

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
NOVEMBER 16, 2022

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 West Roosevelt Road, Chicago, Illinois, on Wednesday, November 16, 2022, beginning at 12:31 p.m.

Trustee Stuart C. King, chair of the committee, welcomed everyone to the meeting and asked the associate secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Ms. Tami Craig Schilling; Mr. Joseph Gutman; Dr. Stuart C. King; and Mr. Mohammed A. Haq, student trustee, Chicago. Ms. Sarah C. Phalen was absent. Ms. Naomi D. Jakobsson attended as a guest.

Also present were Mr. Lester H. McKeever Jr.,¹ treasurer; President Timothy L. Killeen; Dr. Avijit Ghosh, interim executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Javier Reyes, interim chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice

¹ Mr. McKeever attended via remote videoconference.

president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Mr. Thomas R. Bearrows, University counsel; Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Gregory J. Knott,² secretary of the Board of Trustees and of the University; and Ms. C. Ellen Foran, associate secretary of the Board of Trustees and of the University. Attached is a listing of other staff members and some members of the media in attendance at this meeting.

MOTION FOR EXECUTIVE SESSION

Dr. King stated: “A motion is now in order to hold an executive session to consider discussion of minutes of meetings lawfully closed under the Open Meetings Act.” On motion of Mr. Haq, seconded by Ms. Craig Schilling, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Dr. King convened this executive session at 12:33 p.m. All committee members who were listed as being present at the start of the meeting were in attendance. Ms. Jakobsson attended as a guest. The following were also in attendance: President Timothy L. Killeen; Mr. Lester H. McKeever Jr.,³ treasurer; Dr. Avijit Ghosh, interim executive vice

² Mr. Knott attended via remote videoconference.

³ Mr. McKeever attended via remote videoconference.

president and vice president for academic affairs; Mr. Thomas R. Bearrows, University counsel; Mr. Gregory J. Knott,⁴ secretary of the Board of Trustees and of the University; and Ms. C. Ellen Foran, associate secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Dr. King asked Ms. Foran and Mr. Bearrows to discuss the minutes that had been sequestered under the Open Meetings Act. Ms. Foran outlined the requirement within the Open Meetings Act for public bodies to review minutes, at least twice annually, for purposes of the public interest and in the interest of individual privacy, and to consider whether a need for these materials to be held from release still exists. Mr. Bearrows stated that he and Mr. Knott reviewed the minutes that are sequestered under the Open Meetings Act, and he referred to guidelines used to determine whether the need for confidentiality continues. Mr. Bearrows described the topics discussed in the sequestered minutes from this committee and stated that the only sequestered minutes recommended for release at this time relate to the discussion of sequestered minutes from May 18, 2022. No members of the committee disagreed with this recommendation.

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 12:35 p.m.

⁴ Mr. Knott attended via remote videoconference.

REGULAR MEETING RESUMED

The meeting resumed at 12:36 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

Dr. King requested a motion to approve the minutes of the meeting held September 21, 2022. On motion of Mr. Cepeda, seconded by Mr. Gutman, the minutes were approved. There were no “nay” votes.

Dr. King stated that there was one agenda item requiring action by the committee, and Ms. Foran read aloud the title of the item, “Disclose Certain Minutes of Executive Sessions Pursuant to the Open Meetings Act.” The committee agreed that one vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception. Pursuant to the Act, “[m]inutes of meetings closed to the public shall be available only after the public body determines that it is no longer necessary to protect the public interest or the privacy of an individual by keeping them confidential....” [5 ILCS 120/2.06(f)].

An item from July 2014 through July 2022 that has been heretofore unreleased is recommended for release at this time.

The University Counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University concurs.

Executive Session Minutes Released to Public

May 18, 2022, University Healthcare System Committee

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

At 12:48 p.m., Dr. King asked Mr. Knott and Mr. Bearrows to discuss the minutes that had been sequestered under the Open Meetings Act. Mr. Knott outlined the requirement within the Open Meetings Act for public bodies to review minutes, at least twice annually, for purposes of the public interest and in the interest of individual privacy, and to consider whether a need for these materials to be held from release still exists. Mr. Bearrows stated that he and Mr. Knott reviewed the minutes that are sequestered under the Open Meetings Act, and he briefly described the process to determine whether the need for confidentiality continues. He stated that sequestered minutes from this

committee are related to employee matters and litigation, and he described the guidelines for their potential release.

On motion of Mr. Cepeda, seconded by Ms. Craig Schilling, this recommendation was approved. There were no “nay” votes.

OPENING REMARKS

Dr. King asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish commented on the UI Health Specialty Care Building and Welcome Atrium and referred to the Mile Square Health Center Auburn Gresham Healthy Lifestyle Hub ribbon cutting. He stated that a presentation on surgical innovation would be made later in the meeting by Dr. Pier Cristoforo Giulianotti, Lloyd Nyhus Professor of Surgery, chief, Division of Minimally Invasive, General and Robotic Surgery, University of Illinois College of Medicine, and he described some of Dr. Giulianotti’s many accomplishments. Dr. Barish concluded his remarks and showed an advertising campaign featuring UI Health and the Specialty Care Building.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Dr. King asked Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics; Dr. Susan Bleasdale, chief quality officer, University of Illinois

Hospital and Clinics; and Dr. Tiesa Hughes Dillard, chief nursing officer, University of Illinois Hospital and Clinics, to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Zenn gave an overview of the UI Health Specialty Care Building project, including the budget and schedule. He noted that Business Enterprise Program (BEP) goals were imbedded into the project and exceeded the 30 percent goal. He highlighted the impact on the local workforce and said the building was deemed an LEED Gold certified project. Mr. Zenn discussed the benefits of the public-private partnership (P3) approach and highlighted aspects of the Welcome Atrium and its connection to the Specialty Care Building. He recognized Mr. David H. Loffing, former chief operating officer; Mr. Scott Jones, chief ambulatory officer; and Dr. Mark I. Rosenblatt, dean, University of Illinois College of Medicine, for their contributions to the project.

Dr. Bleasdale then gave an update on quality and safety and presented a quality and safety transformation time line, noting that efforts that are currently underway will impact Star and Leapfrog ratings in two years. She reported on the goals of a short-term time frame and listed key deliverables, emphasizing the importance of accountability. Dr. Bleasdale showed True North quality metrics and listed key improvements.

Next, Dr. Hughes Dillard gave a nursing services update and showed progress in reducing the number of patient falls, hospital acquired pressure injuries, and rate of perioperative pulmonary embolism or deep veinous thrombosis. She reported on

current and near-term nursing initiatives and gave an update on the hospital's goal to achieve Magnet status designation, stating the the application will be submitted in January 2024. Ms. Craig Schilling inquired about the value of Magnet status, and Dr. Hughes Dillard stated that it is reflective of excellent, high-quality care provided at a hospital. Mr. Zenn added that it impacts recruitment and is an integrated approach to improving care.

Mr. Zenn then presented the financial results for Fiscal Year 2023 through August 2022 and highlighted the operating margin and increase in fund balance. He reported on days of cash on hand and unrestricted and internally restricted cash and investments, and he presented key comparison ratios for health system bond rating medians for A-rated hospitals. Mr. Zenn referred to a report from the American Hospital Association, *The Current State of Hospital Finances: Fall 2022 Update*, which he said declared 2022 the worst financial year for hospitals since the start of the COVID-19 pandemic. Mr. Zenn said that high costs, capacity issues, particularly in emergency departments, drug shortages, and renovations that are necessary to meet Americans with Disabilities Act guidelines are putting a strain on hospitals. He shared information from the report and said that the financial results he presented today are not being experienced by many hospitals throughout the country. Mr. Gutman asked what makes the University of Illinois Hospital different, and Mr. Zenn stated that the low use of contract nurses, an aggressive approach to managed care reimbursement, and the UI Health brand have had a positive impact.

