

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JANUARY 17, 2024

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the I Hotel and Conference Center, Heritage Hall, 1901 South First Street, Champaign, Illinois, on Wednesday, January 17, 2024, beginning at 4:51 p.m.

Trustee Donald J. Edwards, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Mr. Donald J. Edwards; Mr. Mohammed A. Haq, student trustee, Chicago; Ms. Sarah C. Phalen; and Mr. Jesse H. Ruiz.<sup>1</sup> Ms. J. Carolyn Blackwell; Ms. Tami Craig Schilling; Mr. Joseph Gutman; Mr. Wilbur C. Milhouse III; and Ms. Sanchita Teeka, student trustee, Urbana, attended as guests.

Also present were President Timothy L. Killeen; Mr. Lester H. McKeever Jr., treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor, University of Illinois Chicago, and vice president, University of Illinois

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<sup>1</sup> Mr. Ruiz attended via remote videoconference.

System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Mr. Scott E. Rice, interim University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

Mr. Edwards welcomed everyone to the meeting and requested a motion to approve the minutes of the meeting held November 15, 2023. On motion of Mr. Cepeda, seconded by Mr. Haq, the minutes were approved. There were no “nay” votes.

#### OPENING REMARKS

Mr. Edwards asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish gave a presentation (materials on file with the secretary) on the history of the Office of the Vice Chancellor for Health Affairs and said the position of vice chancellor for health affairs was created and approved by the Board on March 5, 2014, as part of the “Plan for Reorganization of the Academic Health Center.” He showed the original and current organizational charts for the office and highlighted its expansion since 2014. Dr. Barish discussed aspects of UI Health, stating it is the academic health enterprise of the university, and reported on its statewide impact, with more than 1.3 million patient visits recorded in Fiscal Year 2022. He described the statewide impact of the seven health sciences colleges and shared statistics regarding the number of physicians, pharmacists, nurses, dentists, and social workers that were trained at the university and are practicing in Illinois, and he told the committee that UI Health is

responsible for approximately \$375.0 million of the \$509.0 million in research funding at the university. Dr. Barish presented data regarding the upward trend in hospital reserves that has been achieved since Fiscal Year 2016 and reported on historical and future uses of these funds. He highlighted the Surgical Innovation and Training Laboratory and the expansion of services to areas identified as healthcare deserts. Dr. Barish referred to plans to expand the Mile Square Health Center network; apply for designation as a National Cancer Institute (NCI) Cancer Center; serve as a catalyst for leading-edge and equitable drug discovery and cancer research; and add parking. He discussed future plans with the Discover Partners Institute (DPI) and at the University of Illinois Hospital, and he concluded his remarks by referring to a great future and stating that he is proud to be a part of the University of Illinois Chicago and the University of Illinois System. Mr. Edwards thanked Dr. Barish for his comments, and Mr. Cepeda remarked on the significant progress that has been made regarding the hospital's finances.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON JANUARY 18, 2024

Mr. Edwards introduced the recommended item (on file with the secretary) within the purview of this committee on the Board's agenda at its meeting on January 18, 2024.

Approve Amendments to the Medical Staff Bylaws,  
University of Illinois Hospital and Clinics, Chicago

Dr. Jonathan M. Radosta, chief medical officer, University of Illinois Hospital and Clinics, reported on the recommendation to approve amendments to the Medical Staff Bylaws, University of Illinois Hospital and Clinics, Chicago. Dr. Radosta reviewed the proposed changes, which he said concerned the following: clarification of history and physical documentation requirement; clarification of groups governed by Medical Staff Bylaws; correction of the frequency for review of core competencies at reappointment and recredentialing of the medical staff; clarifications related to automatic suspension; updates to the duties of the medical staff officers; addition of the chief quality officer to the Medical Staff Executive Committee; definition of duties of medical staff delegates and alternate delegates; addition of compensation for chairpersons of committees of the medical staff; addition of the Committee on the Operating Room; and retirement of the medical staff review board, which he said has been restructured to a multidisciplinary review board as part of the hospital committee structure. He indicated redline and clean versions of the proposed revised Medical Staff Bylaws were provided to members of the committee. There were no questions regarding this recommendation and no objections to this item being forwarded to the full Board for approval.

## REPORTS

### Hospital and Clinics Chief Executive Officer Report

Mr. Edwards asked Dr. Mark I. Rosenblatt, interim chief executive officer, University of Illinois Hospital and Clinics, and G. Stephen Irwin Dean, College of Medicine, Chicago;

and Dr. Susan Bleasdale, chief quality officer, University of Illinois Hospital and Clinics, to give the Hospital and Clinics Chief Executive Officer Report (materials on file with the secretary). Dr. Rosenblatt shared points of pride, highlighting graduate medical education residencies, increased rates of patient satisfaction, and American Heart Association awards. He reported on growth of surgical cases, patient encounters, and clinic volumes. Dr. Rosenblatt stated that the First Lady, Dr. Jill Biden, and the actress Ms. Halle Berry recently visited the university as part of the White House Initiative on Women's Health Research. Dr. Miranda commented on the visit and said that they visited the Surgical Innovation and Training Laboratory and described the transformation that took place at that laboratory, emphasizing the power of creativity and innovation. Dr. Miranda stated that Dr. Pauline Maki, professor of psychiatry, psychology, and obstetrics and gynecology, Chicago, and senior director of research at the UIC Center for Research on Women and Gender, spoke at the event. She said Dr. Maki's research focuses on menopause and cognition and is nationally and internationally renowned. Dr. Miranda told the committee that Dr. Maki ensured that two of her graduate students had an opportunity to discuss their work, and she said this demonstrates the university's dedication to educating its students and growing the next generation of scholars.

Dr. Rosenblatt referred to an almost 17 percent growth in surgical cases and said that the UI Health 55<sup>th</sup> and Pulaski Health Collaborative is filling a need resulting from the closure of Mercy Hospital. He said 10,000 patients have already been seen and that clinic volumes overall are on track for another record setting year. Dr. Rosenblatt

then gave an overview of financial results and highlighted the \$21.6 million year-to-date operating margin, stating that finances are exceeding expectations due to increased patient volume and activity. He reported that the hospital has 130 days of cash on hand, and he presented data reflecting increases in operating expenses. Dr. Rosenblatt showed the Fiscal Year 2024 year-to-date results through October, presented unrestricted and internally restricted days of cash on hand, and discussed key comparison ratios for hospital system bond rating medians for A-rated hospitals. Mr. Edwards inquired about decreased drug costs at a time of increased procedures, and Dr. Rosenblatt explained that the hospital has a good supplier, ensures good drug utilization, and benefits from participating in the 340B Drug Pricing Program.

Dr. Bleasdale then gave the chief quality officer report and presented the Quality and Safety Transformation (QST) timeline. She shared Fiscal Year 2025 plans for quality and safety and presented outcomes on True North performance indicators. She described the culture of safety and listed quality and safety achievements in several areas. Mr. Edwards thanked Dr. Rosenblatt and Dr. Bleasdale for the report.

#### Chief Medical Officer Report

Next, Mr. Edwards asked Dr. Radosta to give the Chief Medical Officer Report (materials on file with the secretary). Dr. Radosta reported on patient satisfaction and referred to the large number of UI Health physicians that were listed as “Top Box Docs,” adding that 78 UI Health physicians were also listed as top doctors in *Chicago Magazine*.

He stated that Dr. Anne Polick, associate professor of clinical medicine, was named Top Box Doc of the Year, and he commented on her many attributes, noting that she is also one of the leaders of the internal medicine residency program. Dr. Miranda shared her firsthand experience with Dr. Polick and said she brings all the values of the university to clinical care, adding that she is impressive. Dr. Radosta shared the results of a survey assessing doctors' satisfaction with Epic and told the committee that the doctors recognize its benefits to improve patient care. He also presented instances where UI Health was featured in the news. Lastly, he discussed efforts to build community among physicians, which included a Health for the Holidays initiative; wellness webinars; and the first annual medical staff appreciation event, which would take place later in the week.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

Mr. Edwards asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for March 27, 2024, at 12:30 p.m., in Springfield.

#### MOTION FOR EXECUTIVE SESSION

At 5:26 p.m., Mr. Edwards stated: “A motion is now in order to hold an executive session to consider pending, probable, or imminent litigation against, affecting, or on behalf of the University.” On motion of Mr. Haq, seconded by Mr. Cepeda, the motion was approved. There were no “nay” votes.

#### EXECUTIVE SESSION

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)**

#### EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 6:32 p.m.

#### REGULAR MEETING RESUMED

The meeting resumed at 6:33 p.m., with all committee members recorded as being present at the start of the meeting in attendance.

#### MEETING ADJOURNED

Mr. Edwards asked for a motion to adjourn the meeting. On motion of Mr. Cepeda, seconded by Mr. Haq, the meeting adjourned at 6:33 p.m. There were no “nay” votes.

Respectfully submitted,



JEFFREY A. STEIN  
*Secretary*

DONALD J. EDWARDS  
*Chair*

EILEEN B. CABLE  
*Special Assistant to the Secretary*