center and Specialty Clinics building and the \$65.0 million in capital funding from the State, which he said will be used to invest in a Clinical Decision Unit (CDU). Dr. Barish told the committee that the CDU will ease overcrowding in the Emergency Room and is in line with trends in emergency care. He said some of the funding will also be used in the Cancer Care Center. Dr. Barish thanked the staff in the Office of Governmental Relations, President Killeen, Dr. Amiridis, the University System, and the health-care team for their efforts that led to this funding. He stated that UI Health continues to be a leader in the care and wellness of its communities, bolstering resilience and health for all.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON JULY 22, 2021

Dr. King introduced the recommended items within the purview of this committee on the Board's agenda for its meeting on July 22, 2021. All recommended items discussed at the meeting are on file with the secretary.

Purchase Recommendations

Dr. King asked Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics, to report on a purchase recommendation. Mr. Zenn discussed the recommendation to purchase patient monitoring equipment for the hospital and Outpatient Surgery Center and Specialty Clinics facility from GE Healthcare. He said patient monitors were last purchased in 2008 and are at the end of their useful lives, and that this equipment is used in all patient care areas. Mr. Zenn said that the purchase is exempt from competitive selection procedures in accordance with the Illinois Procurement Code, and as such, does not have established Business Enterprise Program (BEP) goals. He noted that GE Healthcare provided its 2020 summary of their diversity spend.

There was no objection to this item being forwarded to the full Board for voting.

REPORTS

Chief Medical Officer Report

At 1:10 p.m., Dr. King asked Dr. Terry Vanden Hoek, chief medical officer, University of Illinois Hospital and Clinics, to give the chief medical officer report (materials on file with the secretary). Dr. Vanden Hoek thanked the Board for the opportunity and said he is required to provide an update to the Board twice each year. He discussed the successful transition to Epic, said 37 percent of active UI Health patients are enrolled in MyChart, and described the benefits of using MyChart to share information with patients. He referred to the Chief Medical Officer Leadership Update report and commented on inpatient throughput and capacity management. Dr. Vanden Hoek reported on the benefits of performing case reviews by the Peer Exemplary Review Committee (PERC) and said all clinical departments are engaged in this process. He presented the results of these case reviews and provided information about the process. Dr. Vanden Hoek then discussed efforts to integrate ongoing professional practice evaluation metrics and quality metrics. He showed midyear highlights, and he congratulated the 90 physicians that were named as “Top Box Docs.” He told the committee that a new post-COVID-19 clinic has been established to treat patients who had COVID-19 and are experiencing long-lasting symptoms. Dr. Vanden Hoek reported on the Radiology Actionable Findings Tracking (RAFT) program results and clinical impact and described the change in terminology from “incidental finding” to “unexpected finding.” He referred to the impact of the new

electronic health record system in sharing these findings. Lastly, Dr. Vanden Hoek discussed provider wellness and efforts to evaluate the use of best practice advisory popup messages on computers and to limit time providers spend at home completing medical records.

Mr. Cepeda thanked Dr. Vanden Hoek for the information and asked if high turnover has been an issue at the hospital. Mr. Zenn indicated significant turnover has been an issue in certain areas of the hospital, such as environmental services. Ms. Craig Schilling inquired about efforts to address health-care delays due to COVID-19, and Dr. Vanden Hoek and Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, referred to educational and marketing initiatives, as well as outreach activities. Mr. Zenn mentioned the expansion of telehealth services, and Dr. Barish commented on the impact of delayed health care on those with cancer or cardiovascular disease, noting that this is a national issue.

Hospital and Clinics Chief Executive Officer Report

Next, Dr. King asked Mr. Zenn to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Zenn announced that the University of Illinois Hospital and Health Sciences System received the Beacon of Light Award from The Chicago Lighthouse. He said the hospital's partnership with The Chicago Lighthouse dates to 2014, and he showed a video about The Chicago Lighthouse that highlighted the work that was done to make Epic accessible for people who are blind or visually

impaired. Mr. Zenn said that the work done to make Epic accessible enables people who are blind to work in a medical environment and expressed great pride that UI Health was associated with these efforts.

Mr. Zenn then started his report on financial performance, and he presented highlights from Fiscal Year 2021 through May 2021. He reviewed financial data and highlighted the 95 percent inpatient medical/surgical occupancy rate for February through May. He said volume is increasing and days of cash on hand has remained steady. Mr. Zenn then asked Dr. Shelly Major, chief nursing officer, to report on nursing quality and safety.

Dr. Major told the committee that there were no staffing safety event reports in the third quarter of Fiscal Year 2021. She showed the inpatient Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) ratings and explained that scores decreased in the second quarter due to COVID-19 and the implementation of Epic. Dr. Major noted that these ratings led to the change in food services that was approved by the Board. She said scores have rebounded slightly and seem to be continuing in that positive direction. Dr. Major then discussed the outpatient Clinician and Group Survey (CG CAHPS) results and indicated that the second quarter decrease in percentile was also due to COVID-19 and the implementation of Epic.

Next, Dr. Bleasdale began the report on quality and safety and highlighted efforts to reduce rates of sepsis. She showed the sepsis mortality index and explained that the trend increased beginning in the first quarter of Fiscal Year 2020 due to COVID-19.

She reported on the CMS sepsis bundle compliance rate, which has improved, and listed interventions related to sepsis.

Mr. Zenn then gave a COVID-19 update and showed the decrease in the number of COVID-19 positive admitted patients. He listed new sites for vaccine distribution and said that the Credit Union 1 Arena, which was used as a mass vaccination site, began being used as a site only for second doses of the COVID-19 vaccine on July 16, 2021. He said 135,194 vaccines were administered at the site, and he credited volunteers, registration staff, and pharmacy personnel with its success. Dr. Barish remarked on the synergy between the academic enterprise and UI Health that was evident in the success of the mass vaccination endeavor. He said it was a team effort, and he thanked all who were involved.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Dr. King asked if there was any old business to discuss. He announced that the next meeting is scheduled for September 22, 2021, at 12:30 p.m., at a location to be determined.

MEETING ADJOURNED

Dr. King asked for a motion to adjourn the meeting. On motion of Ms. Craig Schilling, seconded by Mr. Cepeda, the meeting adjourned at 1:54 p.m. There were no “nay” votes.

Respectfully submitted,

GREGORY J. KNOTT
Secretary

STUART C. KING, MD, MBA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary