

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JULY 10, 2024

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 West Roosevelt Road, Chicago, Illinois, on Wednesday, July 10, 2024, beginning at 12:32 p.m.

Trustee Donald J. Edwards, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Ms. J. Carolyn Blackwell; Mr. Ramón Cepeda; Mr. Donald J. Edwards; Ms. Sarah C. Phalen; Mr. Jesse H. Ruiz; and Mr. Quinn S. Basta, student trustee, Chicago. Ms. Tami Craig Schilling; Mr. Joseph Gutman; Mr. Wilbur C. Milhouse III;¹ Ms. Ariana A. Mizan, student trustee, Urbana; and Mr. Christian Johnson, voting student trustee, Springfield, attended as guests.

Also present were President Timothy L. Killeen; Mr. Lester H. McKeever Jr., treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda,

¹ Mr. Milhouse arrived at 12:58 p.m.

chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

MOTION FOR EXECUTIVE SESSION

At 12:32 p.m., Mr. Edwards stated: “A motion is now in order to convene an executive session to consider the following topic as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11).” On motion of Mr. Cepeda, seconded by Ms. Blackwell, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:04 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:05 p.m. Mr. Edwards requested a motion to approve the minutes of the meeting held May 15, 2024. On motion of Mr. Cepeda, seconded by Ms. Blackwell, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Mr. Edwards asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish gave a presentation (materials on file with the secretary) and discussed ways in which UI Health serves the community. He highlighted the certified Comprehensive Stroke Center at the hospital and said it brings its expertise to other area hospitals through Telestroke and hospital transfers. Dr. Barish stated that advanced treatments are available at the hospital that are not available elsewhere, and he said the Comprehensive Stroke Center is the highest level of certification that can be obtained in the United States. He referred to the hospital’s positive financial performance, which he said would be discussed later in the meeting.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON JULY 11, 2024

Mr. Edwards introduced the recommended item within the purview of this committee on the Board’s agenda at its meeting on July 11, 2024 (on file with the secretary).

Appoint Chief Executive Officer, University of Illinois Hospital and Clinics, Chicago

Dr. Barish discussed the recommendation to appoint Dr. Mark I. Rosenblatt, presently the G. Stephen Irwin Dean of the College of Medicine; UIC Distinguished Professor, Department of Ophthalmology and Visual Sciences; physician surgeon, Department of Ophthalmology and Visual Sciences; professor of pharmacology, College of Medicine at Chicago; departmental affiliate, Richard and Loan Hill Department of Biomedical Engineering, College of Engineering; and associate vice chancellor for physician affairs, Office of the Vice Chancellor for Health Affairs, as chief executive officer, University of Illinois Hospital and Clinics, Chicago. He said Dr. Rosenblatt will continue to serve as G. Stephen Irwin Dean of the College of Medicine, and he referred to his accomplishments while serving as interim chief executive officer since September 16, 2023. Dr. Barish described Dr. Rosenblatt's background and experience and referred to his collaborative leadership style. He said he has the skills, experience, and vision necessary to lead the hospital and clinics while remaining an outstanding dean of the College of Medicine.

Mr. Edwards thanked Dr. Barish for the remarks. He noted that the minutes of the July 23, 2023, meeting of the Board of Trustees as the sole member of Wolcott, Wood and Taylor, Inc., would be voted on at the meeting the following day. He said the annual report for Wolcott, Wood and Taylor, Inc. was also submitted and made available to the Board. He asked if there were any questions, and there were none.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Mr. Edwards asked Dr. Rosenblatt and Mr. Nicholas Haubach, chief administrative officer, University of Illinois Hospital and Clinics, to give the Hospital and Clinics Chief Executive Officer Report (materials on file with the secretary). Dr. Rosenblatt shared points of pride and highlighted celebrations for Hospital Week. He said staff were also invited to take a break outside for a “recess” on a warm day in June. Dr. Rosenblatt then reported on recognitions of excellence and said the Comprehensive Stroke Center was recertified for a period of two years. He said the University of Illinois Cancer Center submitted its application for National Cancer Institute designation, which he said is the culmination of decades of work and progress.

Next, Dr. Rosenblatt presented financial results and highlighted the 10-month year-to-date operating margin. He referred to increased activity, especially surgeries, and said this is due in part to the opening of the UI Health Specialty Care Building. He shared the Fiscal Year 2024 year-to-date results through April, and he showed charts depicting unrestricted and internally restricted days of cash on hand, as well as cash and investments. Dr. Rosenblatt discussed key financial ratios and noted that additional metrics have been added since the last meeting of this committee. Mr. Edwards asked about the discrepancy in data presented in the Fiscal Year 2024 year-to-date financial results and the data shown in the financial ratios. Mr. Laurence Appel, chief financial officer, University of Illinois Hospital and Clinics, provided some rationale for the differences and said it will be clearer when the year-end financial reports are discussed at the next meeting of this committee. President Killeen asked Dr. Rosenblatt

to share information about the UI Health Specialty Care Building with the student trustees, and Dr. Rosenblatt stated that the UI Health Specialty Care Building was a much-needed expansion that has enabled UI Health to provide more care for patients and address the high demands on the hospital. He said it is run efficiently and has driven much of the hospital's success in the past year. Dr. Rosenblatt returned to his presentation and showed improvements in quality and safety. He then introduced Mr. Haubach to discuss workplace violence prevention.

Mr. Haubach referred to increased incidents of violence against healthcare workers nationwide, and he discussed assaults against nursing personnel across the United States. He described effective strategies to reduce workplace violence and highlighted the establishment of a UI Health Workplace Violence Prevention Committee. He shared Fiscal Year 2024 accomplishments, including reductions in workplace violence incidents at UI Health facilities in Fiscal Year 2024. Mr. Haubach provided information about the Evolv weapons detection system, which he said will be deployed in the hospital using a phased approach, and he listed upcoming initiatives, including the use of the Strongline personal panic device, which went live in June 2024. Mr. Cepeda asked about the number of incidents that have occurred, and Mr. Haubach said he would provide this information after the meeting. Dr. Miranda stated that a security assessment was conducted at the Board's request following a discussion regarding a recommended

security contract.² She said she would share the assessment with the Board upon completion.

Chief Medical Officer Report

At 1:37 p.m., Mr. Cepeda asked Dr. Jonathan M. Radosta, chief medical officer, to give the Chief Medical Officer Report (materials on file with the secretary). Dr. Radosta presented a map depicting the UI Health primary service area, and he showed that the majority of emergency department patients are local. He reported on inpatient visits and outpatient visits and showed that while most of these patients live within the primary service area, UI Health is serving the entire state of Illinois and beyond. He shared that the majority of pregnancies and births reside within the primary service area, and he indicated that many of their patients have pregnancies with risk factors, putting them at higher risk.

Dr. Radosta then described the process of awarding hospital privileges and credentialing and emphasized that privileges are reviewed and validated at many levels prior to coming to the Board for approval. He asked that trustees respond in a timely manner and to share any questions or concerns that may arise.

Dr. Radosta concluded his presentation and asked if committee members had questions. Mr. Ruiz referred to the data presented by Dr. Radosta that showed that there are fewer deliveries than pregnancies at UI Health, and Dr. Radosta indicated that

² This discussion occurred at the March 27, 2024, meeting of the Audit, Budget, Finance, and Facilities Committee.

deliveries are not always at the expected time and place. He said patients sometimes deliver at the closest hospital, even if they intended to deliver at UI Health. Mr. Edwards thanked Dr. Radosta for the presentation.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Edwards asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for September 18, 2024, at 12:30 p.m., in Urbana.

MEETING ADJOURNED

Mr. Edwards then asked for a motion to adjourn the meeting. On motion of Mr. Cepeda, seconded by Ms. Blackwell, the meeting adjourned at 1:42 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

DONALD J. EDWARDS
Chair

EILEEN B. CABLE
Special Assistant to the Secretary