

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE  
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

March 18, 2026

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the in the Student Union Ballroom, Room 224, 2251 Richard Wright Drive, Springfield, Illinois, on Wednesday, March 18, 2026, beginning at 12:35 p.m.

Trustee Jesse H. Ruiz, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Dr. Suzet M. McKinney; Ms. Sarah C. Phalen; Mr. Jesse H. Ruiz; Dr. Bryan S. Traubert; Mr. Quinn S. Basta, student trustee, Chicago; Mr. Joe Humphrey, student trustee, Springfield. Ms. J. Carolyn Blackwell; Ms. Tami Craig Schilling; Mr. Joseph Gutman; Mr. Wilbur C. Milhouse III; and Ms. Ariana A. Mizan, voting student trustee, Urbana, attended as guests.

Also present were President Timothy L. Killeen; Mr. Howard S. Engle, treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Charles L. Isbell Jr.,<sup>1</sup> chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet

---

<sup>1</sup> Dr. Isbell joined via remote videoconference.

L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

Mr. Ruiz invited Dr. Isbell to give an update on a residence hall concern at the University of Illinois Urbana-Champaign. Dr. Isbell stated that 448 residents of Snyder Hall were notified that a flood in the basement of the building made it necessary to relocate those residents to other university housing spaces. He said the flood impacted critical building systems but did not damage student belongings. Dr. Isbell said the extent of damage has been assessed, and it is not feasible to restore building systems before the end of the semester. He noted that most students are currently on spring break. Dr. Isbell shared additional information about logistics involved in moving these students and said volunteers are needed for relocation.

Dr. Isbell stated that Ms. Alma Sealine, assistant vice chancellor for auxiliary, health and wellbeing and executive director of University Housing, was in attendance via remote videoconference and could answer questions from trustees. Ms. Sealine responded to questions from trustees and provided additional information about the location of Snyder Hall, which she said would likely be repaired over the summer and ready for occupancy for the fall semester. She said the need to relocate students from Snyder Hall has exhausted any vacancies on campus, with some students living in

temporary housing. Ms. Sealine described the effort to relocate 448 residents and referenced the need for volunteers. She stated that these are considered emergency changes of room assignment, and she responded to questions regarding various scenarios, processes, and potential parking issues. Dr. Isbell commended the staff working through this unexpected situation and expressed appreciation for the faculty and staff who committed to helping with the relocation.

#### MOTION FOR EXECUTIVE SESSION

Mr. Ruiz stated: “A motion is now in order to convene an executive session to consider the following topic as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11).” On motion of Dr. Traubert, seconded by Mr. Humphrey, the motion was approved. There were no “nay” votes.

#### EXECUTIVE SESSION

**Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)**

#### EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:09 p.m.

## REGULAR MEETING RESUMED

The meeting resumed at 1:10 p.m. Mr. Ruiz gave an overview of the meeting and requested a motion to approve the minutes of the meeting held January 14, 2026. On motion of Dr. Traubert, seconded by Dr. McKinney, the minutes were approved. There were no “nay” votes.

## OPENING REMARKS

Mr. Ruiz asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish announced that Dr. Raymond H. Curry, senior associate dean for educational affairs, University of Illinois College of Medicine, has stepped into a faculty position in the College of Medicine after a decade leading the medical programs at the University of Illinois Chicago. He said that Dr. Roy Phitayakorn has joined the College of Medicine as the vice dean for education, and he described Dr. Phitayakorn’s background and experience.

Dr. Barish shared information about the college’s Graduate Medical Education (GME) programs accredited by the Accreditation Council for Graduate Medical Education (ACGME). He described the residency requirements for various fields of practice and the fellowships required for certain areas of specialization. He said the College of Medicine’s GME programs support nearly 1,200 physicians in training throughout Illinois.

Dr. Barish then recognized the College of Dentistry for their recent site review by the Commission on Dental Accreditation (CODA) for a new College of Dentistry Mile Square Advanced Education in General Dentistry Residency Program. He said the review received zero recommendations, which he said is almost unheard of. Dr. Barish reported that the UIC College of Dentistry residency program was approved and will recruit for the first residency class of three to start in July 2027. Dr. Miranda commented that this is an amazing and wonderful development. Dr. Barish remarked on the power of the academic enterprise and the sharing of knowledge and practice for generations to come, and he said healthcare professionals are being supported by the College of Medicine at every stage of their career development.

REVIEW OF RECOMMENDED BOARD ITEMS  
FOR THE MEETING OF THE BOARD OF TRUSTEES  
OF THE UNIVERSITY OF ILLINOIS ON MARCH 19, 2026

Mr. Ruiz introduced the recommended items within the purview of this committee on the Board's agenda at its meeting on March 19, 2026. All recommended items discussed at the meeting are on file with the secretary.

Approve the University of Illinois *2025 Community Assessment of Needs Report*  
and Implementation Plan, University of Illinois Hospital and Clinics, Chicago

Mr. Ruiz asked Ms. Rani Morrison Williams, chief diversity and community health equity officer, University of Illinois Hospital and Clinics, to discuss the recommendation to approve the University of Illinois *2025 Community Assessment of Needs (UI-CAN)*

*Report and Implementation Plan for the University of Illinois Hospital and Clinics, Chicago.* Ms. Williams gave a presentation (materials on file with the secretary) that began with an implementation plan update. She highlighted aspects of the 2025 UI-CAN and shared community priorities, which included access to healthcare, behavioral health, food access and food insecurity, violence and safety, and the aging population. She listed aspects of the 2025 implementation plan.

