MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE

OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS

May 20, 2026

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the I Hotel and Conference Center, Illinois Ballroom, 1900 South First Street, Champaign, Illinois, on Wednesday, May 20, 2026, beginning at 12:45 p.m.

Trustee Jesse H. Ruiz, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Mr. Ramón Cepeda; Ms. Sarah C. Phalen;[1] Mr. Jesse H. Ruiz; Dr. Bryan S. Traubert; Mr. Quinn S. Basta, student trustee, Chicago; Mr. Joe Humphrey, student trustee, Springfield. Dr. Suzet M. McKinney was absent. Ms. J. Carolyn Blackwell; Ms. Tami Craig Schilling; Mr. Joseph Gutman; Mr. Wilbur C. Milhouse III; and Ms. Ariana A. Mizan, voting student trustee, Urbana, attended as guests.

Also present were President Timothy L. Killeen; Mr. Howard S. Engle, treasurer; Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Charles L. Isbell Jr., chancellor, University of Illinois Urbana-Champaign, and vice president, University of Illinois System; Dr. Marie Lynn Miranda, chancellor,

[1] Ms. Phalen joined via remote videoconference.

University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr. Paul N. Ellinger, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

MOTION FOR EXECUTIVE SESSION

Mr. Ruiz stated: “A motion is now in order to convene an executive session to consider the following topics as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11); and discussion of minutes of meetings lawfully closed under the Open Meetings Act (subsection 21).” On motion of Mr. Humphrey, seconded by Mr. Basta, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 1:24 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:28 p.m. Mr. Ruiz gave an overview of the meeting and requested a motion to approve the minutes of the meeting held March 18, 2026. On motion of Mr. Basta, seconded by Mr. Humphrey, the minutes were approved. There were no “nay” votes.

Mr. Ruiz stated that there was one agenda item requiring action by the committee, and Dr. Stein read aloud the title of the item, “Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act.” The committee agreed that one vote would be taken and considered the vote on the agenda item as listed below.

Disclose Certain Minutes of Executive Sessions Pursuant to Open Meetings Act

(1) Under the Open Meetings Act passed by the General Assembly, public bodies subject to the Act that conduct business under exceptions specified in the Act must, at least every six months, determine whether the need for confidentiality still exists with respect to each item considered under such exception. Pursuant to the Act, “[m]inutes of meetings closed to the public shall be available only after the public body determines that it is no longer necessary to protect the public interest or the privacy of an individual by keeping them confidential….” [5 ILCS 120/2.06(f)].

A review of unreleased items from July 2014 to January 2026 has been conducted, and the previously withheld text noted below is recommended for release at this time.

The University counsel and the secretary of the Board, having consulted with appropriate University officers, recommend that the following matter considered in executive session for the time period indicated above be made available to the public at this time.

The committee action recommended in this item complies in all material respects with applicable State and federal laws, University of Illinois *Statutes*, *The General Rules Concerning University Organization and Procedure*, and Board of Trustees policies and directives.

The president of the University of Illinois System concurs.

Executive Session Minutes Released to Public

November 12, 2025, University Healthcare System Committee Meeting

Discussion of Minutes of Meetings Lawfully Closed Under the Open Meetings Act

At 1:09 p.m., Mr. Ruiz asked Dr. Stein and Mr. Rice to discuss minutes sequestered under the Open Meetings Act. Dr. Stein stated that each public body subject to the Open Meetings Act shall, at least every six months, meet to review the minutes of all closed meetings. He said that he and Mr. Rice reviewed such minutes and recommend the release of minutes from May 21, 2025, which pertain to the semi-annual review that took place at that time. Mr. Rice reiterated that this review is required under the Open Meetings Act and listed the primary topics of sequestered minutes from Board meetings. There were no comments or questions regarding this process or the recommendation.

On motion of Mr. Cepeda, seconded by Mr. Basta, this recommendation was approved. There were no "nay" votes.

OPENING REMARKS

Mr. Ruiz asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish announced that UI Health was awarded the Leapfrog A safety grade for the first time, noting that this achievement puts UI Health at an elite status. He shared information about Leapfrog and said this grade reflects UI Health's commitment to patient safety. Dr. Barish recognized the UI Health team in attendance and extended a special thanks to Dr. Sagar Harwani, chief quality officer.

Dr. Barish commented on the positive team environment and strong working relationship being forged between new leadership at the hospital and the College of Medicine. He referred to new partnerships, including the one with Cook County Health, and he said additional information on UI Health's positive financial progress would be shared later at this meeting.

Lastly, Dr. Barish recognized Dr. Karen J. Colley, provost and vice chancellor for academic affairs, Chicago, stating that she is an exceptional colleague. He said this would be her last meeting of this committee, and he expressed appreciation for her partnership, trusted insights, and service. This was followed by a round of applause. Dr. Barish thanked members of the committee for their commitment to the advancement of the health enterprise. Mr. Cepeda also thanked Dr. Colley, and he commended UI Health leadership for their Leapfrog rating.

