

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

JANUARY 14, 2026

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 West Roosevelt Road, Chicago, Illinois, on Wednesday, January 14, 2026, beginning at 12:58 p.m.

Trustee Jesse H. Ruiz, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Dr. Suzet M. McKinney; Ms. Sarah C. Phalen; Mr. Jesse H. Ruiz; Dr. Bryan S. Traubert; Mr. Quinn S. Basta, student trustee, Chicago; Mr. Gutman; Mr. Joe Humphrey,¹ student trustee, Springfield. Ms. J. Carolyn Blackwell; Ms. Tami Craig Schilling; Mr. Wilbur C. Milhouse III; and Ms. Ariana A. Mizan, voting student trustee, Urbana, attended as guests.

Also present were President Timothy L. Killeen; Mr. Howard S. Engle, treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Charles L. Isbell Jr., chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor,

¹ Mr. Humphrey joined via remote videoconference.

University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

MOTION FOR EXECUTIVE SESSION

Mr. Ruiz stated: “A motion is now in order to convene an executive session to consider the following topic as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11).” On motion of Dr. McKinney, seconded by Dr. Traubert, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:19 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:20 p.m. Mr. Ruiz gave an overview of the meeting and announced that this would be the last meeting of the committee attended by Dr. Mark I.

Rosenblatt, chief executive officer, University of Illinois Hospital and Clinics, and G. Stephen Irwin Dean, College of Medicine, Chicago. He thanked Dr. Rosenblatt for his capable leadership and collaboration with the committee and Board. He wished him all the best at the University of California Davis. Mr. Ruiz then wished Dr. Traubert a happy birthday and said Dr. McKinney would be celebrating her birthday on Friday. He wished them both a wonderful year ahead.

Mr. Ruiz requested a motion to approve the minutes of the meeting held November 12, 2025. On motion of Dr. Traubert, seconded by Mr. Cepeda, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Mr. Ruiz asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish expressed appreciation for the support of Dr. Miranda, President Killeen, the University System, and the Board, and he remarked on an ambitious year ahead. He said plans are underway for the southeast quadrant expansion at the hospital, and he presented renderings of the project. Dr. Barish shared a summary of programs that would occupy the space and described the impact of the expansion on patient care.

REVIEW OF RECOMMENDED BOARD ITEMS FOR THE MEETING OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON JANUARY 15, 2026

Mr. Ruiz introduced the recommended items within the purview of this committee on the

Board's agenda at its meeting on January 15, 2026. All recommended items discussed at the meeting are on file with the secretary.

Approve Amendments to the Medical Staff Bylaws,
University of Illinois Hospital and Clinics

Mr. Ruiz asked Dr. Jonathan M. Radosta, chief medical officer, University of Illinois Hospital and Clinics, to report on the recommendation to approve amendments to the Medical Staff Bylaws. Dr. Radosta gave an overview of the proposed changes, which he said were voted on and approved by the Medical Staff Executive Committee. He told the committee that the schedule for updating the Medical Staff Bylaws will shift to July going forward. Mr. Ruiz asked if changes are anticipated every year, and Dr. Radosta indicated that amendments are recommended every year due to State and federal changes, edits, and new issues.

There were no objections to this item being forwarded to the full Board for approval.

PRESENTATIONS

Hospital and Clinics Chief Executive Officer Report

Mr. Ruiz asked Dr. Rosenblatt to give the Hospital and Clinics Chief Executive Officer Report (materials on file with the secretary). Dr. Rosenblatt thanked the chair and Board and expressed appreciation for the privilege of serving as dean and chief executive officer. He referred to some of the challenges faced during his tenure and said he steps down with great gratitude.

Dr. Rosenblatt began his presentation by sharing points of pride, beginning with photographs from a Halloween parade at the hospital. He also showed photographs from the Miracle on Taylor Street, an employee holiday gift drive that has been serving people who are less fortunate for 28 years. Dr. Rosenblatt presented financial results and gave a summary of Fiscal Year 2026 through September 2025. He reported on the operating margin, growth in activity, days of cash on hand, and \$412.0 million in unrestricted and internally restricted cash and investments. Dr. Rosenblatt discussed revenue and expenses, and he presented a graph of unrestricted and internally restricted cash and investments. There were no questions or comments, and Dr. Rosenblatt's presentation was followed by a round of applause.

Chief Medical Officer Report

Next, Mr. Ruiz asked Dr. Radosta to provide the Chief Medical Officer Report (materials on file with the secretary). Dr. Radosta congratulated the Top Box Docs who he said are ranked amongst the top in the country. He discussed quality and safety processes that have led to significant improvements that will be reflected in the hospital's scores in 2026. Dr. Radosta said this improvement has also led to the elimination of a 1 percent Medicare payment penalty.

Dr. Radosta shared rankings from *U.S. News & World Report* and said ophthalmology; maternity care; leukemia, lymphoma, and myeloma; heart failure; stroke; and pneumonia were listed as high performing areas for UI Health. He referred to the project to expand the southeast quadrant and said the observation beds that will be added

there are greatly needed. He discussed improving hospital capacity and reducing the inpatient length of stay, noting that this reduces the risk of hospital-acquired infections and leads to improved patient satisfaction. Dr. Radosta concluded his presentation, and Mr. Basta inquired about the timeline for the southeast quadrant expansion. Dr. Radosta said the first patient is expected to be seen there before 2030.

Compliance Report

Lastly, Mr. Ruiz asked Ms. Crystal Singleton, chief compliance officer, University of Illinois Hospital and Clinics, to give the Fiscal Year 2025 Compliance Program report (materials on file with the secretary). Ms. Singleton thanked her team members in the compliance department and said they focused on building consistency and reducing fragmentation across the compliance function in Fiscal Year 2025. She discussed efforts to successfully integrate College of Medicine compliance functions and enhance external audit response process.

Ms. Singleton said she was selected to present at the 29th Annual Health Care Compliance Association (HCCA) Compliance Institute, resulting in national recognition of the compliance program. She referenced Corporate Compliance Week of 2025 and remarked on the Board's role in compliance oversight. Ms. Singleton listed elements of a successful compliance program, listed Fiscal Year 2026 strategic initiatives, and shared key takeaways.

Mr. Ruiz thanked Ms. Singleton for the presentation and inquired about the growth of the compliance team. Ms. Singleton stated that the compliance department was originally comprised of one person and that she has rebuilt the team, noting that there was no reluctance from leadership to increase the size of the compliance department. Mr. Ruiz encouraged her to reach out to the Board if she ever feels unsupported.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Ruiz asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for March 18, 2026, at 12:30 p.m., in Springfield.

MEETING ADJOURNED

Mr. Ruiz then asked for a motion to adjourn the meeting. On motion of Dr. Traubert, seconded by Mr. Cepeda, the meeting adjourned at 1:49 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

JESSE H. RUIZ
Chair

EILEEN B. CABLE
Special Assistant to the Secretary