

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
JANUARY 25, 2023

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 West Roosevelt Road, Chicago, Illinois, on Wednesday, January 25, 2023, beginning at 12:30 p.m.

Trustee Ramón Cepeda, chair of the committee, welcomed everyone to the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Ms. Tami Craig Schilling;¹ Mr. Joseph Gutman; Ms. Sarah C. Phalen; and Mr. Mohammed A. Haq, student trustee, Chicago. Mr. Donald J. Edwards was absent.

Also present were Mr. Lester H. McKeever Jr.,² treasurer; President Timothy L. Killeen; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Javier Reyes,² interim chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice

¹ Ms. Craig Schilling attended via remote videoconference.

² Mr. McKeever and Dr. Reyes attended via remote videoconference.

president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Thomas R. Bearrows, University counsel; Mr. Gregory J. Knott, secretary of the Board of Trustees and of the University; and Dr. Jeffrey A. Stein, secretary-designate of the Board of Trustees and of the University. Attached is a listing of others in attendance at this meeting.

MOTION FOR EXECUTIVE SESSION

Mr. Cepeda stated: “A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University.” On motion of Mr. Gutman, seconded by Mr. Haq, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 12:44 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 12:46 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

Mr. Cepeda requested a motion to approve the minutes of the meeting held November 16, 2022. On motion of Mr. Haq, seconded by Ms. Craig Schilling, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Mr. Cepeda asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish yielded his time to Dr. Wayne Giles, dean of the School of Public Health, who would be sharing a presentation later in the meeting.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON JANUARY 26, 2023

Mr. Cepeda introduced the recommended item within the purview of this committee on the Board’s agenda at its meeting on January 26, 2023 (materials on file with the secretary).

Approve Amendments to the Medical Staff Bylaws of
University of Illinois Hospital and Clinics

Mr. Cepeda asked Dr. John Radosta, chief medical officer, University of Illinois Hospital and Clinics, to report on the recommendation to approve amendments to the Medical Staff Bylaws. Dr. Radosta gave an overview of the proposed revisions and their rationale. He said a redline and clean version of the Bylaws was made available to trustees. There were no comments regarding this recommendation and no objection to forwarding it on to the full Board for approval.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Mr. Cepeda asked Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics, and Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Zenn reported on the transformation of food services and showed the ribbon cutting at the cafeteria. He said patients have reacted positively to these changes and told the committee that the new options for ordering food are more patient-friendly.

Dr. Bleasdale then gave an update on quality and safety and referred to the True North metrics. She discussed the key differences in structure as part of the Quality and Safety Transformation and said integrity and accountability are key aspects of the

transformation. She presented a time line and said the immediate foundational work will support ongoing and longer-term initiatives.

Mr. Zenn provided a nursing services update and discussed staffing ratios, reporting that there were two reports of less than optimal nurse staffing and zero instances of less than optimal staffing that resulted in patient harm or a sentinel event. He also shared data regarding patient falls and falls with injuries, as well as hospital acquired pressure injuries.

Mr. Zenn then presented the financial results for Fiscal Year 2023 through November 2022 and highlighted the \$5.1 million bottom line. He referred to increases in costs and noted the one-time costs associated with the opening of a new building. Mr. Zenn told the committee that discharges are down and that financial results are \$4.9 million under budget. He reported on unrestricted days of cash on hand and unrestricted and internally restricted cash and investments, and he presented key comparison ratios for health system bond rating medians for A-rated hospitals. Mr. Zenn noted that the stresses on health care are not currently reflected and said that the rating agencies have assigned a negative outlook to health care nationally.

Chief Medical Officer Report

Mr. Cepeda asked Dr. Radosta to give the Chief Medical Officer Report (materials on file with the secretary). Dr. Radosta presented an organizational chart and described his role as chief medical officer, which he said shepherds communication with the Board and acts

as a liaison for clinical care. He discussed provider engagement and recognized the top box doctor of the year, the physician of the year, and the advance practice practitioner of the year. Dr. Radosta reported on patient satisfaction, patient wellness, and patient engagement, and he highlighted the UI Health and Cook County Health Partnership for Pediatric Care, which aims to improve the quality of health care and increase access to subspecialty outpatient clinics while reducing costs. He concluded his remarks by discussing ongoing work to address inpatient capacity and outpatient access. Brief discussion followed, and Mr. Cepeda expressed appreciation for the patient utilization of MyChart. He and Dr. Bleasdale discussed the distribution of COVID-19 vaccines, and Dr. Bleasdale indicated that while demand has decreased, vaccines continue to be administered.

PRESENTATION

COVID-19 in Chicago: Impact of Multiple Traumas

Mr. Cepeda invited Dr. Giles to give a presentation entitled, “COVID-19 in Chicago: Impact of Multiple Traumas” (materials on file with the secretary). Dr. Barish gave an introduction for Dr. Giles, describing his background, experience, and expertise. Dr. Giles provided information about the School of Public Health, stating that it is ranked among the top 20 schools of public health in the country and the only school of public health in Illinois. He referred to the diversity of the student body and its focus on health, equity, diversity, and community engagement. Dr. Giles then described the field of public

health and said it focuses on community, improving health, and preventing death. He then showed the COVID-19 case rate and the COVID-19 death rate according to the Chicago Health Atlas, highlighting the high rates of each on the west and south sides of Chicago. Dr. Giles showed similar data for the rate of coronary heart disease deaths and said the rates of death from diabetes, cancer, and other diseases follow a similar pattern. Next, he used the Chicago Health Atlas to show the high percentage of adults with low food access and in poverty living on the west and south sides of Chicago. He demonstrated that life expectancy at birth is lower on the west and south sides of the city. Dr. Giles presented the COVID-19 vaccination completion rate, which was lower on the west and south sides, and gave examples of community outreach to combat COVID-19. He emphasized that the use of hyperlocal data made it possible to focus efforts, establish partnerships, and provide education where it was most needed. Lastly, Dr. Giles reported on the UIC Public Health Scholar Program, which provides scholarships for Black, Latinx, Native American, Native Hawaiian, Pacific Islander, and American Indian students who are residents of the state of Illinois. He said scholarship recipients must be willing to conduct their applied practice experience in a medically underserved area of the state.

Mr. Cepeda thanked Dr. Giles for the presentation, and President Killeen asked what measures would be most effective in eliminating barriers and increasing life expectancy. Dr. Giles discussed the impact of education, increased access to care, and increased access to healthy food, and he said the Chicago Health Atlas helps focus their

efforts. Additional discussion followed, and Dr. Giles said that while these issues are common in many cities, the availability of hyperlocal data through the Chicago Health Atlas is unique. Dr. Giles noted that clinics are mapped to areas of burden, and Mr. Cepeda commented on the impact of the 55th and Pulaski Health Collaborative. President Killeen stated that the narrative of the benefits of hyperlocal data and its impact should be documented and shared.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Cepeda asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for March 29, 2023, at 12:30 p.m., at Springfield.

MEETING ADJOURNED

Mr. Cepeda asked for a motion to adjourn the meeting. On motion of Mr. Haq, seconded by Ms. Phalen, the meeting adjourned at 1:28 p.m. There were no “nay” votes.

Respectfully submitted,

GREGORY J. KNOTT
Associate Secretary

RAMÓN CEPEDA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary