

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

MAY 21, 2025

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the I Hotel and Conference Center, Heritage Hall, 1901 South First Street, Champaign, Illinois, on Wednesday, May 21, 2025, beginning at 11:08 a.m.

Trustee Jesse H. Ruiz, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Ms. J. Carolyn Blackwell; Mr. Ramón Cepeda; Dr. Suzet M. McKinney;¹ Mr. Jesse H. Ruiz; and Mr. Quinn S. Basta, student trustee, Chicago. Ms. Sarah C. Phalen was absent. Ms. Tami Craig Schilling; Mr. Joseph Gutman; Dr. Bryan S. Traubert; and Mr. Christian Johnson, student trustee, Springfield, attended as guests.

Also present were President Timothy L. Killeen; Mr. Lester H. McKeever Jr., treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Robert J. Jones, chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice

¹ Dr. McKinney attended via remote videoconference.

president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

MOTION FOR EXECUTIVE SESSION

Mr. Ruiz stated: “A motion is now in order to convene an executive session to consider the following topics as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11); and discussion of minutes of meetings lawfully closed under the Open Meetings Act (subsection 21).” On motion of Dr. McKinney, seconded by Ms. Blackwell, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 11:33 a.m.

REGULAR MEETING RESUMED

The meeting resumed at 11:35 a.m. Mr. Ruiz welcomed Dr. Traubert, who was appointed to the Board on May 2, 2025. He expressed appreciation for his service and experience as a physician, particularly for this committee. Mr. Ruiz commented on Commencement ceremonies and said the University System graduated 19,574 students.

Mr. Ruiz gave an overview of the meeting. He requested a motion to approve the minutes of the meeting held March 19, 2025. On motion of Mr. Basta, seconded by Mr. Cepeda, the minutes were approved. There were no “nay” votes.

Mr. Ruiz stated that there was one agenda item requiring action by the committee, and Dr. Stein read aloud the title of the item, “Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act.” The committee agreed that one vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception. Pursuant to the Act, “[m]inutes of meetings closed to the public shall be available only after the public body determines that it is no longer necessary to protect the public interest or the privacy of an individual by keeping them confidential...” [5 ILCS 120/2.06(f)].

A review of unreleased items from July 2014 to January 2025 has been conducted, and the previously withheld text noted below is recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommends that the following matter considered in executive session for the time period indicated above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University of Illinois System concurs.

Executive Session Minutes Released to Public

March 16, 2022, University Healthcare System Committee Meeting

Dr. King asked Mr. Bearrows to discuss the next topic. Mr. Bearrows told the committee that Dr. David E. Schwartz, head of the Department of Anesthesiology and assistant vice chancellor for health affairs for medical liability, Chicago, will be retiring and no longer providing presentations on medical malpractice cases to the University Healthcare System Committee. Mr. Bearrows said that Dr. Bleasdale will now serve in this role, and he recognized Dr. Schwartz for his many years of service, adding that he has been a great colleague.

November 13, 2024, University Healthcare System Committee Meeting**Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act**

At 1:18 p.m., Mr. Edwards asked Dr. Stein and Mr. Rice to discuss minutes sequestered under the Open Meetings Act. Dr. Stein stated that each public body subject to the Open Meetings Act shall, at least every six months, meet to review the minutes of all closed meetings. He said that he and Mr. Rice reviewed such minutes and recommend the release of minutes from May 15, 2024, which pertain to the semi-annual review that took place at that time. Mr. Rice listed the primary topics of sequestered minutes from University Healthcare System Committee meetings. There were no comments or questions regarding this process or the recommendation.

On motion of Ms. Blackwell, seconded by Mr. Cepeda, this recommendation was approved. There were no “nay” votes.

OPENING REMARKS

Mr. Ruiz asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish referred to the impact of the University of Illinois Chicago and UI Health on the healthcare of the global community and its efforts to promote change throughout the world. He showed a video featuring Dr. Damiano Rondelli, Michael Reese Professor of Hematology; division chief, hematology/oncology; and director of blood and marrow transplant, and his involvement with the UIC GlobalBMT

initiative, which works to build capacity and expertise for blood and marrow transplant procedures in low- and middle-income countries throughout the world. Dr. Barish described Dr. Rondelli's dedication to the initiative, which began in 2012 on a trip to Nepal. The video, which highlighted the goals and success of the program, included interviews with physicians in Nepal, Bolivia, and Ukraine, as well as Dr. Rondelli, who described his passion to increase access to care throughout the world. At the conclusion of the video, Dr. Barish asked trustees if there were questions or comments for Dr. Rondelli, who was in attendance via remote videoconference. Dr. Rondelli commented on the mission of the university and thanked committee members for watching the video.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON MAY 22, 2025

Mr. Ruiz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on May 22, 2025. All recommended items discussed at the meeting are on file with the secretary.

Delegate Authority to Members of the University Health System Committee to
Approve Designation of Responsibility for the University of Illinois Hospital and Clinics
Antibiotic Stewardship and Infection Prevention and Control Programs, Chicago

Mr. Ruiz asked Dr. Jonathan M. Radosta, chief medical officer, University of Illinois Hospital and Clinics, to discuss the recommendation to delegate authority to members of the University Healthcare System Committee to approve designation of responsibility for the University of Illinois Hospital and Clinics antibiotic stewardship and infection control

programs. Dr. Radosta said this recommendation addresses The Joint Commission's requirement for the Board of Trustees to designate two positions at the hospital. He said the first would be a qualified physician or pharmacist as the leader of the antibiotic stewardship program, and the second would be a qualified infection preventionist or infection control professional to be responsible for the infection, prevention, and control program. Dr. Radosta said that to meet this requirement, this recommendation would delegate the authority to grant final approval to two voting members of the Board who are members of the University Healthcare System Committee.

Delegate Authority to Approve Criteria for University of Illinois Hospital and Clinics
Medical Staff Privileges, Chicago

Dr. Radosta then reported on the recommendation to delegate authority to approve criteria for University of Illinois Hospital and Clinics medical staff privileges and said this addresses The Joint Commission requirement that the Board of Trustees approve criteria based on a recommendation from the organized medical staff that will be considered in a decision to grant, limit, or deny a practitioner's requested medical staff privilege. He said that to meet this requirement, this recommendation would delegate that authority to approve criteria to the Medical Staff Executive Committee (MSEC) of the hospital.

Delegate Authority to Review University of Illinois Hospital and Clinics
Medical Staff Corrective Action Recommendations, Chicago

Lastly, Dr. Radosta discussed the recommendation to delegate authority to review

University of Illinois Hospital and Clinics Medical Staff Corrective Actions

Recommendations and said this relates to provisions of the University of Illinois Hospital and Clinics Medical Staff Bylaws that require review by the Board of a recommendation of corrective action by the Medical Staff Executive Committee (MSEC). He shared information about the Bylaws. Dr. Radosta said this recommendation would provide an effective and expeditious review of the MSEC's corrective action recommendation by delegating the final review and approval in response to corrective action, and he listed the recommended review and approval process for three corresponding corrective actions.

There were no comments or questions regarding these recommendations, and there was no objection to forwarding them on to the full Board for approval.

REPORTS

Hospital and Clinics Chief Executive Officer Report

Mr. Ruiz asked Dr. Mark I. Rosenblatt, chief executive officer, University of Illinois Hospital and Clinics, and G. Stephen Irwin Dean, College of Medicine, Chicago, to give the Hospital and Clinics Chief Executive Officer Report (materials on file with the secretary). Dr. Rosenblatt shared points of pride and highlighted the financial assistance, often called charity care, provided to patients who meet eligibility criteria. He stated that staff are available to assist patients with the necessary forms, and he told the committee that the hospital and clinics wrote off \$74.0 million in gross charges in Fiscal Year 2024.

He reported on the success of a financial counseling program that aims to assist patients in obtaining health coverage under Medicaid or related programs.

Dr. Rosenblatt then reported on financial results and gave a summary of Fiscal Year 2025 through February. He reported on an eight-month operating loss of \$36.6 million and \$434.0 million in unrestricted and internally restricted cash and investments. Dr. Rosenblatt showed the Fiscal Year 2025 eight-month year-to-date results, including the operating margin and fund balance, and presented a graph of unrestricted and internally restricted cash and investments. He said that average expense per day is \$3.7 million.

Dr. Rosenblatt gave a quality update and showed progress on Fiscal Year 2025 True North metrics, noting continued and steady improvement and overall positive trends. Mr. Ruiz thanked Dr. Rosenblatt for the presentation.

Dr. Traubert inquired about assumptions related to year-over-year activity, and Dr. Rosenblatt referred to increased costs and an increase in the number of sicker patients receiving care. Dr. Traubert and Dr. Rosenblatt discussed potential Medicaid cuts and the impact on the hospital and clinics, and Dr. Rosenblatt stated that 40 to 45 percent of UI Health patients are on Medicaid programs. He stated that scenario planning is underway. Mr. Basta asked if the number of individuals served has increased, and Dr. Rosenblatt stated that both volume of charity care and number of insured patients have increased. Dr. Miranda described extensive university-level scenario planning, and President Killeen stated that this planning is also underway at the University System level.

Workplace Violence Prevention Update

Mr. Ruiz asked Mr. Scott Jones, chief operating officer and chief ambulatory operations officer, University of Illinois Hospital and Clinics, to give a Workplace Violence Prevention Update (materials on file with the secretary). Mr. Jones stated that healthcare workers are disproportionately at risk for workplace violence, and he described the use of prevention tools, including the Dynamic Appraisal of Situational Aggression (DASA); Behavioral Emergency Response Team (BERT); EVOLV weapons detection systems; personal duress badges; Patient Record Flagging (PRF) for aggressive behavior; threat assessments; increased collaboration between the Emergency Department and the security team; and education. Mr. Jones then discussed Fiscal Year 2025 results and reported decreases in incidents of workplace violence, including a 58 percent reduction in reported employee injuries related to workplace violence incidents and a 17 percent reduction in overall incidents of workplace violence. He said a security consultant has been engaged to assess physical and technological security strategies and identify areas of improvement for Fiscal Year 2026.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Ruiz asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for July 16, 2025, at 12:30 p.m., in Chicago.

MEETING ADJOURNED

Mr. Ruiz then asked for a motion to adjourn the meeting. On motion of Mr. Basta, seconded by Mr. Cepeda, the meeting adjourned at 12:06 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

JESSE H. RUIZ
Chair

EILEEN B. CABLE
Special Assistant to the Secretary