Mr. Ruiz thanked Ms. Williams for the report. Mr. Cepeda asked how the report and plan are used and who the intended audience is. Ms. Williams stated that the report and plan originated as a requirement from the Internal Revenue Service, and she said it provides an opportunity to better understand the patient community and primary service area. She said the report and plan are shared on the UI Health website and is distributed to legislators, community organizations, and other hospitals. Dr. Barish added that the report and plan are requirements of the Affordable Care Act, and they must be shared with the Board.

Approve Revisions to Mission Statement of Graduate Medical Education,  
University of Illinois College of Medicine and University of Illinois Hospital and Clinics,  
Chicago

Next, Mr. Ruiz asked Dr. Phitayakorn to report on the recommendation to approve revisions to the mission statement of Graduate Medical Education at the University of Illinois College of Medicine and University of Illinois Hospital and Clinics, Chicago. Dr. Phitayakorn referred to the ACGME-accredited, post-medical school training programs at the University of Illinois Chicago and said the ACGME requires institutions sponsoring

graduate medical education programs to have a written statement documenting the sponsoring institution's commitment to graduate medical education by providing the necessary financial support for administrative, educational, and clinical resources, including personnel. He told the committee that this is a key institutional requirement required for accreditation. Dr. Phitayakorn said the full mission statement, which was shared with the Board, affirms the commitment to educate and train residents and fellows and to meet the ever-evolving healthcare needs of the state of Illinois, the nation, and the world. He said the statement has been approved by the designated institutional official, Dr. Claudia Laura, and the Graduate Medical Education Committee. Dr. Phitayakorn said it was subsequently approved by himself, the dean of the University of Illinois Chicago College of Medicine, and the chief medical officer of the University of Illinois Hospital and Clinics. Mr. Ruiz thanked Dr. Phitayakorn for the information.

There were no objections to this item being forwarded to the full Board for approval.

## PRESENTATIONS

### Hospital and Clinics Chief Executive Officer Report

Mr. Ruiz asked Mr. Scott Jones, interim chief executive officer and chief operating officer, University of Illinois Hospital and Clinics, to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Jones began his presentation by sharing points of pride and highlighting the leadership development

institute and the third annual medical staff appreciation event. Mr. Jones presented financial results and gave a summary of Fiscal Year 2026 through December 2025. He reported on the operating margin and compared the six-month operating loss in Fiscal Year 2025 to the six-month budget margin for Fiscal Year 2026. He showed the change in year-over-year activity from Fiscal Year 2025 and reported on days of cash on hand, operating revenue and expense, and unrestricted and internally restricted cash and investments. Mr. Jones concluded his presentation by emphasizing the positive impact of collaboration with the College of Medicine. He discussed revenue and expenses, and he presented a graph of unrestricted and internally restricted cash and investments. There were no questions or comments, and Mr. Jones's presentation was followed by a round of applause.

### Quality Data Report

Next, Mr. Ruiz asked Dr. Jonathan M. Radosta,<sup>2</sup> chief medical officer, University of Illinois Hospital and Clinics, to provide the Quality Data Report. Dr. Radosta began his presentation (materials on file with the secretary) by referring to the work that has been done over the past two years to better understand quality data and to ensure it is accurate and shows the full scope of the high safety and quality work done at UI Health. He said dashboard targets have been reset with much more ambitious levels and goals of achieving a CMS five-star rating and Leapfrog grade of A. Dr. Radosta showed the

---

<sup>2</sup> Dr. Radosta joined via remote videoconference.

dashboard of Fiscal Year 2026 performance through December 2025 and shared additional information about the standardized infection rate (SIR). He said a trend line that is slightly trending up or a metric showing that a goal has not been met is not indicative of poor performance. Dr. Radosta concluded his presentation, and Dr. Traubert inquired about driver of the surgical volume increase and asked why the operating margin stayed flat or slightly declined. Dr. Enrico Benedetti, interim dean of the College of Medicine, stated that he recently served as head of surgery and explained that the surgical volume increased due to the opening of the UI Health Specialty Care Building and Outpatient Care Center. He remarked on the impact of the facility and said that surgical volumes are expected to continue to grow in coming years. Mr. Laurence S. Appel, chief financial officer, University of Illinois Hospital and Clinics, referenced losses due to labor issues and commented on Medicare and Medicaid reimbursements. He stated that he would provide Dr. Traubert with a more thorough explanation at a later date. Dr. Miranda credited the leaders of UI Health for proposing the UI Health Specialty Care Building and Outpatient Care Center and commented on its positive impact. Mr. Ruiz asked if State approval was required for the addition of surgical beds, and Mr. Jones indicated it was, adding that the projects were endorsed by State health officials.

#### OLD BUSINESS

There was no business presented under this aegis.

#### NEW BUSINESS

Mr. Ruiz asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for May 20, 2026, in Champaign.

MEETING ADJOURNED

Mr. Ruiz then asked for a motion to adjourn the meeting. On motion of Mr. Basta, seconded by Dr. Traubert, the meeting adjourned at 1:45 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN  
*Secretary*

JESSE H. RUIZ  
*Chair*

EILEEN B. CABLE  
*Special Assistant to the Secretary*