

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

MAY 17, 2023

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in Heritage Hall, I Hotel and Conference Center, 1901 South First Street, Champaign, Illinois, on Wednesday, May 17, 2023, beginning at 12:31 p.m.

Trustee Donald J. Edwards, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda, Mr. Donald J. Edwards, Mr. Joseph Gutman, Mr. Mohammed A. Haq, student trustee, Chicago. Ms. Tami Craig Schilling and Ms. Sarah C. Phalen were absent. Ms. Patricia Brown Holmes and Mr. Wilbur C. Milhouse III attended as guests.

Also present were President Timothy L. Killeen; Mr. Lester H. McKeever Jr., treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Thomas R. Bearrows, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of

Trustees and of the University. Attached is a listing of others in attendance at this meeting.

Mr. Edwards welcomed everyone to the meeting and requested a motion to approve the minutes of the meeting held March 29, 2023. On motion of Mr. Cepeda, seconded by Mr. Haq, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Mr. Edwards asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish commented on Commencement and said that more than 1,800 students graduated from the health sciences colleges. He told the committee that the UI Health Specialty Care Building received a 2023 Merit Award from the Chicago Building Congress, and he said the project exceeded its Business Enterprise Program (BEP) goals. Dr. Barish referred to the financial performance of the hospital and the increase in its rating from Moody’s, and he reported on activities related to Nurses Week and Patient Experience Week. He showed a video featuring the ways in which the physicians, nurses, and many others at the hospital improve the patient experience. He recognized Ms. Sheila Cook, chief experience officer, for her work developing the video.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON MAY 18, 2023

Mr. Edwards introduced the recommended item within the purview of this committee on the Board's agenda at its meeting on May 18, 2023. All recommended items discussed at the meeting are on file with the secretary.

Approve the University of Illinois Community Assessment of Needs
Report and Implementation Plan,
University of Illinois Hospital and Health Sciences System, Chicago

Mr. Michael B. Zenn, chief executive officer, University of Illinois Hospital and Clinics, introduced Ms. Rani Morrison Williams, chief diversity and community health equity officer, University of Illinois Hospital and Clinics. Ms. Morrison Williams gave a presentation on the University of Illinois Community Assessment of Needs (UI-CAN) Report and the associated Implementation Plan to meet the Community Health Needs Assessment (CHNA). Ms. Morrison Williams gave some background on the UI-CAN, which she said is required every three years as a result of the 2010 Affordable Care Act. She told the committee that this year's report reflects significant design changes and a modified assessment methodology. She referred to a continued collaboration with the Alliance for Health Equity (AHE), a partnership of over 30 hospitals in the Chicago area that has worked collaboratively to gather data and documentation, host focus groups, and collectively work on a community health needs assessment that can be used by all Chicago area hospitals. She said the development of the UI-CAN was transitioned to the

Office of Diversity and Community Health Equity for the 2022 report. Ms. Morrison Williams stated that the following community priorities were identified: COVID-19, racism as a public health crisis, violence and safety, and the digital divide. Ms. Morrison Williams described aspects of the implementation plan and noted that the 2019 plan was not formally completed due to COVID-19. Mr. Edwards thanked Ms. Morrison Williams for the information.

Amend Appointment of Interim Chief Executive Officer,
University of Illinois Hospital and Clinics, Chicago

Mr. Edwards then asked Dr. Barish to report on the recommendation to amend the appointment of the interim chief executive officer at the University of Illinois Hospital and Clinics. Dr. Barish stated that the appointment of Dr. Mark I. Rosenblatt as interim chief executive officer was originally approved by the Board on March 30, 2023, with an anticipated start date of May 16, 2023. Dr. Barish stated that this recommendation would amend the interim appointment start date to September 16, 2023, in order to ensure a cohesive transition of leadership. He said that Mr. Zenn will also delay his transition to a new role as a senior advisor to ensure consistent leadership.

There was no objection to forwarding these items to the full Board for approval.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Mr. Edwards asked Mr. Zenn and Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Zenn referred to the patient experience and referred to the efforts of Ms. Morrison Williams; Ms. Cook; and Ms. Crystal Singleton, chief compliance officer, University of Illinois Hospital and Clinics. He reported on the improvement in Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) ratings and shared financial results through March 2023. He reported on the \$32.3 million year-to-date operating margin and unrestricted days of cash on hand, and he shared the health system bond rating key comparison ratios for A-rated hospitals. Mr. Zenn provided information about the UI Health Specialty Care Building and shared the accolades and awards the project has received. He presented a graph depicting the increase in outpatient surgery volumes driven by the UI Health Specialty Care Building and said a pro forma will be shared at a later date. He told the committee that the 100th robotic outpatient surgery was performed in March.

Dr. Bleasdale gave a quality performance update and listed the True North areas of focus. She gave a Quality and Safety Transformation (QST) timeline update and reported on the QST intranet site. She discussed governance structure and the committee on the operating room and described the ways in which the current approach to QST has

made an impact. Dr. Bleasdale told the committee that initiatives implemented in Fiscal Year 2023 will impact Leapfrog scores in 2024-2025.

Compliance Update

Next, Mr. Edwards asked Ms. Singleton to give a compliance update. Ms. Singleton gave a presentation (materials on file with the secretary) and discussed the Board's oversight of the compliance program. She shared questions provided by the Illinois Office of Inspector General that she said the Board should ask and provided information about each. Ms. Singleton listed the seven elements of effective compliance programs and presented a chart depicting the desired resource allocation of core activities of the compliance program. She showed compliance guidance by category from August through February in Fiscal Year 2023 and hotline reports by category from January 2022 through February 2023. Mr. Edwards asked if there is annual training around the use of the hotline, and Ms. Singleton said there is an annual compliance training assigned to employees that includes information about the hotline. Ms. Singleton and Mr. Cepeda also discussed the types of compliance reports that could be included in the "other" category.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Edwards asked if there was any new business to discuss, and there was none.

MOTION FOR EXECUTIVE SESSION

At 1:11 p.m., Mr. Edwards stated: “A motion is now in order to hold an executive session to consider discussion of minutes of meetings lawfully closed under the Open Meetings Act.” On motion of Mr. Gutman, seconded by Mr. Cepeda, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:14 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:15 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

Mr. Edwards stated that there was one agenda item requiring action by the committee, and Dr. Stein read aloud the title of the item, “Disclose Certain Minutes of

Executive Sessions Pursuant to Open Meetings Act.” The committee agreed that one vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception. Pursuant to the Act, “[m]inutes of meetings closed to the public shall be available only after the public body determines that it is no longer necessary to protect the public interest or the privacy of an individual by keeping them confidential....” [5 ILCS 120/2.06(f)].

An item from July 2014 through January 2023 that has been heretofore unreleased is recommended for release at this time.

The University Counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University of Illinois System concurs.

Executive Session Minutes Released to Public

November 16, 2022, University Healthcare System Committee

Dr. King convened this executive session at 12:33 p.m. All committee members who were listed as being present at the start of the meeting were in attendance. Ms. Jakobsson attended as a guest. The following were also in attendance: President Timothy L. Killeen; Mr. Lester H. McKeever Jr.,¹ treasurer; Dr. Avijit Ghosh, interim executive vice president and vice president for academic affairs; Mr. Thomas R. Bearrows, University counsel; Mr. Gregory J. Knott,² secretary of the Board of Trustees and of the University; and Ms. C. Ellen Foran, associate secretary of the Board of Trustees and of the University.

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

Dr. King asked Ms. Foran and Mr. Bearrows to discuss the minutes that had been sequestered under the Open Meetings Act. Ms. Foran outlined the requirement within the Open Meetings Act for public bodies to review minutes, at least twice annually, for purposes of the public interest and in the interest of individual privacy, and to consider whether a need for these materials to be held from release still exists. Mr. Bearrows stated that he and Mr. Knott reviewed the minutes that are sequestered under the Open Meetings Act, and he referred to guidelines used to determine whether the need for confidentiality continues. Mr. Bearrows described the topics discussed in the sequestered

¹ Mr. McKeever attended via remote videoconference.

² Mr. Knott attended via remote videoconference.

minutes from this committee and stated that the only sequestered minutes recommended for release at this time relate to the discussion of sequestered minutes from May 18, 2022. No members of the committee disagreed with this recommendation.

On motion of Mr. Gutman, seconded by Mr. Haq, this recommendation was approved. There were no “nay” votes.

MEETING ADJOURNED

Mr. Edwards announced that the next meeting is scheduled for July 19, 2023, at 12:30 p.m., at Chicago. Mr. Edwards then asked for a motion to adjourn the meeting. On motion of Mr. Cepeda, seconded by Mr. Haq, the meeting adjourned at 1:16 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

DONALD J. EDWARDS
Chair

EILEEN B. CABLE
Special Assistant to the Secretary