PRESENTATIONS

Hospital and Clinics Chief Executive Officer Report

Mr. Ruiz asked Mr. Scott Jones, interim chief executive officer and chief operating officer, University of Illinois Hospital and Clinics, to give the hospital and clinics chief executive officer report (materials on file with the secretary). Mr. Jones began his presentation by sharing points of pride, including UI Health's Leapfrog A safety grade and its four-star quality rating from the Centers for Medicare and Medicaid Services. He recognized Dr. Harwani and Dr. Jonathan M. Radosta, chief medical officer, for their leadership of the quality and safety program. Mr. Jones highlighted an article in *Chicago Medicine* entitled "Chicago's West Side Safety Nets" that reported on the partnership between UI Health and Cook County Health.

Mr. Jones then presented financial results and gave a summary of Fiscal Year 2026 through February 2026. He reported on the operating margin and said discharges, clinic visits, and surgeries had a positive variance, while emergency visits and inpatient days have decreased. Mr. Jones said this period ended with 127 days cash on hand, which is $461.0 million in unrestricted and internally restricted cash investments. He then presented the eight-month year to date results of actual and budgeted operating expense and revenue, and he reported unrestricted and internally restricted cash and investments.

Dr. Traubert asked about planning for Medicaid cuts, and Mr. Jones referenced conversations he had recently with the chancellor. He said he would share that information with Dr. Traubert. Mr. Humphrey inquired about a push for site neutrality. Mr. Jones referenced the complexity of site neutrality and said it would have a significant impact on UI Health.

Quality Data Report

Next, Mr. Ruiz asked Dr. Radosta to provide the Quality Data Report. Dr. Radosta began his presentation (materials on file with the secretary) by showing the dashboard of Fiscal Year 2026 performance through March 2026. He said that as an organization, UI Health has focused on the most impactful indicators with the highest opportunity for improvement. Dr. Radosta credited the work of Dr. Harwani and his quality team and referred to the dashboard that reflects areas of improvement underway. He told the committee that having a greater understanding of the data makes it possible for the hospital to make improvements and continue to better its scores.

Chief Nursing Officer Report

Mr. Ruiz asked Dr. Tiesa Hughes-Dillard, chief nursing officer, to give the chief nursing officer report (materials on file with the secretary). Dr. Hughes-Dillard reported on low agency contract utilization rate of less than 1 percent. She shared a summary of staff safety events and said eight incidents of less-than-optimal nurse staffing were reported, none of which resulted in harm. She highlighted nurses who have been recognized in recent news. Next, Dr. Hughes-Dillard reported on Dynamic Appraisal of Situational Aggression (DASA) incidents and said the total number of incidents and incidents with injury have both decreased. There were no comments or questions from members of the committee, and Mr. Ruiz thanked Dr. Hughes-Dillard for the report.

Workplace Violence Prevention Report

Next, Mr. Ruiz asked Mr. Nicholas Haubach, chief administrative officer, University of Illinois Hospital and Clinics, to give a Workplace Violence Prevention Report (materials on file with the secretary). Mr. Haubach shared workplace violence data by calendar year from 2023 through 2025. He described the use of workplace violence prevention tools, including the DASA; Behavioral Emergency Response Team (BERT); Evolv weapons detection systems; personal duress badges; Patient Record Flags (PRF) for aggressive behavior; threat assessments; increased collaboration between the Emergency Department and the security team; and education. He reported on decreases in incidents of workplace violence, including a 45 percent reduction in reported employee injuries and a 23 percent reduction in overall workplace violence incidents. Mr. Haubach shared planning for Fiscal Year 2027, and he said the UI Health Workplace Violence Prevention Program was identified as a performance strength during The Joint Commission survey.

Mr. Ruiz commented on workplace safety and referenced a recent shooting that occurred in a parking lot near the hospital. He asked about the use of technology. Mr. Scott and Mr. Haubach referred to efforts to increase the use of technology and artificial intelligence. Dr. Radosta noted that there are many cameras used to monitor parking garages and parking lots across the UI Health campus, and Dr. Miranda stated that the use of additional technologies is being evaluated across the entire university campus. Mr. Cepeda asked if arrests are made in connection with workplace violence injuries, and Mr. Haubach stated that events are investigated and may lead to arrests.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Ruiz asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for July 26, 2026, in Champaign.

MEETING ADJOURNED

Mr. Ruiz then asked for a motion to adjourn the meeting. On motion of Ms. Mizan, seconded by Mr. Cepeda, the meeting adjourned at 1:57 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

JESSE H. RUIZ
Chair

EILEEN B. CABLE
Special Assistant to the Secretary