Graduate Medical Education Report

At 1:15 p.m., Dr. King asked Dr. Raymond Curry, senior associate dean for educational affairs, University of Illinois College of Medicine, to give the Graduate Medical Education Report (materials on file with the secretary). Dr. Curry stated that this report is provided at the request of the Board and to fulfill Accreditation Council for Graduate Medical Education (ACGME) requirements, and that the written report was provided to members of the committee. He described the size and scope of the program and said that many residents remain in the state, with some joining the faculty. Dr. Curry highlighted an analysis of data related to recruitment of trainees from groups historically excluded from the profession and said that efforts to enhance diversity have begun to significantly narrow the diversity gap between the Graduate Medical Education trainee cohort and the population of the primary service area. He provided data in support of these statements. Dr. Curry then mentioned a new partnership for pediatric care between UI Health and Cook County Health, which he said provides increased access to pediatric services for the community and strengthens the educational relationship with Cook County Health. He gave an update on the Peoria campus's plan for a second family medicine residency and said that since the report was submitted to the Board, the program has received preliminary accreditation from the ACGME and will be recruiting residents for the next application cycle. Dr. Curry said this residency will be based at the OSF St. Joseph Medical Center in Bloomington. He acknowledged the 50th anniversaries of the Rockford

and Peoria campuses, as well as the 75th anniversary of the founding of the nationwide relationship between the U.S. Department of Veterans Affairs and the country's academic medical centers. He told the committee that the University of Illinois College of Medicine and Northwestern University's College of Medicine were the first participants in the program.

Dr. King thanked Dr. Curry for the report. Ms. Craig Schilling inquired about trends and considerations for upcoming challenges. Dr. Curry referred to pressure points and access to care, both primary and specialty. He noted that there has been a dramatic increase in psychiatry residents. Dr. Barish added that there are not enough residency slots, which he said is a national issue. Dr. King asked about the implications on reproductive care of a family medicine residency with a Catholic medical system. Dr. Curry referred to arrangements with non-Catholic partners at which the residents obtain the necessary training, noting that the ACGME requires residents to be trained in all aspects of reproductive health care. Dr. King expressed the importance of training medical students in the full breadth of reproductive care.

PRESENTATION

The Future: Surgical Innovation

Next, Dr. King asked Dr. Giulianotti to give a presentation on surgical innovation and the future (materials on file with the secretary). Dr. Giulianotti reported on the role of robotic surgery in medicine now and in the future and said that it is an expensive technology that

provides democratic delivery of care and better equality of medicine. He reported on the advantages of robotic surgery for the patient, surgeon, and society, and he referred to a complex and difficult surgery performed robotically on a patient who is a Jehovah's Witness that resulted in minimal blood loss. Dr. Giulianotti reported on increasing rates of the use of robotic surgery worldwide and listed his experience performing robotic surgeries. Dr. Giulianotti showed images of the University of Illinois College of Medicine Surgical Innovation Training Lab, which he said is successful. He thanked the committee for giving him an opportunity to share this vision. Brief discussion followed, and Dr. Giulianotti remarked on the benefits of robotic surgery, including limited blood loss. He commented on the future of robotic surgery and what potential developments may result in additional benefits. President Killeen highlighted the decreased costs, along with improved outcomes and access. He thanked Dr. Giulianotti for the presentation.

OLD BUSINESS

Dr. King asked if there was any old business to discuss, and Mr. McKeever expressed appreciation for the outstanding care he received at UI Health.

NEW BUSINESS

Dr. King asked if there was any new business to discuss. President Killeen thanked Dr. King for serving as chair of the University Healthcare System Committee. Dr. King said it had been an honor and a privilege, and he expressed appreciation for the University's

leadership, particularly at the start of the COVID-19 pandemic. Dr. King announced that the next meeting is scheduled for January 25, 2023, at 12:30 p.m., at Chicago.

MEETING ADJOURNED

Dr. King asked for a motion to adjourn the meeting. On motion of Mr. Haq, seconded by Ms. Craig Schilling, the meeting adjourned at 1:53 p.m. There were no “nay” votes.

Respectfully submitted,

C. ELLEN FORAN
Associate Secretary

STUART C. KING, MD, MBA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary