

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS  
NOVEMBER 15, 2023

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 W. Roosevelt Road, Chicago, Illinois, on Wednesday, November 15, 2023, beginning at 12:35 p.m.

Trustee Donald J. Edwards, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Mr. Donald J. Edwards; Mr. Joseph Gutman; and Mr. Mohammed A. Haq, student trustee, Chicago. Ms. Sarah C. Phalen attended via telephone. Ms. J. Carolyn Blackwell; Ms. Tami Craig Schilling; Mr. Wilbur C. Milhouse III; Mr. Jesse H. Ruiz; and Ms. Sanchita Teeka, student trustee, Urbana, attended as guests.

Also present were President Timothy L. Killeen; Mr. Lester H. McKeever Jr., treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice

president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Thomas R. Bearrows, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

Mr. Edwards welcomed everyone to the meeting and recognized Ms. Blackwell and Mr. Ruiz, who were recently appointed to the Board. Mr. Edwards requested a motion to approve the minutes of the meeting held September 20, 2023. On motion of Mr. Cepeda, seconded by Mr. Haq, the minutes were approved. There were no “nay” votes.

#### OPENING REMARKS

Mr. Edwards asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish highlighted Dr. Terry Vanden Hoek’s election to the National Academy of Medicine, which was followed by a round of applause. Dr. Barish said this is one of the highest honors that can be awarded to a physician, and he listed Dr. Vanden Hoek’s many achievements and accomplishments. Dr. Barish then announced that Dr. Mark I. Rosenblatt is the first person named as the G. Stephen Irwin Dean of the College of Medicine and said this is the first endowed deanship at the University of Illinois Chicago. This was followed by a round of applause. Dr. Barish expressed appreciation for this transformational gift and for the generosity of Dr. G. Stephen Irwin.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON NOVEMBER 16, 2023

Mr. Edwards introduced the recommended item (on file with the secretary) within the purview of this committee on the Board's agenda at its meeting on November 16, 2023.

Approve Membership and Participation in West Side United,  
Not-for-Profit, and Appoint Designated Representative, Chicago

Dr. Barish reported on the recommendation to approve membership and participation in West Side United, Not-For-Profit (WSU NFP), and he described West Side United's mission to build community health and economic wellness on Chicago's West Side and build healthy, vibrant neighborhoods. He stated that other members include Rush University Medical Center, Cook County Health, and Ann and Robert H. Lurie Children's Hospital of Chicago, and the Sinai Health System. Dr. Barish said the initial financial commitment is \$75,000 per year for three years and a three-year, in-kind contribution valued at \$75,000 per year. He told the committee that the WSU NFP bylaws shall entitle each member one vote. Dr. Barish said this recommendation would also designate the vice chancellor for health affairs as the University's representative and voting member. There were no comments or questions regarding this recommendation.

## REPORTS

### Hospital and Clinics Chief Executive Officer Report

Mr. Edwards asked Dr. Rosenblatt and Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, to give the Hospital and Clinics Chief Executive Officer Report (materials on file with the secretary). Dr. Rosenblatt referred to an annual award celebration celebrating the hospital and clinics staff, and he congratulated Dr. Vanden Hoek on his election to the National Academy of Medicine. Dr. Rosenblatt gave an overview of financial results and highlighted the \$10.3 million year-to-date operating margin, stating that finances are exceeding expectations and reflect increased stability. He reported that the hospital is \$5.8 million over budget, and he presented unrestricted and internally restricted days of cash on hand. Dr. Rosenblatt discussed key comparison ratios for hospital system bond rating medians for A-rated hospitals. He told the committee that refinancing of the Series 2013 bonds resulted in a net present value savings of \$8.32 million over the remaining 20 years. Mr. Cepeda asked if days of cash on hand is the largest obstacle to obtaining a higher bond rating. Dr. Rosenblatt confirmed this, stating that all other data points are favorable. He noted that days of cash on hand is trending upward.

Dr. Bleasdale then gave an update and presented the Quality and Safety Transformation (QST) timeline. She shared key performance wins and showed work completed to date. Dr. Bleasdale discussed perioperative workflow changes and provided

information about the Committee on the OR, which is the executive committee on surgical services. Lastly, she shared information about the 13<sup>th</sup> Annual Quality and Safety Fair, which took place on November 8, 2023. Mr. Cepeda thanked Dr. Bleasdale for the information and commented on this positive experience being treated at the UI Health Specialty Care Building.

### UI Health Compliance Report

At 12:53 pm., Mr. Edwards asked Ms. Crystal Singleton,<sup>1</sup> chief compliance officer, University of Illinois Hospital and Clinics, to give the UI Health Compliance Report (materials on file with the secretary). Ms. Singleton described elements of an effective compliance program, highlighted initiatives and accomplishments from Fiscal Year 2023, and listed compliance program priorities for Fiscal Year 2024. There were no comments or questions from trustees regarding the presentation.

### Graduate Medical Education Report

Next, Mr. Edwards asked Dr. Raymond Curry, senior associate dean for educational affairs, University of Illinois College of Medicine, Chicago, to give the Graduate Medical Education Report. Dr. Curry stated that this report is provided at the request of the Board and to fulfill Accreditation Council for Graduate Medical Education (ACGME) requirements, and that the written report was provided to members of the committee. He

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<sup>1</sup> Ms. Singleton attended the meeting via remote videoconference.

stated that Graduate Medical Education (GME) is for trainees who graduated from medical school and are engaged in residency or fellowship training in order to achieve board eligibility for certification in their specialty or subspecialty. Dr. Curry described the size and scope of the program and said that a significant number of residents remain in the state. He said that more than 40 percent of physicians practicing currently in Illinois graduated from one of the university's GME programs or received their Doctor of Medicine degree from the University of Illinois College of Medicine, or both. He said some will later join the faculty. Dr. Curry gave an update on the health equity hospital quality incentive pilot program with Blue Cross Blue Shield Illinois and discussed some of its areas of focus. He said that through that program and other initiatives the diversity gap between the composition of the GME training cohort and the patient population served has begun to significantly narrow. Dr. Curry gave an update on negotiations with the Service Employees International Union (SEIU) and its subsidiary, the committee on interns and residents, and said an agreement was reached and ratified in February 2023. He shared information about the Peoria campus's creation of new well-being curriculum and said that campus also submitted two applications to the ACGME for a new residency program in anesthesiology and a fellowship in gynecologic oncology. Dr. Curry gave an update on the new family medicine residency in Bloomington. He said that on the Rockford campus, two family medicine graduates were the first to complete a federally funded training track for residents who plan to incorporate obstetrics into their rural practice. He concluded his remarks by stating that the graduate medical education

programs sponsored by the College of Medicine are thriving, and he expressed appreciation to UI Health, the Jesse Brown Department of Veterans Affairs Medical Center, and all affiliates throughout the state.

Mr. Edwards thanked Dr. Curry for the report and highlighted the significant percentage of physicians practicing currently in Illinois that graduated from of the university's GME programs or received their Doctor of Medicine degree from the University of Illinois College of Medicine, or both. He noted that this is impressive and impactful.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

Mr. Edwards asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for January 17, 2023, at 12:30 p.m., in Chicago.<sup>2</sup>

#### MOTION FOR EXECUTIVE SESSION

At 1:06 p.m., Mr. Edwards stated: "A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of

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<sup>2</sup> This meeting location was later changed to Urbana.

the University; and discussion of minutes of meetings lawfully closed under the Open Meetings Act.” On motion of Mr. Gutman, seconded by Mr. Cepeda, the motion was approved. There were no “nay” votes.

#### EXECUTIVE SESSION

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)**

#### EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:57 p.m.

#### REGULAR MEETING RESUMED

The meeting resumed at 1:58 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

Mr. Edwards stated that there was one agenda item requiring action by the committee, and Dr. Stein read aloud the title of the item, “Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act.” The committee agreed that one vote would be taken and considered the vote on the agenda item as listed below.

#### Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act

must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception. Pursuant to the Act, “[m]inutes of meetings closed to the public shall be available only after the public body determines that it is no longer necessary to protect the public interest or the privacy of an individual by keeping them confidential....” [5 ILCS 120/2.06(f)].

An item from July 2014 through July 2023 that has been heretofore unreleased is recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University of Illinois System concurs.

## **Executive Session Minutes Released to Public**

### **May 17, 2023, University Healthcare System Committee**

Mr. Edwards convened the executive session at 1:12 p.m. All trustees that were listed as being present at the start of the meeting were in attendance. The following were also in

attendance: Mr. Lester H. McKeever Jr., treasurer; President Timothy L. Killeen; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Paul N. Ellinger, comptroller and vice president/chief financial officer; Mr. Thomas R. Bearrows, University counsel; Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

### **Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act**

Mr. Edwards asked Dr. Stein and Mr. Bearrows to discuss minutes sequestered under the Open Meetings Act. Dr. Stein stated that each public body subject to the Open Meetings Act shall, at least every six months, meet to review the minutes of all closed meetings. He said that he and Mr. Bearrows reviewed such minutes and recommend the release of minutes from November 16, 2022, which pertain to the semiannual review that took place at that time. Mr. Bearrows described the process to determine whether the need for confidentiality still exists, weighing privacy and public interest. He listed the primary topics of sequestered minutes from University Healthcare System Committee meetings. There were no comments or questions regarding this process.

On motion of Mr. Haq, seconded by Mr. Gutman, this recommendation was approved. There were no “nay” votes.

## MEETING ADJOURNED

Mr. Edwards then asked for a motion to adjourn the meeting. On motion of Mr. Haq, seconded by Mr. Gutman, the meeting adjourned at 1:59 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN  
*Secretary*

DONALD J. EDWARDS  
*Chair*

EILEEN B. CABLE  
*Special Assistant to the Secretary*